



SINCE 1876

THE SARAWAK CLUB
2025
ANNUAL REPORT

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MESSAGE FROM THE PRESIDENT



WILSON TAN SWEE KWANG
President

The past year has been a defining one for the Club, marked by both decisive action and a clear articulation of our future direction. I extend my sincere appreciation to members for their strong support in passing all three resolutions proposed by the Management Committee at the last AGM—namely the first subscription adjustment in 15 years, the kitchen extension, and the swimming pool tile and grouting repairs. These were not undertaken lightly, but they were necessary steps to sustain operations of the club, and to ensure the safety and quality of our facilities and services.

In tandem with these efforts, the Management Committee is sharing a revised vision for the Club's redevelopment. Concept plans were debated at the Townhall in December during which members engaged in constructive and encouraging discussion. Work is now underway on a comprehensive masterplan that will chart the Club's mid- to long-term projection. Central to this is the proposed "Lifestyle Hub"—a transformative redevelopment of the multi-purpose hall, envisaged to include a larger, more versatile hall capable of accommodating two indoor pickleball courts, a dedicated badminton hall with three courts, and a rooftop entertainment space that can be home to a new F&B offering.

Supporting these ambitions is the critical need for a new larger capacity electrical substation. As we added more facilities and extensions to the club house over the past 18 years, our power loading has increased to near full capacity of the existing substation. A larger substation is essential not only for the approved kitchen extension which will require significant power supply but also vital for future developments under the masterplan. It will also effectively lower the utilisation rate to a safer level for

daily operations. Accordingly, we are tabling a new resolution for members' approval at the AGM in 2026. It will come at a considerable cost and necessitates the loss of four car parking bays, but this is a compromise that is essential for the greater good of the club.

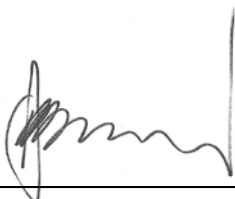
Members will recall that a resolution was also passed for the extension of the porte cochere, in response to concerns over traffic congestion, safety and convenience. The Management Committee has done its due diligence in preparing the design for this extension. This has included revised entry and egress arrangements, which have proven to be both effective and acceptable after a 3-month trial. With this complementary improvement in place, we are proceeding with plans to extend the porte cochere to enhance the drop-off experience, and we expect to deliver this within the approved budget. However, we must acknowledge that global developments, particularly the ongoing Iran War, have introduced significant cost volatility, with construction-related prices projected to rise sharply.

We are highly aware of the inflationary pressures affecting operating costs across the board. While we have exercised prudence in cost management, adjustments to F&B prices were ultimately unavoidable to ensure that these facilities continued to break even. Even so, we remain committed to ensuring that members continue to enjoy quality offerings that represent value-for-money.

We also recognise the continued interest in Club membership and the calls from members to bring back junior conversions. The Management Committee has revisited the pros and cons to lifting the membership cap, aligned with the enhancements proposed in the masterplan to ensure that facilities can adequately support a larger membership base. We ask members to vote conscientiously on this, as it affects all members.

Finally, I would like to record our sincere appreciation to Past Presidents Dato Sri Richard Wee, Mr. Melvin Wee and Mr. George Lo, Honorary Legal Advisor Mr. Chew Pok Oi, and Finance Advisor Mr. Hudson Chua, whose counsel and experience continue to guide the Management Committee's deliberations.

As we look ahead, the Management Committee remains steadfast in its commitment to responsible stewardship while laying the groundwork for a vibrant and sustainable future. We thank members for your continued trust and support.



WILSON TAN SWEE KWANG
President


NOTICE OF ANNUAL GENERAL MEETING 2026

ANNUAL GENERAL MEETING

Notice is hereby given that the Annual General Meeting of all Honorary Life and Ordinary Members of the Club will be held on **Sunday 28 June 2026, 10.00am at the Hornbill Restaurant.**

AGENDA

1. President's Address.
2. To confirm minutes of the last Annual General Meeting held on Sunday, 29 June 2025.
3. To receive, consider and approve the Committee's Report and Financial Statement for the preceding financial year.
4. To elect and appoint the following for the ensuing year:
 - a. The Auditors
 - b. Three (3) Officers for the purpose of Section 9 (b) of the Societies Act 1966.
 - c. To appoint a Public Officer for the purpose of Section 9 (c) of the Societies Act 1966.
5. To transact any other business of which due notice has been given or which if raised without due notice, is admitted for discussion by a majority of members present and voting provided that no motion for the amendment or repeal of any existing Rule or the making of any new Rule shall be discussed unless due notice thereof shall have been given in accordance with Rule 32.



CHRISTOPHER TAN
Honorary Secretary
10 June 2026

PREAMBLE TO AGM 2026 MOTIONS

Dear Members,

At the forthcoming Annual General Meeting, the Management Committee will table four motions aimed at strengthening the Club's long-term sustainability, enhancing member value, and ensuring that our facilities and governance are aligned with present and future needs.

These motions have been carefully considered with the interests of the Club and the members in mind.

1. Development of a new power substation

The Club's existing electrical infrastructure is approaching its operational limitations and is inadequate to support future expansion, upgraded facilities, and increasing power demands. The proposed new power substation is a vital infrastructure investment that will improve safety and operational stability. It also opens up the possibility for the Club to make future improvements without constraints arising from insufficient electrical capacity.

2. Increase in membership cap from 4,000 to 4,500

The proposed increase in membership cap is intended to strengthen the Club's long-term financial sustainability, balanced with the demand for membership. A carefully managed increase will provide additional recurring revenue to support maintenance, facility upgrades, and future development, while giving the opportunity for greater family growth in the membership. The Management Committee remains committed to ensuring that member experience and standards are not compromised, with long-term plans for more facilities to cope with a growing membership.

3. Revision of Junior Conversion Fee

The proposal to peg the Junior Conversion Fee at 50% of the prevailing Entrance Fee is intended to create a fairer and sustainable framework that adjusts proportionately over time as the value of the membership rises. The revaluation of the Junior Conversion Fee reflects the demand for Ordinary Memberships while still being preferentially priced as a privilege to members. The fee collections will contribute to the overall funds of the Club to the benefit of all members.

4. Easing of criteria of the senior member privilege for the membership transfer to a Connected Person

The proposal recognises changing family and personal circumstances, and aims to preserve continuity of membership across generations while retaining valued long-serving members within the Club community. A less restrictive requirement would allow more qualified senior members to pass the membership to a family member while allowing the Senior Member to continue enjoying the Club as a linked Associate. This is a win-win for all, as the membership gets more use from within the family while more collections of Transfer Fee help fund daily operations.

These motions are intended to place the Club on stronger footing for the future – operationally, financially, and socially. The Management Committee respectfully encourage members to support the proposed resolutions in the collective interest of the Club.

We thank all members for your continued support, trust, and commitment to the Club.

Management Committee
10 June 2026

MOTION NO: AGM/2026/01

THAT APPROVAL BE AND IS HEREBY GIVEN FOR (1) THE UPGRADING AND REPLACEMENT OF THE CLUB'S ELECTRICAL POWER SUBSTATION INFRASTRUCTURE TO INCREASE CAPACITY FROM THE EXISTING 600A SYSTEM TO A NEW SYSTEM RATED AT UP TO 2,000A (WITH ASSOCIATED TRANSFORMER AND SWITCHGEAR CAPACITY); (2) THE CONSTRUCTION OF A NEW ELECTRICAL SUBSTATION FACILITY AT A SUITABLE LOCATION SUBJECT TO APPROVAL BY THE RELEVANT AUTHORITIES; AND (3) AN EXPENDITURE OF UP TO RM927,000 (RINGGIT MALAYSIA NINE HUNDRED TWENTY SEVEN THOUSAND) FOR THE COMPLETION OF THE SAID WORKS; AND THAT THE MANAGEMENT COMMITTEE BE AND IS HEREBY AUTHORISED TO TAKE ALL NECESSARY ACTIONS TO IMPLEMENT THE ABOVE, INCLUDING BUT NOT LIMITED TO DESIGN DEVELOPMENT, REGULATORY APPROVALS, ENGAGEMENT OF CONSULTANTS AND CONTRACTORS, AND EXECUTION AND COMPLETION OF THE PROJECT.

EXPLANATORY NOTES TO THE MOTION

1. The Club's existing electrical infrastructure which was installed in 2007 is approaching its maximum capacity and is not capable of supporting the increased demand from modern operations (e.g. additions of the new Poolside Terrace, new Eagle Arms, extended Gym, and refurbished Hornbill Restaurant) and planned expansions.
2. Presently, the Club is supplied via a 11kV incoming supply, which is stepped down through a transformer rated at approximately 500kVA and then distributed through the Main Switchboard (MSB) rated at 600A, to various parts of the premises. The power utilisation is at 85%. After factoring for prudent safety margin and diversity, the available spare capacity is minimal. Operating near maximum capacity increases the risk of system overload and unplanned outages which may disrupt critical Club operations.
3. Current capacity constraints limit the Club's ability to introduce new facilities or amenities, e.g. electric vehicle charging kiosks. The approved kitchen extension is expected to place additional load of 600kVA due to heavy-duty cooking equipment, ventilation, and refrigeration systems.
4. The proposed upgrade will include a higher capacity transformer sized appropriately to support a 1,500kVA distribution system with modern switchgear and distribution systems, ensuring that projected maximum demand can be met with adequate allowance for future load growth into the near future.
5. The new substation would need a larger area and volume of space in compliance with SESCO requirements than is available in the existing location. The ideal scenario would be to locate the new transformer and Ring Main Unit (RMU) at the car park adjacent to the pickleball court and the catholic cemetery, thereby reducing the need for extensive cabling. The existing location of the substation which is at the loading bay will be repurposed for the new Main Switchboard (MSB) room.

The project cost estimates are:

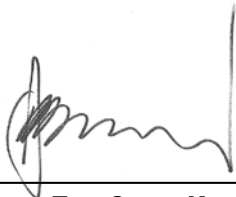
	RM
1.5MVA transformer	155,000
Non-extensible RMU switchgear	33,000
New 2000A main switchboard	200,000
T&C	6,500
Earthing	5,000
Main incoming high-tension cable	75,000
Building works	137,500

Preliminary and Generally	37,000
Professional fees (15%)	98,000
Uncertainties / price fluctuation (20%)	150,000
SEB connection charges	30,000
TOTAL	927,000

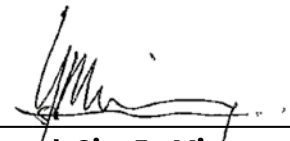
The approved sum includes a contingency provision to accommodate design refinement and market pricing variations which could be as high as 30% more in consideration of price volatility resulting from the Iran War.

6. The proposed substation upgrade is therefore a forward-looking infrastructure investment that will prioritise safety and reliability, and provide sufficient capacity buffer for long-term growth.

Dated: 10 June 2026



Wilson Tan Swee Kwang
(Membership No. T888)
Proposer for the motion



Joseph Sim En Miang
(Membership No. S163)
Secunder for the motion

MOTION NO: AGM/2026/02

TO AMEND CLUB RULE 6.2.1 TO RAISE THE MEMBERSHIP LIMIT FOR ORDINARY AND CORPORATE MEMBERS TO FOUR THOUSAND FIVE HUNDRED (4,500)

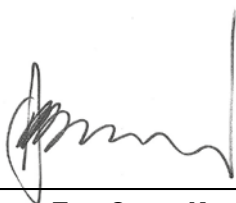
We, the members of The Sarawak Club, do hereby resolve to amend Club Rule 6.2.1 to raise the membership limit for Ordinary and Corporate Members from four thousand memberships to four thousand five hundred memberships.

Club Rule	Presently	Proposed Amendment
6.2.1 – MEMBERS, MEMBERSHIP LIMIT AND COMMITTEE’S CONTROL		
	Unless otherwise determined by a General Meeting of the Club: the number of Ordinary and Corporate Members shall not exceed four thousand (4,000) (membership limit) at any time;	Unless otherwise determined by a General Meeting of the Club: the number of Ordinary and Corporate Members shall not exceed four thousand five hundred (4,500) (membership limit) at any time;

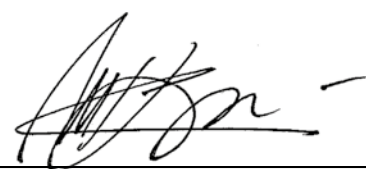
EXPLANATORY NOTES TO THE MOTION

1. The membership limit was last increased from 2,000 to 4,000 memberships some time between the years 1995 and 2001, based on available records. In 2014, with 1,000 unsubscribed memberships remaining, the Management Committee decided to halt sales of the unsubscribed memberships so that the remaining memberships would be exclusively for the privilege of Junior Members converting to Ordinary Membership. This decision both prioritised sales from existing members and allowed members the privilege of conversion. Over the next 11 years, the collection of Junior Conversion fees averaged RM608k per year, which helped to offset our rising costs of operations.
2. The Club reached its membership limit of 4,000 in September 2023. Following this, in the period up to June 2026, 226 Junior Members passed the age of 21 and thus missed the chance to convert to Ordinary Members. The Management Committee is sympathetic to the present situation, and so this Motion is hereby put forth to members to increase the membership limit. This would open up more unsubscribed memberships for the privilege of junior conversion as well as for new members purchasing unsubscribed memberships directly from the Club.
3. The income generated from the sales of the new unsubscribed membership will help fund the next phases of renovation and expansion of our facilities that are being planned in consideration of our growing membership base.
4. And taking on the view of the memberships as a scarce commodity, the Management Committee also plans to adjust upwards the junior conversion fee. This would generate more income for the benefit of all members.

Dated: 10 June 2026



Wilson Tan Swee Kwang
(Membership No. T888)
Proposer for the motion



Peter Chin Mui Khiong
(Membership No. C146)
Secunder for the motion

MOTION NO: AGM/2026/03

TO AMEND CLUB RULE 7.8.7 TO LINK THE FEE FOR CONVERSION OF JUNIOR MEMBER TO ORDINARY MEMBER AT 50% OF THE ENTRANCE FEE FOR ORDINARY MEMBERSHIP

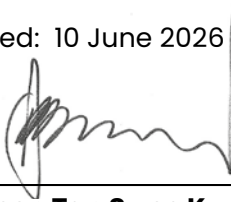
We, the members of The Sarawak Club, do hereby resolve to amend Club Rule 7.8.7 to link the fee for conversion of a Junior Member to Ordinary Member at 50% i.e. half of the prevailing Entrance Fee for Ordinary Membership, and always subject to availability of unsubscribed Ordinary Memberships as provided under Club Rule 6.2.1.

Club Rule	Presently	Proposed Amendment
7.8.7 – ASSOCIATE CHILD AND JUNIOR MEMBER		
	The Junior Members above the age of majority who wish to convert to become Ordinary Members, may prior to attaining the age of twenty one (21) years acquire a membership from the unsubscribed membership of the Club by payment of a sum equivalent to 75% of the value of the average price taken from the immediate three preceding Ordinary Membership sales registered by the Club or RM12,000.00, whichever is lower.	The Junior Members above the age of majority who wish to convert to become Ordinary Members may prior to attaining the age of twenty-one (21) years acquire a membership from the unsubscribed membership of the Club by payment of a sum equivalent to 50% of the Entrance Fee for Ordinary Membership.

EXPLANATORY NOTES TO THE MOTION

1. In 2023, the unsubscribed Ordinary memberships were exhausted. In AGM 2026, the Management Committee is proposing a motion to raise the cap by an additional 500 memberships. If this Motion is carried, then new unsubscribed Ordinary memberships will become available for more Junior Member conversions to Ordinary Member.
2. The Management Committee is of the opinion that conversion fees should be adjusted to reflect the continuing scarcity of memberships. The conversion fee would be directly pegged to the Entrance Fee for Ordinary Membership, which is set as per Club Rule 22.1.1.
3. Prior to this Motion, the flat rate conversion fee for every Junior Member was RM12,000, which was 30% of the Entrance Fee of RM40,000. In this Motion, we propose that the conversion fee be set at 50% of the Entrance Fee, effectively adjusting it to RM20,000, thus increasing the financial benefit to the club and to all members, while maintaining the privilege of conversion.
4. The real impact from such an increase is expected to be minimal in the short-term as junior conversions will be taken up over time. Any future overcrowding in the clubhouse over the longer-term is a factor being considered in the masterplan for the development of our club house facilities and amenities.
5. To be clear, in compliance with our Club Rules, Junior Members who have been unable to convert since the membership limit of 4,000 was reached and who are now past the age of twenty-one (21), would unfortunately not be eligible to retrospectively convert were this motion to be carried.

Dated: 10 June 2026



Wilson Tan Swee Kwang
(Membership No. T888)
Proposer for the motion



Peter Chin Mui Khiong
(Membership No. C146)
Secunder for the motion

MOTION NO: AGM/2026/04

TO AMEND CLUB RULE 14.8 TO EASE THE ELIGIBILITY CRITERION OF AGE FROM 75 TO 70, FOR THE TRANSFER OF AN ORDINARY MEMBERSHIP TO A CONNECTED PERSON

We, the members of The Sarawak Club, do hereby resolve to amend Club Rule 14.8 to ease the eligibility criterion of age from 75 to 70, for the transfer of an Ordinary Membership to a Connected Person, while maintaining the other criterion that the Ordinary Member has been an Ordinary Member for a minimum of thirty (30) continuous years.

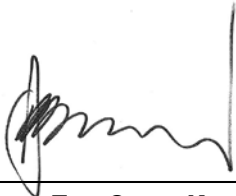
Club Rule	Presently	Proposed Amendment
14 – TRANSFERABLE MEMBERSHIP AND TRANSFER FEE		
14.8	An Ordinary Member who has (1) been an Ordinary Member for a minimum of thirty (30) continuous years; and (2) attained the age of seventy five (75) may elect to transfer the Ordinary Membership to his child or grandchild and such transferor Ordinary Member aforesaid and/or his or her spouse shall be permitted to convert over to be an Associate Member(s) of the transferee Ordinary Member, who took a transfer of the Ordinary Membership from the transferor Ordinary Member aforesaid, pursuant to Rule 7.6.3, and with it the rights of an Associate Member SUBJECT ALWAYS to compliance with the provisions under Rule 14.1 as are applicable.	An Ordinary Member who has (1) been an Ordinary Member for a minimum of thirty (30) continuous years; and (2) attained the age of seventy (70) may elect to transfer the Ordinary Membership to his child or grandchild and such transferor Ordinary Member aforesaid and/or his or her spouse shall be permitted to convert over to be an Associate Member(s) of the transferee Ordinary Member, who took a transfer of the Ordinary Membership from the transferor Ordinary Member aforesaid, pursuant to Rule 7.6.3, and with it the rights of an Associate Member SUBJECT ALWAYS to compliance with the provisions under Rule 14.1 as are applicable.

EXPLANATORY NOTES TO THE MOTION

1. In AGM 2024, a new initiative was passed for qualified senior Ordinary Members to specifically transfer their membership to a Connected Person. This aimed to keep the membership within the family, while allowing continued access by long-standing members who no longer utilized the full range of club facilities, as well as mitigating the lack of available memberships for Junior Members to convert to Ordinary Members. The eligibility criteria for the Ordinary Member transferor are:
 - i. Minimum of thirty (30) continuous years as an Ordinary Member; and
 - ii. Having attained the age of seventy-five (75)
2. After the first two years of its implementation, the take-up rate by eligible senior Ordinary Members was only at 4%, i.e. 16 transfers. Based on this, we do not expect an extension of this privilege to more senior members by easing the age eligibility criterion to have a significant impact on over-crowding or club operations.
3. The Management Committee therefore proposes to ease the age eligibility from 75 to 70, which would open up the opportunity to 305 more members in the year 2026. Based on a take-up rate of 4%, however, over a 10-year projection there would only be 7 more senior Ordinary Members transferring to a Connected Person. Even if the take-up rate doubled, it would still be a manageable increase in the number of new members.
4. The positive effect of this would be that the Club should have more active members in the club, while still affording transferring members access in recognition of their long-standing memberships. Collections would improve from more transfer fees and subscription, and improved contributions from F&B patronage.

5. The Management Committee is formulating a long-term development plan for the club aimed at providing more infrastructure, facilities and amenities to cater to membership growth.

Dated: 10 June 2026



Wilson Tan Swee Kwang
(Membership No. T888)
Proposer for the motion



Peter Chin Mui Khiong
(Membership No. C146)
Secunder for the motion

MANAGEMENT COMMITTEE 2025-2027



WILSON TAN
President



PETER CHIN
Deputy President



KAREN SHEPHERD
Honorary Secretary



SPENCER LAI
Honorary Treasurer



CHRISTOPHER TAN
Catering Member



HENRY HO
Bar Member



BRUCE SIM
Games Member



PETER HO
Swimming Member



TAN BOON HUA
Sports Member



GEORGE CHAPMAN
Entertainment Member



JOSEPH SIM
House Member

NOTICE OF ANNUAL GENERAL MEETING 2025

ANNUAL GENERAL MEETING

Notice is hereby given that the Annual General Meeting of all Honorary Life and Ordinary Members of the Club will be held on **Sunday, 29 June 2025, 10.00am at the Hornbill Restaurant.**

AGENDA

1. President's Address.
2. To confirm minutes of the last Annual General Meeting held on Sunday, 23 June 2024.
3. To receive, consider and approve the Committee's Report and Financial Statement for the preceding financial year.
4. To elect the following office bearers in accordance with Rule 26:
 - President, Deputy President, Honorary Secretary, Honorary Treasurer, Bar Member, Catering Member, Entertainment Member, House Member, Sports Member, Games Member and Swimming Member
5. To elect and appoint the following for the ensuing year:
 - a. The Auditors
 - b. Three (3) Officers for the purpose of Section 9 (b) of the Societies Act 1966.
 - c. To appoint a Public Officer for the purpose of Section 9 (c) of the Societies Act 1966.
6. To transact any other business of which due notice has been given or which if raised without due notice, is admitted for discussion by a majority of members present and voting provided that no motion for the amendment or repeal of any existing Rule or the making of any new Rule shall be discussed unless due notice thereof shall have been given in accordance with Rule 32.



KAREN SHEPHERD
Honorary Secretary
 01 May 2025

MINUTES OF ANNUAL GENERAL MEETING HELD ON 29 JUNE 2025, 10.00 AM AT THE HORNBILL RESTAURANT

ATTENDANCE LIST

PRESENT:

WILSON TAN SWEE KWANG
PRESIDENT

PETER CHIN MUI KHIONG
DEPUTY PRESIDENT

KAREN SHEPHERD
HONORARY SECRETARY

SPENCER LAI CHANG YAW
HONORARY TREASURER

HENRY HO LAY SENG
BAR MEMBER

**CHAN KIM KUAY @
CHRISTOPHER TAN**
CATERING MEMBER

**GEORGE ALBERT
WILLIAM CHAPMAN**
ENTERTAINMENT MEMBER

BRUCE SIM KUAN YUEN
GAMES MEMBER

JOSEPH SIM EN MIANG
HOUSE MEMBER

PETER HO CHING HIN
SPORTS MEMBER

TAN BOON HUA
SWIMMING MEMBER

MEMBERS IN ATTENDANCE

No.	Club No.	Name
1.	A146	AW TAI HUI
2.	A165	AU SIEW YEN, BEN JOSEPH
3.	B007	BRODIE ROBERT HARRY
4.	B106	BALBIR SINGH A/L MOHAN SINGH
5.	B113	BURLEY, NIGEL PHILIP
6.	C028	CHIN ALFRED
7.	C043	IAN DEANS MCKINNON
8.	C124	CHAI MING SIANG
9.	C125	CHIN THEN SIN
10.	C131	CHAN TEIN ANN, JACKSON
11.	C145	CHAN ENG CHOON, CHRISTOPHER
12.	C146	CHIN MUI KHIONG, PETER
13.	C149	CHIONG WEI WONG, ROBERT
14.	C157	CHAN KIM KUAY @ CHRISTOPHER TAN
15.	C223	CHUO KONG UH, DOMINIC
16.	C239	CHUO KUONG KAI, TERENCE
17.	C244	CHONG SZE CHAW, RONNIE
18.	C253	CHNG SIEW WAH
19.	C353	CHAN, DUNSTAN
20.	C372	CHAI TEN BOON
21.	C445	CHIN KHOON HO
22.	C452	CHUA WAT BENG, DENNIS
23.	C453	CHIN, ALEXANDER
24.	C491	CHONG HUI KIAN, AUDREY
25.	C507	CHAN MEI LEE, JUNE
26.	C689	CHANG FOH CHAI, CHARLES
27.	C698	CHAPMAN, GEORGE ALBERT WILLIAM

No.	Club No.	Name
28.	C706	CHAI KOW LIM, ALEX
29.	C707	CHIN LEE HIN, AUGUSTINE
30.	C742	CHEN HO CHWEN
31.	C788	CHIN SONG PHIN, DORA
32.	C797	CHAN CHUN HUA, MARCUS
33.	C935	CHAI KER CHEE, ALDDY
34.	C970	CHUNG KIAN KUEK
35.	D046	DIOR AK SINGGAN @ WALTER DIOR
36.	D063	DAYRELL WALTER ENTRIE
37.	E023	EE GUAN TECK
38.	E057	EE GUAN HENG
39.	F095	FOO SAY JOON
40.	F098	FOO JIN SEN, DESMOND
41.	F100	FONG TSUNG, EMMANUEL JOSEPH
42.	G057	GOH SWEE CHAU, DAVID
43.	G075	GOH PHEH HIA
44.	G092	GO YU SUK, ALEX
45.	G095	GOH HUI PING, TERENCE
46.	G096	GOH HION CHING, MICHELLE
47.	H003	HO TZE PING, NATALIE ELIZABETH
48.	H009	HO LAY SENG, HENRY
49.	H055	HO CHING HIN, PETER
50.	H085	HATCH, TIMOTHY
51.	H135	HO MENG CHONG, VINCENT
52.	H160	HII IK MING, ROSE
53.	H179	HO MIN SUI
54.	H198	HAN MING CHIANG, DAVID
55.	H263	HO BOON HUAI
56.	H269	HENG IK PENG

No.	Club No.	Name
57.	I043	INTAN RAHMAH BT. MOHD TAZUDDIN
58.	J112	JONG JUN HIAN, PAUL
59.	J141	JONG JIA CHIEN, DERRICK
60.	K007	KHO KAH TECK, WILLIAM
61.	K192	KONG PING KUNG @ KONG SUI SIEN
62.	K206	KOH LING YIUN, CONNIE
63.	K209	KUEH SZE KWANG
64.	K238	KONG CHUCK YONG
65.	K262	KOH MUI TONG
66.	K281	KHO SIEW WOON, PATRICIA
67.	K338	KUANG WEI HUA
68.	K346	KO CHEO KWANG
69.	K386	KHOO LEONG SAN, NICHOLAS
70.	L055	LEONG CHIN HIN
71.	L204	LAO PUONG SIONG, LUCY
72.	L224	LEE CHEN PIN, GAVIN
73.	L230	LAW HANG MENG, DANIEL
74.	L235	LIM THIAM SENG, PETER
75.	L286	LIM HENG CHOO
76.	L362	LIM AI SIOK, IRENE
77.	L384	LEE POH LENG, SANNY
78.	L456	LING SHENG KHING, FELIX
79.	L496	LIM SIOK YONG
80.	L536	LIM YONG SENG
81.	L562	LIM KIAN KOK
82.	L569	LIEW SIEW LIAN, ADELINE
83.	L631	LIAN, FRANKIE
84.	L646	LIM GHIM KHENG, NELSON
85.	L743	LIM SIEW SIN, AUGUSTINE

No.	Club No.	Name
86.	L768	LAI HON CHIONG, COLIN
87.	L775	LEE KEOK KHIONG, JOHN
88.	L778	LAW KENG YANG, KENNY
89.	L780	LO YUNG SEN, ANDY
90.	L822	LIM CHUNG HONG, JUSTIN
91.	L931	LAU KAH LEONG, EMILIO
92.	L956	LAI CHANG YAW, SPENCER
93.	L991	LAU SUE HA @ ALICE LAU SUE SIA
94.	L1029	LEE YEUNG JIEN, ANTHONY
95.	L1053	LEE BENG KIAT, JOHN
96.	L1073	LAW PUANG RONG, KELVIN
97.	L1094	LEONG, LINA
98.	L1107	LAU CHIING WEN, ASHLEY
99.	L1110	LEE KWANG HAI, NIXON
100.	L1129	LO KIM FUNG, TONY
101.	L1135	LU CHUN YAW, JEREMY
102.	L1139	LIM SENG KHAI
103.	L1175	LIM YIN JIE, CLARICE
104.	L1180	LO JUI LING, JUSTIN
105.	L1181	LIM MOH CHANG, LAWRENCE
106.	L1197	LAW GEOK MING
107.	L1201	LIEW WAN LEONG
108.	N078	NGUI LIU LING, NANCY
109.	N159	NGU KEE TIONG
110.	N169	NGU YU SIENG, EVON
111.	N230	NG SOI MOI
112.	O029	ONG TAI LEE, COLIN
113.	O151	ONG MING ZHONG, DERRICK
114.	P042	POH CHAI KIONG, ALBERT
115.	P065	PHANG KANG VWI, GERALD
116.	P074	PANG KIA SIEW

No.	Club No.	Name
117.	P132	PUI, BRENNAN
118.	R040	RANGES NYANGOB, MICHAEL
119.	S027	SHEWRING, KATHLEEN TEO WHYE HUE
120.	S033	SIM KUAN YANG, DEREK RODNEY
121.	S059	FRANCIS FOONG KAM HING
122.	S127	SONG TIN KUET, STANLEY
123.	S163	SIM EN MIANG, JOSEPH
124.	S278	SIM KUAN YUEN, BRUCE GARVIN
125.	S280	SIM CHIN KHENG
126.	S312	SIM WEE BENG
127.	S356	SHEPHERD, KAREN
128.	S731	SIM SHU ENG, NATHALIE
129.	S732	SHANTON MOWE
130.	T031	TAN HONG CHIANG, ANTHONY
131.	T033	TING HUONG CHIING, STEWART
132.	T169	TEO YANG TUAN
133.	T183	TANG TUONG HOCK, GABRIEL
134.	T232	TING TIEW KING, JOSEPH
135.	T236	TAN AH LIM, CLARENCE
136.	T302	TING ING SUN
137.	T312	TAN SIANG, CONSTANCE
138.	T360	TING KAIK HANG, JARIS
139.	T437	TOPPING, DAVID FREDERICK
140.	T685	TAN CHENG HUI, DENIS
141.	T745	LAW NGI KIONG, IVY @ LAU NGI KIONG
142.	T761	TAN HUN SEANG
143.	T826	TAN HON GUAN
144.	T866	TING LIAN HOCK, JOSEPH
145.	T888	TAN SWEE KWANG, WILSON

No.	Club No.	Name
146.	V018	VOON GEK KEE
147.	V022	VOON JAN POH, CHARLES
148.	V035	VOONG HON FONG, EILEEN
149.	V037	VOON BOO SHIN
150.	W008	WEE SENG LEE, MELVIN
151.	W222	WONG SIEW EE, JANIE
152.	W225	WONG CHENG EN, SHARON
153.	W264	WEE GEOK SANG, BASIL
154.	W466	WEE KIM HIEN
155.	W506	WONG CHIH YEING, MICHAEL
156.	Y111	YONG UNG KING , CHARLIE
157.	Y115	YEO NGANG HIONG
158.	Y168	YAO SHI SIANG, STANLEY
159.	Y180	YONG CHE HUAT, EDWARD
160.	Y233	YAP CHONG HAI
161.	Y247	YONG DEE HIENG, DICKSON
162.	Z045	ZAITON ISTIAR HUSSAIN KHAN

1 ESTABLISH QUORUM

Ms Karen Shepherd (S356) (hereinafter referred to as the “Honorary Secretary”) informed the Annual General Meeting (hereinafter referred to as the “Meeting”) that the number of members registered as at 10.00am was 60 and confirmed that the requisite quorum under Rule 28.7 had been attained and therefore the Meeting could commence. The Honorary Secretary welcomed all members to the Meeting and extended her appreciation to the members for their attendance.

2 OPENING

The Honorary Secretary then proceeded to establish the ground rules for the conduct of the Meeting. She emphasized that:

- i. Members were advised to either switch off their mobile phones or to put them in silent mode. Members wishing to answer a call were to do so outside of the Meeting room;
- ii. Members were to conduct themselves with proper decorum throughout the Meeting;
- iii. Members were to observe proper time management;
- iv. Members were reminded to speak on-topic;
- v. Members must state their name and membership number before speaking; and
- vi. Members were to address the Chair when speaking, while the floor was to respect the speaker and make sure that he/she was not interrupted.

3 APPOINTMENT OF RETURNING OFFICER AND SCRUTINEERS

For an efficient proceeding of the Meeting, the Management Committee proposed that the Meeting appoint 1 (ONE) Returning Officer and 3 (THREE) Scrutineers first, to proceed with processing and counting of the proxy votes and the ballot votes. The Honorary Secretary also added that this was an election year and that there was a contest for Sports Member.

Mr. David Topping (T437) volunteered as the Returning Officer. Mdm. Trudy Tan Wen Huey (O029-1), Mr. Lawrence Lim Moh Chang (L1181) and Mdm. Kathleen Shewring-Teo Whye Hue (S027) volunteered as the Scrutineers. The Meeting adopted the appointment of the Returning Officer and three Scrutineers.

The Honorary Secretary stated that the proxy votes were accepted up to 5pm on Thursday 26 June 2025 as per Club Rule 28.5. General proxies were not allowed.

The Honorary Secretary then informed that under Rule 28.2, every Meeting in the Club shall be chaired by the President, and she proceeded to hand over the chair to the President.

4 PRESIDENT'S ADDRESS

Mr. Wilson Tan Swee Kwang (T888) (hereinafter referred to as the "President") welcomed all members attending the Meeting.

He proceeded to address the Meeting as follows:

"Good morning to all our Datuks, Datins, and distinguished members and a very warm welcome to our Annual General Meeting. Thank you for taking the time to attend. We have an important Agenda for today, so I hope that you will be able to stay for the entirety of the proceedings.

Where we are today

Membership of this club continues to be in great demand. Our membership is now fully subscribed, reaching its maximum capacity, and is a valuable asset for our members. Our F&B is hugely popular and our sporting facilities well used. We are very gratified by the high levels of satisfaction in all our services, demonstrated in the survey conducted at the end of last year.

However, as we foresaw, the club is in deficit this year by RM345,277. The accounts are before you but, in simple terms, our subscriptions, which remain at a level set 15 years ago, are no longer sufficient to cover our operational costs. Our F&B is also in deficit, because so far, we have avoided widescale price hikes in spite of several increases in the minimum wage and a huge leap in the cost of supplies. As a result, our margins remain low and the club's gross profit margin has reduced by 3%, in favour of the members, and our food is highly competitive in the market.

But we must equalise our finances. With no further junior conversions, we must look to our subscriptions to cover our operational costs and keep our F&B prices affordable. Fifteen years is a very long time to wait, in any organisation. We are requesting a subscription increase this year to RM100 per month. This simply accounts for inflation since the last rise and allows us to plug the deficit.

Even with this increase, our subscriptions will still be the lowest of any comparable facility in Kuching. As a private members' club of prestige and excellence, we believe this increase is essential for us to maintain our standards and to ensure the financial viability of this club.

Our club is a substantial and impressive establishment – from our swimming pool, to our varied sports facilities, to games, to our popular library and, of course, our excellent F&B. All our members have access to these facilities and these contribute collectively to the value of our asset. We must look to you, as the members, to secure its future and membership of this club as something to be aspired to.

As the Management Committee, we also must look to the club's long-term future. Last year, we put up a substantial and ambitious renovations package. We have taken note of all your concerns raised last year and since. This is why, over this last year, we have instituted a comprehensive survey, a new sub-committee, and several townhalls to gauge your wishes and needs.

A revised package of renovations is currently under development. But we did not want to rush this process. We want to make sure we get it right and that the members have due time

to consider and provide feedback on the proposals. But we commit to you, the members, to deliver this proposed package within the next six months, allowing time for feedback and revisions before the next AGM. This renovations package, guided by the various townhalls, will see improved facilities, for F&B and for sports, including covered areas for a variety of sports.

There are two motions this year, proposed by Dr. Tim Hatch and Mr. Alexander Chin. We thank them for their commitment to the future of the club and their participation in its processes. The Management Committee itself, however, believes that these two motions will be either covered or superseded by the future package. But we will stand guided by your vote today.

The Management Committee, advised by Club Extension Project Sub-Committee, is putting up one motion for renovations, however. This kitchen extension was mooted in the last AGM and supported by the survey results which identified waiting times as an issue and wider menu options as a priority. This extension, costed by a professional QS, will come in at RM2 million, covered by our existing reserves.

We believe that this will reduce kitchen congestion and waiting times, improve workflow, build capacity for freezer and storage space, and allow for an expanded menu. All these improvements will lay the groundwork for any club extension going forward. Without this, it would be irresponsible to consider any increase to our membership cap at this time.

The committee's final motion is a matter of simple maintenance, raised by our outgoing Swimming Member, Mr Tan Boon Hua. Our swimming pool is one of our crown jewels, that defines the atmosphere and presence of our club. But it is in sad need of repair and currently is not up to the standard of a club of prestige and excellence. We hope you will support this motion to restore it to its former glory.

Commitment to Member Engagement

We acknowledge the importance of member involvement in shaping the club's future. Our various subcommittees and sports convenors are invaluable to us. Our survey has also given us many important suggestions. Our management has been busy this year implementing numerous upgrades, from a newly renovated gym and library, to painting the clubhouse to improvements to the washroom facilities. The Wi-Fi has been upgraded and the parking fees adjusted, with stricter monitoring. Members are also now able to monitor the parking availability from our app. We commit to continuous improvements on your behalf.

I would like to commend our staff and management on their dedication to member services and their unwavering commitment in overseeing the Club's daily operations. I would also like to thank the many members who continue to take an active interest in the future of this private members' club.

It would be remiss of me not to acknowledge my dedicated comrades in the Management Committee, and those who have served in the various subcommittees. I extend my heartfelt gratitude to Past Presidents Dato Richard Wee and Mr. Melvin Wee, our Honorary Legal Advisor Mr. Chew Pok Oi, and our Finance Advisor Mr. Hudson Chua, who have been ever-ready to share ideas and give their backing to the Management Committee.

I would also wish to thank all the members for your faith in this Management Committee, going in to the next term, though we wish the best of luck to the two members standing for the only contested seat as Sports Member. Your ongoing support gives us the extra resolve to continue to serve you.

A Call for Support

The Management Committee is fully aware of the balance required between financial prudence and the need for continued improvements. We are committed to ensuring that the club remains a premier destination for our members while maintaining fiscal responsibility. However, to achieve this, we need your support.

The three motions that will be presented later in this meeting are critical to maintaining our standards, and ensuring the club's sustainability and its ability to meet the evolving needs of our membership. I sincerely urge all members to stand behind the proposals. By approving the subscription fee increase, we can continue to plan ahead for improvements. You are securing the club's future for generations to come.

The next two years promise to be huge ones – 2026 will see our 150th anniversary celebration, and 2027 will mark 100 years of this clubhouse in this spot. This is something to celebrate. We look forward to honouring this remarkable milestone for the club together.

Together, we make The Sarawak Club a vibrant and thriving institution for many years to come.

Thank you."

The Honorary Secretary thanked the President for his address. She then invited the members to comment on the points raised in the President's address.

There being no further questions by the members, the Honorary Secretary proceeded to the next Agenda of the Meeting.

5

TO CONFIRM MINUTES OF THE LAST ANNUAL GENERAL MEETING HELD ON SUNDAY, 23 JUNE 2024

The Honorary Secretary requested for confirmation of the Minutes of the Annual General Meeting held on Sunday, 23 June 2024, 10.00am in the Hornbill Restaurant with reference to pages 14 to 60 of the Annual Report 2024.

The Honorary Secretary highlighted two corrections:

- (i) on page 27 – Section 7 where the first two paragraphs were repeated from the last two paragraphs of Section 6. The two paragraphs from Section 7 were to be deleted / disregarded.
- (ii) on page 36, at the last paragraph; to correct the spelling of "Michael".

The Honorary Secretary stated that the Annual Report 2024 was distributed to all members one month prior to the Meeting. She invited the members who were present at the last Annual General Meeting to raise any corrections or amendments in the Minutes of the Annual General Meeting 2024.

There being no further comments on the Minutes of the Annual General Meeting 2024, Mr. Nigel Philip Burley (B113) proposed for the Minutes of the Annual General Meeting held on 23 June 2024 to be confirmed. This was seconded by Mr. Colin Ong Tai Lee (O029). There being no objection, the Minutes of the Annual General Meeting held on 23 June 2024 were thereby duly adopted by the Meeting.

6 TO RECEIVE, CONSIDER AND APPROVE THE COMMITTEE'S REPORT AND BALANCE SHEET AND WORKING ACCOUNTS FOR THE PRECEDING FINANCIAL YEAR

The President informed that the Committee's Report included the reports by the Honorary Secretary (pgs. 61-62), Catering Member (pg. 94), Bar Member (pg. 95), Sports Member (pg. 96), Games Member (pgs. 97-99), Swimming Member (pg. 100), Entertainment Member (pg. 101) and House Member (pg. 102). Also, The Independent Auditors' report (pgs. 64-66), Statement of Comprehensive Income (pg. 67), Statement of Financial Position (pg. 68), Statement of Changes in Fund Balance (pg. 69), Statement of Cash Flow (pg. 70) and Notes to the Financial Statements (pgs. 71-92) were in the Annual Report 2024 for members' scrutiny. The President informed that the detailed accounts for Restaurant (pg. 79), Bar (pg. 80), Club activities (pgs. 81-84), Club functions (pg. 85) and Schedule of Other Operating Expenses (pg. 93) were also disclosed in the Annual Report 2024.

As was practised in previous years' Annual General Meetings, the President proposed for all the reports to be adopted collectively.

At this moment, the Honorary Secretary reported that the number of members registered in attendance in this Meeting as at 10.20am, was 98 members.

The Honorary Secretary then invited the members to raise questions or comment on the Reports and the Financial Statements as contained in the Annual Report 2024.

There being no further questions by the members, the Honorary Secretary requested that the Meeting move to confirm the Committee's Reports collectively. The Honorary Secretary requested for a Proposer and a Secunder for all the Committee's Reports, the Balance Sheet and Working Accounts to be confirmed. This was proposed by Mr. Sim Chin Kheng (S280) and seconded by Mr. Derek Rodney Sim Kuan Yang (S033). Thus, all the Committee's Reports, the Balance Sheet and Working Accounts were duly adopted by the Members present.

7 TO ELECT THE FOLLOWING OFFICE BEARERS IN ACCORDANCE WITH RULE 26 – PRESIDENT, DEPUTY PRESIDENT, HONORARY SECRETARY, HONORARY TREASURER, BAR MEMBER, CATERING MEMBER, ENTERTAINMENT MEMBER, HOUSE MEMBER, SPORTS MEMBER, GAMES MEMBER AND SWIMMING MEMBER

The President informed the Meeting that the nominations for the election closed on 14 June 2025 at 10am. All positions were uncontested and were duly elected; except for the Sports Member.

Office	Nominee(s)	Club No.	Proposer(s)	Club No.
President	Wilson Tan Swee Kwang	T888	Melvin Wee Seng Lee	W008
Deputy President	Peter Chin Mui Khiong	C146	Gilbert Ho Lee Seng	H001
Honorary Secretary	Karen Shepherd	S356	James Chuo Chung King	C774

Office	Nominee(s)	Club No.	Proposer(s)	Club No.
Honorary Treasurer	Spencer Lai Chang Yaw	L956	Terrence Goh Hui Ping	G095
Bar Member	Henry Ho Lay Seng	H009	Joseph Ting Tiew King	T232
Catering Member	Chan Kim Kuay @ Christopher Tan	C157	Francis Jee Kah Onn	J067
Entertainment Member	George Albert William Chapman	C698	Sean Vincent Francis Chapman	C860
House Member	Joseph Sim En Miang	S163	Simon Teng Lung Hiung	T272
Sports Member	Tan Boon Hua	T745	James Chuo Chung King	C774
	Dr. Timothy Hatch	H085	Alexander Chin	C453
Games Member	Bruce Garvin Sim Kuan Yuen	S278	Sarbjit Singh Khaira	K104
Swimming Member	Peter Ho Ching Hin	H055	Sim Chin Kheng	S280

The two members contesting for Sports Member were Mr. Tan Boon Hua (T745) and Dr. Timothy Hatch (H085). President then invited the nominees to introduce themselves to the Members before proceeding to the election.

Mr. Tan Boon Hua (T745) shared that he had been the club's Swimming Member for two terms. He hoped to bring new inspirations and contributions to sports in the Club.

Dr. Timothy Hatch (H085) stated that he was standing for Sports Member because he felt the incumbent Management Committee members have been there for many years and he felt that a change would help inject fresh ideas. He added that he played squash and pickleball, and was an occasional badminton and tennis player, and golfer. He would be helpful in supervising and improving the golf course at the golf resort in Samarahan. He commented that he was not necessarily against the Management Committee but opined that there was a need for a revolution in the current Management Committee.

President then updated the Members that the Club was constrained by both the Club's constitution and the Societies Act on the matter of a non-citizen serving in the Management Committee. The Club had prior to the Meeting, sought clarification from the Registrar of Societies (hereinafter referred to as "ROS") of Dr. Timothy Hatch's eligibility to contest as a non-citizen. President read *"Club Rule 26.1 - Only Resident Honorary Life Members and Resident Ordinary Members (other than members shall be eligible for election for members of the Committee provided further on receipt of direction that only Malaysian citizens shall be eligible to be elected from the Registrar of Societies then the Club shall comply accordingly."*

On 16 June 2025, the Club wrote to ROS, to which ROS replied on 26 June 2025. The reply letter read *"Merujuk Seksyen 9A - Larangan menjadi pegawai atau ahli sesuatu pertubuhan berdaftar. Peruntukan ini menyatakan bahawa individu tertentu tidak dibenarkan menjadi pegawai, ahli atau terlibat dalam pengurusan sesuatu pertubuhan, melainkan dengan kelulusan bertulis daripada Pendaftar Pertubuhan. Antara individu yang dilarang ialah:*

- (i) mereka yang pernah disabitkan dengan kesalahan jenayah berat
- (ii) mereka yang diisytihar mufliis,

- (iii) mereka yang telah dibatalkan keahliannya daripada mana-mana pertubuhan di bawah Akta ini, and
- (iv) sebagaimana ditetapkan oleh Pendaftar.”.

“Warganegara Asing Tidak Dibolehkan Jadi Pegawai Utama Secara Umum Dalam praktik biasa dan dasar pentadbiran Pendaftar Pertubuhan (ROS):

Warganegara Asing lazimnya tidak dibenarkan memegang jawatan utama seperti:

- (i) Presiden / Pengerusi
- (ii) Setiausaha
- (iii) Bendahari

Ini bagi menjaga kepentingan keselamatan nasional, kedaulatan pengurusan pertubuhan, dan akauntabiliti ke atas urusan dalam negara.”.

President explained that foreign nationals were not allowed to be elected for the key posts of President, Secretary and Treasurer. But since the contest was for the Sports Member, the election will proceed. In the event that Dr. Timothy Hatch was voted in as the Sports Member, the appointment would still be subject to final approval by the ROS Director. The President read another excerpt from the letter *“Kelulusan bertulis daripada ROS perlu diperoleh – keahlian asing bukanlah automatik.”*. Both Dr. Timothy Hatch (H085) and his proposer Mr. Alexander Chin (C453) had been informed of this eventuality.

Thereafter, President announced that the AGM would proceed with the voting. The polling station would open for members to vote for the next 20 minutes. Members were instructed to obtain their ballot paper from the registration counter and to proceed to the Woodpecker Room to cast their ballots.

Members proceeded to vote at 10.40am.

8

TO ELECT AND APPOINT THE FOLLOWING FOR THE ENSUING YEAR

8.1 THE AUDITORS

The current Auditor of The Sarawak Club was Crowe Malaysia, who were prepared to continue as the appointed Auditor. Their fee was kept at RM10,000.

President stated that in last year’s AGM, Mr. John George Ritchie (R054) supported by Mdm. Anne Kung (K027), had suggested appointing new auditors. President invited Honorary Treasurer to further clarify the matter.

Mr. Spencer Lai Chang Yaw (L956) (hereinafter referred to as “Honorary Treasurer”) stated the Club had approached KPMG, PwC and EY to quote for their auditing services. However, only KPMG returned with a quote of RM15,000 for the audit fees and a one-time fee for the review of opening balance at RM3,000. PwC and EY declined to quote. Honorary Treasurer also informed that Crowe Malaysia had made effort to enhance their independence and to be seen as independent by rotating their signing partner for the audited financial accounts. For FY2024, Mdm. Michelle Chin Su Su was the new signing partner. Taking all these factors

into consideration, the Management Committee was recommending reappointing Crowe Malaysia as the Auditor of The Sarawak Club for the ensuing term.

Mr. Leong Chin Hin (L055) commented that the fee quoted from Crowe Malaysia was reasonable and that the Members should support it.

This was proposed by Mr. Lawrence Lim Moh Chang (L1181) and seconded by Mr. Ting Ing Sun (T302), and adopted by the Meeting. Therefore, the Meeting appointed Crowe Malaysia as The Sarawak Club's Auditor for the ensuing term.

8.2 THREE (3) OFFICERS FOR THE PURPOSE OF SECTION 9(B) OF THE SOCIETIES ACT 1966

The President explained that, by convention, the persons appointed as the three Officers for the purpose of Section 9(b) of the Societies Act 1966 comprised the President, the Honorary Secretary and the Honorary Treasurer. Therefore, the persons who would be appointed for the purpose of Section 9(b) were Mr. Wilson Tan Swee Kwang (T888), Ms Karen Shepherd (S356) and Mr. Spencer Lai Chang Yaw (L956).

Mr. Leong Ching Hin (L055) commented that the members should have no objection to the continuous work of the 3 appointed Committee Members.

The Honorary Secretary proceeded with the agenda to appoint the three Officers for the purpose of Section 9(b) of the Societies Act 1966, them being Mr. Wilson Tan Swee Kwang (T888), Ms Karen Shepherd (S356) and Mr. Spencer Lai Chang Yaw (L956). This was proposed by Mr. Leong Ching Hin (L055) and seconded by Puan Zaiton Istiar Hussain Khan (Z045), and adopted by the Meeting.

8.3 A PUBLIC OFFICER FOR THE PURPOSE OF SECTION 9 (C) OF THE SOCIETIES ACT 1966

The President explained that the Honorary Secretary was, by convention, appointed as the Public Officer for the purpose of Section 9(c) of the Societies Act 1966. Ms Karen Shepherd (S356) will be appointed as Officer for the purpose of Section 9(c) of the Societies Act 1966.

Mr. Dunstan Chan (C353) suggested that the Management Committee explain the roles of the 9(b) and 9(c) officers for the benefit of the newer members who may be unfamiliar with the roles. The Acting Legal Advisor, Mr. Melvin Wee Seng Lee (hereinafter referred to as "Acting Legal Advisor") explained that according to the Societies Act - the following provisions shall apply to Registered Societies, 9(b) states that *"the immovable properties of the Societies may, if not registered in the names of trustees, notwithstanding the provisions of any written law to the contrary, be registered in the name of the society, and all instruments relating to that property shall be as valid and effective as if they had been executed by a registered proprietor provided that they are executed by three office-bearers for the time being of the society, whose appointments are authenticated by a certificate of the Registrar, and sealed with the seal of the society."* In summary, the signatories of the club will be the three office bearers appointed by the AGM and authenticated by the Registrar of the Societies for any contracts pertaining to property. They have the authority to execute contracts on behalf of The Sarawak Club.

As for 9(c), *"a society may sue or be sued in the name of such one of its members as shall be declared to the Registrar and registered by him as the public officer of the society for that purpose, and, if no such person is registered, it shall be competent for any person having a claim or demand against the society to sue the society in the name of any office-bearer of the society."* The 9(c) Officer would be the designated person representing all members in the event of the club being sued.

President thanked the Acting Legal Advisor for the clarification.

The Honorary Secretary proceeded with the agenda to appoint the Public Officer for the purpose of Section 9(c) of the Societies Act 1966, which by convention was the Honorary Secretary, Ms Karen Shepherd. This was proposed by Mr. Joseph Ting Lian Hock (T866) and seconded by Mr. Colin Ong Tai Lee (O029), and adopted by the Meeting.

The Honorary Secretary stated that the number of members registered in attendance in this Meeting as at 11.00am, was 134 members.

9

RESULT OF THE ELECTION

The President announced the result of the election for the post of Sports Member for the term 2025 – 2027, the result of which was duly verified and signed by the Returning Officer and the three Scrutineers.

		No. of Votes
SPORTS MEMBER	Tan Boon Hua (T745)	91
	Timothy Hatch (H085)	39
	Spoilt vote	1

President announced that the newly elected Sports Member was Mr. Tan Boon Hua (T745).

Mr. Leong Chin Hin (L055) commented that the results of the election did not mean that Dr. Timothy Hatch was unfit to be the Sports Member. He was a senior member with much expertise and he has been of much help to the Club. President thanked Mr. Leong, and he acknowledged Dr. Timothy Hatch's service in the Club House Extension Project (CEP) Sub-committee.

The Meeting thanked the Returning Officer, Mr. David Topping (T437) and the Scrutineers, Mdm. Trudy Tan Wen Huey (O029-1), Mr. Lawrence Lim Moh Chang (L1181) and Mdm. Kathleen Shewring-Teo Whye Hue (S027).

10

OFFICE BEARERS FOR 2025 – 2027

The Management Committee that will hold office for the term 2025 – 2027 was as follows:

Office	Nominee(s)	Club No
President	Wilson Tan Swee Kwang	T888
Deputy President	Peter Chin Mui Khiong	C146
Honorary Secretary	Karen Shepherd	S356

Office	Nominee(s)	Club No
Honorary Treasurer	Spencer Lai Chang Yaw	L956
Bar Member	Henry Ho Lay Seng	H009
Catering Member	Chan Kim Kuay @ Christopher Tan	C157
Entertainment Member	George Albert William Chapman	C698
House Member	Joseph Sim En Miang	S163
Sports Member	Tan Boon Hua	T745
Games Member	Bruce Garvin Sim Kuan Yuen	S278
Swimming Member	Peter Ho Ching Hin	H055

11 TO TRANSACT ANY OTHER BUSINESS OF WHICH DUE NOTICE HAD BEEN GIVEN OR WHICH IF RAISED WITHOUT DUE NOTICE, IS ADMITTED FOR DISCUSSION BY A MAJORITY OF MEMBERS PRESENT AND VOTING PROVIDED THAT NO MOTION FOR THE AMENDMENT OR REPEAL OF ANY EXISTING RULE OR THE MAKING OF ANY NEW RULE SHALL BE DISCUSSED UNLESS DUE NOTICE THEREOF SHALL HAVE BEEN GIVEN IN ACCORDANCE WITH RULE 32.

President stated that there were five Motions tabled for discussion. The first three Motions were tabled by the Management Committee and last two Motions were by Dr. Timothy Hatch (H085) and Mr. Alexander Chin (C453).

Notice of the Motions and the Preamble to Motions 1 & 2 were circulated with the Notice of the AGM, and contained in pages 5 to 19 of the Annual Report 2024.

11.1 PREAMBLE TO MOTION NO.: AGM/2025/01-02

The President read the preamble to Motions 01 and 02:-

“Dear Members,

As we approach the upcoming Annual General Meeting, the Management Committee is tabling two important motions for your consideration and support—both of which are vital to the long-term sustainability and service standards of our Club.

The first motion proposes an adjustment of the monthly subscription rate for Ordinary Members and Corporate Representatives from RM70 to RM100. This is the first proposed increase in 15 years, and it responds to steadily rising operational costs, a significant increase in minimum wage requirements, and the Club’s transition into a phase where income from membership sales has plateaued. Without this adjustment, we have already had an operational shortfall in 2024 and face a growing operational shortfall in the advancing years. The revised subscription aligns closely with inflation trends and remains competitive with other clubs in the region, ensuring we can maintain quality services while operating sustainably.

The second motion seeks approval for a capital expenditure of up to RM2 million to extend the existing kitchen facilities. This project addresses capacity issues that have emerged from the increased popularity of our F&B outlets and services, including dine-in and takeaway offerings. The planned expansion—fully funded from existing reserves—will alleviate bottlenecks, reduce waiting times, improve overall service efficiency, and lay the groundwork for future dining improvements.

Both motions reflect the Club’s commitment to prudent financial stewardship and ongoing enhancements that directly benefit members. Your support is crucial to ensure we continue to thrive as a vibrant and well-run institution.

We urge you to review both motions in detail and attend the AGM to cast your vote.

Thank you.”

11.2 MOTION NO: AGM/2025/01 - TO ADJUST THE SUBSCRIPTION FOR ORDINARY MEMBERS AND CORPORATE REPRESENTATIVES TO RM100.00 IN COMPLIANCE WITH CLUB RULE 23.1.2

Motion No.: AGM/2025/01 (Annexure 1) read “To adjust the monthly subscription rate from RM70.00 to RM100.00 for Ordinary Membership and Corporate Representatives, as provided for in Club Rule 23.1.2, which states that the prevailing rate to be charged by the Club shall be fixed by a General Meeting of the Club, where the prescribed range is RM30.00 to RM200.00.”.

EXPLANATORY NOTES TO THE MOTION

1. The monthly membership subscription is the main source of income for the Club and paramount to the viable running of the Club. As a private members club, with all members sharing equally in the responsibility for its upkeep and benefiting thereof, the Management Committee is of the opinion that this should form the bulk of the Club’s funding, with all other services priced in favour of their patrons.
2. The last adjustment of the subscription rate for Ordinary Members and Corporate Representatives was in the year 2010 when it was adjusted from RM55 to RM70. That same year, Associate Member and Junior Member subscriptions were also adjusted from RM15 to RM20.
3. Since 2010, the running costs of the Club have been impacted by five revisions of the minimum wage, from RM800 at its introduction in 2013 to its current rate of RM1700 in February 2025. Additionally, with the effects of inflation, the Club’s costs of operation have significantly increased. (Operating Expenses + Activities: 2013 = RM2.5M; 2024 = RM4.6M i.e. +84%).
4. Additionally, since the exhaustion of the membership cap, the loss of fees from sales of memberships, most notably Junior Conversions, means that the club is now running at an operational loss.

<-COVID-19 Restrictions->

	2024	2023	2022	2021	2020	2019
MEMBERSHIP SUBSCRIPTIONS	3,976	3,959	3,662	3,476	3,145	3,108
OPERATING EXPENSES + ACTIVITIES	(4,623)	(4,102)	(3,882)	(3,105)	(3,070)	(3,426)
SURPLUS (SHORTFALL)	(647)	(143)	(220)	371	75	(318)

5. In spite of this, the club has built up substantial reserves through sound financial management over the last decade. At today's position, however, these reserves will be exhausted by 2031. In addition, the club is considering a renovations programme to ensure the smooth running of the club and provide new facilities for our members going forward.
6. In general, our annual income from member subscription is RM4 million. Based on our budget for FY2025, recurring expenses covering salaries (excluding F&B related salaries) and non-maintenance related expenses amount to RM5 million. There is a shortfall of RM1 million, equivalent to needing an additional RM21 in monthly subscription from each Ordinary Member and Corporate Representative to breakeven.
7. When adjusted for inflation (based on the national CPI), the monthly subscription of RM70 since the year 2010 would be equivalent to RM96.76 in the year 2025. This substantiates the proposed increase of the monthly subscription to RM100.

Year	CPI	Ordinary subs (RM) 70	Year	CPI	Ordinary subs (RM) 70
2010	1.62	71.13	2018	0.88	85.82
2011	3.17	73.39	2019	0.66	86.38
2012	1.66	74.61	2020	-1.14	85.40
2013	2.11	76.18	2021	2.48	87.52
2014	3.14	78.57	2022	3.38	90.48
2015	2.10	80.22	2023	2.49	92.73
2016	2.09	81.90	2024	1.80	94.40
2017	3.87	85.07	*2025	2.50	96.76

* For 2025, CPI forecasted to be 2.5%

8. Therefore, the Management Committee hereby seeks the support and understanding of all members for an increase in the monthly membership subscription from RM70 to RM100 which would allow the Club to operate and function sustainably.
9. The membership subscription for Associate Members and Junior Members would not be raised and will remain at RM20.
10. A comparison of the present membership subscription rates for The Sarawak Club compared to the other private members' clubs in Kuching and Kota Samarahan follows:

	The Sarawak Club	The NorthBank Club	Samarahan Country Club (non-golfing)	Kelab Golf Sarawak (non-golfing)
Ordinary Member	70	110	100	150
Associate Member	20	20	50	13
Junior Member	20	20	50	23

The President invited Members to comment on the Motion No. AGM/2025/01.

Mr. Leong Chin Hin (L055) shared that he had been a member since 1972. Throughout his years of being a member, he has always appreciated the work done by all of the Management Committees and the facilities provided by the Club. He had visited many other clubs in the region but felt that The Sarawak Club was among the finest. Members ought to appreciate our club and accept the need to raise subscription to maintain high standards. For reference, he commented that the Singapore Cricket Club's Entrance Fee was SGD300,000, their monthly subscription was SGD250 and there was a minimum monthly spend policy of SGD150. A private club needed sufficient income to operate. The Sarawak Club members needed to be sensible. He opined that the Club may need to raise subscription even more in the next few years to stay abreast with inflation.

Mr. David Topping (T437) thanked the Management Committee and the sub-committee members for the effort to canvas the entire membership through the questionnaire to learn what members wanted. At the sharing of the survey results in one of the town hall sessions, he asked if the proposed subscription increase to RM100 would be sufficient to help build up the reserves needed to fund the ambitious developments that members had asked for. The answer given then, was that it was sufficient to cover daily operations. Thus, he agreed with Mr. Leong Chin Hin's point made earlier that the subscriptions should be higher to factor in the long-term goals of the Club. Members want to have Junior conversions i.e. more memberships, and that would mean we need more facilities. He proposed to hold a design competition to bring in new ideas for a comprehensive development plan for the club.

Again, Mr. Leong Chin Hin (L055) remarked that the Entrance Fee of RM40,000 was too low for the level of facilities and services offered. He suggested that the club buys back memberships from dormant members at RM40,000 and re-sells at a new and higher fee of RM100,000. This would be another avenue to generate funds for the Club.

The Honorary Secretary stated that the Management Committee was preparing a renovation package which will come together with a recommended financial package. The Management Committee wanted to take their time on this and was working towards it in consultation with the members.

The President said that the Management Committee wanted to increase and improve the facilities for the members. However, any expansion will involve building over existing facilities with the most likely being over the outdoor sport courts. He appreciated that many members were also concerned about the significant cost to upgrade the facilities, so a more measured and multi-phase approach was now being considered. Nothing had been ruled out, and there was even a possibility to collaborate with the local council for the use of the adjacent Amphitheatre space.

Mdm. Kathleen Shewring-Teo Whye Hue (S027) commented that it would be appropriate to determine what kind of club we wanted the Sarawak Club to be, before pushing ahead with new renovations. She, personally, regarded The Sarawak Club as more of a social club rather than a sporting club. Clearly, in its formative years in the colonial era, it was a social club. But times changed and the club grew, and sports was also a significant aspect of the club experience. Presently, she opined that many regarded the Club as a place to dine and entertain i.e. a social club. The Management Committee should develop the club into the kind of club that members want it to be, for the next generations. The President explained that the survey and town halls were done with this very aim of gauging members' preferences. The results gave clear indication that dining was a priority for the majority. And though sport endeavours scored lowly, the Management Committee was of the view that the sporting element was still an important component that added value and prestige to our club.

Mr. Leong Chin Hin (L055) proposed to increase the subscription to RM150. However, Mr. Dunstan Chan (C353) stated that the members should vote according to procedure and not depart too

much from the Motions tabled in the Meeting. Acting Legal Advisor reminded members that some members have already voted by proxy based on the understanding of a proposed increase of the monthly subscription to RM100. Thus, a change in the content of the Motion cannot be accepted.

Mr. Melvin Wee Seng Lee (W008) then proceeded to share his views based on his experience having served as the Club's Immediate Past President. It was always interesting to listen to different opinions in a General Meeting and the Management Committee valued the members' participation. In part, the Management Committee's decisions have been guided by members' feedback. Addressing the question raised by Mdm. Kathleen Shewring-Teo about the fundamental role of the Club, the Management Committee's sentiment was to be wary of not growing too much to the point where the sense of fellowship among members was lost. The Management Committee valued the club's tradition and wanted to preserve the Club's culture. We wanted to keep generations of families as members, and for members to regard one another as extended families.

The issue for subscriptions rates was subjective. The Management Committee always took cognizance that not all members were high-ranking civil servants or corporate leaders or wealthy professionals; there were elderly members and also junior members who have just converted; different categories of members. The last subscription increase was during President Shookry Gani's time and asking for an increment in subscription was always the Management Committee's last resort, the same goes to increasing of food prices. The Club did not want to make huge profit. We were here to serve members and give value to the membership. However, bearing the responsibilities of the expenses was a shared responsibility of the members. The Management Committee was not asking for an exorbitant quantity. The current proposed subscription increase was to put the club on a strong financial footing and so the club can be further developed.

Over the years, the Management Committee have carried out smaller scale improvement works e.g. building the Poolside Terrace, improving the tennis courts, renovating the gym, and etc. The plan that was proposed in last year's AGM was a more comprehensive masterplan but the costing was high, which may have been too uncomfortable for some members. Though no new masterplan was presented today, the focus was to put the club on a strong financial footing first and from there, the Management Committee can plan ahead based on the member engagement in the survey and town halls.

The Honorary Secretary shared that there were key ideas derived from the survey. New members found the Club to be a safe place for their children and family members to dine and enjoy in the activities. There was also the awareness that the sport facilities were still a desirable aspect of the membership. Thus, a need to find the right balance. Affordability of subscriptions was also a high priority for members.

There being no further comments, the Honorary Secretary proposed to proceed to vote on Motion No. AGM/2025/01. The vote was by a show of hands. The number of members registered in attendance in this Meeting as at 11.54pm was 147 members.

The result for **Motion No.: AGM/2025/01** was as follows:

	FOR	AGAINST	INVALID
By Show of Hands	99	9	-
Proxy Votes	99	50	-
TOTAL	198	59	-

The result for the vote on Motion No.: AGM/2025/01 was 198 votes in favour vs. 59 against. The Motion No.: AGM/2025/01 was carried.

The Honorary Secretary proceeded to Motion No.: AGM/2025/02.

11.3 MOTION NO: AGM/2025/02 - APPROVAL TO BUILD AN EXTENSION TO THE KITCHEN FOR UP TO A SUM OF RM2,000,000.00.

Motion No.: AGM/2025/02 (Annexure 1) read "To build an extension to the kitchen at a total cost of up to RM2,000,000.00 (Ringgit Malaysia Two Million), and that the Management Committee is authorized to award the tender for such works to the qualified contractor after due process of having conducted an invitation to tender based on the project design by professional architect firm SML Architects; and to expend the sum of up to RM2,000,000.00 (Ringgit Malaysia Two Million) for the said purpose."

EXPLANATORY NOTES TO THE MOTION

1. The popularity of the club's food and beverage facilities, particularly during peak periods, has put a strain on the kitchen facilities. This is due to significant growth in demand from in-house patronage since the last expansion in 2007, plus the addition of a new dining space in 2019 at the Poolside Terrace, along with the introduction of a new takeaway service which averaged daily sales of RM2,491 in 2024.
2. Longer waiting times for food delivery were a common complaint thread arising from the survey of our club facilities and services that was conducted in November and December 2024. The need for a kitchen extension has also been flagged by the Clubhouse Extension Project Working Sub-committee.
3. We have also faced problems of limited storage for food supplies that are needed to cope with demand. In the past 2 years, twice a year, we needed to hire a 20' reefer (container freezer) solely for storage of frozen food supplies. The expansion of the kitchen would incorporate bigger freezers and chillers, and dry stores to meet our operational needs.
4. A larger kitchen would enable the kitchen team to get more work done, more efficiently, all of which should lead to shorter waiting times for food orders and a better dining experience, overall.
5. The expansion of the kitchen would also allow for increased menu options or additionally lay the foundations for a future expansion of the Hornbill Restaurant. Alternatively, the extra kitchen space could service a completely new restaurant come the next phases of renovation.
6. The estimated cost of RM2,000,000 covers the building construction and also includes additional equipment and fixtures for the kitchen. The additional kitchen equipment and fixtures are estimated to cost RM500,000.
7. The work is to be fully funded from the Club's reserves. There will not be any request for a loan from members for the intents of this Motion.
8. The work duration is estimated to be 9 months. The intention is to have the existing kitchen in operation throughout the renovation period except for a small period when the old and the new kitchen would be integrated. There will undoubtedly be inconveniences but we will take steps to minimize disruptions.

9. The Management Committee will conduct an invitation to tender based on the project design by the appointed consultant architect, SML Architects. The Management Committee will review the tenders and award the tender for such works to the qualified contractor.

The President invited Mr. Joseph Sim (S163) (hereinafter referred to as “House Member”) to explain about the proposed kitchen extension. The kitchen was an important function of the club and as our patronage rose, so has the need for a larger and safer workable space and storage. This would help the kitchen team to work more efficiently and that will translate to shorter waiting times for food. A larger kitchen could also lead to more variety of cuisine to offer to members.

The logical extension would be to build out and over the carpark, towards the pickleball courts. The estimated cost for this renovation was RM2 million which included a provision of RM500,000 for kitchen equipment. House Member showed that the preliminary building cost estimate was RM1.1 million which covered (i) site clearance, demolition works of the existing kitchen, (ii) piling works and building foundation, (iii) building works for the extension, (iv) mechanical and electrical services, and (v) Infrastructure (within site boundary). The professional consultants’ fees were estimated to amount to RM295,900 (17% of the total and inclusive of SST). However, the electricity capital contribution and water capital contribution were not included in the preliminary cost estimates.

From initial discussion with the head chefs, the new kitchen equipment requested were as follows:

CHINESE KITCHEN	WESTERN / LOCAL KITCHEN
Combination oven x1	Stove x3
Steamer x2	Salamander grill x1
Stove x1	Deep fryer x1
Dishwashing machine x1	4-door chiller x2

The President thanked House Member for his explanation.

Mr. Dunstan Chan (C453) commented that from the Honorary Treasurer’s report, the F&B operations were making a loss. He asked how the extension would improve the financial performance of the F&B.

Honorary Treasurer explained that the main purpose for the extension of the kitchen was to improve on service delivery rather than on financials. This was from feedback from many members who experienced long waiting times for their food. The volume of business also meant having to carry more food stock. But our storage capacity was not enough, and the Management has had to rent a reefer container to cope with peak period demands. This was not an efficient way to operate.

Mr. Peter Chin Mui Khiong (C146) (hereinafter referred to as “Deputy President”) added that the F&B was making a loss as the club had kept the food prices as affordable as possible, but the reality was that food costs continued to rise. If the club wanted to make a profit, increasing the food prices by an average of 10% would generate additional RM800,000 revenue in food sales. The extension of the kitchen was also important from a safety perspective, to alleviate the cramped working conditions with there being 50 kitchen staff.

Mdm. Kathleen Shewring-Teo Whye Hue (S027) wanted to know how many members the Club had. The Honorary Treasurer reported that there were 10,764 members, comprised of Ordinary, Associate and Junior Members. And out of the 4,000 Ordinary and Corporate Members, roughly half were active. Mdm. Shewring-Teo was concerned that more active members would lead to higher congestion in the Club, and thus the club needing to expand to cope.

Mr. Christopher Tan (C157) (hereinafter referred to as “Catering Member”) shared that F&B patronage has increased by 47% over the last 5 years. There was a need to improve the kitchen so that we can cope with the volume of patronage and maintain the high-quality standards.

Dr. Timothy Hatch (H085) supported the extension of the kitchen but he was more concerned about the selection of contractors. The contractors chosen should be qualified and works to be done efficiently and to a high standard. Catering was a most vital aspect of the club. The House Member assured the members that the club would go through a tender process to appoint the best qualified contractor for the works.

Mr. Lawrence Lim (L1181) urged the Members to vote in favour of the motion. As mentioned by the Deputy President, one of the repercussions of not doing the extension would be to compromise safety of the kitchen staff. If the staff were unhappy or not comfortable with the condition of the work place, the members risk losing them.

Puan Zaiton Istiar Hussain Khan (Z045), who had experience in the F&B industry, commented that RM2 million for the extension of the kitchen seemed reasonable.

Mr. Ronnie Chong (C244) commented that the club was planning to spend RM2 million, but the members have only been shown the floor plan. He requested for a 3D rendering of the kitchen extension so that members can better visualise the proposed build. The Honorary Secretary stated that the Management Committee would not be able to get the 3D plan ready by today.

Mr. Ting Ing Sun (T302) fully supported the kitchen extension project. The important thing was to carry out the construction efficiently. The chosen contractor should have a proven track record.

Mr. Felix Ling (L456) noted that SML Architect was the consultant architect. He queried whether this appointment was finalised or if other architects were being considered. The Honorary Secretary stated that SML Architect had a history of working on the club house renovations since 2017. The consultant architect, Ms Arlene Chew, was also a member of The Sarawak Club. The kitchen extension had originally been presented in last year’s AGM, and this Motion was a revival of that component based on the overall design which SML Architect had worked on. The Management Committee had full confidence in SML Architect with past projects having been completed to a high standard and to a high degree of satisfaction from members.

Mr. Melvin Wee Seng Lee (W008) further commented that the Deputy President’s earlier comments about the pricing of F&B in the Club were pertinent. The F&B made a deficit in the last financial year but the Management Committee was asking for a budget to expand the kitchen. It was good that the Deputy President explained why the food in the club was priced affordably. As a result of the Club’s F&B competitive prices, it had led to overwhelming demand. So, this caused capacity issues. If the club raised food prices, the problem would be solved immediately. For example, if food prices rose 20%, the issue of over demand would definitely drop. However, the Management Committee wanted

to keep the food prices affordable and competitive for the members. The comments from Mr. Lawrence Lim were pertinent as well; the club needed to maintain the good staff. We cannot hire more when the kitchen space is limited; thus, waiting time cannot be improved. To increase the number of staff in the kitchen, we need to provide more kitchen space. The Management Committee was balancing all the factors of serving our members' needs while ensuring that the capacity copes with the demand so that waiting time can be reasonable and members' expectations of quality were met.

There being no further comments, the Honorary Secretary proposed to proceed to vote on Motion No. AGM/2025/02. The vote was by a show of hands.

The result for **Motion No.: AGM/2025/02** was as follows:

	FOR	AGAINST	INVALID
By Show of Hands	93	6	-
Proxy Votes	100	42	3
TOTAL	193	48	3

The result for the vote on Motion No.: AGM/2025/02 was 193 votes in favour vs. 48 against. The Motion No.: AGM/2025/02 was passed.

11.4 MOTION NO: AGM/2025/03 – TO CARRY OUT COMPREHENSIVE RE-TILING AND GROUTING REPAIRS AND ASSOCIATED WORKS AT POOLSIDE OF THE MAIN SWIMMING POOL AND THE WADING POOL UP TO A COST OF RM200,000.

The President mentioned that Motion No. AGM/2025/03 (Annexure 2), proposed by Mr. Wilson Tan (T888) and seconded by Mr. Tan Boon Hua (T745), was circulated on 16 June 2025.

Motion No.: AGM/2025/03 read "To carry out comprehensive re-tiling and grouting repairs and associated works at poolside of both the main swimming pool and the wading pool at a total cost of up to RM200,000.00 (Ringgit Malaysia Two Hundred Thousand), and that the Management Committee is authorized to engage a qualified contractor for such works after due process of obtaining three comparative quotes."

EXPLANATORY NOTES TO THE MOTION

1. The Management has recommended carrying out repair and maintenance work on the perimeter grouting of the facility's swimming pool. This is to correct a potential safety and operational hazard. Failure to act will inevitably lead to further deterioration and higher repair costs. Immediate remedial action is recommended to prevent the problem from escalating.
2. The swimming pool has served reliably for over 30 years. However, routine inspections and recent observations have revealed the following problems:
 - Erosion of Perimeter Grout: The grout surrounding the perimeter tiles has worn away significantly.
 - Cracking of Pool Tiles: Structural integrity is being compromised due to a lack of support and movement in the tile bed.
 - Water Seepage: Water is flowing uncontrollably beneath the tiles via channels where grout has failed, potentially undermining the subsurface structure.

These symptoms indicate ongoing degradation caused by long-term wear, environmental exposure, and inadequate sealing.

3. If left unaddressed, the current damage will continue to expand, resulting in:
 - Detachment of additional tiles
 - Breaking of additional tiles
 - Internal water damage to the substructure
 - Increased maintenance costs in the future
 - Downtime or partial closure of the pool for emergency repairs
 - Potential safety risks
4. It was recommended that comprehensive preventative maintenance be carried out, including:
 - Removal and replacement of all eroded perimeter grout with high-durability, water-resistant grout
 - Removal and replacement of all poolside tiles with homogenous tiles. This will eliminate the ad hoc replacement of tiles of mismatched colours
 - Carrying out maintenance grouting on the inside of the swimming pool
5. The benefits of the repair are:
 - Cost Efficiency: Prevents the need for extensive structural repairs later
 - Safety: Reduces risk of injury from loose or broken tiles
 - Operational Continuity: Minimizes unscheduled pool closures
 - Asset Preservation: Extends the usable life of the pool infrastructure
6. While the repair works are carried out, we also intend to concurrently refurbish the cascading waterfall feeding into the wading pool.
7. Cost and Timeline Estimate - A qualified contractor will be engaged after having obtained a minimum of three comparative quotes. Preliminary assessments suggest the works could be completed within 1 – 2 months. The main swimming pool and the wading pool would have to be completely closed and will be unusable until the completion of works.

The photos of the affected areas of the swimming pool were shown to the members

President then invited Mr. Tan Boon Hua (T745) (hereinafter referred to as “Sports Member”) to explain, as the seconder to the Motion. Sports Member’s last role before this AGM was serving as the Swimming Member. The swimming pool was now more than 3 decades since it was built. In recent years, we have carried out some emergency tiling repairs on cracked tiles which were a safety hazard. The problem of the tiles cracking was traced to the eroded grouting all around the pool. This needed to be rectified failing which the problem will worsen and it will take even more effort, cost and time to repair.

Mr. Dunstan Chan (C353) thanked the Management Committee for this timely Motion. He recalled when he was the Sports Member over 20 years ago, this very issue was raised but it was not solved. He also made a suggestion to change the tiles in the changing room to non-slip tiles. The House Member would look into it.

There being no further comments, the Honorary Secretary proposed to proceed to vote on Motion No. AGM/2025/03. The vote was by a show of hands.

The result for **Motion No.: AGM/2025/03** was as follows:

	FOR	AGAINST	INVALID
By Show of Hands	67	0	-
Proxy Votes	113	26	-
TOTAL	180	26	-

The result for the vote on Motion No.: AGM/2025/03 was 180 votes in favour vs. 26 against. The Motion No.: AGM/2025/03 was passed.

11.5 MOTION NO: AGM/2025/04 – TO ALLOCATE A PROVISIONAL BUDGET OF RM500,000 FOR THE PLANNING, DESIGN AND CONSTRUCTION OF A WEATHER PROOF ROOF OF STEEL (OR ECONOMICAL EQUIVALENT) BUT WITHOUT CLADDING (AT THIS TIME) TO ENABLE THE TWENTY FOUR HOUR USE OF THE CURRENT NEWLY SURFACED PICKLEBALL COURTS

Motion No. AGM/2025/04 (Annexure 3), proposed by Dr. Timothy Hatch (H085) and seconded by Mr. Alexander Chin (C453), was circulated on 20 June 2025.

Dr. Timothy Hatch (H085) read the Rationale of the Motion, *“Such a weather proof covering could be rapidly designed and constructed (provisionally estimated at 6 months) and with the minimum disruption to other club activities. Such a roof would enable the relevant courts to be utilized by players and would greatly and very cheaply greatly enhance the sporting facilities that the Club so urgently needs.”*

Dr. Timothy Hatch (H085) commented that pickleball was the fastest growing sport and growing rapidly in the Club. Though the four new courts in the Club were well made, their exposure to the elements meant its condition was deteriorating. Having a roof over the courts would prolong their use and allow the courts to be useable throughout the day and night, rain or shine. With more members coming to use the courts, there would be positive spillovers for the Club with more patronage of the other facilities and F&B offerings, too.

A photo of an example steel structured roof was shown.

Dr. Timothy Hatch (H085) explained that a canvas roof could be made in 2-3 months, without any disruption to the operation of the club. It did not require any piling and it could be taken down quickly when a more comprehensive plan for the club was ready. He felt that the comprehensive development for the club house which had been spoken about would not happen for at least 3 more years. Thus, he proposed to allocate funds to the purpose of this Motion. Having covered courts would add much value to the club and its members. The covered courts could even serve dual purpose for badminton. The photo shown was merely an example, citing that the final design for the structure could be done so as to fit in with the club’s overall aesthetics.

Mr. Lawrence Lim (L1181) commented that the covered roof would not keep the driving rain out. He opined that a detailed design of the structure should be given to members

to assess before making a decision to spend RM500,000 on it. Mr. Felix Ling (L456) shared Mr. Lim’s sentiments. He also had reservations about spending a large sum of the club’s reserves on a facility with a niche following.

Dr. Timothy Hatch (H085) commented that the RM500,000 was a provisional sum, though he was confident the roof could be done within RM250,000. Addressing the concerns about driving rain, side claddings could be added. He emphasized that the Motion was to get approval in principle for the covered court. This will then kick start the process and a proper and suitable design would follow.

Mr. Aw Tai Hui (A146) stated that he played both pickleball and tennis. He opined that pickleball could still be considered a niche sport, but it was growing and already had a strong following in its short history in the Club. The Club now had four pickleball courts that would accommodate 16 players simultaneously. Over a typical evening session spanning 4 to 5 hours, the courts could benefit 100 members. The Club can monetize the covered courts through court booking fees.

Mdm. Lucy Lao Puong Siong (L204) stated that the Club was famous for its sports facilities. The Club provided these sporting facilities to its members. From the number of members playing sports, i.e. swimming, tennis, squash, etc., it was not about profitability but more about the prestige of the facilities that the Club could offer its members. The Club should get behind the sport of pickleball as its popularity was evident for all to see.

The Honorary Secretary informed the Meeting that the Management Committee was indeed, aware of the popularity of the sport, and this was why it had taken the decision to convert one tennis court into the four pickleball courts. The Management Committee was also not against the idea of covering the courts, but was of the opinion that a more comprehensive development would benefit all members while still providing cover over the pickleball courts. Nevertheless, the Management Committee would be guided by the members’ decision in the voting of this Motion.

There being no further comments, the Honorary Secretary proposed to proceed to vote on Motion No. AGM/2025/04. The vote was by a show of hands.

The result for **Motion No.: AGM/2025/04** was as follows:

	FOR	AGAINST	INVALID
By Show of Hands	35	54	-
Proxy Votes	32	73	1
TOTAL	67	127	1

The result for the vote on Motion No.: AGM/2025/04 was 67 votes in favour vs. 127 against. The Motion No.: AGM/2025/04 was defeated.

11.6 MOTION NO: AGM/2025/05 – TO ALLOCATE A PROVISIONAL BUDGET OF RM200,000 FOR THE PLANNING, DESIGN AND CONSTRUCTION OF AN EXTENSION TO THE PORTE COCHERE ENTRANCE WAY

Motion No. AGM/2025/05 (Annexure 3), proposed by Dr. Timothy Hatch (H085) and seconded by Mr. Alexander Chin (C453), was circulated on 20 June 2025.

Dr. Timothy Hatch (H085) mentioned that the idea for an improved porte cochere had been proposed before by the Management Committee as part of its overall plan, in last year's AGM. The matter was raised again and recommended by the CEP Working Sub-Committee to the Management Committee. However, the Management Committee did not see it fit to propose for this AGM. Therefore, he has taken the initiative to propose it in this AGM.

Dr. Timothy Hatch (H085) read the Rationale of the Motion, "The current Porte Cochere is not wide enough to safely facilitate the unhindered passage of two cars. This results in considerable congestion and inconvenience to Members. Furthermore, the current congestion frequently results in a tailback of Members vehicles onto the main Jalan Taman Budaya road which represents a considerable danger to all vehicles and passengers using that busy road".

Dr. Timothy Hatch (H085) commented that many members alighting their passengers at the main entrance would block cars behind them from passing. A widening of the porte cochere to allow for two lanes should alleviate the delay of cars waiting to bypass the drop off and to go straight in to the car park. He was aware that his suggestion would affect the landscaping at the front garden, to which he offered to help with free consultation on the new landscaping, which was his area of expertise.

The President thanked Dr. Timothy Hatch (H085) for his explanation.

Mr. Leong Chin Hin (H055) opined that this was a sensible Motion.

Mr. Michael Ranges Nyangob (R040) doubted that this would solve the problem of the long queue of cars, citing that the turn-in from the main road was at a very sharp angle and may not safely accommodate two lanes. If there were 3 or 4 cars in succession waiting to alight their passengers, traffic would still be held up.

The Honorary Secretary clarified that Dr. Timothy Hatch was right in saying that this was raised in the AGM last year. The Management Committee discussed in detail whether to put the Motion up for approval in this AGM but decided that it would be better served as part of an overall masterplan for future development, rather than a piecemeal development.

There being no further comments, the Honorary Secretary proposed to proceed to vote on Motion No. AGM/2025/05. The vote was by a show of hands.

The result for **Motion No.: AGM/2025/05** was as follows:

	FOR	AGAINST	INVALID
By Show of Hands	47	37	-
Proxy Votes	53	52	2
TOTAL	100	89	2

The result for the vote on Motion No.: AGM/2025/05 was 100 votes in favour vs. 89 against. The Motion No.: AGM/2025/05 was approved.

12 CLOSING

There being no other matter raised for discussion, the President recorded his appreciation to the members for their attendance and participation in this Meeting.

The Meeting was adjourned at 1.16pm.



WILSON TAN SWEE KWANG
President



KAREN SHEPHERD
Honorary Secretary

MOTION NO: AGM/2025/01**TO ADJUST THE SUBSCRIPTION FOR ORDINARY MEMBERS AND CORPORATE REPRESENTATIVES TO RM100.00 IN COMPLIANCE WITH CLUB RULE 23.1.2**

To adjust the monthly subscription rate from RM70.00 to RM100.00 for Ordinary Members and Corporate Representatives, as provided for in Club Rule 23.1.2, which states that the prevailing rate to be charged by the Club shall be fixed by a General Meeting of the Club, where the prescribed range is RM30.00 to RM200.00.

EXPLANATORY NOTES TO THE MOTION

1. The monthly membership subscription is the main source of income for the Club and paramount to the viable running of the Club. As a private members club, with all members sharing equally in the responsibility for its upkeep and benefiting thereof, the Management Committee is of the opinion that this should form the bulk of the Club's funding, with all other services priced in favour of their patrons.
2. The last adjustment of the subscription rate for Ordinary Members and Corporate Representatives was in the year 2010 when it was adjusted from RM55 to RM70. That same year, Associate Member and Junior Member subscriptions were also adjusted from RM15 to RM20.
3. Since 2010, the running costs of the Club have been impacted by five revisions of the minimum wage, from RM800 at its introduction in 2013 to its current rate of RM1700 in February 2025. Additionally, with the effects of inflation, the Club's costs of operation have significantly increased. (Operating Expenses + Activities: 2013 = RM2.5M; 2024 = RM4.6M i.e. +84%).
4. Additionally, since the exhaustion of the membership cap, the loss of fees from sales of memberships, most notably Junior Conversions, means that the club is now running at an operational loss.

	2024	2023	2022	← COVID-19 Restrictions →		2019
	RM'000	RM'000	RM'000	2021	2020	RM'000
				RM'000	RM'000	
MEMBERSHIP SUBSCRIPTIONS	3,976	3,959	3,662	3,476	3,145	3,108
OPERATING EXPENSES + ACTIVITIES	(4,623)	(4,102)	(3,882)	(3,105)	(3,070)	(3,426)
SURPLUS (SHORTFALL)	(647)	(143)	(220)	371	75	(318)

5. In spite of this, the club has built up substantial reserves through sound financial management over the last decade. At today's position, however, these reserves will be exhausted by 2031. In addition, the club is considering a renovations

programme to ensure the smooth running of the club and provide new facilities for our members going forward.

6. In general, our annual income from member subscription is RM4 million. Based on our budget for FY2025, recurring expenses covering salaries (excluding F&B related salaries) and non-maintenance related expenses amount to RM5 million. There is a shortfall of RM1 million, equivalent to needing an additional RM21 in monthly subscription from each Ordinary Member and Corporate Representative to breakeven.
7. When adjusted for inflation (based on the national CPI), the monthly subscription of RM70 since the year 2010 would be equivalent to RM96.76 in the year 2025. This substantiates the proposed increase of the monthly subscription to RM100.

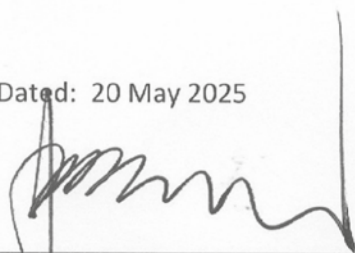
Year	CPI	Ordinary subs (RM) 70
2010	1.62	71.13
2011	3.17	73.39
2012	1.66	74.61
2013	2.11	76.18
2014	3.14	78.57
2015	2.1	80.22
2016	2.09	81.90
2017	3.87	85.07
2018	0.88	85.82
2019	0.66	86.38
2020	-1.14	85.40
2021	2.48	87.52
2022	3.38	90.48
2023	2.49	92.73
2024	1.8	94.40
*2025	2.5	96.76

* For 2025, CPI forecasted to be 2.5%

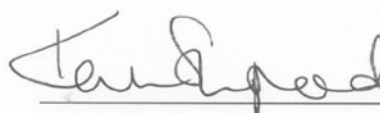
8. Therefore, the Management Committee hereby seeks the support and understanding of all members for an increase in the monthly membership subscription from RM70 to RM100 which would allow the Club to operate and function sustainably.
9. The membership subscription for Associate Members and Junior Members would not be raised and will remain at RM20.
10. A comparison of the present membership subscription rates for The Sarawak Club compared to the other private members' clubs in Kuching and Kota Samarahan follows:

	The Sarawak Club	The NorthBank Club	Samarahan Country Club (non-golfing)	Kelab Golf Sarawak (non-golfing)
Ordinary Member	70	110	100	150
Associate Member	20	20	50	13
Junior Member	20	20	50	23

Dated: 20 May 2025



Wilson Tan Swee Kwang
(Membership No. T888)
Proposer for the motion



Karen Shepherd
(Membership No. S356)
Secunder for the motion

MOTION NO: AGM/2025/02**APPROVAL TO BUILD AN EXTENSION TO THE KITCHEN FOR UP TO A SUM OF RM2,000,000.00.**

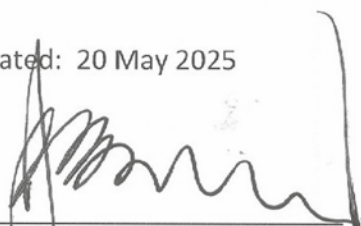
To build an extension to the kitchen at a total cost of up to RM2,000,000.00 (Ringgit Malaysia Two Million), and that the Management Committee is authorized to award the tender for such works to the qualified contractor after due process of having conducted an invitation to tender based on the project design by professional architect firm SML Architects; and to expend the sum of up to RM2,000,000.00 (Ringgit Malaysia Two Million) for the said purpose.

EXPLANATORY NOTES TO THE MOTION

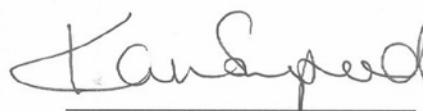
- 1) The popularity of the club's food and beverage facilities, particularly during peak periods, has put a strain on the kitchen facilities. This is due to significant growth in demand from in-house patronage since the last expansion in 2007, plus the addition of a new dining space in 2019 at the Poolside Terrace, along with the introduction of a new takeaway service which averaged daily sales of RM2,491 in 2024.
- 2) Longer waiting times for food delivery were a common complaint thread arising from the survey of our club facilities and services that was conducted in November and December 2024. The need for a kitchen extension has also been flagged by the Clubhouse Extension Project Working Sub-committee.
- 3) We have also faced problems of limited storage for food supplies that are needed to cope with demand. In the past 2 years, twice a year, we needed to hire a 20' *reefer* (container freezer) solely for storage of frozen food supplies. The expansion of the kitchen would incorporate bigger freezers and chillers, and dry stores to meet our operational needs.
- 4) A larger kitchen would enable the kitchen team to get more work done, more efficiently, all of which should lead to shorter waiting times for food orders and a better dining experience, overall.
- 5) The expansion of the kitchen would also allow for increased menu options or additionally lay the foundations for a future expansion of the Hornbill Restaurant. Alternatively, the extra kitchen space could service a completely new restaurant come the next phases of renovation.
- 6) The estimated cost of RM2,000,000 covers the building construction and also includes additional equipment and fixtures for the kitchen. The additional kitchen equipment and fixtures are estimated to cost RM500,000.
- 7) The work is to be fully funded from the Club's reserves. There will not be any request for a loan from members for the intents of this Motion.

- 8) The work duration is estimated to be 9 months. The intention is to have the existing kitchen in operation throughout the renovation period except for a small period when the old and the new kitchen would be integrated. There will undoubtedly be inconveniences but we will take steps to minimize disruptions.
- 9) The Management Committee will conduct an invitation to tender based on the project design by the appointed consultant architect, SML Architects. The Management Committee will review the tenders and award the tender for such works to the qualified contractor.

Dated: 20 May 2025



Wilson Tan Swee Kwang
(Membership No. T888)
Proposer for the motion



Karen Shepherd
(Membership No. S356)
Secunder for the motion

MOTION NO: AGM/2025/03**TO CARRY OUT COMPREHENSIVE RE-TILING AND GROUTING REPAIRS AND ASSOCIATED WORKS AT POOLSIDE OF THE MAIN SWIMMING POOL AND THE WADING POOL UP TO A COST OF RM200,000**

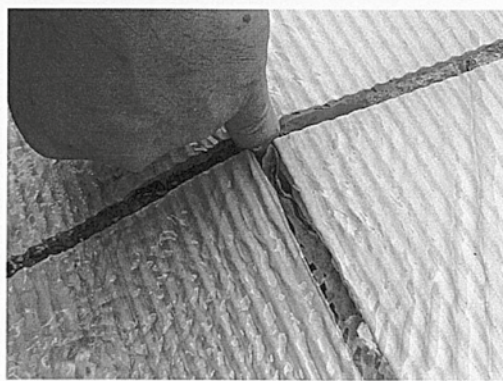
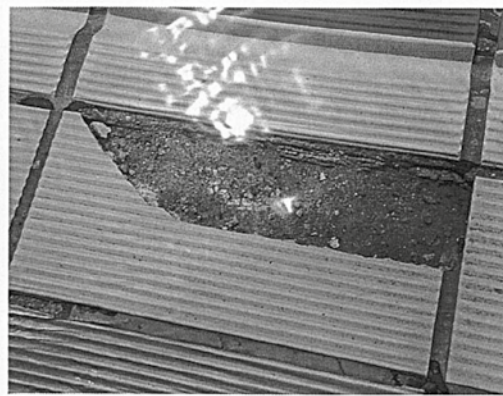
To carry out comprehensive re-tiling and grouting repairs and associated works at poolside of both the main swimming pool and the wading pool at a total cost of up to RM200,000.00 (Ringgit Malaysia Two Hundred Thousand), and that the Management Committee is authorized to engage a qualified contractor for such works after due process of obtaining three comparative quotes.

EXPLANATORY NOTES TO THE MOTION

- 1) The Management has recommended carrying out repair and maintenance work on the perimeter grouting of the facility's swimming pool. This is to correct a potential safety and operational hazard. Failure to act will inevitably lead to further deterioration and higher repair costs. Immediate remedial action is recommended to prevent the problem from escalating.
- 2) The swimming pool has served reliably for over 30 years. However, routine inspections and recent observations have revealed the following problems:
 - ❖ Erosion of Perimeter Grout: The grout surrounding the perimeter tiles has worn away significantly.
 - ❖ Cracking of Pool Tiles: Structural integrity is being compromised due to a lack of support and movement in the tile bed.
 - ❖ Water Seepage: Water is flowing uncontrollably beneath the tiles via channels where grout has failed, potentially undermining the subsurface structure.

These symptoms indicate ongoing degradation caused by long-term wear, environmental exposure, and inadequate sealing.
- 3) If left unaddressed, the current damage will continue to expand, resulting in:
 - ❖ Detachment of additional tiles
 - ❖ Breaking of additional tiles
 - ❖ Internal water damage to the substructure
 - ❖ Increased maintenance costs in the future
 - ❖ Downtime or partial closure of the pool for emergency repairs
 - ❖ Potential safety risks
- 4) It was recommended that comprehensive preventative maintenance be carried out, including:
 - ❖ Removal and replacement of all eroded perimeter grout with high-durability, water-resistant grout
 - ❖ Removal and replacement of all poolside tiles with homogenous tiles. This will eliminate the ad hoc replacement of tiles of mismatched colours
 - ❖ Carrying out maintenance grouting on the inside of the swimming pool

- 5) The benefits of the repair are:
- ❖ Cost Efficiency: Prevents the need for extensive structural repairs later
 - ❖ Safety: Reduces risk of injury from loose or broken tiles
 - ❖ Operational Continuity: Minimizes unscheduled pool closures
 - ❖ Asset Preservation: Extends the usable life of the pool infrastructure
- 6) While the repair works are carried out, we also intend to concurrently refurbish the cascading waterfall feeding into the wading pool.
- 7) Cost and Timeline Estimate - A qualified contractor will be engaged after having obtained a minimum of three comparative quotes. Preliminary assessments suggest the works could be completed within 1 – 2 months. The main swimming pool and the wading pool would have to be completely closed and will be unusable until the completion of works.



Dated: 15 June 2025

Wilson Tan Swee Kwang
(Membership No. T888)
Proposer for the motion

Tan Boon Hua
(Membership No. T745)
Secunder for the motion




Motion No.AGM/2025/04

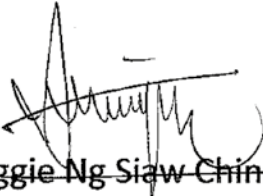
To allocate a provisional budget of RM500,000 for the planning, design and construction of a weather proof roof of steel (or economical equivalent) but without cladding (at this time) to enable the twenty four hour use of the current newly surfaced pickleball courts.

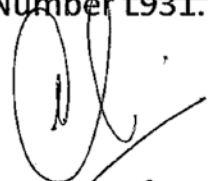
Rationale

Such a weather proof covering could be rapidly designed and constructed (provisionally estimated at 6 months) and with the minimum disruption to other club activities. Such a roof would enable the relevant courts to be utilized by players and would greatly and very cheaply greatly enhance the sporting facilities that the Club so urgently needs,

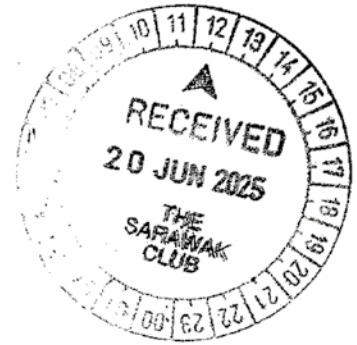
Dated June 18th, 2025


Dr. Timothy Hatch (Proposer)
Club Number H85.


Maggie Ng Siaw Ching (Seconder)
~~Club Number L931.~~


ALEXANDER
C453





Motion No.AGM/2025/05

To allocate a provisional budget of RM200,000 for the planning, design and construction of an extension to the Porte Cochere entrance way.

Rationale

The current Porte Cochere is not wide enough to safely facilitate the unhindered passage of two cars. This results in considerable congestion and inconvenience to Members. Furthermore the current congestion frequently results in a tailback of Members vehicles onto the main Jalan Taman Budaya road which represents a considerable danger to all vehicles and passengers using that busy road.

Dated June 18th, 2025

Dr. Timothy Hatch (Proposer)

Club Number H85.

Alex Chin (Seconder)

Club Number C453

REPORT FROM HONORARY SECRETARY

The Sarawak Club has entered its 150th year on a high. The oldest private members' club in Borneo and the second oldest in Malaysia has much to celebrate. From its early start as a social space for a small handful of Brooke officers and assorted Europeans, it is now a well-loved fixture in the Kuching landscape. Our membership is fully subscribed and remains in demand, both as a mark of prestige and a valuable asset. Our diverse sporting facilities are well-patronised and our F&B a popular option amidst the gastronomic offering of the city.

As the custodians of the club during this landmark period, we must balance future growth with current enjoyment. We must maintain our standards for all our members, now 4,000 strong, ensuring they have full access to all the club's facilities, while providing potential for the next generation who will one day take this club to even greater heights.

For today, we have been busy maintaining our facilities from cooling the clubhouse to painting its interior. Much of this work is foundational, such as repairing our swimming pool and preparing for the extension to our kitchen facilities. We are also improving traffic flow around the club, including the design of an extension to the porte-cochere which will speed access to the club.

This year, we must also lay the groundwork for our electricity supply. These essential works might not be sexy on the surface, but they are vital in ensuring continued enjoyment of the club's facilities, both now and in the future. Existing demand has pushed us to the very limits of our capacity, and we must ensure continued supply over any future phase of renovations.

We thank all our members for their continued support and vigilance in the future of the club. We are now putting forward a vision for the club's development, reflecting the members' survey and the numerous townhalls which have been conducted over the past two years. We believe that our proposed new lifestyle hub will support the expressed demand for increased F&B options alongside expanded indoor sporting facilities, taking advantage of the club's incredible location to provide commanding views of the city from a new space in which members can relax and enjoy the club atmosphere.

Plans for this new space will be presented to members before this AGM for members to comment on before they are put to a vote at a later date. While this extends the timescale for future renovations, we feel this is a necessary stage. We hope that members will take full advantage of this opportunity to give their views on the future direction of the club.

While this proceeds, we have also decided to propose an increase to the membership cap. The club is now on a secure financial footing following the increase in subscriptions last year, but we must look to the future. Costs continue to spiral from both domestic and international pressures. Additionally, many members have mourned the suspension of the junior conversions programme, which ensured continuity in the club's membership.

As Management Committee, we have debated long and hard whether to propose this increase before any expansion to our facilities has been implemented. We believe, however, that this is an important step in welcoming the next generation, ensuring the club's continued financial sustainability and allowing for managed growth over time.

We look forward to a new future of first-rate facilities, continued fellowship and excellent provision. We anticipate a club where members appreciate their ownership of this incredible institution for many years to come.



Karen Shepherd
Honorary Secretary

STATEMENT BY THE MEMBERS OF THE MANAGEMENT COMMITTEE

Registration No: PPM-002-13-20121957

THE SARAWAK CLUB
(Registered in Malaysia)

STATEMENT BY THE MEMBERS OF THE MANAGEMENT COMMITTEE

We, Wilson Tan Swee Kwang and Spencer Lai Chang Yaw, being two of the Members of Management Committee of The Sarawak Club, state that, in the opinion of the Management Committee, the financial statements set out on pages 56 to 83 are drawn up in accordance with Malaysian Private Entities Reporting Standard and the Societies Act, 1966 in Malaysia and the rules and regulations of The Sarawak Club so as to give a true and fair view of the state of affairs of the Club at 31 December 2025 and of its results and cash flows for the financial year ended on that date.

**SIGNED ON BEHALF OF THE MANAGEMENT COMMITTEE
DATED 27 MARCH 2026**



Wilson Tan Swee Kwang
President



Spencer Lai Chang Yaw
Honorary Treasurer

Kuching

INDEPENDENT AUDITORS' REPORT



INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE SARAWAK CLUB

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

Opinion

We have audited the financial statements of The Sarawak Club (the Club), which comprise the statement of financial position as at 31 December 2025, and the statement of comprehensive income, statement of changes in fund balance and statement of cash flow for the financial year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 56 to 83.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Club as at 31 December 2025, and of its financial performance and its cash flow for the financial year then ended in accordance with Malaysian Private Entities Reporting Standard and the requirements of the Societies Act, 1966 in Malaysia.

Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and Other Ethical Responsibilities

We are independent of the Club in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

Information Other than the Financial Statements and Auditors' Report Thereon

The Management Committee of the Club are responsible for the other information. The other information comprises the Message from The President, Minutes of General Meeting, Honorary Secretary's Report, Games Member's Report, Bar Member's Report, Catering Member's Report, Swimming Member's Report, House Member's Report, Sports Member's Report, Entertainment Member's Report and General Manager's Report but does not include the financial statements of the Club and our auditors' report thereon.

Our opinion on the financial statements of the Club does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Club, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Club or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report the fact. We have nothing to report in this regard.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE SARAWAK CLUB (CONT'D)

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

Responsibilities of the Management Committee for the Financial Statements

The Management Committee of the Club are responsible for the preparation of financial statements of the Club that give a true and fair view in accordance with Malaysian Private Entities Reporting Standard and the requirements of the Societies Act, 1966 in Malaysia. The Management Committee are also responsible for such internal control as the Management Committee determine is necessary to enable the preparation of financial statements of the Club that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Club, the Management Committee are responsible for assessing the Club's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Management Committee either intend to liquidate the Club or to cease operations, or have no realistic alternative but to do so.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Club as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:-

- Identify and assess the risks of material misstatement of the financial statements of the Club, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Club's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management Committee.



INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE SARAWAK CLUB (CONT'D)

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

Auditors' Responsibilities for the Audit of the Financial Statements (Cont'd)

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:- (Cont'd)

- Conclude on the appropriateness of the Management Committee's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Club's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Club or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Club to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Club, including the disclosures, and whether the financial statements of the Club represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Management Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

OTHER MATTERS

This report is made solely to the members of the Club, as a body, in accordance with Societies Act, 1966 and for no other purpose. We do not assume responsibility to any other person for the content of this report.

Crowe Malaysia PLT
201906000005 (LLP0018817-LCA) & AF 1018
Chartered Accountants

27 MARCH 2026
Kuching

Chin Su Su
03436/05/2027 J
Chartered Accountant

Registration No: PPM-002-13-20121957

THE SARAWAK CLUB

(Registered in Malaysia)

**STATEMENT OF COMPREHENSIVE INCOME
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025**

	NOTE	2025 RM	2024 RM
<u>The City Club</u>			
Income			
Membership subscriptions		4,539,890	3,976,280
Entrance fees		417,970	760,500
Surcharges		197,909	175,330
Sundry income	5	161,246	134,317
		5,317,015	5,046,427
Contributions for			
Food and beverages	6	(190,058)	(237,397)
Club activities	7	(554,323)	(562,859)
Club functions	8	(253,556)	(215,122)
		(997,937)	(1,015,378)
Income from operations		4,319,078	4,031,049
Cost			
Depreciation of property, plant and equipment	11	(694,077)	(754,741)
Other operating expenses	Appendix I	(4,108,006)	(3,841,380)
Deficit for operations		(483,005)	(565,072)
Interest income	9	385,522	384,423
Deficit for The City Club		(97,483)	(180,649)
<u>Golf Resort</u>			
Income			
Revenue entitlement from SCC		176,690	193,723
Rental income		12,000	12,000
Cost			
Depreciation of investment properties	12	(202,229)	(202,228)
Other operating expenses	Appendix I	(3,423)	(3,423)
(Deficit)/Surplus from Golf Resort		(16,962)	72
Deficit before taxation		(114,445)	(180,577)
Income tax expense	10	(172,984)	(164,700)
Deficit for the financial year		(287,429)	(345,277)

The annexed notes form an integral part of these financial statements.

Registration No: PPM-002-13-20121957

THE SARAWAK CLUB

(Registered in Malaysia)

STATEMENT OF FINANCIAL POSITION AT 31 DECEMBER 2025

	NOTE	2025 RM	2024 RM
ASSETS			
NON-CURRENT ASSETS			
Property, plant and equipment	11	11,383,101	11,432,461
Investment properties	12	6,797,578	6,999,807
		<u>18,180,679</u>	<u>18,432,268</u>
CURRENT ASSETS			
Inventories	13	489,990	460,429
Members' accounts	14	1,263,830	1,151,106
Receivables, deposits and prepaid expenses	15	791,580	544,373
Cash and bank balances		700,136	497,968
Fixed deposits with licensed banks	16	9,567,736	9,825,440
		<u>12,813,272</u>	<u>12,479,316</u>
LIABILITIES			
CURRENT LIABILITIES			
Members' deposits	17	121,710	149,613
Payables, deposits and accrued expenses	18	2,799,707	2,365,054
Tax payable		13,810	50,764
		<u>2,935,227</u>	<u>2,565,431</u>
NET CURRENT ASSETS		<u>9,878,045</u>	<u>9,913,885</u>
		<u>28,058,724</u>	<u>28,346,153</u>
FUND BALANCE			
Accumulated funds		<u>28,058,724</u>	<u>28,346,153</u>

The annexed notes form an integral part of these financial statements.

Registration No: PPM-002-13-20121957

THE SARAWAK CLUB

(Registered in Malaysia)

**STATEMENT OF CHANGES IN FUND BALANCE
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025**

	Non-distributable Reserve Accumulated Funds RM
Balance at 1.1.2024	28,691,430
Deficit for the financial year	(345,277)
Balance at 31.12.2024 / 1.1.2025	<u>28,346,153</u>
Deficit for the financial year	(287,429)
Balance at 31.12.2025	<u><u>28,058,724</u></u>

The annexed notes form an integral part of these financial statements.

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THE SARAWAK CLUB

(Registered in Malaysia)

**STATEMENT OF CASH FLOW
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025**

	NOTE	2025 RM	2024 RM
CASH FLOWS FROM/(FOR) OPERATING ACTIVITIES			
Deficit before taxation		(114,445)	(180,577)
Adjustments for:			
Depreciation of property, plant and equipment	11	694,077	754,741
Depreciation of investment properties	12	202,229	202,228
Loss on property, plant and equipment written off	11	1,845	5,655
Interest income		(385,522)	(384,423)
Operating surplus before working capital changes		398,184	397,624
Increase in inventories		(29,561)	(52,755)
Increase in members' accounts		(112,724)	(52,148)
Increase in receivables, deposits and prepaid expenses		(247,207)	(80,233)
(Decrease)/Increase in members' deposits		(27,903)	54,856
Increase/(Decrease) in payables, deposits and accrued expenses		434,653	(481,179)
CASH FROM/(FOR) OPERATIONS		415,442	(213,835)
Income tax paid		(209,938)	(186,047)
NET CASH FROM/(FOR) OPERATING ACTIVITIES		205,504	(399,882)
CASH FLOWS FOR INVESTING ACTIVITIES			
Purchase of property, plant and equipment	11	(646,562)	(613,180)
Increase in fixed deposits with maturities more than three months		(410,736)	(3,747,699)
Interest received		385,522	384,423
NET CASH FOR INVESTING ACTIVITIES		(671,776)	(3,976,456)
NET DECREASE IN CASH AND CASH EQUIVALENTS		(466,272)	(4,376,338)
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE FINANCIAL YEAR		1,213,408	5,589,746
CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR	19	747,136	1,213,408

The annexed notes form an integral part of these financial statements.

Registration No: PPM-002-13-20121957

THE SARAWAK CLUB

(Registered in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

1. GENERAL INFORMATION

The principal objective of The Sarawak Club (“the Club”) is to promote and carry on social and sporting activities.

The registered office and principal place of business of the Club is located at Jalan Taman Budaya, 93000 Kuching, Sarawak.

The financial statements of the Club were authorised for issue by the members of the Management Committee in accordance with a resolution of the members of the Management Committee on 27 March 2026.

2. BASIS OF PREPARATION

The financial statements of the Club have been prepared under the historical cost convention and modified to include other bases of valuation as disclosed in other sections under significant accounting policies, and in compliance with Malaysian Private Entities Reporting Standard (“MPERS”).

Management has used estimates and assumptions in measuring the reported amounts of assets and liabilities at the end of the reporting period and the reported amounts of revenues and expenses during the reporting period. Judgement and assumptions are applied in the measurement, and hence, the actual results may not coincide with the reported amounts.

3. SIGNIFICANT ACCOUNTING POLICIES

3.1 REVENUE RECOGNITION

Revenue represents membership subscriptions, entrance fees, surcharges and revenue generated from the activities of the Club.

Sales of goods and services rendered are recognised upon delivery of products and when the risks and rewards of ownership have passed to the members. Sales represent gross invoiced value of goods sold and services rendered net of trade discounts.

Interest income is accrued on a time basis, by reference to the principal outstanding and at the interest rate applicable.

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Registration No: PPM-002-13-20121957

THE SARAWAK CLUB

(Registered in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.2 TAX ASSETS AND TAX LIABILITIES

A current tax for current and prior periods, to the extent unpaid, is recognised as a current tax liability. If the amount already paid in respect of current and prior periods exceeds the amount due for those periods, the excess is recognised as a current tax asset. A current tax liability or asset is measured at the amount the Club expects to pay or recover using tax rates and laws that have been enacted or substantially enacted by the reporting date.

A deferred tax liability is recognised for all taxable temporary differences, except to the extent that the deferred tax liability arises from: (a) the initial recognition of goodwill; or (b) the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of the transaction, affects neither accounting profit nor taxable profit or tax loss. The exceptions for initial recognition differences include items of property, plant and equipment that do not qualify for capital allowances and acquired intangible assets that are not deductible for tax purposes.

A deferred tax asset is recognised for all deductible temporary differences to the extent that it is probable that future taxable profit will be available against which the deductible temporary difference can be utilised, unless the deferred tax asset arises from the initial recognition of an asset or liability in a transaction that is not a business combination and at the time of the transaction, affect neither accounting profit nor taxable profit or tax loss. The exceptions for the initial recognition differences include non-taxable government grants received and reinvestment allowances and investment tax allowances on qualifying property, plant and equipment.

A deferred tax asset is recognised for the carry-forward of unused tax losses and unused tax credits to the extent that it is probable that future taxable profit will be available against which the unused tax losses and unused tax credits can be utilised. Unused tax credits do not include unabsorbed reinvestment allowances and unabsorbed investment tax allowances because the Club treats these as part of initial recognition differences.

Deferred taxes are measured using tax rates and tax laws that have been enacted or substantially enacted by the end of the reporting period. The measurement of deferred taxes reflect the tax consequences that would follow from the manner in which the Club expects, at the end of the reporting period, to recover or settle the carrying amount of its assets or liabilities.

At the end of each reporting period, the carrying amount of a deferred tax asset is reviewed, and is reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow the benefit of a part or all of that deferred tax asset to be utilised. Any such reduction will be reversed to the extent that it becomes probable that sufficient taxable profit will be available.

A current or deferred tax is recognised as income or expense in profit or loss for the period. For items recognised directly in equity, the related tax effect is also recognised directly in equity.

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THE SARAWAK CLUB

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.3 PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment are stated at cost less accumulated depreciation and any impairment losses, if any.

City club's freehold land has an unlimited useful life and therefore is not amortised.

All other property, plant and equipment are depreciated on a straight line method to their residual values at rates based on the estimated useful lives of the various assets.

The estimated useful lives are as follows:-

Short leasehold land	Over the remaining leasehold period
Buildings	30 to 50 years
Swimming pools	50 years
Tennis courts	30 years
Pickleball courts	30 years
Furniture, fittings and equipment	2 to 10 years

Upon the disposal of an item of property, plant or equipment, the difference between the net disposal proceeds and the net carrying amount is recognised in the income statement.

3.4. INVESTMENT PROPERTIES

The Club recognises a land, building (including a floor of a building), or both land and building, including property under construction, as investment properties if it is held for capital appreciation, rental income or both. Investment properties are recorded at cost on initial recognition. Cost of investment properties comprises purchase price plus all directly attributable costs incurred to bring the property to its present location and condition intended for use as investment properties. Cost of self-constructed investment properties comprises all direct and indirect construction costs but exclude internal profits.

For the purpose of subsequent measurement, items of equipment that are irremovable and items that are physically attached to a building, such as lifts, elevators, electrical system and air-conditioning system, are treated as an integral part of the property. The Club uses the fair value model to measure investment properties after initial recognition if the fair value can be measured reliably without undue cost or effort. Any changes in the fair value of investment properties are recognised in profit or loss in the year in which they arise.

If a reliable measure of fair value is not available without undue cost or effort for an item of investment property subsequently, the investment properties are measured at cost less any accumulated depreciation and impairment losses until a reliable measure of fair value becomes available. In case of investment properties that had been previously accounted for using the fair value model, the carrying amount of the investment properties on that date becomes its cost.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.4 INVESTMENT PROPERTIES (CONT'D)

Depreciation on investment properties are charged to profit or loss on a straight-line method to write off the depreciable amount of the assets over their estimated useful lives. The principal annual rates used for this purposes are:-

Short leasehold land	53 to 60 years
Building	50 years
Golf course	50 years
Swimming pool	50 years

The depreciation method, useful lives and residual values will be reviewed if there is a significant change since the last annual reporting date in the pattern by which the Club expects to consume the investment property's future economic benefits. Any changes are accounted for as a change in accounting estimate.

Any gain or loss arising from the disposal of investment properties are recognised in profit or loss.

3.5 IMPAIRMENT OF NON-FINANCIAL ASSETS

An impairment loss arises when the carrying amount of a Club's asset exceeds its recoverable amount.

At the end of each reporting period date, the Club assesses whether there is any indication that a stand-alone asset or a cash-generating unit may be impaired by using external and internal sources of information. If any such indication exists, the Club estimates the recoverable amount of the asset or cash-generating unit.

The recoverable amount of an asset or a cash-generating unit is the higher of its fair value less costs to sell and the value in use.

For an asset measured on a cost-based model, any impairment loss is recognised in profit or loss.

The Club reassesses the recoverable amount of an impaired asset or a cash-generating unit if there is any indication that an impairment loss recognised previously may have reversed. Any reversal of impairment loss for an asset carried at a cost-based model is recognised in profit or loss, subject to the limit that the revised carrying amount does not exceed the amount that would have been determined had no impairment loss been recognised previously.

3.6. INVENTORIES

Inventories are valued at the lower of cost and net realisable value. Cost of food and beverages is determined on the weighted average method and other inventories are determined on "first-in, first-out" basis. The cost of inventories comprises the original purchase price plus cost incurred in bringing the inventories to their present location. Net realisable value represents the estimated selling price in the ordinary course of business less selling and distribution costs.

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THE SARAWAK CLUB

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.7 FINANCIAL INSTRUMENTS

(a) Initial Recognition and Measurement

The Club recognises a financial asset or a financial liability in the statement of financial position when, and only when, it becomes a party to the contractual provisions of the instrument.

On initial recognition, all financial assets and financial liabilities are measured at fair value which is generally the transaction price, plus transaction costs if the financial asset or financial liability is not measured at fair value through profit or loss. For instruments measured at fair value through profit or loss, transaction costs are expensed to profit or loss when incurred.

(b) Derecognition of Financial Instruments

A financial asset is derecognised when, and only when, the contractual rights to receive the cash flows from the financial asset expire, or when the Club transfers the contractual rights to receive cash flows of the financial asset, including circumstances when the Club acts only as a collecting agent of the transferee, and retains no significant risks and rewards of ownership of the financial asset or no continuing involvement in the control of the financial asset transferred.

A financial liability is derecognised when, and only when, it is legally extinguished, which is either when the obligation specified in the contract is discharged or cancelled or expires. A substantial modification of the terms of an existing financial liability is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability.

(c) Subsequent Measurement of Financial Assets

For the purpose of subsequent measurement, the Club classifies financial assets into two categories, namely: (i) financial assets at fair value through profit or loss, and (ii) financial assets at amortised cost.

Other than financial assets measured at fair value through profit or loss, all other financial assets are subject to review for impairment in accordance with Note 3.7(f).

(d) Subsequent Measurement of Financial Liabilities

After initial recognition, all financial liabilities are measured at amortised cost using the effective interest method.

(e) Recognition of Gains and Losses

Fair value changes of financial assets and financial liabilities classified as at fair value through profit or loss are recognised in profit or loss when they arise.

For financial assets and financial liabilities carried at amortised cost, a gain or loss is recognised in profit or loss only when the financial asset or financial liability is derecognised or impaired, and through the amortisation process of the instrument.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.7 FINANCIAL INSTRUMENTS (CONT'D)

(f) Impairment and Uncollectibility of Financial Assets

At the end of each reporting period, the Club examines whether there is any objective evidence that a financial asset or a group of financial assets is impaired. Evidences of trigger loss events include: (i) significant difficulty of the issuer or obligor; (ii) a breach of contract, such as a default or delinquency in interest or principal payments; (iii) granting exceptional concession to a customer; (iv) it is probable that a customer will enter bankruptcy or other financial reorganisation; (v) the disappearance of an active market for that financial asset because of financial difficulties; or (vi) any observable market data indicating that there may be a measurable decrease in the estimated future cash flows from a group of financial assets.

For short-term trade and other receivables, where the effect of discounting is immaterial, impairment loss is tested for each individually significant receivable wherever there is any indication of impairment. Individually significant receivables for which no impairment loss is recognised are grouped together with all other receivables by classes based on credit risk characteristics and aged according to their past due periods. A collective allowance is estimated for a class group based on the Club's experience of loss ratio in each class, taking into consideration current market conditions.

3.8 PROVISIONS

The Club recognises a liability as a provision if the outflows required to settle the liability are uncertain in timing or amount.

A provision is recognised when the Club has a present legal or constructive obligation as a result of a past event, and of which the outflows of resources on settlement are probable and reliable estimate of the amount can be made. No provision is recognised if these conditions are not met.

A provision is measured at the best estimate of the expenditure required to settle the present obligation at the end of the reporting period.

3.9 CASH AND CASH EQUIVALENTS

The Club adopts the indirect method in the preparation of the cash flow statement.

Cash equivalents are short-term, highly liquid investments with maturities of three months or less from the date of acquisition and are readily convertible to cash with insignificant risks of changes in value.

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THE SARAWAK CLUB

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.10 EMPLOYEE BENEFITS

The Club recognises a liability when an employee has provided service in exchange for employee benefits to be paid in the future and an expense when the Club consumes the economic benefits arising from service provided by an employee in exchange for employee benefits.

(a) Short-term Benefits

Wages and salaries are accrued and paid on a monthly basis and are recognised as an expense, unless they relate to cost of producing inventories or other assets.

(b) Post-Employment Benefits - Defined Contribution Plans

The Club makes statutory contributions to approved provident funds and the contributions made are charged to profit or loss in the period to which they relate. When the contributions have been paid, the Club has no further payment obligations.

4. CRITICAL JUDGEMENTS AND ESTIMATION UNCERTAINTY

4.1 ESTIMATION UNCERTAINTY

The measurement of some assets and liabilities requires management to use estimates based on various observable inputs and other assumptions. The areas or items that are subject to significant estimation uncertainties of the Club are:

(a) Measurement of a Provision

The Club uses a "best estimate" as the basis for measuring a provision. Management evaluates the estimates based on the Club's historical experiences and other inputs or assumptions, current developments and future events that are reasonably possible under the particular circumstances.

(b) Loss Allowances of Financial Assets

The Club recognises impairment losses for loans and receivables using the incurred loss model. Loans and receivables are categorised into credit risk classes and tested for impairment, using the Club's past experiences of loss statistics, ageing of past due amounts and current economic trends. The actual eventual losses may be different from the allowances made and these may affect the Club's financial position and results.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

4. CRITICAL JUDGEMENTS AND ESTIMATION UNCERTAINTY (CONT'D)

4.1 ESTIMATION UNCERTAINTY (CONT'D)

The measurement of some assets and liabilities requires management to use estimates based on various observable inputs and other assumptions. The areas or items that are subject to significant estimation uncertainties of the Club are: (Cont'd)

(c) Depreciation of Property, Plant and Equipment

The cost of an item of property, plant and equipment is depreciated on the straight-line method. Estimates are applied in the selection of the depreciation method, the useful lives and the residual values. The actual consumption of the economic benefits of the property, plant and equipment may differ from the estimates applied and this may lead to a gain or loss on an eventual disposal of an item of property, plant and equipment.

(d) Write-down of Inventories

Reviews are made periodically by management on damaged, obsolete and slow-moving inventories. These reviews require judgement and estimates. Possible changes in these estimates could result in revisions to the valuation of inventories.

(e) Impairment of Property, Plant and Equipment and Investment Properties

The Club determines whether an item of its property, plant and equipment and investment properties is impaired by evaluating the extent to which the recoverable amount of the asset is less than its carrying amount. This evaluation is subject to changes such as market performance, economic and political situation of the country. A variety of methods is used to determine the recoverable amount, such as valuation reports and discounted cash flows.

5. SUNDRY INCOME

	2025 RM	2024 RM
Car parking fees	153,331	108,375
Miscellaneous income	7,915	25,942
	161,246	134,317

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025**
6. CONTRIBUTIONS (FOR)/FROM FOOD AND BEVERAGES

(a) FOOD

	2025 RM	2024 RM
REVENUE		
Food sales	8,876,613	8,408,024
LESS: COST OF SALES		
Food cost	4,929,526	4,792,660
GROSS PROFIT	3,947,087	3,615,364
ADD: OTHER INCOME		
Corkage charges	5,310	12,277
Room charges	26,630	24,282
	31,940	36,559
LESS: OPERATING EXPENSES		
Cleaning material	24,681	23,137
Decoration and equipment rental	9,921	11,192
Electricity and water charges	84,962	82,281
Entertainment and promotion	21,167	19,970
Equipment and utensils replacement	24,740	43,577
Fuel and gas	223,372	242,819
Ice cube	7,888	9,462
Laundry charges	90,166	84,932
Medical expenses	11,990	11,353
Printing and stationeries	24,390	17,893
Repairs and maintenance	55,219	79,717
Salaries, E.P.F., SOCSO and E.I.S. contributions	3,353,969	3,062,324
Staff accommodation	16,165	16,272
Staff meal	36,520	36,680
Sundry expenses	150,981	163,654
Transportation	2,857	1,497
Uniforms	6,522	24,894
	4,145,510	3,931,654
Contributions for food	(a) (166,483)	(279,731)

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THE SARAWAK CLUB

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025****6. CONTRIBUTIONS (FOR)/FROM FOOD AND BEVERAGES (CONT'D)****(b) BEVERAGES**

	2025 RM	2024 RM
REVENUE		
Beverages sales	1,683,638	1,717,534
Tuckshop sales	34,135	39,193
	1,717,773	1,756,727
LESS: COST OF SALES		
Beverages cost	1,072,703	1,101,139
Tuckshop cost	28,963	32,784
	1,101,666	1,133,923
GROSS PROFIT	616,107	622,804
ADD: OTHER INCOME		
Corkage charges	46,187	36,329
LESS: OPERATING EXPENSES		
Electricity and water charges	21,240	20,570
Glassware and equipment replacement	7,423	13,268
Ice cube	7,888	9,438
Karaoke expenses	36,552	31,635
Licence fees	25,198	18,112
Medical expenses	1,604	1,699
Promotion	80	166
Printing and stationery	6,058	6,582
Repairs and maintenance	17,503	12,536
Salaries, E.P.F., SOCSO and E.I.S. contributions	518,279	453,250
Staff accommodation	16,165	16,272
Staff meal	7,720	6,680
Staff training	220	-
Sundry expenses	19,729	19,776
Uniforms	210	6,815
	685,869	616,799
Contributions (for)/from beverages	(b) (23,575)	42,334
Total contributions for food and beverages for the financial year	(a + b) (190,058)	(237,397)

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THE SARAWAK CLUB
(Registered in Malaysia)**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025****7. CLUB ACTIVITIES**

	Gymnasium RM	Badminton RM	Squash RM	Indoor games RM	Tennis RM	Swimming RM	Library RM	Basketball/ Futsal/ Pickleball RM	Total RM
2025									
INCOME									
Booking fees	-	13,408	2,270	-	2,795	-	-	18,280	36,753
Coaching and lesson fees	136,688	13,145	72,645	1,250	20,300	242,370	-	640	487,038
Fees	202,760	-	-	-	9,080	4,830	36,102	3,245	256,017
Fines	-	-	-	-	-	-	2,799	-	2,799
Receipts from competition	-	-	-	38,828	-	-	-	-	38,828
Studio	-	-	-	40	-	-	-	-	40
	339,448	26,553	74,915	40,118	32,175	247,200	38,901	22,165	821,475
Deduct: Expenses	461,456	26,655	69,907	126,079	81,816	446,891	109,607	53,387	1,375,798
Contribution (for)/from club activities	(122,008)	(102)	5,008	(85,961)	(49,641)	(199,691)	(70,706)	(31,222)	(554,323)

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THE SARAWAK CLUB
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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025**

7. CLUB ACTIVITIES (CONT'D)

2025

EXPENSES

	Gymnasium RM	Badminton RM	Squash RM	Indoor games RM	Tennis RM	Swimming RM	Library RM	Basketball/ Futsal/ Pickleball RM	Total RM
Activity expenses	924	-	-	-	-	-	-	-	924
Competition expenses	-	1,683	951	100,463	1,939	18,906	-	1,807	125,749
Coaching and lesson fees	104,132	10,516	58,116	1,900	16,240	193,896	-	512	385,312
Lease rental	15,360	-	-	-	-	-	-	-	15,360
Magazines	-	-	-	-	-	-	15,214	-	15,214
Repairs and maintenance	6,164	14,306	10,791	10,511	8,512	77,425	2,510	36,696	166,915
Salaries, E.P.F., SOCSO and E.I.S. contributions	324,993	-	-	-	52,052	156,608	90,123	-	623,776
Sundry expenses	9,883	150	49	13,205	3,073	56	1,760	14,372	42,548
	461,456	26,655	69,907	126,079	81,816	446,891	109,607	53,387	1,375,798

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025**

7. CLUB ACTIVITIES (CONT'D)

	2024										Total RM	
	Gymnasium RM	Badminton RM	Squash RM	Indoor games RM	Tennis RM	Swimming RM	Library RM	Pickleball RM	Futsal/ Basketball/ RM			
INCOME												
Booking fees	-	12,840	1,678	-	3,959	-	-	3,742				22,219
Coaching and lesson fees	112,312	16,603	19,885	1,740	26,765	237,616	-	-				414,921
Fees	159,950	-	-	-	8,320	3,610	29,463	3,065				204,408
Fines	-	-	-	-	-	-	3,397	-				3,397
Receipts from competition	-	-	-	40,907	-	-	-	-				40,907
	272,262	29,443	21,563	42,647	39,044	241,226	32,860	6,807				685,852
Deduct: Expenses	417,527	31,850	28,899	109,215	99,721	423,146	131,211	7,142				1,248,711
Contribution for club activities	(145,265)	(2,407)	(7,336)	(66,568)	(60,677)	(181,920)	(98,351)	(335)				(562,859)

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THE SARAWAK CLUB
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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025**

7. CLUB ACTIVITIES (CONT'D)

	Gymnasium RM	Badminton RM	Squash RM	Indoor games RM	Tennis RM	Swimming RM	Library RM	Basketball/ Futsal/ Pickleball RM	Total RM
2024									
EXPENSES									
Activity expenses	1,770	-	-	-	-	-	-	-	1,770
Competition expenses	-	5,366	1,100	93,390	6,439	15,562	-	99	121,956
Coaching and lesson fees	86,509	14,072	16,902	2,050	22,423	190,745	-	-	332,701
Lease rental	14,999	-	-	-	-	-	-	-	14,999
Magazines	-	-	-	-	-	-	14,278	-	14,278
Repairs and maintenance	37,211	11,075	10,897	6,450	9,942	65,061	6,710	2,000	149,346
Salaries, E.P.F., SOCSO and E.I.S. contributions	266,595	-	-	-	46,383	148,816	106,033	-	567,827
Sundry expenses	10,443	1,337	-	7,325	14,534	2,962	4,190	5,043	45,834
	417,527	31,850	28,899	109,215	99,721	423,146	131,211	7,142	1,248,711

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THE SARAWAK CLUB

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

8. CLUB FUNCTIONS

	2025 RM	2024 RM
Club functions	191,017	158,857
Festival celebrations	62,539	56,265
Deficit for club functions	253,556	215,122

Included in club functions were band entertainment, Members' Night, Senior Members' Appreciation Night and Family Day.

9. INTEREST INCOME

	2025 RM	2024 RM
Fixed deposits	383,967	383,001
Current accounts	1,555	1,422
	385,522	384,423

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THE SARAWAK CLUB

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

10. INCOME TAX EXPENSE

	2025 RM	2024 RM
Current tax expense:		
- provision for the financial year	172,677	158,609
- underprovision in the previous financial year	307	6,091
	172,984	164,700

Income from other investments of the Club is taxable at scale rate under Part 1 of Schedule 1 of the Income Tax Act, 1967 while income derived from its members is not taxable.

Income tax expense was calculated at the applicable income tax rate as follows:-

	2025 RM	2024 RM
Deficit before tax	(114,445)	(180,577)
Adjustments for:		
Non-taxable income	(16,630,600)	(15,867,938)
Non-deductible expenses	17,474,607	16,727,831
Taxable income	729,562	679,316
First RM600,000 of taxable income	136,400	136,400
Remaining at 28% (2024: 28%)	36,277	22,209
Underprovision in the previous financial year	307	6,091
Income tax expense for the financial year	172,984	164,700

The taxable income consists of income received from non-members including interest income, proceeds from investments and proceeds from car park.

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THE SARAWAK CLUB

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025****11. PROPERTY, PLANT AND EQUIPMENT**

	At 1.1.2025 RM	Additions RM	Written Off RM	Depreciation Charges RM	At 31.12.2025 RM
<i>Carrying Amount</i>					
The City Club					
Freehold land	1	-	-	-	1
Short leasehold land	157,434	-	-	(1,773)	155,661
Buildings	9,624,207	83,436	-	(287,922)	9,419,721
Swimming pools	246,616	-	-	(13,526)	233,090
Tennis courts	498,277	-	-	(25,148)	473,129
Pickleball courts	-	57,864	-	(1,929)	55,935
Furniture, fittings and equipment	905,926	505,262	(1,845)	(363,779)	1,045,564
Total	11,432,461	646,562	(1,845)	(694,077)	11,383,101
	At 1.1.2024 RM	Additions RM	Written off RM	Depreciation Charges RM	At 31.12.2024 RM
<i>Carrying Amount</i>					
The City Club					
Freehold land	1	-	-	-	1
Short leasehold land	118,316	40,891	-	(1,773)	157,434
Buildings	9,834,628	74,720	-	(285,141)	9,624,207
Swimming pools	260,140	-	-	(13,524)	246,616
Tennis courts	523,427	-	-	(25,150)	498,277
Furniture, fittings and equipment	843,165	497,569	(5,655)	(429,153)	905,926
Total	11,579,677	613,180	(5,655)	(754,741)	11,432,461

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025****11. PROPERTY, PLANT AND EQUIPMENT (CONT'D)**

	At Cost RM	Accumulated Depreciation RM	Carrying Amount RM
2025			
The City Club			
Freehold land	1	-	1
Short leasehold land	175,526	(19,865)	155,661
Buildings	14,231,148	(4,811,427)	9,419,721
Swimming pools	676,286	(443,196)	233,090
Tennis courts	1,510,672	(1,037,543)	473,129
Pickleball courts	57,864	(1,929)	55,935
Furniture, fittings and equipment	8,095,024	(7,049,460)	1,045,564
Total	24,746,521	(13,363,420)	11,383,101
2024			
The City Club			
Freehold land	1	-	1
Short leasehold land	175,526	(18,092)	157,434
Buildings	14,147,712	(4,523,505)	9,624,207
Swimming pools	676,286	(429,670)	246,616
Tennis courts	1,510,672	(1,012,395)	498,277
Furniture, fittings and equipment	7,641,472	(6,735,546)	905,926
Total	24,151,669	(12,719,208)	11,432,461

The City Club is situated on freehold land whereas the short leasehold land is used for tennis courts.

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025****12. INVESTMENT PROPERTIES**

	At 1.1.2025 RM	Depreciation Charges RM	At 31.12.2025 RM
<i>Carrying Amount</i>			
Golf Resort			
Short leasehold land	445,125	(10,331)	434,794
Building	1,873,871	(55,874)	1,817,997
Golf course	4,048,003	(117,133)	3,930,870
Swimming pool	632,808	(18,891)	613,917
	<u>6,999,807</u>	<u>(202,229)</u>	<u>6,797,578</u>

	At 1.1.2024 RM	Depreciation Charges RM	At 31.12.2024 RM
<i>Carrying Amount</i>			
Golf Resort			
Short leasehold land	455,457	(10,332)	445,125
Building	1,929,745	(55,874)	1,873,871
Golf course	4,165,135	(117,132)	4,048,003
Swimming pool	651,698	(18,890)	632,808
	<u>7,202,035</u>	<u>(202,228)</u>	<u>6,999,807</u>

	At Cost RM	Accumulated Depreciation RM	Carrying Amount RM
2025			
Golf Resort			
Short leasehold land	597,485	(162,691)	434,794
Building	3,239,723	(1,421,726)	1,817,997
Golf course	5,856,666	(1,925,796)	3,930,870
Swimming pool	944,490	(330,573)	613,917
	<u>10,638,364</u>	<u>(3,840,786)</u>	<u>6,797,578</u>

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THE SARAWAK CLUB

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025****12. INVESTMENT PROPERTIES (CONT'D)**

	At Cost RM	Accumulated Depreciation RM	Carrying Amount RM
2024			
Golf Resort			
Short leasehold land	597,485	(152,360)	445,125
Building	3,239,723	(1,365,852)	1,873,871
Golf course	5,856,666	(1,808,663)	4,048,003
Swimming pool	944,490	(311,682)	632,808
	<u>10,638,364</u>	<u>(3,638,557)</u>	<u>6,999,807</u>

- (a) The Golf Course is situated on a land leased from Universiti Malaysia Sarawak pursuant to Golf Course Project Development Agreement dated 24 February 2006.
- (b) The Club owns the 7 acre leasehold land which is the site of the Golf Resort club house building and facilities.
- (c) The investment properties are measured using the cost model because their fair values cannot be reliably measured without undue cost or effort using valuation techniques due to the lack of comparable market transactions with properties of the same type and quality in that particular location.

13. INVENTORIES

	2025 RM	2024 RM
At cost:-		
Food and beverages	458,082	437,635
Utilities and consumables	31,203	21,999
Merchandise	705	795
	<u>489,990</u>	<u>460,429</u>

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THE SARAWAK CLUB

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025****14. MEMBERS' ACCOUNTS**

	2025 RM	2024 RM
Members' accounts	1,721,020	1,493,576
Advance billings	(457,190)	(342,470)
	1,263,830	1,151,106

(a) Members' accounts comprise amounts receivable from members for subscription fees, sales of food and drinks and services provided.

(b) Advance billings represent membership subscription fees billed in advance.

15. RECEIVABLES, DEPOSITS AND PREPAID EXPENSES

	2025 RM	2024 RM
Sundries deposits	24,740	-
Refundable deposits	29,939	33,229
Renovation deposits	158,890	-
Prepaid expenses	168,984	146,339
Interest receivables	228,341	166,255
Other receivables	180,686	198,550
	791,580	544,373

16. FIXED DEPOSITS WITH LICENSED BANK

The fixed deposits with licensed banks of the Club at the end of the reporting period bore effective interest rates ranging from 3.45% to 4.01% (2024 – 3.80% to 4.00%) per annum respectively. The fixed deposits have maturity periods ranging from 6 to 12 months (2024 – 3 to 12 months).

17. MEMBERS' DEPOSITS

	2025 RM	2024 RM
Members' refundable deposits	45,200	48,200
Functions' deposits	76,510	101,413
	121,710	149,613

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

18. PAYABLES, DEPOSITS AND ACCRUED EXPENSES

	2025 RM	2024 RM
Accrued expenses	49,586	60,501
Food and beverage payables	684,474	754,367
Membership transfer control accounts	1,027,156	629,912
Other payables	806,863	719,354
Service tax payable	231,628	200,920
	2,799,707	2,365,054

19. CASH AND CASH EQUIVALENTS

For the purpose of the cash flow statement, cash and cash equivalents comprise the following:-

	2025 RM	2024 RM
Cash in hand and at bank	700,136	497,968
Fixed deposits with licensed banks	9,567,736	9,825,440
	10,267,872	10,323,408
Less: Fixed deposits with maturities more than 3 months	(9,520,736)	(9,110,000)
	747,136	1,213,408

20. CAPITAL COMMITMENTS

	2025 RM	2024 RM
Approved and contracted for:-		
Renovation	190,581	-
	190,581	-

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025****21. FINANCIAL INSTRUMENTS**

	2025 RM	2024 RM
Financial Assets		
<u>Amortised Cost</u>		
Members' accounts (Note 14)	1,263,830	1,151,106
Receivables (Note 15)	409,027	364,805
Cash and bank balances	700,136	497,968
Fixed deposits with licensed banks (Note 16)	9,567,736	9,825,440
	11,940,729	11,839,319
Financial Liability		
<u>Amortised Cost</u>		
Payables (Note 18)	2,568,079	2,164,134
	2,568,079	2,164,134

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**SCHEDULE OF OTHER OPERATING EXPENSES
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025****APPENDIX I**

	2025 RM	2024 RM
<u>The City Club</u>		
Advertisement	346	4,088
Auditors' remuneration - current year	10,000	10,000
Bank charges and credit card commission	91,794	81,176
Electricity and water charges	318,607	308,553
Housekeeping contract charges	298,408	270,648
Housekeeping expenses	123,695	113,383
HRDF expenses	45,575	35,957
Insurance	52,999	50,413
Licence fees	44,838	36,752
Loss on property, plant and equipment written off	1,845	5,655
Medical expenses	15,326	13,033
Meeting expenses	44,023	43,163
Members' introduction night expenses	14,529	18,100
Photographs and films	1,575	1,990
Postages and telephone charges	49,253	48,327
Personal protective equipment supplies	-	241
Printing, stationeries and publications	47,330	31,741
Professional fees	22,467	90,736
Quit rents and assessment	51,658	51,597
Refreshment	37,225	33,091
Repairs and maintenance - building and electrical	277,355	160,179
Repairs and maintenance - equipment	147,476	140,346
Repairs and maintenance - ground	63,056	44,383
Salaries, E.P.F., SOCSO and E.I.S. contributions	2,270,094	2,150,028
Staff trainings	16,133	33,462
Sundry expenses	54,876	37,840
Travelling and transport expenses	726	244
Uniforms	6,797	26,254
	4,108,006	3,841,380
<u>Golf Resort</u>		
Quit rents	3,423	3,423
Other operating expenses	4,111,429	3,844,803

CATERING MEMBER'S REPORT

Our food operations continue to be an integral component of the Club, and one which many members would argue, is the highlight of their membership journey. The Club's catering operations in 2025 continued to meet members' expectations for consistent value, with an emphasis on generous portions and affordable pricing. This positioning remains central to the dining experience, ensuring that members enjoy both quality and quantity without feeling priced out. Feedback throughout the year indicate that this balance has been well received, reinforcing the Club's reputation as a dependable and welcoming dining venue.

I am happy to report that patronage in all the outlets have improved year-on-year. And despite us having 4 fewer number of banquets held in the Club, banquet sales rose 5.1% with the new banquet pricing that was implement towards the end of 2024 now being realised. Food sales recorded modest growth of 5.6%, but we have also been saddled with high costs, and our gross margin only improved 1.5%. The Sub-Committee and the Management remain vigilant in managing input costs amid ongoing inflationary pressures affecting ingredients, labour, and supply chains. The new minimum wage that took effect in February 2025 along with the annual salary increment, had the single biggest impact on our operational costs.

While every effort has been made to absorb increases through operational efficiencies, there are natural limits to cost containment without compromising the quality standards that members rightly expect. As such, selective and measured menu price adjustments have been necessary to ensure sustainability, allowing the Club to continue delivering the standard of food and service that members have grown to love.

The final figure of the contribution from our food operations was still in deficit of RM166,483, though this was a 40% improvement compared to the year before.

In other matters, we have changed out worn tableware and serving ware for new-design replacements which we hope will elevate the dining experience. The chefs from both the Chinese and Local-Western kitchens have continued to innovate with new dish offerings. I am aware we all have our favourites but I urge all members to be adventurous and try the many new dishes on offer.

Thank you to all members who support the Club through our F&B operations. The Catering Sub-Committee along with the Management teams will continue to work on improving the dining experience for all members so we can proudly say the Club's restaurants are *par excellence*.

Christopher Tan (C157)
Catering Member

Catering Sub-Committee Members

Antonia Ratnawati Wiryawan (A234)
Jackson Chan (C131)
Gilbert Ho H001)
Francis Jee (J067)
Wong Li Ching (W471)
Jackie Yeo (Y112)

BAR MEMBER'S REPORT

The financial performance of our beverage sales has reversed from the year before and we recorded a deficit of RM23,575. Sales in the year in review fell 2% while overheads rose 11%. Staff salary costs increased on the back of new minimum wage and annual increment. Cost of sales also rose for most beverage items with beers being dealt two significant increases in the 2nd half of the year. We tried to hold off raising prices but have had to raise the price of beer, once. Even then, our draft beer prices are still the envy of town.

We have introduced new drinks to our bars which we hope will appeal to a wide spectrum of members. Come and enjoy something different – we have premium tequilas, craft gin and celebrated wines, among others.

In between Jam Sessions and karaoke theme nights held throughout the year, members have also delighted in a Guinness Draught and Heineken beer buffet night in July and a wine dinner in November that featured Hardys wine from Australia. We have also continued to collaborate with the Entertainment Sub-Committee on the Members' Night when members got to enjoy food and drink on the Club. The Halloween Ghoul's Night Out was fun and costumes for the grown-ups, and the New Year Eve Countdown in the Eagle Arms was a glittering celebration with our very own local band Mozaik and DJ Awg closing out the year.

We hope members have enjoyed the promotions and events and will continue to support us. The Bar Sub-Committee has tried to mix it up with exciting and bold promotions and entertainment to keep members happy. I am very grateful for their input and ideas, and together we hope to make next year even better.
Expediently

Henry Ho (H009)
Bar Member

Bar Sub-Committee Members

Alexander Ho (H272)

Lawrence Lim (L1181)

Joseph Ting (T232)

SPORTS MEMBER'S REPORT

Sports is an integral aspect of our club. We have the unique privilege of having multiple sporting facilities within our premise, and we try to stay current with the changing trends and demands of our members, keeping them active and engaged in the Club. That said, our facilities are limited and we want to ensure all members have access to the facilities.

This was the basis for the overhaul of our facilities schedule, making them available to all members, including children and junior members. The revised schedule makes more slots available to younger members to play on weekends and in the evenings outside of school hours, while still giving priority in the day to Ordinary members. We hope that this will spark more members to get active in sports and to make full use of our facilities.

In conjunction with the new court availability schedules, guest fees have been increased to reinforce the priority given to member privileges. Members may still invite guests to play with them in the Club, but at a higher fee. Since the revision, the number of guests has declined noticeably, helping preserve court access for members.

The pickleball scene in our club is steadily growing and it is proving popular with members of all ages. We held our first Fun Pickleball Club Day in August which drew a large number of participants and spectators. Congratulations to our convener, Mr. Jeremy Lu and his supporting sub-committee for organizing the successful event.

We also held a Basketball 3-on-3 tournament in September on the newly christened court. There was a good mix of young and not-so-young players which made for a very interesting spectacle. Well done to the winners and we hope to have an even bigger tournament next year.

Safety remains a top priority for the Club. To ensure we are prepared for medical emergencies, three Automated External Defibrillators (AEDs) have been strategically placed within the Club for rapid access when needed. There is one unit at the main lobby, another unit at the Sports Counter, and a third unit at the Tennis Gallery. We have already conducted demonstrations on the use of these devices and will be organising more sessions in the coming months. Members are strongly encouraged to attend and familiarise themselves with the AEDs, as knowing how to use one could make a critical, life-saving difference in an emergency.

Lastly, I wish to record my sincere thanks to all our sports conveners for their time, effort, and dedication in organising activities and competitions throughout the year, keeping our sporting sections active and vibrant. I also encourage members to continue making full use of the Club's facilities—whether for social games, organised competitions, or simply staying active and healthy. Sport has always been a significant part of our Clubbing spirit, and I hope to see even greater participation in the year ahead.

Results

Fun Pickleball Club Day (16 August 2025)	
Champion:	Donald Tan (F048) & Law Eng Ngan (L932)
1 st Runner-Up:	Alex Marvin (A205) & Gabriel Yao (Y245)
2 nd Runner-Up:	Maggie Ng (L931-1A) & Geraldine Sim (S314)

Results

Fun Squash (31 August 2025)	
Open Category	
Champion:	Elijah Yeo (Y221-2)
1 st Runner-Up:	Patrick Teo (T838)
2 nd Runner-Up:	Sim Chin Kheng (S280)

Elite Category	
Champion:	Annabelle Teo (T838-3)
1 st Runner-Up:	Agatha Cheng (T937-4)
2 nd Runner-Up:	Ling Jin Hyun (W495-3)

Intermediate Category	
Champion:	Tan Rui Jie (T946-2)
1 st Runner-Up:	Thaddeus Phang (P150-2)
2 nd Runner-Up:	Ezra Lau (L1052-4)

Novice Category	
Champion:	Jesselle Ngo (N201-2)
Runner-Up:	Tiffany Phang (P150-3)

Basketball 3-on-3 Tournament (06 September 2025)	
Champion:	Team 1212
1 st Runner-Up:	Team Bulls
2 nd Runner-Up:	Team Tok Fam
3 rd Runner-Up:	Team Wolves

Tan Boon Hua (T745)

Sports Member

Sports Sub-Committee Members

Joey Liew (L784) – Badminton Convener
 Edric Chan (C799) – Basketball Convener
 James Chuo (C774) – Gym Convener
 Jeremy Lu (L1135) – Pickleball Convener
 Sim Chin Kheng (S280) – Squash Convener
 Cindy Chai (C699-1) – Interim Tennis Volunteer

GAMES MEMBER'S REPORT

Another packed year has passed. Our members turned up in numbers for the monthly medals and the festive-themed sessions for balut, dart and pool. Thank you to everyone who participated and made them memorable and fun occasions.

In the balut inter-club competitions, The Sarawak Club sent representatives to The Kinabalu Club and Sandakan Yacht Club for their invitational competitions, and also to Kinabalu Yacht Club who hosted the Interport Competition in 2025. At home, we held our 9th Invitational Competition which drew in participants from Sabah and Singapore. I am proud to share that The Sarawak Club had a clean sweep in all the categories.

Our bridge players also visited The Penang Club in October for a return friendly match. Bridge convener Mdm. Hung Man Ming led our team of 10 over to Penang. By all accounts, it was an enjoyable experience for the games and reacquainting with friends.

The chess sessions have also found its own regular supporters, mostly made up of children and Junior members. The standard of play is ever improving. All interested members are welcome to join the fortnightly sessions on Saturday in the Main Hall, from 2pm to 4pm. It is my fervent hope that we will have enough players to hold a first competition in the coming year.

Dart has a loyal following in the Eagle Arms where it is played, but we have also tried to attract new players from the Badger Bar. An e-dart machine was installed in the Badger Bar in March but only to lukewarm response. After several months, we decided to end the rental and returned the machine. Nevertheless, dart in Eagle Arms is vibrant. If you do not have your own darts but would like to give it a try, the Club has house darts for casual play.

Finally, thank you to all the conveners who have spearheaded their respective games, and to all the members who participated in our events throughout the year. I hope you enjoyed the games and made new friends along the way.

Results

MONTHLY POOL CHALLENGE

2025	CHAMPION	RUNNER-UP
January	Ting Wei Kiang (T916)	Francis Chapman (T144-1)
February	Ting Wei Kiang (T916)	Alvin Liew (L904)
March	Francis Chapman (T144-1)	Alvin Liew (L904)
April	Francis Chapman (T144-1)	Alvin Liew (L904)
May	Ting Wei Kiang (T916)	Khim Ho (H279)
June	Derek Sim (S033)	Alvin Liew (L904)
July	Francis Chapman (T144-1)	Chong Shaw Fui (C289)
August	Alvin Liew (L904) & Derek Sim (S033)	Chong Shaw Fui (C289) Desmond Sahathevan (S025)
September	Ting Wei Kiang (T916)	Francis Chapman (T144-1)
October	Desmond Sahathevan (S025)	Randy Chua (V035-1)
November	Chong Shaw Fui (C289)	Desmond Sahathevan (S025)
December	The Blues Team	Red Warriors Team

ANNUAL 8-BALL POOL MASTERS (26-27 SEPTEMBER 2025)**Champion** : Desmond Sahathevan (S025)**1st Runner-Up** : Francis Chapman (T144-1)**2nd Runner-up** : Randy Chua (V035-1)**MONTHLY BALUT MEDALS**

2025	CHAMPION	RUNNER-UP
January	Lawrence Lim (L1181)	Yu Kok Lee (Y248)
February	Wilson Tan (T607)	Olivia Chan (C646)
March	Dorothy Tham (L286-1)	Joey Liew (L784)
April	Daniel Ting (T447)	Kok Zi Hao (K343)
May	Joe Ting (T232)	Alice Tay (C328-1)
June	Wilson Tan (T607)	Steven Yung (Y225)
July	Sim Chin Kheng (S280)	Dorothy Tham (L286-1)
August	Olivia Chan (C646)	Anthony Chuo (C238)
September	Kok Zi Hao (K343)	Chong Shaw Fui (C289)
October	Anthony Chuo (C238)	Alice Tay (C328-1)
November	Maureen Liew (L539)	Ong Poi Jin (O065)
December	Renee Tok (T404)	Tina Harjit Singh (K104-1)

9th INVITATIONAL BALUT INTER-CLUB COMPETITION (4-5 JULY 2025)

	Team	Individual	Partnership
Champion:	The Sarawak Club (Kok Zi Hao (K343), Theresa Chang (Y248-1), Daisy Kon (K141) & John Lee (L775))	Lim Yong Seng (L536) (The Sarawak Club)	Daisy Kon (K141) & John Lee (L775) (The Sarawak Club)
1 st Runner-Up:	Kinabalu Yacht Club (Christina Chin, Lilian Fung, Jimmy Ong & Bernadette Low)	John Lee (L775) (The Sarawak Club)	Anthony Chuo (C328) & Lim Yong Seng (L536) (The Sarawak Club)
2 nd Runner-Up:	The Sarawak Club (Sabrina Ding (D053), George Yu (Y248), Anthony Chuo (C328) & Lim Yong Seng (L536))	Theresa Chang (Y248-1) (The Sarawak Club)	Kingswood Chung & Shakila Bhatt (The Kinabalu Club)

ANNUAL BALUT MASTERS 2025 (12 OCTOBER 2025)

	Individual	Partnership
Champion:	Chong Shaw Fui (C289-A1)	Chong Shaw Fui (C289-A1) & Ang Bian Hin (A095-A1)
1 st Runner-Up:	Wilson Tan (T607)	Sim Pei Pei (S466) & Wilson Tan (T607)

MONTHLY DARTS

2025	CHAMPION	RUNNER-UP
January	Men's Gurdial Singh (K353-1)	Derek Sim (S033)
	Ladies' Tina Harjit Singh (K104-1)	Charanjit Kaur Khaira (A230-1)
February	Men's Simon Lau (L840)	Balraaj Gill Singh (G124)
	Ladies' Mukvinder Kaur Sandhu (G124-1)	Charanjit Kaur Khaira (A230-1)
March	Men's Autar Niranjn Singh (A230)	Sarbjit Singh Khaira (K104)
	Ladies' Tina Harjit Singh (K104-1)	Charanjit Kaur Khaira (A230-1)
April	Men's Alexander Ho (H272)	Simon Lau (L840)
	Ladies' Charanjit Kaur Khaira (A230-1)	Tina Harjit Singh (K104-1)
May	Men's Sarbjit Singh Khaira (K104)	Gurdial Singh (K353-1)
	Ladies' Tina Harjit Singh (K104-1)	Charanjit Kaur Khaira (A230-1)
June	Men's Alexander Ho (H272)	Sarbjit Singh Khaira (K104)
	Ladies' Tina Harjit Singh (K104-1)	Amrit Kaur Khaira (K353)
July	Men's Alexander Ho (H272)	Gurdial Singh (K353-1)
	Ladies' Sim Pei Pei (S466)	Julia Cheong (C828)
August	Men's Alexander Ho (H272)	Autar Niranjn Singh (A230)
	Ladies' Sim Pei Pei (S466)	Aneesa Khaira (K354)
September	Men's Alexander Ho (H272)	Awa Tai Hui (A146)
	Ladies' Sim Pei Pei (S466)	Aneesa Khaira (K354)
October	Men's Judah Chong (C1005)	Alexander Ho (H272)
	Ladies' Babita Kaur Sachdev (K255-1)	Aneesa Khaira (K354)
November	Men's Sarbjit Singh Khaira (K104)	Lennon Law (L932)
	Ladies' Aneesa Khaira (K354)	Tina Harjit Singh (K104-1)
December	Men's Lennon Law (L932)	Lyndon Sim (S538)
	Ladies' Sim Pei Pei (S466)	Dorothy Tham (L286-1)

ANNUAL DART MASTERS 2025 (16 NOVEMBER 2025)

	Men's	Ladies'
Champion:	Alexander Ho (H272)	Aneesa Khaira (K354)
1 st Runner-Up:	Lyndon Sim (S538)	Charanjit Kaur Khaira (A230-1)
2 nd Runner-Up:	Judah Chong (C1005)	Tina Harjit Singh (K104-1)

Bruce Sim (S278)

Games Member

Games Sub-Committee Members

Dorothy Tham (L286-1) – Balut Convener
 Hung Man Ming (F076-1) – Bridge Convener
 James Harold Brodie (B016) – Chess Convener
 Sarbjit Singh Khaira (K104) – Darts Convener
 Desmond Sahathevan (S025) – Pool & Snooker Convener

SWIMMING MEMBER'S REPORT

I am honoured to have been elected as Swimming Member. My predecessor, Mr. Tan Boon Hua, has done a superb job and I will give my best to ensure that swimming remains a core component of our club.

In the Annual General Meeting 2025, the members approved a motion to carry out major repair works to the swimming pool. After over 3 decades of use, the grouts have eroded leading to tile breakages which is a safety concern. We will re-tile and regrout around the whole perimeter of the swimming pools, as well as regrout the pool interior. Work was originally scheduled for September and October. Unfortunately, the work had to be postponed due to shipment delays and we did not want to deprive members of the use of the facility in the peak months from December to February. As of the time of writing, work has begun but due to some unforeseen discoveries upon hacking away the existing tiles, we have run into more rectification works which will likely extend the downtime by an extra month. The extra work is required to ensure that the swimming pool is safe and structurally sound. I apologise for the inconvenience, and thank you for your patience.

On the sporting front, our junior swimmers continued to represent the Club at several inter-club swim meets during the year in Kuching. We also participated in the Wong Soon Kai Cup that was held in Miri. Their participation and enthusiasm are commendable, and it is good that our young members can gain valuable exposure through competition.

As a gentle reminder to all members, the swimming pool is a shared facility. All users are reminded to be courteous and respectful to fellow swimmers by observing good pool etiquette, respecting personal space, and ensuring that their conduct does not cause inconvenience or disturbance to others. A little consideration goes a long way in ensuring that everyone can enjoy the facility safely and comfortably.

I would also like to thank the members of the swimming sub-committee and the Club staff for their continued support in maintaining the pool and organising swimming activities throughout the year. Their efforts help ensure that our swimming pool is the envy of Kuching.

Peter Ho Ching Hin (H055)
Swimming Member

Swimming Sub-Committee Members

Awang Saifeluddin (A232)
Chua Yaw Chiang (C557)
Michael Chung (C970)
Alexander Ng (N206)
Brennan Pui (P132)

ENTERTAINMENT MEMBER'S REPORT

The past year has been an active and engaging one for the Club's entertainment calendar, with a well-balanced lineup of events catering to members across all age groups – young, old and in-between. The festive celebrations have continued to be attractions which give the younger generation a cultural experience that is becoming less common in recent times. Other highlights included a series of lively karaoke theme nights, providing an outlet for members to dress up, unwind and sometimes turn back the clock. There were also DJ nights aimed at the young adults.

A key event in the calendar was the Senior Members Appreciation Dinner, a meaningful evening dedicated to honouring the contributions and long-standing support of our lost loyal senior members. Following this, the annual Family Day, themed "Balik Kampung," was warmly received and fostered a strong sense of togetherness and nostalgia among members and their families.

2025 closed on a high note with the New Year's Eve Countdown Celebration, this year held in the Eagle Arms. As is now customary in the Club, revellers raise a glass and embraced in the final countdown.

All in all, 2025 will be one we look back on fondly. I thank my sub-committee for their year-long contribution and boldness. We look forward to building on this momentum as we approach the Club's 150th anniversary celebrations in 2026.

George Chapman (C698)

Entertainment Member

Entertainment Sub-Committee Members

Connie Yeo (Y025)

Gracie Geikie (G133)

Natalie Ho (H003)

Dona Drury (W001-1)

HOUSE MEMBER'S REPORT

After the last AGM, the three Resolutions which were passed have kept us occupied.

While the architectural design of the kitchen extension are pending submission, we have encountered another obstacle that being the club's present electricity supply cannot be sufficiently expanded to cater to the load from the array of additional kitchen equipment that have been specified. The utilization of our substation is nearly 90% of its capacity. Our club, as it stands, needs a new and larger substation to meet our use needs and also to be ready for future developments.

Without a new upgraded power capacity, it leaves the kitchen extension neither here nor there; a larger space but not being able to meaningfully make full use of it. So, this is somewhat of a crossroads for the Club, future expansion or status quo?

The Management Committee wholly supports upgrading our substation. Even without the kitchen extension, it is a necessary to ensure the club house and all its facilities and services are sufficiently and safely powered for daily operations. A new substation would also enable the club to move ahead with future expansion plans, be it renovations to the club house or simply new amenities which will require electricity. For example, we foresee that with electric vehicles (EVs) ownership gaining momentum, EV charging stations may become a highly sought after service in the Club. This would be a substantial investment into the Club but one that will back up our ambitions to grow over the next 10 to 15 years. I urge all members to carefully consider it and to support it in the coming AGM, as we look to members for a resolution.

The retiling around the swimming pool was scheduled to be carried out in the last quarter of 2025, to be ready for the year-end peak period. However, we ran into delays for the materials and decided to postpone the works till after the peak Chinese New Year season. This was done so as to not deprive our members of the use of the swimming pool during the year-end holiday period and also to avoid extended closure due to the rainy season. Work started in mid-March 2026, but upon hacking and removal of the existing tiles, it was discovered that the underlying substrate did not conform to original expectations. Instead of a solid concrete base beneath the screed, we found an uneven layer of sand, raising concerns for the integrity and adequacy of the pool's structural foundation. This necessitated a series of additional inspections and assessments to verify that the pool structure was sound and fit for purpose. Consequently, remedial works were required, including the installation of a new screed layer to provide a proper bonding surface for the replacement tiles. I am sorry for the delays and disruption.

The third Resolution involved improving the arrival experience at the entrance of the club house, which was also raised as a safety concern from having long queues of cars tailing into the main road. Delving deeper into the root of the problem, we realized that the problem could possibly be alleviated by introducing a second entry into the carpark by-passing the porte cochere – this allowed members who did not have any passengers to alight, to drive straight in to the car park instead of having to queue behind other cars arriving and alighting at the porte cochere. Starting 1st October 2025, we tested this new traffic flow with the additional entry point and new exit. We observed that this had the desired effect of improving the arrival experience, plus making it safer by eliminating two-way traffic passing under the restaurant. This meant that we did not necessarily need to construct a new passing lane outside of the porte cochere. We did, however, observe that on nights with bad weather, the majority of members and guests

would opt to alight at the porte cochere. So, improving the porte cochere was still a valid consideration to address this particular limitation. We have been actively planning to extend the porte cochere to allow for multiple spaces to alight simultaneously, under cover from the rain. We are excited to share the designs with members and hope to get your input and support.

Other noteworthy improvements were the installation of two new High Volume Low Speed (HVLS) fans at the Main Hall for improved air circulation and to keep it breezy and comfortable, construction of a new access to the pickleball facility for a more convenient and safer access, and the interior design refresh to the restaurant toilets.

I am grateful for the many feedback, suggestions for improvements and encouragement offered by members, including fellow professionals. And I must also thank my sub-committee who have helped to bear the load and to carry out the Management Committee's goal to deliver a better club to the members.

Joseph Sim (S163)

House Member

House Sub-Committee Members

James Ling (L066)

Colin Lau (L500)

Jason Sim (S473)

GENERAL MANAGER'S REPORT

2025 has been operationally intensive, with a strong focus on maintaining service quality concurrent with infrastructure improvements happening all over the club. Post-AGM 2025 with the election of the Management Committee done and dusted, the Management has set its sights on realising the long-term vision and goal to develop our clubhouse.

The growing popularity of pickleball justified it getting its dedicated facility. After much feedback, we decided that the optimal way forward was to convert the basketball court into the pickleball facility housing 4 courts, and converting the standalone tennis court into the new basketball court. The conversion works were completed in May. Since then, the pickleball courts have proven a hit with members. On some mornings, it is not surprising to see all four courts being used. Besides the construction of the new facility, other improvements made were in the upgraded hardware such as the nets and net posts, court partitions, and creating a new players' rest area. We acknowledge that there is still more to do to make it even more comfortable and inviting for members, and plans are underway for improvements in consultation with the convener.

Elsewhere around the club house, upkeep works and improvements have been carried out; some more visible than others. Our interiors have had a new coat of paint, main toilets refurbished and updated, and we added two new High-Volume-Low-Speed (HVLS) fans to the Main Hall. Behind the scenes, the kitchen exhaust ducting has had a deep-clean, we repaired the swimming pool pumps and sand filters, and upgraded internet hardware and cabling. There are other areas which I am looking into such as updating the gardens and the playground. Together, I believe the improvements have intrinsically improved the enjoyment of membership for everyone.

Subsequent to the last AGM and the matter raised of safety and convenience, especially the arrival experience, the Management has rerouted the traffic flow in a trial that began in October. We opened up a new entry to the car park that by-passed the main entrance of the clubhouse. And we opened up a new exit from the multi-storey car park – this eliminated the bottleneck under the Hornbill Restaurant of cars coming in and cars heading for the old exit. In our town hall held in December, the response from members was overwhelmingly in favour of this traffic flow, and so we have decided to adopt it.

The Club also continued to serve the community through the member monthly charity donation. The Club donated RM10,000 each to our adopted charities – PERKATA, PEKA Austisme, Pusat Kebajikan Kasih Sayang and Befrienders Kuching. The staff have also represented the Club in several charity fundraising activities throughout the year. I am grateful that members continue to support this charitable initiative that means so much to our beneficiaries.

The Management is committed to upholding the Club's standards of quality, service excellence, and financial prudence. As we continue to plan for future development and enhancement of facilities, careful consideration will be given to sustainability, member value, and long-term financial stability. The Management team will continue to work closely with the Management Committee to ensure that all improvements are aligned and in the best interests of members.

Robert Brodie
General Manager

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