



2022

THE SARAWAK CLUB
ANNUAL REPORT



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MESSAGE FROM THE PRESIDENT



• **MELVIN WEE (W008)**
President

RESUMPTION OF OPERATIONS

Since the last Annual General Meeting, we are well and truly back in the swing of club life. Our members are back to their active social lifestyle and enjoying their dining experience here. The Main Hall and the Badger Bar are ever-popular especially on weekends; the Hornbill Restaurant has been the venue of many weddings, birthday celebrations and other gatherings while Eagle Arms is drawing in a younger selection of members, thanks to the snooker and pool tables there. We have also seen a resumption of sporting and gaming activities as well as in sports coaching and lessons.

The Management Committee has also been pleased to be able to resume our club's "traditional" events with members – events such as the Members' Night, Senior Members' Appreciation Dinner, Family Day and building up to a crescendo with the Arabian Fantasy New Year Eve Gala. There were of course many other events and activities for the young and old going on throughout the year and I want to thank all the members who took part.

SINCE THE LAST ANNUAL GENERAL MEETING

In the last Annual General Meeting, members voted to approve two new benefits for our most senior members. The new Club Rules were approved by the Registrar of Societies in November 2022 and are now part of the Constitution.

To date, 23 of our Ordinary Members aged 80 and older and having been a member for 50 years or more now enjoy their membership free of subscription. Over the course of 2023, 4 more Ordinary Members will enjoy this same benefit.

Members aged 75 and older and having at least 35 years of membership under their belt also have the option of transferring their membership to a Connected Person while still retaining Associate Member status and the privileges that come with it. This means that the membership can

be transferred to a spouse, sibling, child or grandchild and the senior member would continue to be an Associate Member of that family member. Thus far, two senior members have or are in the process of transferring their membership to enjoy this benefit. If this is something that you are considering but still have questions, our Membership Department is ready to help.

From the last Annual General Meeting, members in attendance had made it quite clear that they thought that the surviving Associate Member of a senior member should also benefit from the years of membership of the deceased Ordinary Member, when taking over the Ordinary Membership. As was promised by the Management Committee in that AGM, we have reviewed the request from members and have now put forth a Motion to address it. I hope members will vote to approve it.

WHAT LIES AHEAD

My term as President has been truly challenging but I hope that members will understand that the Management Committee has tried its best under the trying circumstances of the Covid-19 pandemic to keep the Club running and accessible to members where and when possible. From a financial standpoint, the Club is relatively healthy and despite the disruption in our operations, we have managed to register surpluses in the last 2 years, albeit with assistance from the Government by way of wage subsidies in the 2021 and 2022 periods.

It has always been your Management Committee's belief that the Club's reserves are needed to help us get through a "rainy day", and it has also been a blessing to be able to count on our reserves to provide us the cash-flow during unexpected crises such as the Covid-19 pandemic. At the same time, continued improvements need to be made to the Club facilities for the benefit of our members and to ensure the continued appeal of our membership and as such, the other purpose of our reserves is to fund the future development of the Club. And so, with the cumulative built up reserves of RM9.1 million over the last decade, it bodes well for the future of our Club.

As our membership grows, we are aware that the Club also has to grow, not only to cater for the growth in numbers, but also to improve on our existing facilities and also to offer a more diverse selection of facilities. The House Member and his team have been working tirelessly to improve our facilities, but more excitedly, have been thinking up new ideas for the next phase of clubhouse development.

The planning for and implementation of the actual works of the club development will often run beyond the terms of the Management Committee. For example, planning for the renovations of the changing rooms, Eagle Arms, the Poolside Terrace, the Main Hall and the Members' Lounge started during my predecessor, Dato Richard Wee's term and were only completed during my term. Similarly, we are planning for the increase in the number of covered car parks for the convenience of our members, as well as the construction of a Sports Annexe with new badminton courts as well as to improve and update the Main Hall and other F & B outlets so as to improve the clubbing experience of our members.

The Club looks forward to sharing the ideas with members soon. Your feedback and participation in the process will be valuable and considered. At the end of it, we are enthused to see the new developments which will undoubtedly enhance your membership experience.

APPRECIATION

I sign off on my two terms as President with great optimism for the future of our Club. My sincere thanks to the Past Presidents Encik Shookry Gani, Dato Richard Wee and Mr. George Lo whom I have had the privilege of learning from. They have been a well of wisdom that I could always draw on.

MESSAGE FROM THE PRESIDENT

During the time that I have served on their Management Committees until the completion of my term, we have managed to reconcile the divisions amongst our members, resolve the legal issues that we were faced with, improve and re-build the finances of our club, introduce changes to our Rules to strengthen governance, instill in the Management Committee and management a culture of prudent and responsible financial management, make strides in improving the service standards of our staff in addition to undertaking the improvements to our club facilities. These measures have ensured the continued appeal of our membership and an appreciation in the value of our membership to an all-time high at close to RM40,000 today and most importantly, we are the pre-eminent private members' club in Sarawak.

My fellow Management Committee members, all of the sub-committee members, our Honorary Legal Advisor Mr. Chew Pok Oi and Mr. Hudson Chua have all been invaluable and utterly dependable in the dispensing of their duties and responsibilities as well as rendering sound advice and to them, I would like to say "thank you".

I am very grateful for the many new lifelong friendships that I have made during my time serving in the Management Committee. To serve the members has been a great privilege, and I am grateful to all our members for your support throughout my term. Many of you have offered feedback on how the Club can be improved as well as attended our General Meetings to offer your views and I am grateful for your inputs.

I wish to also thank the General Manager, Mr Robert Brodie and, his team for their diligence in implementing the policy decisions of the Management Committee as well as to continuously strive to improve the Club for the benefit of our members. Thank you.

NOTICE OF ANNUAL GENERAL MEETING 2023

ANNUAL GENERAL MEETING

Notice is hereby given that the Annual General Meeting of all Honorary Life and Ordinary Members of the Club will be held on **Sunday, 18 June 2023, 10.00am at the Hornbill Restaurant.**

AGENDA

1. President's Address.
2. To confirm minutes of the last Annual General Meeting held on Sunday, 26 June 2022.
3. To receive, consider and approve the Committee's Report and Financial Statement for the preceding financial year.
4. To elect the following office bearers in accordance with rule 26:
 - President, Deputy President, Honorary Secretary, Honorary Treasurer, Bar Member, Catering Member, Entertainment Member, House Member, Sports Member, Games Member and Swimming Member.
5. To elect and appoint the following for the ensuing year:
 - a) The Auditors
 - b) Three (3) Officers for the purpose of Section 9 (b) of the Societies Act 1966.
 - c) To appoint a Public Officer for the purpose of Section 9 (c) of the Societies Act 1966.
6. To transact any other business of which due notice has been given or which if raised without due notice, is admitted for discussion by a majority of members present and voting provided that no motion for the amendment or repeal of any existing Rule or the making of any new Rule shall be discussed unless due notice thereof shall have been given in accordance with Rule 32.



CHRISTOPHER TAN
Honorary Secretary
15 May 2023

MANAGEMENT COMMITTEE 2021-2023



MELVIN WEE
President



DUNSTAN CHAN
Deputy President



CHRISTOPHER TAN
Honorary Secretary



WILSON TAN
Honorary Treasurer



HENRY HO LAY SENG
Catering Member



GEORGE CHAPMAN
Bar Member



PETER HO CHING HIN
Games Member



SIM CHIN KHENG
Sports Member



TAN BOON HUA
Swimming Member



KAREN SHEPHERD
Entertainment Member



COLIN LAU
House Member

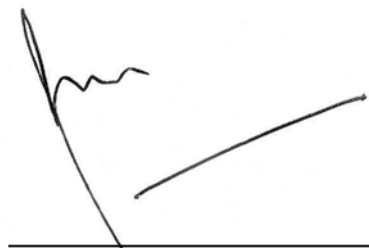
NOTICE OF ANNUAL GENERAL MEETING 2022

ANNUAL GENERAL MEETING

Notice is hereby given that the Annual General Meeting of all Honorary Life and Ordinary Members of the Club will be held on **Sunday, 26 June 2022, 10.00am at the Hornbill Restaurant.**

AGENDA

1. President's Address.
2. To confirm minutes of the last Annual General Meeting held on Sunday, 05 December 2021.
3. To receive, consider and approve the Committee's Report and Financial Statement for the preceding financial year.
4. To elect and appoint the following for the ensuing year:
 - a) The Auditors
 - b) Three (3) Officers for the purpose of Section 9 (b) of the Societies Act 1966.
 - c) To appoint a Public Officer for the purpose of Section 9 (c) of the Societies Act 1966.
5. To transact any other business of which due notice has been given or which if raised without due notice, is admitted for discussion by a majority of members present and voting provided that no motion for the amendment or repeal of any existing Rule or the making of any new Rule shall be discussed unless due notice thereof shall have been given in accordance with Rule 32.



CHRISTOPHER TAN
Honorary Secretary
29 April 2022

MINUTES OF ANNUAL GENERAL MEETING

HELD ON 26 JUNE 2022, 10.00 AM AT THE HORNBILL RESTAURANT

ATTENDANCE LIST

PRESENT:

MELVIN WEE SENG LEE
PRESIDENT

DUNSTAN CHAN
DEPUTY PRESIDENT

CHAN KIM KUAY @ CHRISTOPHER TAN
HONORARY SECRETARY

WILSON TAN SWEE KWANG
HONORARY TREASURER

GEORGE CHAPMAN
BAR MEMBER

HENRY HO LAY SENG
CATERING MEMBER

PETER HO CHING HIN
GAMES MEMBER

COLIN LAU YAW SIONG
HOUSE MEMBER

SIM CHIN KHENG
SPORTS MEMBER

TAN BOON HUA
SWIMMING MEMBER

KAREN SHEPHERD
ENTERTAINMENT MEMBER

Members In Attendance		
No.	Club No.	Name
1.	A095	ANG BIAN HIN @ ANG AH HUI
2.	A146	AW TAI HUI
3.	A157	ALEXANDER, ROBERT IAN
4.	A159	AW KEE TECK
5.	A165	AU SIEW YEN, BEN JOSEPH
6.	A166	ANG EK KOON
7.	B007	BRODIE ROBERT HARRY
8.	B113	BURLEY, NIGEL PHILIP
9.	C043	IAN DEANS MCKINNON
10.	C111	CHEW POK OI
11.	C125	CHIN THEN SIN
12.	C149	CHIONG WEI WONG, ROBERT
13.	C157	CHAN KIM KUAY @ CHRISTOPHER TAN
14.	C328	CHUO MUI TEE, ANTHONY
15.	C353	CHAN, DUNSTAN
16.	C437	CHOO LEE PHING, WENDY
17.	C698	CHAPMAN, GEORGE ALBERT WILLIAM
18.	C820	CHAPMAN, MARIE ESTHER ELIZABETH
19.	C860	CHAPMAN, SEAN VINCENT FRANCIS
20.	D046	DIOR AK SINGGAN @ WALTER DIOR
21.	E023	EE GUAN TECK
22.	G057	GOH SWEE CHAU, DAVID
23.	G060	GOH LENG YEU
24.	H009	HO LAY SENG, HENRY
25.	H055	HO CHING HIN, PETER
26.	H085	HATCH , TIMOTHY

No.	Club No.	Name
27.	H135	HO MENG CHONG, VINCENT
28.	H198	HAN MING CHIANG, DAVID
29.	I043	INTAN RAHMAH BT. MOHD TAZUDDIN
30.	J008	JONG AH JUDE
31.	J112	JONG JUN HIAN, PAUL
32.	K262	KOH MUI TONG
33.	K307	KON SUK KHIM, PAULINE
34.	K357	KOH TZE HERNG, DEVIN
35.	L074	LEE CHIN SAN, ELIZABETH
36.	L235	LIM THIAM SENG, PETER
37.	L286	LIM HENG CHOO
38.	L384	LEE POH LENG, SANNY
39.	L465	LING KHAI SING
40.	L494	LO SHEAU HUEY
41.	L496	LIM SIOK YONG
42.	L500	LAU YAW SIONG, COLIN
43.	L743	LIM SIEW SIN, AUGUSTINE
44.	L775	LEE KEOK KHIONG, JOHN
45.	L780	LO YUNG SEN, ANDY
46.	L955	LING JIN HIN
47.	M128	MICHAEL MANYIN AK JAWONG
48.	M167	MEENATCHISUNDARAM A/L CHOCKALINGAM
49.	P042	POH CHAI KIONG, ALBERT
50.	P074	PANG KIA SIEW
51.	P126	POH IK LIN, SHANNEN
52.	R054	RITCHIE, JOHN GEORGE
53.	S027	SHEWRING , KATHLEEN TEO WHYIE HUE
54.	S127	SONG TIN KUET, STANLEY
55.	S280	SIM CHIN KHENG
56.	S356	SHEPHERD, KAREN
57.	T003	TIAN NYAN FATT, ROBERT

No.	Club No.	Name
58.	T289	TOH KIE KIENG, ALEXANDER
59.	T745	TAN BOON HUA
60.	T761	TAN HUN SEANG
61.	T888	TAN SWEE KWANG, WILSON
62.	W008	WEE SENG LEE, MELVIN
63.	W222	WONG SIEW EE, JANIE
64.	W349	WEE WEI SI, NIGEL
65.	W466	WEE KIM HIEN
66.	W471	WONG LI CHING
67.	Y111	YONG UNG KING , CHARLIE

ESTABLISH QUORUM**1**

Mr. Christopher Tan (C157) (hereinafter referred to as the “Honorary Secretary”) informed the Annual General Meeting (hereinafter referred to as the “Meeting”) that the number of members who have registered as at 10.00am was 32 and confirmed that the requisite quorum under Rule 28.7 had been attained and therefore the Meeting could commence. The Honorary Secretary welcomed all members to the Meeting and extended his appreciation to the members for their attendance.

OPENING**2**

Before the Meeting proceeded, the Honorary Secretary reminded the members of the safety precautions relating to COVID-19 that were to be practised throughout the Meeting:-

- i. All attendees were required to wear a face mask throughout the entire proceeding of the Meeting;
- ii. All attendees were encouraged to practise social or physical distancing;
- iii. Members wishing to speak were to make their way to the nearest microphone. Members were reminded not to handle the microphone. A staff would assist to adjust the position of the microphone, if needed;
- iv. Members were reminded to continue wearing their masks while speaking; and
- v. After each speaker, the staff would replace the microphone cover with a fresh piece

The Honorary Secretary then proceeded to establish the ground rules for the conduct of the Meeting. He emphasized that:

- i. Members were advised to either switch off their mobile phones or to put them in silent mode. Members wishing to answer a call were to do so outside of the Meeting room;
- ii. Members were to conduct themselves with proper decorum throughout the Meeting;
- iii. Members were to observe proper time management;
- iv. Members were reminded to speak on-topic;
- v. Members must state their name and membership number before speaking; and
- vi. Members were to address the Chair when speaking, while the floor was to respect the speaker and make sure that he/she was not interrupted.

The Honorary Secretary then informed that under Rule 28.2, every Meeting in the Club shall be chaired by the President, and he proceeded to hand over the chair to the President.

PRESIDENT'S ADDRESS**3**

Mr. Melvin Wee Seng Lee (W008) (hereinafter referred to as the “President”) welcomed all members attending the Meeting. Despite the COVID-19 situation, the President was grateful to members who were in attendance at the Meeting.

He proceeded to address the Meeting as follows:

“The last Annual General Meeting (“AGM”) of the Sarawak Club was held in December, 2021 in view of the COVID-19 standard operating procedures (“SOPs”) which prohibited the convening of the General Meeting earlier in the year in June as it was originally planned for. In view thereof, I had presented an updated and comprehensive report at the AGM and the period in review covered in this report is therefore relatively short.

THE COVID-19 PANDEMIC

In 2021, we saw advancement in the fight against COVID-19. Vaccination programs started and has been key as we head towards living with the virus. Throughout the year, we transitioned from the restrictive Movement Control Order to the National Recovery Phase. The varying protocols have been a challenge for the Club but we have remained steadfast in keeping compliant with the best interest of our members and staff at heart.

Gradually, more of our facilities reopened to members. As dining-in was reintroduced, the Club welcomed back members and their guests as well as our reciprocal members. It is heartening to see the return of the things as they were at the Club pre-pandemic. Most of the regulars at the tennis courts, squash courts, badminton courts and basketball court as well as the familiar faces playing pool, balut and bridge are back at the Club. The Main Hall, Badger Bar and the Poolside Terrace are also packed with members, especially during the weekends. We have also seen an increase in the number of patrons at the Hornbill Restaurant and Rajah Room, especially during the festive season such as the Chinese New Year period and the recent Ramadhan / Aidil Fitri period. I hope to see the return of more activity at the swimming pool, the gymnasium and the Eagle Arms in the months to come. The Entertainment Member and her team have also been organising many events as the SOPs were relaxed. This included the thrilling and ever-popular lion dance performance on the evening of Chap Goh Meh and there are many more events lined up. Last Friday was the Members’ Night and it is good to see old crowds back.

FINANCIAL POSITION

Despite having to face the full brunt of the impact of the COVID-19 pandemic in 2021, we managed to register a net surplus of RM464,347 for the Sarawak Club for the financial year ending 31.12.21 albeit with a contribution of RM477,600 from the Federal Government by way of the Wage Subsidy Scheme.

In the Annual General Meeting 2020, members passed several Motions to revise our Entrance Fees, Junior Conversion Fee, Transfer Fee and subscription for Absent Members. These changes have helped the Club weather the impact of the pandemic. Income derived from entrance fees, conversion fees and transfer fees was RM1.2mil in 2021 while Subscriptions contributed RM3.5mil.

The Management maintained tight control of its operating expenses, managing to reduce costs by 1% while still retaining our full complement of staff. Like before, we have included detailed accounts in this Annual Report.

HEADWINDS AHEAD

The financial impact of the COVID-19 pandemic is still being felt with the disruption in the supply chain caused by the lockdowns worldwide impacting the cost of goods and services.

The Sarawak Club is not immune from the impact of these cost increases and we had to reluctantly pass on part of the increase in costs by way of revision in the Food and Beverage pricing in April, 2022. It is noteworthy that prior to this, the last time Food and Beverage pricing was revised prior to this revision was in February 2019 and members have acknowledged that the pricing at our Food and Beverage outlets remain competitive.

The Government of Malaysia revised the minimum wage to RM1,500 per month with effect from May 1, 2022 and this will increase our salaries expense by at least RM170,000 per annum. The eventual increase in the salaries expense will be more as adjustments will also need to be made to salaries for staff at the levels higher than those earning the minimum wage in view of their seniority. As adjustments had not been made to the last few minimum wage review, there are distortions in the salary scale. It is important to ensure that our salaries are competitive in the labour market.

I have previously highlighted that the Club has funded our operational expenses, in large part, in the past from sales of memberships (until such sales ceased), Junior Member Conversion Fees and also Transfer Fees. With our Club's ordinary membership expected to reach the ordinary membership cap of 4,000 by 2024, we will be deprived of income from Junior Member Conversion Fees, which in the last 5 years is as follows:-

2017	2018	2019	2020	2021
RM625,000	RM552,500	RM459,000	RM612,000	RM936,000

Unless the Sarawak Club relies on our accumulated funds to fund our operational deficit in the years to come, we will need to revise our membership cap so that we can continue to allow Junior Conversions or we will need to increase our monthly membership subscriptions. Funding of our operational deficit from the accumulated funds is unsustainable in the long run while raising the membership cap may not be a viable option due to perceived overcrowding at the Club.

CONTINUED IMPROVEMENTS AT THE SARAWAK CLUB

With the lifting of the Movement Control Order, the Club was also able to resume in earnest the construction of our new lift and the new staircase at the sports annex. This has since been completed and is an added convenience for those with less mobility.

The automated car parking system has also been implemented to ensure the ease of access and exit for both our members and our guests. Hopefully, the new system will also ensure a reduction of traffic congestion at the Sarawak Club. Improvements to vehicular access to the Sarawak Club are also presently being studied by the Management Committee. With every new system, we anticipate there will always be system limitations etc.

The re-surfacing of the Tennis Courts No.3 and No.4 and the Basketball Court have also been completed and the Management Committee has also approved the replacement of the mats in the badminton courts.

We thank members for your understanding and bearing with us while the improvement works were being implemented.

MOTIONS

At this AGM, the Management Committee will be putting forward a few Motions for consideration by our members.

The first two Motions are to get the approval of members to replace and repair equipment at the clubhouse that have worn out. Motion No: AGM/2022/01 is in respect of the replacement of the commercial grade combination oven and Motion No. AGM/2022/02 is in respect of the repair of the wall partitions at the Hornbill Restaurant.

The remaining four Motions involve amendments to the Club Rules. Motion No: AGM/2022/03 pertains to the Club Rule with regards to the co-opting of an Ordinary Member or Honorary Life Member to fill in for any vacancy in the Management Committee.

Motion No: AGM/2022/04 involves the amendment to the Club Rules required as a result of the proposed abolition of the Resident, Outstation and Absent categories of membership such that no distinction be made as to the residency status of our Ordinary, Associate, Junior Members and Corporate Representatives. With the quantum of the membership subscriptions paid by Resident Ordinary Members and the Absent Ordinary Members equalising by 2023, the Management Committee believes that it is not necessary to maintain separate categories of Absent and Outstation Members. Detailed explanations will be presented later when the Motions are presented.

Motion No: AGM/2022/05 and Motion No: AGM/2022/06 are two Motions which are put forward by the Management Committee with the objective of recognising the contributions of our long standing and senior members of the Sarawak Club in terms of length of membership as well as age.

In Motion No: AGM/2022/05, the Management Committee proposes to waive the Monthly Subscriptions for Ordinary Members and their Associate Members where they have met certain criterion of eligibility including (1) having been Ordinary Members for a minimum of 50 continuous years and (2) having attained the age of 80 years. The Management Committee has been asked by members at previous AGMs to reward longstanding and senior members of the Sarawak Club. Having studied the various proposals to waive Monthly Subscriptions, the Management Committee had previously deemed the cost of such Monthly Subscriptions waivers to be too high and prohibitive.

Various ways of rewarding senior members have been introduced including the organising of the Senior Members' Appreciation Night, which used to be held once every 2 years but is now held annually for the 400 most senior members of the Sarawak Club in terms of length of membership, and their Associate Members. Various facilities have also been introduced in the Club with our senior members in mind including the Club drop-off area, the Members' Lounge and more recently the installation of the lift. We are trying to make the club house more elderly friendly.

The proposal in Motion No: AGM/2022/05 is another measure that the Management Committee is introducing to reward senior members. While some may feel that the criterion to be complied are rather onerous and limiting, the Management Committee has considered the financial impact of this proposal and feel that the financial impact is reasonable not just presently but also in the foreseeable future where life expectancy is expected to increase. We hope that the Motion

will be supported by members as a suitable reward and expression of appreciation for our very senior members.

In Motion No: AGM/2022/06, the Management Committee proposes to allow an Ordinary Member who has (1) been an Ordinary Member for a minimum of 30 continuous years and (2) attained the age of 75 years to transfer the Ordinary membership to a Connected Person of such Ordinary Member. Connected Person, under the Club Rules, is defined to include the child, spouse, grandchild or sibling of such Ordinary Member and to allow such transferor Ordinary member as well as his or her associate to become the Associate Members of the transferee Ordinary member. With Ordinary memberships running out as we reach our membership cap of 4,000, this proposal will allow members to keep the Club memberships within the family and at the same time to allow our senior members, who fulfil the above criterion, to remain as Associate members upon the transfer of their memberships to their Connected Persons. Again, the Management Committee has, in setting the criterion, studied the impact on our population of club members to ensure that we have the capacity to serve our members. We hope that the Motion will be supported by members as a suitable reward and expression of appreciation for our very senior members and balancing that with the interests of the Club as a whole.

BLENDING THE OLD WITH THE NEW

The Management Committee was re-elected in the Annual General Meeting in 2021 and I am humbled that members have vested your trust in us to continue to lead the Club through this difficult period. We thanked Mr. Lai Lian Yee (L173), who did not seek re-election, and welcomed Mr. Dunstan Chan (C353) as the new Deputy President. It was also suggested in that Meeting that we should encourage new and younger members to get involved in the management of the Club and the Management Committee had responded with an open invitation to members to join the various sub-committees as a way of dipping their toes into Club management. Sadly, we received only one volunteer. Nevertheless, the Management Committee Members have reached out to bring new blood into their respective sub-committees. I wish to thank you and welcome you aboard.

FINAL RESPECTS & RECOGNITION

With a solemn heart, the Club lost a committed and dedicated Swimming Member on 5th March 2022 with the tragic passing of Tuan Haji Zain bin Abdullah (Z039). The late Tuan Haji Zain was actively involved in advancing swimming in the Club and was an integral member of the Management Committee. The Management Committee, on behalf of all the members and staff of The Sarawak Club, records our gratitude to the late Tuan Haji Zain and extends our deepest sympathies and condolences to his family.

In accordance with the Club Rules, the Management Committee has co-opted a member of the Swimming Sub-Committee, Mr. Tan Boon Hua (T745) to be the Swimming Member for the remainder of Tuan Haji Zain bin Abdullah's term until the next election of the Management Committee in 2023.

APPRECIATION

The day-to-day running of a members' Club of our size is a big responsibility. The Management Committee has been blessed with the support from the various sub-committee members and also from the dedicated Management team, led by our General Manager, Mr. Robert Brodie.

I wish to thank the Club's management team and all our staff for their tremendous effort and also to commend Chef Tay Soon Kheng for keeping the culinary offerings at the Club exciting.

Special mention has to be given to our Honorary Legal Advisor Mr. Chew Pok Oi (C111), Mr. Hudson Chua (L569-1), and our Immediate Past President Dato Richard Wee (W001) who have made themselves available for advice in their respective fields of expertise.

Finally, the biggest thanks goes to all our members who have continued to support the Club throughout this trying pandemic. We recognize that it has been a difficult period for everyone, and that your patronage here and timely settlement of your bills have allowed the Club to continue serving all our members and to keep all our staff in employment. I assure you that this Management Committee will do our utmost to ensure that our Club remains the pre-eminent members club around. Thank you."

The Honorary Secretary thanked the President for his address. He then invited the members to comment on the points raised in the President's address. There being no further questions by the members, the Honorary Secretary proceeded to the next Agenda for the Meeting.

4

TO CONFIRM MINUTES OF THE LAST ANNUAL GENERAL MEETING HELD ON SUNDAY, 5 DECEMBER 2021

The Honorary Secretary requested for confirmation of the Minutes of the Annual General Meeting held on Sunday, 05 December 2021, 10.00am in the Hornbill Restaurant with reference to pages 8 to 22 of the Annual Report 2021.

The Honorary Secretary stated that the Annual Report 2021 was distributed to all members a few weeks prior to the Meeting. He invited the members who were present at the last Annual General Meeting to raise any corrections or amendments in the Minutes of the Annual General Meeting 2021.

There being no further comments on the Minutes of the Annual General Meeting 2021, Dr. Timothy Hatch (H085) proposed that the Minutes of the Annual General Meeting held on 05 December 2021 be confirmed. This was seconded by Ms Elizabeth Lee Chin San (L074). There being no objection, the Minutes of the Annual General Meeting held on 05 December 2021 was thereby duly adopted by the Meeting.

5

TO RECEIVE, CONSIDER AND APPROVE THE COMMITTEE'S REPORT AND BALANCE SHEET AND WORKING ACCOUNTS FOR THE PRECEDING FINANCIAL YEAR

The Honorary Secretary informed that the Committee's Report included the Honorary Secretary's report (pg. 23), Catering Member (pg. 58), Bar Member (pg. 59), Sports Member (pg. 60), Games Member (pg. 61), Swimming Member (pg. 62), Entertainment Member (pg. 63) and House Member's (pg. 64) reports. Also, The Independent Auditors' report (pgs. 25 - 27), Statement of Comprehensive Income (pg. 28), Statement of Financial Position (pg. 29), Statement of Changes in Fund Balance (pg. 30), Statement of Cash Flow (pg. 31) and Notes to the Financial Statements (pgs. 32 - 56) were in the Annual Report 2021 for members' scrutiny.

The Honorary Secretary informed that the detailed accounts for Restaurant (pg. 40), Bar (pg. 41), Club activities (pgs. 42 - 45), Club functions (pg. 46) and Scheduled of Other Operating Expenses (pg. 57) were also disclosed in the Annual Report 2021. As was practised in previous years' Annual General Meetings, the Honorary Secretary proposed for all the reports to be adopted collectively.

Honorary Secretary reported that the number of members who have registered as at 10.35am was 47.

Honorary Secretary invited the Members to raise questions or comment on the Reports and the Financial Statements as contained in the Annual Report.

Dr. Timothy Hatch (H085) queried on the availability of the Golf Resort account in the Annual Report. President stated that the Club does not report on the Golf Resort's accounts after the separation of the club, as The Sarawak Club is only the owner of the Golf Resort and the Club will only report on the financial contributions. Honorary Treasurer further stated that the yearly contribution from Samarahan Country Club (hereinafter referred as "SCC") is 5% of their gross income which makes up about RM174,000 for the financial year, on top of a yearly rental of RM12,000.

Dr. Timothy Hatch (H085) queried whether there was a provision in the leasing agreement to adjust the rental of the golf course. President commented that the rental income from the lease of the property is a fixed amount. There was a variable amount which was the revenue entitlement from SCC; 5% from their gross income and 15% from their nett annual income before tax. President invited Mr. Hudson Chua (L569-1) to answer Dr. Timothy Hatch's query. Mr. Hudson Chua (L569-1) agreed with President where the contributions consisted of a percentage of the revenue and nett income. There was a description on the income received from SCC on page 28 of the Annual Report.

Dr. Timothy Hatch (H085) reiterated whether the leasing income could be renegotiated for the rental of the 40-acres land. President recalled that during the negotiations of the separation, the intention was to ensure that SCC will be able to survive and to grow; where the rental and revenue entitlement paid to The Sarawak Club would be something SCC could afford. Also taken into consideration was that the founding members of the SCC were also the members of The Sarawak Club who have contributed to the development of the golf course. The separation would enable SCC to attract new members with a lower entrance fee without being burdened with the high Entrance Fee of The Sarawak Club. SCC had done well and the golf course was well maintained. On top of that, The Sarawak Club still received the rental and the revenue entitlement even during the pandemic times. There was a provision in the Memorandum of Agreement for a review of terms with regards to the Revenue Entitlement; which would only be after the first 20 years i.e. in 2044.

Dr. Timothy Hatch (H085) commented that the intention of the Management Committee back then was to get rid of the SCC. SCC was an asset which The Sarawak Club was responsible for with its contract with UNIMAS. Dr. Timothy Hatch (H085) further opined that the revenue was increasing and may be higher than The Sarawak Club's. While The Sarawak Club was stuck within such a small plot of land, SCC had land which can be expanded and developed. He urged the Management Committee to look into this and renegotiate with a better cohesive approach for the betterment of both clubs.

There being no further questions by the members, the Honorary Secretary requested that the Meeting move to confirm the Committee's Reports collectively. The Honorary Secretary requested for a Proposer and a Seconder for all the Committee's Reports, the Balance Sheet and Working Accounts to be confirmed. This was proposed by Mr. George Ritchie (R054) and seconded by Ms Janie Wong Siew Ee (W222). Thus, all the Committee's Reports, the Balance Sheet and Working Accounts were duly adopted by the Members present.

At this juncture, President reported on the issues of the F&B operations. He stated that the recent delays in service had affected all members, including himself. He dined regularly in the Club and had received feedback from members with regards to the F&B issues, especially in recent months. There was a report by the Catering Member in the Annual Report. President added to Catering Member's report.

"The F&B facilities at the Club is undoubtedly the most popular facility at The Sarawak Club and it is usually near the top of the list when prospective members are asked "Why do you want to join the Sarawak Club?". Most of us also dine here or takeaway food from the Club on a regular basis.

We owe the success of our F&B Operations to the General Manager as well as a professional F&B team at The Sarawak Club, led by Chef Tay and Chef Mutalif in the Chinese and Western kitchens respectively and the F&B Manager Mikolden heading the service area.

There are few F&B outlets in Kuching and perhaps anywhere else that offers the vast array of dishes that we offer at The Sarawak Club. At the Main Hall, one can order popular hawker fares like Sarawak Laksa or Fried Tomato Noodles or if we prefer something fancy, Chicken Cordon Bleu or any of the culinary delights that the Hornbill Restaurant offers such as our famed Buttered Prawns.

At the Main Hall, the pricing of the dishes is competitive. Sarawak Laksa is priced at RM9.20 here and for its size, we may have to pay RM8 to RM10 at a coffee shop. It was the deliberate policy of the Management Committee to price the items affordably.

During the pandemic, we started a "drive-through" service for takeaways from our F&B outlets so we can continue to serve you when we cannot operate the F&B dine-ins. And again, we are probably the only establishment in Kuching that offers this service from a menu as extensive as ours. This is a service that is usually only available for fast-food. It is a service that is so popular that demand has not waned despite the resumption of dine-ins.

The competitive pricing of our F&B outlets and the "extra mile" service that we seek to provide to our members are deliberate decisions of our club's management and have made our F&B outlets extremely popular which led to us struggling to deliver when opening up. The overwhelming demand coupled with the kitchen capacity issues and the tight labour market in the COVID-19 endemic stage have led to less than desirable waiting periods for orders at our F&B outlets during peak periods.

The Management Committee and the Club's Management are working hard to overcome this problem of delay in service during peak periods and we sincerely wish to apologise to members for this inconvenience.

1. F&B DEVELOPMENTS SINCE OPENING UP

Since the beginning of 2022, the pandemic-imposed restrictions slowly began to be relaxed. Banquets were permitted again albeit with capacity restrictions / physical distancing SOPs. We organised the CNY Eve reunion dinner, and there were a few small-scale banquets by members.

Physical distancing measures were still in place up to April 2022, when capacity restrictions were lifted. Since then, the Club's dining outlets have been consistently busy, especially during the weekends. Adding to it, the popularity of our takeaway service has carried over despite the resumption of dining ins.

2. EXPONENTIAL GROWTH IN BUSINESS FROM TAKEAWAYS AND RETURN OF DINE-INS

It is noteworthy that during the lockdown years of 2020 and 2021, Main Hall sales were largely from takeaways. Main Hall sales in 2021 have surprisingly surpassed sales in pre-pandemic 2019.

May 2022 has been a bumper month for the Club's F&B operations where we recorded +229% improvement. Of the RM733,000, 75% of sales were from the Main Hall and Hornbill Restaurant.

Comparison of revenue from all F&B outlets in the month of May, 2018 to 2022				
2018 (,000)	2019 (,000)	2020 (,000)	2021 (,000)	2022 (,000)
527	499	115	223	733

Sales at the Club have been overwhelmingly good. An analysis has been done and the Management Committee wanted to find out the cause of delays and how to better serve the members.

3. INCREASE IN SALES VOLUMES

JAN-APR	BB	EA	HR	MH	PT	RR	Total
2019	339K	51K	1,128K	704K		100K	2,322K
2020	181K	48K	730K	534K	125K	50K	1,668K
2021	165K	9K	178K	753K	89K	69K	1,263K
2022	231K	63K	536K	1,001K	143K	97K	2,070K

Legend:

BB: Badger Bar EA: Eagle Arms HR: Hornbill Restaurant
MH: Main Hall PT: Poolside Terrace RR: Rajah Room

The increase of the sales are mainly from the Main Hall, whereas the sales from the Hornbill Restaurant has not recovered as banquets were only slowly coming back in. Banquets used to be the Club's main income earner but the recovery in sales was mainly coming from the Main Hall including the dine-ins and takeaway. The kitchen has been stretched by the large jump in business.

The COVID-19 lockdown started on 18.03.20. Sales in 2020 & 2021 were mostly contributed by takeaways. Takeaway sales are recorded under Main Hall.

Main Hall

Comparing Main Hall sales in the period JAN – APR, for the year 2019 vs 2021:-

Sales rose 7%, even though capacity restrictions were fully in effect in 2021. Our sales in 2021 were largely from takeaways.

Comparing Main Hall sales in the period JAN – APR, for years 2019 vs 2022:-

Sales rose 42% in spite of capacity restrictions for dine-ins in JAN & FEB 2022. When restrictions were lifted in APR 2022, dine-in levels picked up while takeaways continued to be popular and at a very high level.

Eagle Arms and Rajah Room

Business in the Eagle Arms and Rajah Room have returned to pre-pandemic levels.

Badger Bar and Poolside Terrace

Business in the Badger Bar plus the Poolside Terrace have also returned to pre-pandemic levels, when those two outlets are viewed as a collective. (NB: the Poolside Terrace had not yet opened in APR 2019)

Hornbill Restaurant

The Hornbill Restaurant was badly affected by the capacity restrictions.

Hornbill Restaurant: Casual vs Banquet

JAN-APR	Casual	Banquet	Total
2019	787K	341K	1,128K
2020	487K	243K	730K
2021	173K	5K	178K
2022	483K	53K	536K

Comparing Hornbill Restaurant sales in the period JAN – APR, for the year 2019 vs 2022:-

Sales fell 53%. In 2019, banquets made up 30% of the sales, but only 10% of the sales in 2022. Sales were significantly affected by the ban on banquets of which the ban was only properly lifted in APR 2022. Casual dining in 2022 was at 61% of the levels in 2019, which corresponded with the 50% capacity restrictions.

Banquets are slowly picking up.

With the lifting of all capacity restrictions, we have seen a return of casual dine-ins and banquets being organised from May 2022. From the figures shown, the higher sales turnover was recorded and attributable to the increased sales of casual dine-ins and takeaways at the Main Hall despite a lower turnover from higher value Banquet sales and casual dine-ins at the Hornbill Restaurant. Hence, greater number of orders were served and portions prepared to register the higher turnover, taxing the capacity of our kitchens.

4. CHANGES IN THE STAFFING LEVELS IN KITCHEN AND SERVICE STAFF

During the lockdown periods, there were a number of staff from the F&B service team and to a lesser extent a few from the kitchen team, who resigned and who retired.

ACTUAL	2019	2020	2021	2022
Main Hall	13	12	9	11
Hornbill Restaurant	12	8	5	6
Rajah Room	3	3	3	3
Badger Bar + Eagle Arms + Poolside Terrace	14	16	14	11
Kitchen	32	30	26	34

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IDEAL	2019	2020	2021	2022
Main Hall	15	15	15	18
Hornbill Restaurant	15	15	15	15
Rajah Room	5	5	5	5
Badger Bar + Eagle Arms + Poolside Terrace	16	16	16	16
Kitchen	35	35	35	35

As part of the cost cutting measures, the vacancies were not replaced because it was not known for how long the restrictions imposed by the lockdown would extend. With the restricted capacity, there were adequate number of remaining staff to run the operations.

However, with the lifting of restrictions, demand for our food was overwhelming. Besides the physical outlets such as the Main Hall and Hornbill Restaurant, the volume of takeaways could be likened to opening a new outlet. The hiring of suitable replacements could not keep pace with the uptick in business. There was also a high rate of attrition among the new hires that were found, who could not cope with the work demands. The productivity levels of the new-hires are also not as high as the experienced staff, who left us.

There were two main problems and situations that the Management Committee faced and was trying to solve; (1) demand has just been overwhelming, even more than the pre-pandemic days and (2) supply has been affected by the capacity issues.

5. REMEDIAL MEASURES TAKEN TO MITIGATE PROBLEMS AND ONGOING SOLUTIONS TO RESOLVE PROBLEMS (IMMEDIATE & MEDIUM TERM)

The Management Committee has deliberated on this issue. Catering Member together with Honorary Secretary have met the Chefs and the General Manager to address the growing incidence of long delays for food.

The identified problems and the solutions that are on trial are as follows:

IMMEDIATE TERM SOLUTIONS

Identified problems	Solutions trialled
<p>The kitchen team had to manage the large volume of sales with a sub-optimal level of staffing.</p> <p>The Chefs have admitted that a big part of the delay is the inability to cook fast enough.</p>	<ol style="list-style-type: none"> 1. Two experienced staff hired into the Chinese kitchen team. 2. Western kitchen has also hired two new kitchen hands. 3. The additional hires are to mitigate the short-term capacity issues at the Kitchens.
<p>Preparing, cooking and packing of takeaways was much more time-intensive and labour-intensive than cooking dishes-to-share for dine-ins. The problem is exacerbated over the weekends.</p>	<ol style="list-style-type: none"> 1. Cut-off time of 5.30pm has been implemented for ordering of takeaways on Fridays, Saturdays, Sundays and Public Holiday, during the peak periods. 2. The objective is to complete all takeaways before the peak dine-in period so that Kitchens can give their attention to the dine-in crowd during dinner service. 3. It also enables the Main Hall service staff to be more focussed on the in-house diners rather than answering to calls.
<p>The Club's extensive menus from the various outlets were available across the outlets. There were also many promotions which were a strain on the available resources to prepare.</p>	<ol style="list-style-type: none"> 1. The weekend promotions which were introduced during the earliest days of the lockdown have been discontinued. However, the weekday promotions have continued to be offered.
<p>Shortage of service staff to attend to follow-up checks on orders which are late.</p>	<ol style="list-style-type: none"> 1. The Manager on Duty has been directed to focus on the F&B operations during peak dining periods and assist with the checks and follow-ups between the Main Hall / Badger Bar / Poolside Terrace with the Kitchen. 2. The F&B Manager is focused on the Hornbill Restaurant and Rajah Room operations. 3. Additional staff from the administration office have also been assigned to help over weekends and public holidays. 4. The above measures are to enhance the tracking of orders as well as to better manage and supervise the less experienced service staff.
<p>Some burners / stoves in the kitchen were not running efficiently, approaching the end-of-useful-service.</p>	<ol style="list-style-type: none"> 1. Two new 6-gang burners have been purchased as replacements. 2. This and other equipment acquisitions such as the replacement combi oven will enhance the capacity of the kitchen.
<p>Shortage of experienced service staff and kitchen staff</p>	<ol style="list-style-type: none"> 1. New hires to replace staff who left the Club during the pandemic period being implemented, particularly for the Hornbill Restaurant. 2. Additional training by Club's in-house trainer to enhance service standards of the new hires. 3. Review of remuneration package of our kitchen and service staff to reduce staff attrition.

MEDIUM TERM SOLUTIONS

The increase in capacity of the kitchens to meet demand is constrained by the limitations of the physical space of our kitchen. The Management Committee will identify measures to increase the physical space of the kitchen as well as to increase the capacity of the kitchen to meet the increased demand at the F&B outlets.”.

President introduced Mr. Robert Brodie (General Manager), Chef Tay Soon Kheng (Executive Chef), Chef Mutalib (Western Chef), Mr. Mikolden Legem (F&B Manager), Encik Awangku Adzim (Manager on Duty) and Puan Nur Yasmin (Executive Trainer) to the members in the AGM.

Dr. Timothy Hatch (H085) queried whether the Club anticipated the takeaway orders to increase largely. President commented that the Management Committee did not expect the takeaway orders to have a lasting effect but lifestyle changes brought on by the pandemic and people enjoying the convenience of picking up their orders has cemented the popularity of the takeaway service. But, the focus had to be on the members dining in, which is why the Management Committee was limiting the orders for takeaway to 5.30pm so that the kitchen could focus on dine-ins during peak periods.

Mdm. Pauline Kon Suk Khim (K307) would like to add that the members really appreciate the F&B staff. Despite the busyness, the staff still served the members with a smile.

The Honorary Secretary thanked the President for the F&B report.

TO ELECT AND APPOINT THE FOLLOWING FOR THE ENSUING YEAR

6

The Meeting proceeded to the appointment of the Auditors, the three (3) Officers for the purpose of Section 9(b) and a Public Officer for the purpose of Section 9(c) of the Societies Act 1966.

6.1 THE AUDITORS

The current Auditor of The Sarawak Club was Crowe Malaysia, who were prepared to continue as the appointed Auditor. The MC recommended that Crowe Malaysia be re-appointed as the Auditor of The Sarawak Club for the ensuing year. The appointment was proposed by Mdm. Pauline Kon Suk Khim (K307) and seconded by Mr. Stanley Song Tin Kuet (S127). The Meeting adopted the proposal for the appointment of Crowe Malaysia as The Sarawak Club’s Auditor for the ensuing year.

6.2 THREE (3) OFFICERS FOR THE PURPOSE OF SECTION 9(B) OF THE SOCIETIES ACT 1966

The President explained that, by convention, the persons appointed as the three Officers for the purpose of Section 9(b) of the Societies Act 1966 comprised of the President, the Honorary Secretary and the Honorary Treasurer. Therefore, the persons who would be appointed for the purpose of Section 9(b) were Mr. Melvin Wee Seng Lee (W008), Mr. Christopher Tan (C157) and Mr. Wilson Tan (T888). This was proposed by Mr. Jong Ah Jude (J008) and seconded by Mr. David Han Ming Chiang (H198), and adopted by the Meeting.

7

TO TRANSACT ANY OTHER BUSINESS OF WHICH DUE NOTICE HAD BEEN GIVEN OR WHICH IF RAISED WITHOUT DUE NOTICE, IS ADMITTED FOR DISCUSSION BY A MAJORITY OF MEMBERS PRESENT AND VOTING PROVIDED THAT NO MOTION FOR THE AMENDMENT OR REPEAL OF ANY EXISTING RULE OR THE MAKING OF ANY NEW RULE SHALL BE DISCUSSED UNLESS DUE NOTICE THEREOF SHALL HAVE BEEN GIVEN IN ACCORDANCE WITH RULE 32

The Honorary Secretary informed the Meeting that there were four motions being presented to members; proposed by the President, Mr. Melvin Wee (W008) and seconded by the Honorary Secretary, Mr. Christopher Tan (C157). Notice of the Motions were circulated with the Notice of AGM. The Honorary Secretary then invited the President to explain the Motions.

7.1 Motion No.: AGM/2022/01: To Purchase A Commercial Grade Combination Oven To Replace The Existing Oven That Was Beyond Repair, Costing RM95,000.00 Including Ancillary Charges

Motion No. AGM/2022/01 (Annexure 1) reads “To seek the approval from members to expend a sum of up to RM95,000.00 to purchase a commercial-grade combination oven to replace the obsolete oven which has broken down and is beyond repair. The replacement combination oven was quoted to cost RM90,582.50 plus ancillary charges by NKR Continental (M) Sdn. Bhd.”.

The explanatory notes reads:

1. The Management Committee seeks the approval from members to purchase a new commercial-grade combination oven to replace the obsolete oven which has broken down and was beyond repair. The Management has specifically requested the commercial grade combination oven of the same brand as the existing oven, which has proven reliability and which the kitchen team is familiar with its handling. Three quotations have been obtained. The cheapest quote was by NKR Continental (M) Sdn. Bhd. costing RM90,582.50 plus ancillary charges involving mainly delivery charges to Kuching.

President explained that the Club always tried to get an absolute quotation as it takes time for it to be approved. However, the supplier could not confirm the ancillary charges as the delivery charges were beyond their control.

2. The old oven came with the full rebuild of the kitchen in 2007 after the fire in 2006. It is fully depreciated. The combination oven is a crucial equipment in the kitchen, serving both the Western kitchen and the Chinese kitchen. The existing oven suffered a major breakdown just before Christmas 2021. As it is an obsolete model, only limited repair was possible and it has now lost critical functionality beyond roasting.
3. With the economy reopening, the combination oven is needed to help the kitchen meet the operational demands of day-to-day orders as well as for large scale banquets.
4. The Management recommended to purchase the combination oven from NKR Continental (M) Sdn. Bhd. because they have proven to be reliable with after sales support for servicing, maintenance and repairs of their supplied kitchen equipment.

President explained that NKR Continental (M) Sdn. Bhd. was the supplier of the combination oven that had been in use for the past 14 years. The kitchen was satisfied with their service and was recommending to the Management Committee for the acquisition of this oven. NKR Continental (M) Sdn. Bhd. was also among the cheapest quotation that we have obtained, as compared to two (2) other quotations.

President invited the members to raise questions or to comment on the Motion AGM/2022/01.

Mr. George Ritchie (R054) queried about the quotations obtained, whether they were brand specific or of different brands. President stated that two quotations received was of the brand Rational while the third supplier quoted for a Convotherm-branded oven at RM119,200.

There being no further comments, the Honorary Secretary proposed to proceed to vote on Motion No. AGM/2022/01. The vote was by a show of hands.

The result for **Motion No.: AGM/2022/01** was as follows:

	FOR	AGAINST
By Show of Hands	41	0

The result for the vote on Motion No.: AGM/2022/01 was 41 votes in favour vs. 0 vote against. The President declared that the Motion No.: AGM/2022/01 was carried.

7.2 Motion No.: AGM/2022/02: To Repair The Hornbill Restaurant Wall Partitions And To Modify The Overhead Track System, Costing Rm131,600.00

Motion No. AGM/2022/02 (Annexure 2) reads “To seek the approval from members to expend a sum of up to RM131,600.00 to carry out repairs to the wall partitions and modification to the overhead track system in the Hornbill Restaurant. The specialized works are to be carried out by the specialist installers for the system and was quoted to cost RM131,600.00.”

EXPLANATORY NOTES TO THE MOTION

1. The Management Committee seeks the approval from members to repair the existing “Megafold” wall partitions and to modify the overhead track system in the Hornbill Restaurant.
2. The existing partitions have been in use since the full rebuild of the Hornbill Restaurant in 2007 after the fire in 2006. It has fully depreciated.
3. The partitions have seen extensive use since 2007, and are integral movable fittings of the Hornbill Restaurant. The heavy partition pieces are moved into place with the overhead track system that was built into the ceiling. Over the 14 years of use, the track and bearing system have suffered wear and tear and have been repaired as necessary. It is a proprietary system and was installed by Titan (Sarawak) Sdn. Bhd., and has been serviced by the same.

4. The related repairs expenses incurred in the last 5 years is as follows:

Year	Description	(RM)
2016	Replace bearing roller and re-align partition panels	7,900
2017	Replace heavy duty ball bearings x10 nos	6,200
2017	Servicing and maintenance	4,200
2018	Replace heavy duty ball bearings x10 nos	6,200
2019	Repair segment of track	1,500
2019	Repair segment of track	1,500
2019	Servicing and re-align partition panels	4,200
2019	Replace heavy duty ball bearings x10 nos	6,500
		38,200

5. There is also the anxiety of a sudden breakdown rendering the partitions unmovable and our staff unable to reconfigure the restaurant floor space for the banquet requirements. This would lead to loss of income in cancelled bookings, or even compensation for failing to deliver on a confirmed booking.
6. With the reopening of the local economy, we anticipate strong demand for banquets in the Hornbill Restaurant. A properly functioning wall partition system is necessary for the smooth running of our restaurant operations.
7. The Management proposes to repair the wear and tear components of the wall partitions, and to modify the track to be more durable and reliable. The upgraded track would also put less stress on the ball bearings which are expensive parts to replace.
8. The same partition systems have been installed by Titan (Sarawak) Sdn. Bhd. in the following venues:
 - Pullman Hotel, Kuching
 - Riverside Majestic Hotel, Kuching
 - Hilton Hotel, Kuching
 - UCSI Hotel, Kuching
 - Imperial Hotel, Kuching
 - Imperial Hotel, Miri
 - Shangri-La Restaurant in CityOne Mall, Kuching

The President invited the members to raise questions or to comment on the Motion AGM/2022/02.

Mdm. Pauline Kon Suk Khim (K307) queried whether the Club had obtained other quotations for the modification of the system. President explained that it is a proprietary system and Titan (Sarawak) Sdn. Bhd. was the only supplier with such system and with extensive experience working with the system.

Mr. George Ritchie (R054) sought to clarify if the works involved modifying or replacing the partitions. President reiterated that it was for the modification to the overhead track system which was built into the ceilings. Titan (Sarawak) Sdn. Bhd. is the main installer for the system and thus, we have not asked for another quotation as it is a proprietary system.

House Member added that this was partly a replacement and modification works, mainly to the tracking system, but that the partition panels would also need to be modified to work with the new system. A possible solution, as the member suggested was to replace the entire system,

but it will be costly. House Member stated that this was a more economical solution. If not, you will need to replace the track and the vertical panels. The current proposed solution will make it more operable over the next few years.

President also added that the partition panels were still functional and the Club did not want to incur unnecessary expenses on replacing what was still usable.

Dr. Timothy Hatch (H085) queried whether the system was powered by motor. President explained that it was not a motorized system. House Member added that you can see similar operated tracking system at most convention centers. At the moment, the wear and tear of the current system was creating a lot of friction issues and also safety issues to the staff. The tracking system had gotten stuck very often.

There being no comments, the Honorary Secretary proposed to proceed to vote on Motion No. AGM/2022/02. The vote was by a show of hands.

The result for **Motion No.: AGM/2022/02** was as follows:

	FOR	AGAINST
By Show of Hands	37	0

The result for the vote on Motion No.: AGM/2022/02 was 37 votes in favour vs. 0 vote against. The President declared that the Motion No.: AGM/2022/02 was carried.

Honorary Secretary reported that the number of members who have registered as at 11.30am was 60.

7.3 Motion No: AGM/2022/03: To Specify That A Co-Opted Ordinary Member Or Honorary Life Member Would Fill In For Any Vacancy In The Management Committee Other Than The President, Until The Next Election In An Annual General Meeting – Amendment To Club Rule 25.2

Motion No. AGM/2022/03 (Annexure 3) reads “To amend Club Rule 25.2 to clarify and specify that a co-opted Ordinary Member or Honorary Life Member who was filling in for any vacancy in the Management Committee other than the President, will serve for the remainder of the term until the next election in an Annual General Meeting.”.

Presently	Proposed Amendment
25.2 – MANAGEMENT OF THE CLUB	
In the event of any vacancy occurring among the elected members of the Committee other than the President during their term of office the Committee may co-opt any Ordinary Member or Honorary Life Member to fill such vacancy until the next Annual General Meeting. In the event of a vacancy occurring in the office of President the Deputy President shall automatically take his place. The Committee may act notwithstanding any vacancy in their body.	In the event of any vacancy occurring among the elected members of the Committee other than the President during their term of office the Committee may co-opt any Ordinary Member or Honorary Life Member to fill such vacancy until the next election of the Committee in an Annual General Meeting. In the event of a vacancy occurring in the office of President the Deputy President shall automatically take his place. The Committee may act notwithstanding any vacancy in their body.

EXPLANATORY NOTES TO THE MOTION

1. In the AGM 2014, the members approved for the Management Committee to be elected biennially, before which the elections were held annually at the Annual General Meetings. Rule 25.2 was not amended to take into account of the biennial election.
2. This proposed Rule change seeks to address this uncertainty and to clearly specify that any co-opted Management Committee member other than the position of the President would continue to hold the portfolio until the next election of the Management Committee, instead of up to the next Annual General Meeting in a non-election year.

The President invited the members to raise questions or to comment on the Motion AGM/2022/03.

Dr. Timothy Hatch (H085) commented that the wording of the rule covered any vacancy which could be a temporary leave of absence. In such a case, he wondered if a replacement would need to be co-opted till the next election of the Management Committee. A vacancy can be interpreted as a temporary vacancy or a permanent one. He hoped this can be clarified clearly by specifying in the Rules that this pertained to a permanent vacancy.

Mr. Chew Pok Oi (C111) (hereinafter referred to as Honorary Legal Advisor) commented that this Rule referred to a permanent vacancy. In our case here, it was due to the sudden passing of the Swimming Member. The Honorary Legal Advisor commented that under the provision of the Club Rules, the Management Committee could determine whether there was a vacancy and it can co-opt to fill the vacancy. The Honorary Legal Advisor opined that a leave of absence did not equate to a permanent vacancy in the Management Committee.

President agreed with Honorary Legal Advisor that the Management Committee has the discretion to interpret the Club Rules. President informed that comparing the current Club Rule 25.2 with the proposed Club Rule 25.2, the word “vacancy” remained unchanged. The Management Committee was only proposing to change the tenure that the co-opted member will hold office.

Mdm. Pauline Kon Suk Khim (K307) queried whether there was a provision in the Club Rule that stated the actual definition of a vacancy in the Management Committee. President commented that there was no provision that covers the definition of a vacancy. However, there were provisions in the Club Rule which provides that the Management Committee can interpret the Rules.

Deputy President added that there was no provision in the Club Rule that a Management Committee member can take a sabbatical. There was a provision in the Club Rules whereby a Management Committee member who failed to attend two consecutive Management Committee meetings will be deemed to have ceased to be a Management Committee member.

Honorary Legal Advisor added that on the issue of sabbatical, he made reference to Club Rule 25.8 that reads “Any member of the committee absenting himself from two consecutive committee meetings without explanation satisfactory to the Management Committee shall ceased as a Management Committee thereof.”. There was still a discretion from the Management Committee whether to approve a sabbatical or absence of more than 2 consecutive meetings. The Management Committee can declare a vacancy or co-opt any member to fill in the vacancy.

There being no further comments, the Honorary Secretary proposed to proceed to vote on Motion No. AGM/2022/03. The vote was by a show of hands.

The result for **Motion No.: AGM/2022/03** was as follows:

	FOR	AGAINST
By Show of Hands	47	3

The result for the vote on Motion No.: AGM/2022/03 was 47 votes in favour vs. 3 votes against. The President declared that the Motion No.: AGM/2022/03 was carried.

7.4 Motion No: AGM/2022/04: To Delete The Resident, Outstation And Absent Categories Of Membership And Consequently To Delete And Or Amend The Club Rules Which Are So Affected By The Said Deletions – Club Rules 6.1, 7.8.5, 8.6, 23.1.2, 23.1.4, 23.1.6, 23.1.7, 23.2.1, 23.2.2, 23.2.3, 23.2.4, 23.2.5, 23.2.6, 23.2.7, 23.2.8, 23.2.9, 23.2.10, 26.1, 26.6, 27.2 and 28.7

Motion No. AGM/2022/04 (Annexure 4) reads “To delete the Resident, Outstation and Absent Categories of membership and consequently to delete and or amend the Club Rules which are so affected by the said deletions - Club Rule 6.1, 7.8.5, 8.6, 23.1.2, 23.1.4, 23.1.6, 23.1.7, 23.2.1, 23.2.2, 23.2.3, 23.2.4, 23.2.5, 23.2.6, 23.2.7, 23.2.8, 23.2.9, 23.2.10, 26.1, 26.6, 27.2 and 28.7.”.

President stated that the proposed amendment of the Rules has been circulated with the Motions and have been put up on the screen.

Presently	Proposed Amendment	Notes
6. MEMBERS, MEMBERSHIP LIMIT AND COMMITTEE'S CONTROL		
6.1 Membership of the Club shall be open to all persons resident in, or having past connection, with Sarawak, provided that:-	6.1 Membership of the Club shall be open to all persons resident in, or having past connection with, Sarawak, provided that:-	
7.8 ASSOCIATE CHILD AND JUNIOR MEMBER		
7.8.5 Any person who is normally resident in Sarawak may be proposed and seconded and elected a Junior Member of the Club subject to the provisions of Rule 6.	7.8.5 Any person who is normally resident in Sarawak may be proposed and seconded and elected a Junior Member of the Club subject to the provisions of Rule 6.	
8. PRIVILEGES OF MEMBERSHIP		
8.6 Any member except a Term Member having given prior notice in writing of his absence from Sarawak for more than two months shall be placed in the absent members' list and upon his return to Sarawak shall enjoy all facilities of the Club upon paying the subscription for that month of his return without prejudice to the exemption under Rule 23.2.7.	8.6 Any member except a Term Member having given prior notice in writing of his absence from Sarawak for more than two months shall be placed in the absent members' list and upon his return to Sarawak shall enjoy all facilities of the Club upon paying the subscription for that month of his return without prejudice to the exemption under Rule 23.2.7.	

23. SUBSCRIPTION 23.1 Subscriptions payable by members for each category of membership shall be as follows:-		
23.2.3 “Absent” means absent from Sarawak for a period of not less than two months.	23.1.2 Ordinary Members and Corporate representatives:- (a) Resident.....RM30/- to RM200/- per month (b) Outstation..... same as Resident (c) Absent RM30/- to RM200/- per month	
23.1.4 Associate Members:- (a) Resident RM10/- to RM50/- per month (b) Outstation..... same as Resident (c) Absent NIL	23.1.4 Associate Members:- (a) Resident RM10/- to RM50/- per month (b) Outstation..... same as Resident (c) Absent NIL Provided Always that an Associate Member of an Ordinary Member who qualifies for a waiver of subscription under Rule 23.2.4 shall be exempted from Associate Member subscription.	The addition of the proviso is contingent upon the Motion AGM/2022/06 being approved. If Motion AGM2022/06 is not approved, the Rule shall be: “23.1.4 Associate Members:- RM10/- to RM50/- per month”
23.1.6 Visiting Members:- (a) Nil (b) Nil (c) Nil	23.1.6 Visiting Members:- NIL (a) Nil (b) Nil (c) Nil	
23.1.7 Junior Members:- (a) Resident.....RM15/- to RM100/- per month (b) Outstation..... NIL (c) Absent NIL Provided always where there is a prescribed range of Subscription fee rate, the prevailing rate to be charged by the Club shall be fixed by a General Meeting of the Club from time to time.	23.1.7 Junior Members:- (a) Resident RM15/- to RM100/- per month (b) Outstation..... NIL (c) Absent NIL Provided always where there is a prescribed range of Subscription fee rate, the prevailing rate to be charged by the Club shall be fixed by a General Meeting of the Club from time to time.	
23.2.1 “Resident” means residing within the Kuching and Samarahan Divisions.	23.2.1 “Resident” means- residing within the Kuching and Samarahan Divisions.	
23.2.2 “Outstation” means resident in any part of Sarawak other than within the Kuching and Samarahan Divisions.	23.2.2 “Outstation” means- resident in any part of Sarawak other than within the Kuching and Samarahan Divisions.	

23.2.3 "Absent" means absent from Sarawak for a period of not less than two months.	23.2.3 "Absent" means absent from Sarawak for a period of not less than two months.	
23.2.4 All subscription shall be payable in advance. Those of a Resident member shall be payable monthly, those of an Outstation Member by six monthly on 1 December and 1 June; and those of an Absent Member on 1 December.	23.2.1 All subscription shall be payable monthly in advance. Those of a Resident member shall be payable monthly, those of an Outstation Member by six monthly on 1 December and 1 June; and those of an Absent Member on 1 December.	The existing Rule 23.2.4 is to be renumbered Rule 23.2.1 due to the deletion of Rules 23.2.1, 23.2.2 and 23.2.3.
23.2.5 An Outstation or Absent Member shall pay the full appropriate Resident Members' subscription for any month in which he is resident for seven days or more, or uses any of the Club's facilities on seven days or more.	23.2.5 An Outstation or Absent Member shall pay the full appropriate Resident Members' subscription for any month in which he is resident for seven days or more, or uses any of the Club's facilities on seven days or more.	
23.2.6 On application to the Honorary Treasurer, any outstation monthly subscription already paid out by an Outstation Member who becomes a Resident Member or an Absent Member, maybe credited to his account.	23.2.6 On application to the Honorary Treasurer, any outstation monthly subscription already paid out by an Outstation Member who becomes a Resident Member or an Absent Member, maybe credited to his account.	
23.2.7 A Resident or Outstation Member becoming an Absent Member within the first seven days of any calendar month shall not be required to pay the subscription for that month.	23.2.7 A Resident or Outstation Member becoming an Absent Member within the first seven days of any calendar month shall not be required to pay the subscription for that month.	
23.2.8 Subscriptions shall become due on the first day of the calendar month in respect of which they are payable and shall not be apportioned to any part of a calendar month.	23.2.2 Subscriptions shall become due on the first day of the calendar month in respect of which they are payable and shall not be apportioned to any part of a calendar month.	The existing Rule 23.2.8 is to be re-numbered Rule 23.2.2 due to the deletion of Rules 23.2.2 to 23.2.7.
23.2.9 If the class of subscription of a member is affected by change of residence he shall forthwith notify the Honorary Secretary in writing, failing which he shall be liable for the rate of subscription payable according to his new or his previous residence whichever shall be the greater. Effect will be given to any change of residence at the beginning of the next	23.2.9 If the class of subscription of a member is affected by change of residence he shall forthwith notify the Honorary Secretary in writing, failing which he shall be liable for the rate of subscription payable according to his new or his previous residence whichever shall be the greater. Effect will be	

succeeding month unless such change takes place within the first seven days of the month and is notified before the beginning of the month.	given to any change of residence at the beginning of the next succeeding month unless such change takes place within the first seven days of the month and is notified before the beginning of the month.	
23.2.10 A member shall be responsible for the payment of fees and subscriptions in respect of his Associate, Associate Child and Junior Members and if they are abroad, the member shall be responsible for notifying the Honorary Secretary of their arrival in and departure from Sarawak.	23.2.3 A member shall be responsible for the payment of fees and subscriptions in respect of his Associate, Associate Child and Junior Members and if they are abroad, the member shall be responsible for notifying the Honorary Secretary of their arrival in and departure from Sarawak.	The existing Rule 23.2.10 is to be renumbered Rule 23.2.3 due to the deletion of Rules 23.2.3 to 23.2.9.
26. ELECTION OF THE MANAGEMENT COMMITTEE		
26.1 Only Resident Honorary Life Members and Resident Ordinary Members (other than members in the absent members' list) shall be eligible for election as members of the Committee provided further on receipt of direction that only Malaysian citizens shall be eligible to be elected from the Registrar of Societies then the Club shall comply accordingly.	26.1 Only Resident Honorary Life Members and Resident Ordinary Members (other than members in the absent members' list) shall be eligible for election as members of the Committee provided further on receipt of direction that only Malaysian citizens shall be eligible to be elected from the Registrar of Societies then the Club shall comply accordingly.	
26.6 Members who are eligible to vote shall be the Honorary Life Members and Resident Ordinary Members.	26.6 Members who are eligible to vote shall be the Honorary Life Members and Resident Ordinary Members.	
27. OFFICERS OF THE CLUB AND THEIR DUTIES		
27.2 The Deputy President shall deputize for the President in the latter's absence or on his ceasing to be a Resident Ordinary Member.	27.2 The Deputy President shall deputize for the President in the latter's absence or on his ceasing to be a Resident an Ordinary Member.	
28. GENERAL MEETINGS		
28.7 At any General Meeting of the Club the quorum shall, excluding members of the Committee, consist of 15 (fifteen) members who may be Honorary Life or Ordinary Members except in the case of a resolution to dissolve the Club when not less than two thirds of the Resident Honorary Life and Ordinary must be present and vote.	28.7 At any General Meeting of the Club the quorum shall, excluding members of the Committee, consist of 15 (fifteen) members who may be Honorary Life or Ordinary Members except in the case of a resolution to dissolve the Club when not less than two thirds of the Resident Honorary Life and Ordinary Members must be present and vote.	The word "Members" is added as a correction for typographical error.
The MC is also authorized to make changes to the numbering and referencing of the Rules that are necessitated by and incidental to the above Rule changes.		

EXPLANATORY NOTES TO THE MOTION

1. In 2020's Annual General Meeting, Motion No.: AGM/2020/03 was voted by members with the intention to gradually raise the Absent Member subscription from RM30 per month to RM70 per month in 2023. Primarily, the basis was that all members are equal co-owners of the club and it was reasonable to expect all members to share the cost of running the Club. Further, most private clubs where the membership is transferable, do not have a category of "Absent Members".
2. From 2023, Absent Member monthly subscription will attain parity with Resident Members i.e. RM70. However, Absent Members have restricted privileges in terms of number of times that the member can use the club facilities. Additionally, the Absent Member has to pay for the subscription in advance for the whole calendar year based on the Club Rules.
3. Therefore, the category of the Absent Member is disadvantageous to members in every sense when compared to a Resident Member despite paying the same quantum of subscription. By extension of the same reasoning, the category of the Outstation Member is also redundant.

The President invited the members to raise questions or to comment on the Motion AGM/2022/04.

There being no comments, the Honorary Secretary proposed to proceed to vote on Motion No. AGM/2022/04. The vote was by a show of hands.

The result for **Motion No.: AGM/2022/04** was as follows:

	FOR	AGAINST
By Show of Hands	42	0

The result for the vote on Motion No.: AGM/2022/04 was 42 votes in favour vs. 0 vote against. The President declared that the Motion No.: AGM/2022/04 was carried.

- 7.5 Motion No: AGM/2022/05: To Waive Subscription For Ordinary Members And Their Associate Members Where The Ordinary Members Have (1) Been Ordinary Members For A Minimum Of 50 Continuous Years, And (2) Have Attained The Age Of 80, And (3) Have Never Been Listed As A Defaulter On Payments To The Club, And (4) Have Never Had The Membership Suspended For Disciplinary Reasons – Addition Of New Club Rule 23.2.4.**

Motion No. AGM/2022/05 (Annexure 5) reads "To add new Club Rule 23.2.4 to waive subscription for Ordinary Members and their Associate Members where the Ordinary Members (1) have been Ordinary Members for a minimum of fifty (50) continuous years, and (2) have attained the age of eighty (80), and (3) have never been listed as a defaulter on payments to the Club, and (4) have never had the membership suspended for disciplinary reasons; that such qualified Ordinary Members shall be exempted from paying Ordinary Member monthly subscription and their Associate Member monthly subscription for as long as he remains an Ordinary Member.

Club Rule	Proposed New Rule	Notes
23 – SUBSCRIPTION		
23.2.4	An Ordinary Member having joined the Sarawak Club as an Ordinary Member for a minimum of fifty (50) continuous years, and having attained the age of eighty (80), and having never been listed as a defaulter on payments to the Club, and having never had their membership suspended for disciplinary reasons; shall be exempted from paying Ordinary Member monthly subscription and their Associate Member monthly subscription, for as long as he remains an Ordinary member.	Incidental to the change, Rule 23.1.4 will be amended to the following: “Associate Members:- RM10/- to RM50/- per month Provided Always that an Associate Member of an Ordinary Member who qualifies for a waiver of subscription under Rule 23.2.4 shall be exempted from Associate Member subscription.”

EXPLANATORY NOTES TO THE MOTION

1. At the Annual General Meeting in 2017, members have raised the prospect of the Club giving special recognition to the senior members of the Club. At the time, it had been put forth that all members who have attained the age of 65 could be rewarded with a 20% discount off their monthly subscription. However, the numbers were too many and the cost of such a reward scheme would be too costly and unsustainable in the long term. Since then, the Club has continued inviting the longest serving members to the Senior Members' Appreciation Dinners, which have been meaningful events for members to come together and to renew friendships. The Senior Members' Appreciation Dinners have been well received and will continue to be held.
2. The Management Committee wishes to acknowledge the most senior Ordinary Members of the Sarawak Club who have steadfastly contributed their service and subscription to the club over the decades of their membership, and who have been exemplary members.
3. In recognition of their longevity, the Management Committee proposes to waive the Ordinary Member monthly subscription of the Ordinary Members who fulfill all four of the following criteria:
 - i. Minimum of fifty (50) continuous years as an Ordinary Member; and
 - ii. Having attained the age of eighty (80), and
 - iii. Having never been listed as a defaulter on payments to the Club, and
 - iv. Having never had the membership suspended for disciplinary reasons
4. Although the Management Committee is averse to the waiving of subscription of any kind, it is of the opinion that such qualified members justify this extraordinary and meaningful recognition. The Management has forecasted the impact of the loss of subscription income arising from this waiver. Assuming year 2023 as the pioneer year of this special recognition, there would be 16 Ordinary Members who qualify. This translates to a waiver of subscription amounting to RM16,080 for the year 2023.
5. As the criterion that have been proposed are considerably limiting, the number of members who would qualify through the coming years is not expected to swell significantly from year to year.

The President invited the members to raise questions or to comment on the Motion AGM/2022/05.

Dr. Timothy Hatch (H085) commented that the criteria of a clean disciplinary record was excessive and punitive. He opined that even under common law, once a sentence had been served it was considered as absolved. As an example, he had been disciplined before but he has also contributed significantly towards the betterment of the Club, particularly with the Club's court case which the Club won, where he was an expert witness. He felt that it was small minded of the Management Committee to include this criteria which discounted all other meaningful contributions from the otherwise qualified senior member.

It was Honorary Legal Advisor's personal view that the point raised by Dr. Timothy Hatch was reasonable and ought to be taken into consideration.

Deputy President commented that if Dr. Timothy Hatch wanted to proceed with his suggestion, Deputy President advised that he put forward a motion to amend the proposed Motion by deleting that clause.

President stated that the current Motion had four (4) criterion:

- i. Minimum of fifty (50) continuous years as an Ordinary Member; and
- ii. Having attained the age of eighty (80), and
- iii. Having never been listed as a defaulter on payments to the Club, and
- iv. Having never had the membership suspended for disciplinary reasons

Mr. Robert Ian Alexander (A157) proposed to delete the fourth criteria which was "Having never had the membership suspended for disciplinary reasons" from the original Motion. This was seconded by Mr. Nigel Philip Burley (B113).

Mr. George Ritchie (R054) queried whether the AGM could make such changes in a Meeting. Deputy President commented that the floor can allow such amendments, provided it was agreed upon by the floor.

The proposed Rule change now reads:

Club Rule	Proposed New Rule	Notes
23 – SUBSCRIPTION		
23.2.4	An Ordinary Member having joined the Sarawak Club as an Ordinary Member for a minimum of fifty (50) continuous years, and having attained the age of eighty (80), and having never been listed as a defaulter on payments to the Club; shall be exempted from paying Ordinary Member monthly subscription and their Associate Member monthly subscription, for as long as he remains an Ordinary member.	Incidental to the change, Rule 23.1.4 will be amended to the following: "Associate Members:- RM10/- to RM50/- per month Provided Always that an Associate Member of an Ordinary Member who qualifies for a waiver of subscription under Rule 23.2.4 shall be exempted from Associate Member subscription."

President clarified that the Management Committee had looked at all considerations and on what the club could afford. A sensitivity analysis was done as well. President recommended that the members should not tweak the criterion significantly as every tweak done would have a financial impact.

The President proposed to proceed to vote on the procedural change to delete criteria four (4) which was “*Having never had the membership suspended for disciplinary reasons*” from Motion No. AGM/2022/05. The vote was by a show of hands.

The result for the procedural change to **Motion No.: AGM/2022/05** was as follows:

	FOR	AGAINST
By Show of Hands	53	1

The result for the procedural change to Motion No.: AGM/2022/05 was 53 votes in favour vs. 1 vote against. The President declared that the procedural change to Motion No.: AGM/2022/01 was carried.

The Meeting then proceeded to vote on the amended Motion No. AGM/2022/05 in this AGM, which reads:

Club Rule	Proposed New Rule	Notes
23 – SUBSCRIPTION		
23.2.4	An Ordinary Member having joined the Sarawak Club as an Ordinary Member for a minimum of fifty (50) continuous years, and having attained the age of eighty (80), and having never been listed as a defaulter on payments to the Club; shall be exempted from paying Ordinary Member monthly subscription and their Associate Member monthly subscription, for as long as he remains an Ordinary member.	Incidental to the change, Rule 23.1.4 will be amended to the following: “Associate Members:- RM10/- to RM50/- per month Provided Always that an Associate Member of an Ordinary Member who qualifies for a waiver of subscription under Rule 23.2.4 shall be exempted from Associate Member subscription.”

The vote was by a show of hands.

The result for amended **Motion No.: AGM/2022/05** was as follows:

	FOR	AGAINST
By Show of Hands	54	1

The result for the vote on Motion No.: AGM/2022/05 was 54 votes in favour vs. 1 vote against. The President declared that the Motion No.: AGM/2022/05 was carried.

7.6 Motion No: AGM/2022/06: To Establish The Transfer Of An Ordinary Membership By Ordinary Members Who Have (1) Been Ordinary Members For A Minimum Of 30 Continuous Years And (2) Attained The Age Of 75; ("Transferor Member") To A Connected Person Of Such Transferor Member ("Transferee Member") And Such Transferor Member And His Spouse (If Any) Shall Be Permitted To Convert Over To Be Associate Members Of The Said Transferee Member – Addition Of New Club Rule 14.8 And Addition Of New Club Rule 7.6.3

Motion No. AGM/2022/06 (Annexure 6) reads "To add new Club Rule 14.8 and add new Club Rule 7.6.3 to allow the transfer of an Ordinary Membership by an Ordinary Member ("Transferor Member") to a Connected Person of such Ordinary Member ("Transferee Member"), and such Transferor Member and his spouse (if any) shall be permitted to convert over to be Associate Members of the said Transferee Member, provided that the said Transferor Member has (1) been an Ordinary Member for a minimum of thirty (30) continuous years; and (2) has attained the age of seventy five (75).

Club Rule	Presently	Proposed New Rule	Notes:
14 – TRANSFERABLE MEMBERSHIP AND TRANSFER FEE			
14.8		An Ordinary Member who has (1) been an Ordinary Member for a minimum of thirty (30) continuous years; and (2) attained the age of seventy five (75) may elect to transfer the Ordinary Membership to a Connected Person and such Transferor member aforesaid and/or his spouse (if any) shall be permitted to convert over to be Associate Members of the Transferee Member who is a Connected Person, pursuant to Rule 7.6.3, and with it the rights of an Associate Member SUBJECT ALWAYS to compliance with the provisions under Rule 14.1 as are applicable.	
7.6 – ASSOCIATE MEMBER			
7.6.1	Only one spouse of an Ordinary, Honorary Life Member, Honorary Member, Term Member or Corporate Representative shall ipso facto be an Associate Member unless he or she applies for and is elected to membership as an Ordinary Member.	Only one spouse of an Ordinary, Honorary Life Member, Honorary Member, Term Member or Corporate Representative shall ipso facto be an Associate Member unless he or she applies for and is elected to membership as an Ordinary Member.	For reference only and remains unchanged.

Club Rule	Presently	Proposed New Rule	Notes:
14 – TRANSFERABLE MEMBERSHIP AND TRANSFER FEE			
14.8		An Ordinary Member who has (1) been an Ordinary Member for a minimum of thirty (30) continuous years; and (2) attained the age of seventy five (75) may elect to transfer the Ordinary Membership to a Connected Person and such Transferor member aforesaid and/or his spouse (if any) shall be permitted to convert over to be Associate Members of the Transferee Member who is a Connected Person, pursuant to Rule 7.6.3, and with it the rights of an Associate Member SUBJECT ALWAYS to compliance with the provisions under Rule 14.1 as are applicable.	
7.6 – ASSOCIATE MEMBER			
7.6.1	Only one spouse of an Ordinary, Honorary Life Member, Honorary Member, Term Member or Corporate Representative shall ipso facto be an Associate Member unless he or she applies for and is elected to membership as an Ordinary Member.	Only one spouse of an Ordinary, Honorary Life Member, Honorary Member, Term Member or Corporate Representative shall ipso facto be an Associate Member unless he or she applies for and is elected to membership as an Ordinary Member.	For reference only and remains unchanged.
7.6.2	In the event of an Ordinary, Honorary Life Member, Honorary Member, Term Member or Corporate Representative divorcing and re-marrying a non-member, the former spouse shall relinquish the rights of Associate membership in favour of the new spouse of such Member.	In the event of an Ordinary, Honorary Life Member, Honorary Member, Term Member or Corporate Representative divorcing and re-marrying a non-member, the former spouse shall relinquish the rights of Associate membership in favour of the new spouse of such Member.	For reference only and remains unchanged.
		The Transferor Member and his spouse (if any) shall ipso facto be Associate Members of the Transferee Member who acquired the Ordinary Membership from such Transferor Member under Rule 14.8 unless he or she applies for and is elected to membership as an Ordinary Member.	

EXPLANATORY NOTES TO THE MOTION

1. The Management Committee wishes to acknowledge the senior Ordinary Members of the Sarawak Club who have steadfastly contributed their service and subscription to the club over the decades of their membership.
2. The Management Committee also acknowledges that when the membership limit of 4,000 members is reached, there will not be any available memberships to assign to Junior Members for conversion into Ordinary Members. When this happens, there will be a significant loss of income of the collection of the conversion fees. In 2021, the collection of the conversion fees amounted to RM936,000, and in 2020 it was RM612,000.
3. The Management Committee proposes to introduce a new initiative to address the above two points, by establishing a new transfer policy for qualified senior Ordinary Members to specifically transfer their membership to a Connected Person (a sibling or child or grandchild) - and to then allow the Transferor Member and his spouse (if any) to convert over to be Associate Members of the Transferee Member who is a Connected Person. Only Ordinary Members who fulfill both the following criterion shall qualify for this new transfer initiative:
 - i. Minimum of thirty (30) continuous years as an Ordinary Member; and
 - ii. Having attained the age of seventy five (75)
4. Such transfer of the Ordinary Membership to a Connected Person promotes the keeping of the membership within the family, and helps to cover for the lack of available memberships for Junior Members to convert to Ordinary Members.
5. The Transferor Member and his spouse (if any) will be allowed to convert over to be Associate Members of the Transferee Member upon the successful "Transfer" when the Transferee Member is elected. The converted Associate Member(s) can continue to enjoy the use of the club facilities sans voting rights.
6. When an elected Transferee Member later transfers the membership and ceases to be a member, all the Associate Member(s) associated to that Ordinary Membership shall also cease.
7. The number of Associate members are presently not limited under the Club's constitution.
8. The new transfer initiative could incentivize more senior members to transfer, helping to (1) increase Club's income from Transfer Fees, and (2) increase the Club's income from Associate Member subscription.
9. Assuming year 2023 as the pioneer year of this new transfer initiative, there will be 264 Ordinary Members who would qualify and benefit from this.

President explained that this was a proposed Rule change to allow members who already reached the age of 75 years and with 30 over years of continuous membership to transfer their membership to a Connected Person such as a sibling or child or grandchild. And after that transfer, he or she and his or her spouse can be Associate Members of their sibling or child or grandchild, which would allow them to continue having access to use the facilities in the club. It has been observed that there are such members who fit such

circumstances, and having reached a certain age, they do not use most of the club's facilities other than the Club's F&B offerings. There are also junior members who have missed out on their conversions. The changes being proposed here would allow these members to make greater use of the club's facilities.

The President invited the members to raise questions or to comment on the Motion AGM/2022/06.

Mdm. Kathleen Shewring Teo Whye Hue (S027) commented that her husband had been a member for over 50 years but had passed away in 2016. She then took over as the Ordinary member in 2017. She asked if under the proposed Motion, she would qualify for the proposed benefits. Otherwise, she hoped that the Management Committee would consider the continuity of membership, even for those spouses who inherited the membership after the death of the principal members.

President commented that this was one of the issues that the Management Committee deliberated on. However, the MC had concluded that the membership will only count from the time when a spouse took over the membership. Therefore, Mdm. Shewring would not be eligible based on the present wording of the Rule.

Datuk Sri Michael Manyin Ak Jawong (M128) queried about the transfer fee for such transfer of membership. President clarified that the transfer fee was unchanged at RM4,000 + SST.

Mr. Albert Poh Chai Kiong (P042) suggested to reduce the age of the criterion to 70 years instead of 75 years. President explained that lowering of the age criterion would mean a larger number of members qualifying for the change. The Management Committee was wary of overcrowding in the Club. As it was, the F&B outlets are regularly full and parking can also be difficult at times. The Management Committee has carried out a sensitivity analysis, and the total number of members eligible for conversion at age 75 and above was already 273. This meant that there was a possible transfer of 273 memberships and possibly additional 273 new Associate members. If the criterion age was lowered to 70 years of age, the number would rise to 477, which is more than 10% of the membership cap of 4000. This was only for FY2023, with the numbers growing in FY2024 and FY2025.

Referring back to Mdm. Kathleen Shewring Teo Whye Hue's (S027) earlier suggestion, President was open to consider it. However, President felt that it was too complicated to propose an amendment to the Rule at this AGM at the moment. President sought Honorary Legal Advisor's advice whether it would be difficult to come up with a supplementary motion and amend the rule now.

Datuk Sri Michael Manyin Ak Jawong (M128) opined that the Motion could not be amended at this point of time as a notice needs to be given. He suggested that the Meeting concentrate on the current motion and to agree or otherwise.

Honorary Legal Advisor commented that the important consideration was the financial consideration that the Management Committee had taken into account when this Motion was drafted. If the Management Committee amended it, the financial implication may be very different. He opined that it would be difficult to allow amendment to this existing Motion.

President thanked Honorary Legal Advisor for his comment, and proposed that the Meeting proceed to vote on this Motion. The Management Committee can relook into Mdm. Shewring's suggestions with particular attention on its impact on the capacity and the financial impact for such changes. If need be, the Management Committee will propose a Rule change again in the next AGM, provided the Motion was passed.

Honorary Legal Advisor added that it was clear that based on the current wording, the Associate Member cannot inherit the years of membership unless an amendment was done to the Rule. He commented that the Management Committee could suggest for a change in the next AGM for a special provision for such a situation.

Mr. Robert Ian Alexander (A157) stated that the discussion should be properly recorded in the AGM that the Management Committee will come back with a proposal for special consideration for such a situation. He also suggested that the Mdm. Shewring should withdraw the proposal from this AGM. President commented that there was no need for the proposal to be withdrawn as the procedural motion to amend this Motion has not been put up for voting and the MC's proposed motion can be put to a vote, as there were members who can benefit from the proposed Rule change. The Management Committee can propose to expand the scope of the eligibility criterion in the next AGM.

The Meeting then proceeded to vote on the amended Motion No. AGM/2022/06. The vote was by a show of hands.

The result for **Motion No.: AGM/2022/06** was as follows:

	FOR	AGAINST
By Show of Hands	45	0

The result for the vote on Motion No.: AGM/2022/06 was 45 votes in favour vs. 0 vote against. The President declared that the Motion No.: AGM/2022/06 was carried.

Honorary Secretary reported that the number of members who have registered as at 12.15pm was 65.

ANY OTHER BUSINESS

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President stated that if there were any motions to be brought up in the AGM, it has to be approved for discussion by the Meeting. President commented that he believed Dr. Timothy Hatch (H085) had some comments that he wishes to bring up on the election. President invited Dr. Timothy Hatch (H085) to speak further on this.

Dr. Timothy Hatch (H085) stated that he was unhappy with the previous year's voting for the Management Committee. The Management Committee members were nominating each other which he found to be an unhealthy practice. Also, the members did not get a full explanation before the AGM that Mr. Lai Lian Yee (L173) was stepping aside as the Deputy President i.e. that there would be a vacancy to fill in the elections. He suggested that in future elections, the incumbent Management Committee could inform members of who would be standing for each portfolio. Also, he advised that it would be better for the Management Committee members to get other members to nominate them instead of its own committee members.

President stated that the Management Committee members could only serve two consecutive terms in the same role. At the last election, the committee members were being nominated for the second term without a change in portfolio. The exception being Mr. Lai Lian Yee, former Deputy President, whose health did not allow him to continue as the Management Committee headed towards the election. Thus, there was a vacancy. There were other candidates who considered challenging but in the end decided against it.

The procedure of the Club has been to announce that there would be an election and that members can nominate whoever they wished to. In regards to the incumbent Management Committee announcing whether they will re-stand for election, it was not specified as a requirement in the Rules. However, President took note of Dr. Timothy Hatch's suggestion. If needed, a Rule change could be proposed.

Dr. Timothy Hatch (H085) queried whether there was a maximum to how long a committee member can stay on in the Management Committee. President replied that there was no restriction in an absolute number of years, only that it would not be more than two consecutive terms in the same role.

President reiterated that after the AGM, the Management Committee will gather all the comments that members have given and all the feedback that required the attention of the Management Committee will be discussed and worked on.

As an aside, Dr. Timothy Hatch (H085) also congratulated the General Manager, Mr. Robert Brodie, who was seen helping out his other staff on the floor. He set a good example to the rest of the staff.

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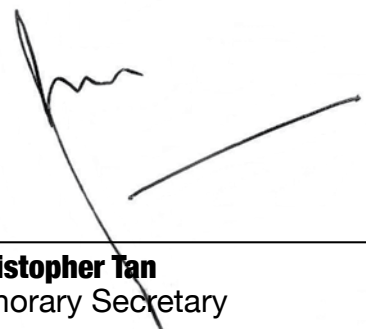
CLOSING

President recorded his appreciation to the members for attending this Meeting. He extended his appreciation to Mr. Chew Pok Oi (C111), the Honorary Legal Advisor for his legal advice in the Meeting, Mr. Hudson Chua (L569-1) and the external auditors from Crowe Malaysia, the General Manager and the staff for the preparations of and organizing of the Meeting by ensuring that the SOPs were complied with.

The Meeting was adjourned at 12.55pm.



Melvin Wee Seng Lee
President



Christopher Tan
Honorary Secretary

MOTION NO: AGM/2022/01**TO PURCHASE A COMMERCIAL GRADE COMBINATION OVEN TO REPLACE THE EXISTING OVEN THAT WAS BEYOND REPAIR, COSTING RM95,000.00 INCLUDING ANCILLARY CHARGES**

To seek the approval from members to expend a sum of up to RM95,000.00 to purchase a commercial-grade combination oven to replace the obsolete oven which has broken down and is beyond repair. The replacement combination oven was quoted to cost RM90,582.50 plus ancillary charges by NKR Continental (M) Sdn. Bhd.

EXPLANATORY NOTES TO THE MOTION

1. The Management Committee seeks the approval from members to purchase a new commercial-grade combination oven to replace the obsolete oven which has broken down and was beyond repair. The Management has specifically requested the commercial grade combination oven of the same brand as the existing oven, which has proven reliability and which the kitchen team is familiar with its handling. Three quotations have been obtained. The cheapest quote was by NKR Continental (M) Sdn. Bhd. costing RM90,582.50 plus ancillary charges involving mainly delivery charges to Kuching.
2. The old oven came with the full rebuild of the kitchen in 2007 after the fire in 2006. It is fully depreciated. The combination oven is a crucial equipment in the kitchen, serving both the Western kitchen and the Chinese kitchen. The existing oven suffered a major breakdown just before Christmas 2021. As it is an obsolete model, only limited repair was possible and it has now lost critical functionality beyond roasting.
3. With the economy reopening, the combination oven is needed to help the kitchen meet the operational demands of day-to-day orders as well as for large scale banquets.
4. The Management recommended to purchase the combination oven from NKR Continental (M) Sdn. Bhd. because they have proven to be reliable with after sales support for servicing, maintenance and repairs of their supplied kitchen equipment.

Dated: 08 June 2022



Melvin Wee Seng Lee
(Membership No. W008)
Proposer for the motion



Chan Kim Kuay @ Christopher Tan
(Membership No. C157)
Secunder for the motion

MOTION NO: AGM/2022/02**TO REPAIR THE HORNBILL RESTAURANT WALL PARTITIONS AND TO MODIFY THE OVERHEAD TRACK SYSTEM, COSTING RM131,600.00**

To seek the approval from members to expend a sum of up to RM131,600.00 to carry out repairs to the wall partitions and modification to the overhead track system in the Hornbill Restaurant. The specialized works are to be carried out by the specialist installers for the system and was quoted to cost RM131,600.00.

EXPLANATORY NOTES TO THE MOTION

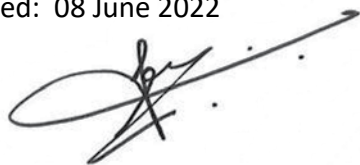
1. The Management Committee seeks the approval from members to repair the existing “Megafold” wall partitions and to modify the overhead track system in the Hornbill Restaurant.
2. The existing partitions have been in use since the full rebuild of the Hornbill Restaurant in 2007 after the fire in 2006. It has fully depreciated.
3. The partitions have seen extensive use since 2007, and are integral movable fittings of the Hornbill Restaurant. The heavy partition pieces are moved into place with the overhead track system that was built into the ceiling. Over the 14 years of use, the track and bearing system have suffered wear and tear and have been repaired as necessary. It is a proprietary system and was installed by Titan (Sarawak) Sdn. Bhd., and has been serviced by the same.
4. The related repairs expenses incurred in the last 5 years is as follows:

Year	Description	(RM)
2016	Replace bearing roller and re-align partition panels	7,900
2017	Replace heavy duty ball bearings x10 nos	6,200
2017	Servicing and maintenance	4,200
2018	Replace heavy duty ball bearings x10 nos	6,200
2019	Repair segment of track	1,500
2019	Repair segment of track	1,500
2019	Servicing and re-align partition panels	4,200
2019	Replace heavy duty ball bearings x10 nos	6,500
		38,200

5. There is also the anxiety of a sudden breakdown rendering the partitions unmovable and our staff unable to reconfigure the restaurant floor space for the banquet requirements. This would lead to loss of income in cancelled bookings, or even compensation for failing to deliver on a confirmed booking.
6. With the reopening of the local economy, we anticipate strong demand for banquets in the Hornbill Restaurant. A properly functioning wall partition system is necessary for the smooth running of our restaurant operations.

7. The Management proposes to repair the wear and tear components of the wall partitions, and to modify the track to be more durable and reliable. The upgraded track would also put less stress on the ball bearings which are expensive parts to replace.
8. The same partition systems have been installed by Titan (Sarawak) Sdn. Bhd. in the following venues:
- Borneo Convention Centre Kuching (BCKK)
 - Pullman Hotel, Kuching
 - Riverside Majestic Hotel, Kuching
 - Hilton Hotel, Kuching
 - UCSI Hotel, Kuching
 - Imperial Hotel, Kuching
 - Imperial Hotel, Miri
 - Shangri-La Restaurant in CityOne Mall, Kuching

Dated: 08 June 2022



Melvin Wee Seng Lee
(Membership No. W008)
Proposer for the motion



Chan Kim Kuay @ Christopher Tan
(Membership No. C157)
Secunder for the motion

MOTION NO: AGM/2022/03**TO SPECIFY THAT A CO-OPTED ORDINARY MEMBER OR HONORARY LIFE MEMBER WOULD FILL IN FOR ANY VACANCY IN THE MANAGEMENT COMMITTEE OTHER THAN THE PRESIDENT, UNTIL THE NEXT ELECTION IN AN ANNUAL GENERAL MEETING – AMENDMENT TO CLUB RULE 25.2**

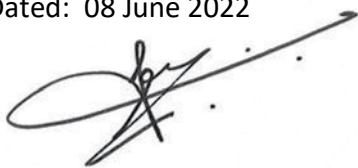
To amend Club Rule 25.2 to clarify and specify that a co-opted Ordinary Member or Honorary Life Member who was filling in for any vacancy in the Management Committee other than the President, will serve for the remainder of the term until the next election in an Annual General Meeting.

Club Rule	Presently	Proposed Amendment
25.2 – MANAGEMENT OF THE CLUB		
	In the event of any vacancy occurring among the elected members of the Committee other than the President during their term of office the Committee may co-opt any Ordinary Member or Honorary Life Member to fill such vacancy until the next Annual General Meeting. In the event of a vacancy occurring in the office of President the Deputy President shall automatically take his place. The Committee may act notwithstanding any vacancy in their body.	In the event of any vacancy occurring among the elected members of the Committee other than the President during their term of office the Committee may co-opt any Ordinary Member or Honorary Life Member to fill such vacancy until the next <u>election of the Committee in an</u> Annual General Meeting. In the event of a vacancy occurring in the office of President the Deputy President shall automatically take his place. The Committee may act notwithstanding any vacancy in their body.

EXPLANATORY NOTES TO THE MOTION

1. In the AGM 2014, the members approved for the Management Committee to be elected biennially, before which the elections were held annually at the Annual General Meetings. Rule 25.2 was not amended to take into account of the biennial election.
2. This proposed Rule change seeks to address this uncertainty and to clearly specify that any co-opted Management Committee member other than the position of the President would continue to hold the portfolio until the next election of the Management Committee, instead of up to the next Annual General Meeting in a non-election year.

Dated: 08 June 2022



Melvin Wee Seng Lee
(Membership No. W008)
Proposer for the motion



Chan Kim Kuay @ Christopher Tan
(Membership No. C157)
Seconder for the motion

MOTION NO: AGM/2022/04**TO DELETE THE RESIDENT, OUTSTATION AND ABSENT CATEGORIES OF MEMBERSHIP AND CONSEQUENTLY TO DELETE AND OR AMEND THE CLUB RULES WHICH ARE SO AFFECTED BY THE SAID DELETIONS – CLUB RULES 6.1, 7.8.5, 8.6, 23.1.2, 23.1.4, 23.1.6, 23.1.7, 23.2.1, 23.2.2, 23.2.3, 23.2.4, 23.2.5, 23.2.6, 23.2.7, 23.2.8, 23.2.9, 23.2.10, 26.1, 26.6, 27.2 and 28.7**

To delete the Resident, Outstation and Absent Categories of membership and consequently to delete and or amend the Club Rules which are so affected by the said deletions - Club Rule 6.1, 7.8.5, 8.6, 23.1.2, 23.1.4, 23.1.6, 23.1.7, 23.2.1, 23.2.2, 23.2.3, 23.2.4, 23.2.5, 23.2.6, 23.2.7, 23.2.8, 23.2.9, 23.2.10, 26.1, 26.6, 27.2 and 28.7.

Presently	Proposed Amendment	Notes
6. MEMBERS, MEMBERSHIP LIMIT AND COMMITTEE'S CONTROL		
6.1 Membership of the Club shall be open to all persons resident in, or having past connection, with Sarawak, provided that:-	6.1 Membership of the Club shall be open to all persons resident in, or having past connection with, Sarawak, provided that:-	
7.8 ASSOCIATE CHILD AND JUNIOR MEMBER		
7.8.5 Any person who is normally resident in Sarawak may be proposed and seconded and elected a Junior Member of the Club subject to the provisions of Rule 6.	7.8.5 Any person who is normally resident in Sarawak may be proposed and seconded and elected a Junior Member of the Club subject to the provisions of Rule 6.	
8. PRIVILEGES OF MEMBERSHIP		
8.6 Any member except a Term Member having given prior notice in writing of his absence from Sarawak for more than two months shall be placed in the absent members' list and upon his return to Sarawak shall enjoy all facilities of the Club upon paying the subscription for that month of his return	8.6 Any member except a Term Member having given prior notice in writing of his absence from Sarawak for more than two months shall be placed in the absent members' list and upon his return to Sarawak shall enjoy all facilities of the Club upon paying the subscription for that month of his	

without prejudice to the exemption under Rule 23.2.7.	return ——— without prejudice to the exemption under Rule 23.2.7.	
23. SUBSCRIPTION		
23.1 Subscriptions payable by members for each category of membership shall be as follows:-		
23.1.2 Ordinary Members and Corporate representatives:- (a) Resident RM30/- to RM200/- per month (b) Outstation..... same as Resident (c) Absent RM30/- to RM200/- per month	23.1.2 Ordinary Members and Corporate representatives:- (a) Resident RM30/- to RM200/- per month (b) Outstation..... same as Resident (c) Absent RM30/- to RM200/- per month	
23.1.4 Associate Members:- (a) Resident RM10/- to RM50/- per month (b) Outstation..... same as Resident (c) Absent NIL	23.1.4 Associate Members:- (a) Resident RM10/- to RM50/- per month (b) Outstation..... same as Resident (c) Absent NIL Provided Always that an Associate Member of an Ordinary Member who qualifies for a waiver of subscription under Rule 23.2.4 shall be exempted from Associate Member subscription.	The addition of the proviso is contingent upon the Motion AGM/2022/06 being approved. If Motion AGM2022/06 is not approved, the Rule shall be: "23.1.4 Associate Members:- RM10/- to RM50/- per month"
23.1.6 Visiting Members:- (a) Nil (b) Nil (c) Nil	23.1.6 Visiting Members:- NIL (a) Nil (b) Nil (c) Nil	
23.1.7 Junior Members:- (a) Resident RM15/- to RM100/- per month	23.1.7 Junior Members:- (a) Resident RM15/- to RM100/- per month	

<p>(b) Outstation..... NIL (c) Absent NIL</p> <p>Provided always where there is a prescribed range of Subscription fee rate, the prevailing rate to be charged by the Club shall be fixed by a General Meeting of the Club from time to time.</p>	<p>(b) Outstation..... NIL (c) Absent NIL</p> <p>Provided always where there is a prescribed range of Subscription fee rate, the prevailing rate to be charged by the Club shall be fixed by a General Meeting of the Club from time to time.</p>	
23.2.1 "Resident" means residing within the Kuching and Samarahan Divisions.	23.2.1 "Resident" means residing within the Kuching and Samarahan Divisions.	
23.2.2 "Outstation" means resident in any part of Sarawak other than within the Kuching and Samarahan Divisions.	23.2.2 "Outstation" means resident in any part of Sarawak other than within the Kuching and Samarahan Divisions.	
23.2.3 "Absent" means absent from Sarawak for a period of not less than two months.	23.2.3 "Absent" means absent from Sarawak for a period of not less than two months.	
23.2.4 All subscription shall be payable in advance. Those of a Resident member shall be payable monthly, those of an Outstation Member by six monthly on 1 December and 1 June; and those of an Absent Member on 1 December.	23.2.1 All subscription shall be payable monthly in advance. Those of a Resident member shall be payable monthly, those of an Outstation Member by six monthly on 1 December and 1 June; and those of an Absent Member on 1 December.	The existing Rule 23.2.4 is to be renumbered Rule 23.2.1 due to the deletion of Rules 23.2.1, 23.2.2 and 23.2.3.
23.2.5 An Outstation or Absent Member shall pay the full appropriate Resident Members' subscription for any month in which he is resident for seven days or more, or uses any of the Club's facilities on seven days or more.	23.2.5 An Outstation or Absent Member shall pay the full appropriate Resident Members' subscription for any month in which he is resident for seven days or more, or uses any of the Club's facilities on seven days or more.	
23.2.6 On application to the	23.2.6 On application to the	

Honorary Treasurer, any outstation monthly subscription already paid out by an Outstation Member who becomes a Resident Member or an Absent Member, may be credited to his account.	Honorary Treasurer, any outstation monthly subscription already paid out by an Outstation Member who becomes a Resident Member or an Absent Member, may be credited to his account.	
23.2.7 A Resident or Outstation Member becoming an Absent Member within the first seven days of any calendar month shall not be required to pay the subscription for that month.	23.2.7 A Resident or Outstation Member becoming an Absent Member within the first seven days of any calendar month shall not be required to pay the subscription for that month.	
23.2.8 Subscriptions shall become due on the first day of the calendar month in respect of which they are payable and shall not be apportioned to any part of a calendar month.	23.2.2 Subscriptions shall become due on the first day of the calendar month in respect of which they are payable and shall not be apportioned to any part of a calendar month.	The existing Rule 23.2.8 is to be re-numbered Rule 23.2.2 due to the deletion of Rules 23.2.2 to 23.2.7.
23.2.9 If the class of subscription of a member is affected by change of residence he shall forthwith notify the Honorary Secretary in writing, failing which he shall be liable for the rate of subscription payable according to his new or his previous residence whichever shall be the greater. Effect will be given to any change of residence at the beginning of the next succeeding month unless such change takes place within the first seven days of the	23.2.9 If the class of subscription of a member is affected by change of residence he shall forthwith notify the Honorary Secretary in writing, failing which he shall be liable for the rate of subscription payable according to his new or his previous residence whichever shall be the greater. Effect will be given to any change of residence at the beginning of the next succeeding month unless such change takes place within the	

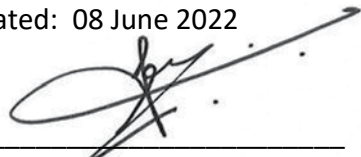
month and is notified before the beginning of the month.	first seven days of the month and is notified before the beginning of the month.	
23.2.10 A member shall be responsible for the payment of fees and subscriptions in respect of his Associate, Associate Child and Junior Members and if they are abroad, the member shall be responsible for notifying the Honorary Secretary of their arrival in and departure from Sarawak.	23.2.3 A member shall be responsible for the payment of fees and subscriptions in respect of his Associate, Associate Child and Junior Members and if they are abroad, the member shall be responsible for notifying the Honorary Secretary of their arrival in and departure from Sarawak.	The existing Rule 23.2.10 is to be renumbered Rule 23.2.3 due to the deletion of Rules 23.2.3 to 23.2.9.
26. ELECTION OF THE MANAGEMENT COMMITTEE		
26.1 Only Resident Honorary Life Members and Resident Ordinary Members (other than members in the absent members' list) shall be eligible for election as members of the Committee provided further on receipt of direction that only Malaysian citizens shall be eligible to be elected from the Registrar of Societies then the Club shall comply accordingly.	26.1 Only Resident Honorary Life Members and Resident Ordinary Members (other than members in the absent members' list) shall be eligible for election as members of the Committee provided further on receipt of direction that only Malaysian citizens shall be eligible to be elected from the Registrar of Societies then the Club shall comply accordingly.	
26.6 Members who are eligible to vote shall be the Honorary Life Members and Resident Ordinary Members.	26.6 Members who are eligible to vote shall be the Honorary Life Members and Resident Ordinary Members.	
27. OFFICERS OF THE CLUB AND THEIR DUTIES		
27.2 The Deputy President shall deputize for the President in the latter's	27.2 The Deputy President shall deputize for the President in the latter's	

absence or on his ceasing to be a Resident Ordinary Member.	absence or on his ceasing to be a Resident an Ordinary Member.	
28. GENERAL MEETINGS		
28.7 At any General Meeting of the Club the quorum shall, excluding members of the Committee, consist of 15 (fifteen) members who may be Honorary Life or Ordinary Members except in the case of a resolution to dissolve the Club when not less than two thirds of the Resident Honorary Life and Ordinary must be present and vote.	28.7 At any General Meeting of the Club the quorum shall, excluding members of the Committee, consist of 15 (fifteen) members who may be Honorary Life or Ordinary Members except in the case of a resolution to dissolve the Club when not less than two thirds of the Resident Honorary Life and Ordinary Members must be present and vote.	The word “Members” is added as a correction for typographical error.
The MC is also authorized to make changes to the numbering and referencing of the Rules that are necessitated by and incidental to the above Rule changes.		

EXPLANATORY NOTES TO THE MOTION

1. In 2020's Annual General Meeting, Motion No.: AGM/2020/03 was voted by members with the intention to gradually raise the Absent Member subscription from RM30 per month to RM70 per month in 2023. Primarily, the basis was that all members are equal co-owners of the club and it was reasonable to expect all members to share the cost of running the Club. Further, most private clubs where the membership is transferable, do not have a category of “Absent Members”.
2. From 2023, Absent Member monthly subscription will attain parity with Resident Members i.e. RM70. However, Absent Members have restricted privileges in terms of number of times that the member can use the club facilities. Additionally, the Absent Member has to pay for the subscription in advance for the whole calendar year based on the Club Rules.
3. Therefore, the category of the Absent Member is disadvantageous to members in every sense when compared to a Resident Member despite paying the same quantum of subscription. By extension of the same reasoning, the category of the Outstation Member is also redundant.

Dated: 08 June 2022



Melvin Wee Seng Lee
(Membership No. W008)
Proposer for the motion



Chan Kim Kuay @ Christopher Tan
(Membership No. C157)
Seconder for the motion

MOTION NO: AGM/2022/05

TO WAIVE SUBSCRIPTION FOR ORDINARY MEMBERS AND THEIR ASSOCIATE MEMBERS WHERE THE ORDINARY MEMBERS HAVE (1) BEEN ORDINARY MEMBERS FOR A MINIMUM OF 50 CONTINUOUS YEARS, AND (2) HAVE ATTAINED THE AGE OF 80, AND (3) HAVE NEVER BEEN LISTED AS A DEFAULTER ON PAYMENTS TO THE CLUB, AND (4) HAVE NEVER HAD THE MEMBERSHIP SUSPENDED FOR DISCIPLINARY REASONS – ADDITION OF NEW CLUB RULE 23.2.4.

To add new Club Rule 23.2.4 to waive subscription for Ordinary Members and their Associate Members where the Ordinary Members (1) have been Ordinary Members for a minimum of fifty (50) continuous years, and (2) have attained the age of eighty (80), and (3) have never been listed as a defaulter on payments to the Club, and (4) have never had the membership suspended for disciplinary reasons; that such qualified Ordinary Members shall be exempted from paying Ordinary Member monthly subscription and their Associate Member monthly subscription for as long as he remains an Ordinary Member.

Club Rule	Proposed New Rule	Notes
23 – SUBSCRIPTION		
23.2.4	An Ordinary Member having joined the Sarawak Club as an Ordinary Member for a minimum of fifty (50) continuous years, and having attained the age of eighty (80), and having never been listed as a defaulter on payments to the Club, and having never had their membership suspended for disciplinary reasons; shall be exempted from paying Ordinary Member monthly subscription and their Associate Member monthly subscription, for as long as he remains an Ordinary member.	Incidental to the change, Rule 23.1.4 will be amended to the following: <u>“Associate Members:-</u> <u>RM10/- to RM50/- per month</u> <u>Provided Always that an Associate Member of an Ordinary Member who qualifies for a waiver of subscription under Rule 23.2.4 shall be exempted from Associate Member subscription.”</u>

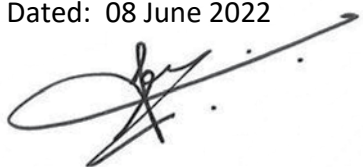
EXPLANATORY NOTES TO THE MOTION

- At the Annual General Meeting in 2017, members have raised the prospect of the Club giving special recognition to the senior members of the Club. At the time, it had been put forth that all members who have attained the age of 65 could be rewarded with a 20% discount off their monthly subscription. However, the numbers were too many and the cost of such a reward scheme would be too costly and unsustainable in the long term. Since then, the Club has continued inviting the longest serving members to the Senior Members' Appreciation Dinners, which have been meaningful events for members to come together and

to renew friendships. The Senior Members' Appreciation Dinners have been well received and will continue to be held.

2. The Management Committee wishes to acknowledge the most senior Ordinary Members of the Sarawak Club who have steadfastly contributed their service and subscription to the club over the decades of their membership, and who have been exemplary members.
3. In recognition of their longevity, the Management Committee proposes to waive the Ordinary Member monthly subscription of the Ordinary Members who fulfill all four of the following criteria:
 - i. Minimum of fifty (50) continuous years as an Ordinary Member; and
 - ii. Having attained the age of eighty (80), and
 - iii. Having never been listed as a defaulter on payments to the Club, and
 - iv. Having never had the membership suspended for disciplinary reasons
4. Although the Management Committee is averse to the waiving of subscription of any kind, it is of the opinion that such qualified members justify this extraordinary and meaningful recognition. The Management has forecasted the impact of the loss of subscription income arising from this waiver. Assuming year 2023 as the pioneer year of this special recognition, there would be 16 Ordinary Members who qualify. This translates to a waiver of subscription amounting to RM16,080 for the year 2023.
5. As the criterion that have been proposed are considerably limiting, the number of members who would qualify through the coming years is not expected to swell significantly from year to year.

Dated: 08 June 2022



Melvin Wee Seng Lee
(Membership No. W008)
Proposer for the motion



Chan Kim Kuay @ Christopher Tan
(Membership No. C157)
Seconder for the motion

MOTION NO: AGM/2022/06**TO ESTABLISH THE TRANSFER OF AN ORDINARY MEMBERSHIP BY ORDINARY MEMBERS WHO HAVE (1) BEEN ORDINARY MEMBERS FOR A MINIMUM OF 30 CONTINUOUS YEARS AND (2) ATTAINED THE AGE OF 75; ("TRANSFEROR MEMBER") TO A CONNECTED PERSON OF SUCH TRANSFEROR MEMBER ("TRANSFeree MEMBER") AND SUCH TRANSFEROR MEMBER AND HIS SPOUSE (IF ANY) SHALL BE PERMITTED TO CONVERT OVER TO BE ASSOCIATE MEMBERS OF THE SAID TRANSFeree MEMBER – ADDITION OF NEW CLUB RULE 14.8 AND ADDITION OF NEW CLUB RULE 7.6.3**

To add new Club Rule 14.8 and add new Club Rule 7.6.3 to allow the transfer of an Ordinary Membership by an Ordinary Member ("Transferor Member") to a Connected Person of such Ordinary Member ("Transferee Member"), and such Transferor Member and his spouse (if any) shall be permitted to convert over to be Associate Members of the said Transferee Member, provided that the said Transferor Member has (1) been an Ordinary Member for a minimum of thirty (30) continuous years; and (2) has attained the age of seventy five (75).

Club Rule	Presently	Proposed New Rule	Notes:
14 – TRANSFERABLE MEMBERSHIP AND TRANSFER FEE			
14.8		An Ordinary Member who has (1) been an Ordinary Member for a minimum of thirty (30) continuous years; and (2) attained the age of seventy five (75) may elect to transfer the Ordinary Membership to a Connected Person and such Transferor member aforesaid and/or his spouse (if any) shall be permitted to convert over to be Associate Members of the Transferee Member who is a Connected Person, pursuant to Rule 7.6.3, and with it the rights of an Associate Member SUBJECT ALWAYS to compliance with the provisions under Rule 14.1 as are applicable.	
7.6 – ASSOCIATE MEMBER			
7.6.1	Only one spouse of an Ordinary, Honorary Life Member, Honorary Member, Term Member or Corporate	Only one spouse of an Ordinary, Honorary Life Member, Honorary Member, Term Member or Corporate Representative shall ipso facto be an Associate Member unless he or she applies for and is	For reference only and remains unchanged .

	Representative shall ipso facto be an Associate Member unless he or she applies for and is elected to membership as an Ordinary Member.	elected to membership as an Ordinary Member.	
7.6.2	In the event of an Ordinary, Honorary Life Member, Honorary Member, Term Member or Corporate Representative divorcing and re-marrying a non-member, the former spouse shall relinquish the rights of Associate membership in favour of the new spouse of such Member.	In the event of an Ordinary, Honorary Life Member, Honorary Member, Term Member or Corporate Representative divorcing and re-marrying a non-member, the former spouse shall relinquish the rights of Associate membership in favour of the new spouse of such Member.	For reference only and remains unchanged .
7.6.3		The Transferor Member and his spouse (if any) shall ipso facto be Associate Members of the Transferee Member who acquired the Ordinary Membership from such Transferor Member under Rule 14.8 unless he or she applies for and is elected to membership as an Ordinary Member.	

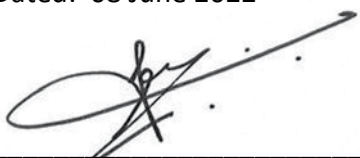
EXPLANATORY NOTES TO THE MOTION

1. The Management Committee wishes to acknowledge the senior Ordinary Members of the Sarawak Club who have steadfastly contributed their service and subscription to the club over the decades of their membership.
2. The Management Committee also acknowledges that when the membership limit of 4,000 members is reached, there will not be any available memberships to assign to Junior Members for conversion into Ordinary Members. When this happens, there will be a significant loss of income of the collection of the conversion fees. In 2021, the collection of the conversion fees amounted to RM936,000, and in 2020 it was RM612,000.
3. The Management Committee proposes to introduce a new initiative to address the above two points, by establishing a new transfer policy for qualified senior Ordinary Members to specifically transfer their membership to a Connected

Person (a sibling or child or grandchild) - and to then allow the Transferor Member and his spouse (if any) to convert over to be Associate Members of the Transferee Member who is a Connected Person. Only Ordinary Members who fulfill both the following criterion shall qualify for this new transfer initiative:

- i. Minimum of thirty (30) continuous years as an Ordinary Member; and
 - ii. Having attained the age of seventy five (75)
4. Such transfer of the Ordinary Membership to a Connected Person promotes the keeping of the membership within the family, and helps to cover for the lack of available memberships for Junior Members to convert to Ordinary Members.
 5. The Transferor Member and his spouse (if any) will be allowed to convert over to be Associate Members of the Transferee Member upon the successful "Transfer" when the Transferee Member is elected. The converted Associate Member(s) can continue to enjoy the use of the club facilities *sans* voting rights.
 6. When an elected Transferee Member later transfers the membership and ceases to be a member, all the Associate Member(s) associated to that Ordinary Membership shall also cease.
 7. The number of Associate members are presently not limited under the Club's constitution.
 8. The new transfer initiative could incentivize more senior members to transfer, helping to (1) increase Club's income from Transfer Fees, and (2) increase the Club's income from Associate Member subscription.
 9. Assuming year 2023 as the pioneer year of this new transfer initiative, there will be 264 Ordinary Members who would qualify and benefit from this.

Dated: 08 June 2022



Melvin Wee Seng Lee
(Membership No. W008)
Proposer for the motion



Chan Kim Kuay @ Christopher Tan
(Membership No. C157)
Seconder for the motion

HONORARY SECRETARY'S REPORT

I am pleased to report that the Club has weathered through the Covid-19 pandemic and much of club life has returned to normal since April 2022. All of our facilities and amenities have reopened without social distancing restrictions. Our dining facilities are well patronized by members and banquets have started to return to the Club. An unexpected but pleasant surprise too was that our food takeaway service continued to be popular with members, with not much of a drop off even when unrestricted dining in was allowed. However, I still wish to remind members not to let your guard down where Covid-19 is concerned. Together, we can make our club a safe and welcoming place for all members to enjoy.

When the restrictions were relaxed, we were overwhelmed with the support from members eager to patronize our bars and restaurants. The management ramped up its recruitment process to replenish staffing numbers in the outlets as well as in the kitchen. I am aware of the delays that members have encountered during those initial months since reopening. The management has been hard at work, training the new recruits and also upskilling our existing service staff to the level of service that we expect, and I am thankful for your patience and understanding.

Our finances recorded a drop in our surplus for the financial year 2022 as compared to 2021. Much of that was attributed to the reduced wage subsidy that was received (from RM478k in 2021 to RM347k in 2022) as well as fewer entrance fee collected in 2022 (from RM1.2mil in 2021 to RM800k in 2022). The drop in collection of entrance fee was largely from the fewer numbers of junior members converting to Ordinary members (from 104 in 2021 to 38 in 2022). However, our restaurant and bar operations have improved significantly to offset the loss in income. The Club has also been affected by the increase in the minimum wage rate, which rose from RM1200 to RM1500. This came into effect in May 2022.

And reluctantly, the Management Committee has had to adjust our food and beverage prices in 2022 to tackle rising costs of sales. Just about everything has gotten more expensive, from everyday essentials like cooking oil to premium items like beef. We have been wary of keeping our new prices affordable and competitive, and are confident in the value-for-quality proposition of our food and beverage offerings.

Finally, I am at the sunset of my term serving as the Honorary Secretary. I am grateful to the entire Management Committee, all the sub-committees, advisors, the General Manager and his team, as well as you the members, for your steadfast support throughout the trying term dealing with the Covid-19 pandemic. Thank you.

Christopher Tan (C157)
Honorary Secretary

STATEMENT BY THE MEMBERS OF THE MANAGEMENT COMMITTEE

THE SARAWAK CLUB

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

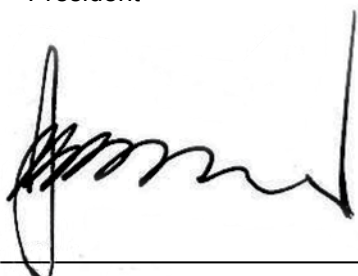
STATEMENT BY THE MEMBERS OF THE MANAGEMENT COMMITTEE

We, Melvin Wee Seng Lee and Wilson Tan Swee Kwang, being two of the Members of Management Committee of The Sarawak Club, state that, in the opinion of the Management Committee, the financial statements set out on pages 64 to 92 are drawn up in accordance with Malaysian Private Entities Reporting Standard and the Societies Act, 1966 in Malaysia and the rules and regulations of The Sarawak Club so as to give a true and fair view of the state of affairs of the Club at 31 December 2022 and of its results and cash flows for the financial year ended on that date.

**SIGNED ON BEHALF OF THE MANAGEMENT COMMITTEE
DATED 29 MARCH 2023**



Melvin Wee Seng Lee
President



Wilson Tan Swee Kwang
Honorary Treasurer

Kuching

INDEPENDENT AUDITORS' REPORT



INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE SARAWAK CLUB

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

Opinion

We have audited the financial statements of The Sarawak Club (the Club), which comprise the statement of financial position as at 31 December 2022, and the statement of comprehensive income, statement of changes in fund balance and statement of cash flow for the financial year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 64 to 92.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Club as at 31 December 2022, and of its financial performance and its cash flow for the financial year then ended in accordance with Malaysian Private Entities Reporting Standard and the requirements of the Societies Act, 1966 in Malaysia.

Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and Other Ethical Responsibilities

We are independent of the Club in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

Information Other than the Financial Statements and Auditors' Report Thereon

The Management Committee of the Club are responsible for the other information. The other information comprises the Message from The President, Minutes of General Meeting, Honorary Secretary's Report, Games Member's Report, Bar Member's Report, Catering Member's Report, Swimming Member's Report, House Member's Report, Sports Member's Report, Entertainment Member's Report and General Manager's Report but does not include the financial statements of the Club and our auditors' report thereon.

Our opinion on the financial statements of the Club does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Club, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Club or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report the fact. We have nothing to report in this regard.



INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE SARAWAK CLUB (CONT'D)

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

Responsibilities of the Management Committee for the Financial Statements

The Management Committee of the Club are responsible for the preparation of financial statements of the Club that give a true and fair view in accordance with Malaysian Private Entities Reporting Standard and the requirements of the Societies Act, 1966 in Malaysia. The Management Committee are also responsible for such internal control as the Management Committee determine is necessary to enable the preparation of financial statements of the Club that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Club, the Management Committee are responsible for assessing the Club's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Management Committee either intend to liquidate the Club or to cease operations, or have no realistic alternative but to do so.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Club as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:-

- Identify and assess the risks of material misstatement of the financial statements of the Club, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Club's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management Committee.



INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE SARAWAK CLUB (CONT'D)

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

Auditors' Responsibilities for the Audit of the Financial Statements (Cont'd)

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:- (Cont'd)

- Conclude on the appropriateness of the Management Committee' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Club's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Club or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Club to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Club, including the disclosures, and whether the financial statements of the Club represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Management Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

OTHER MATTERS

This report is made solely to the members of the Club, as a body, in accordance with Societies Act, 1966 and for no other purpose. We do not assume responsibility to any other person for the content of this report.

Crowe Malaysia PLT
201906000005 (LLP0018817-LCA) & AF 1018
Chartered Accountants

29 MARCH 2023
Kuching

Chong Thian Poh
01580/02/2025 J
Chartered Accountant

THE SARAWAK CLUB

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

**STATEMENT OF COMPREHENSIVE INCOME
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022**

	NOTE	2022 RM	2021 RM
<u>The City Club</u>			
Income			
Membership subscriptions		3,661,830	3,475,590
Entrance fees		827,663	1,242,000
Surcharges		67,879	102,889
Sundry income	5	445,541	539,763
		<u>5,002,913</u>	<u>5,360,242</u>
Contributions for			
Food and beverages	6	(129,229)	(1,103,608)
Club activities	7	(476,038)	(442,417)
Club functions	8	(105,903)	(8,618)
		<u>(711,170)</u>	<u>(1,554,643)</u>
Income from operations		4,291,743	3,805,599
Cost			
Depreciation of property, plant and equipment	11	(806,240)	(724,218)
Other operating expenses	Appendix I	(3,299,812)	(2,653,487)
Surplus from operations		185,691	427,894
Interest income	9	218,144	156,057
Surplus from The City Club		403,835	583,951
<u>Golf Resort</u>			
Income			
Revenue entitlement from SCC		166,012	173,500
Rental income		12,000	12,000
Cost			
Depreciation of property, plant and equipment	11	(450)	(16,027)
Depreciation of investment properties	12	(207,111)	(214,831)
Other operating expenses	Appendix I	(214)	(86)
Deficit from Golf Resort		(29,763)	(45,444)
Surplus before taxation		374,072	538,507
Income tax expense	10	(110,427)	(74,160)
Surplus for the financial year		263,645	464,347

THE SARAWAK CLUB

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

STATEMENT OF FINANCIAL POSITION AT 31 DECEMBER 2022

	NOTE	2022 RM	2021 RM
ASSETS			
NON-CURRENT ASSETS			
Property, plant and equipment	11	12,101,613	11,992,411
Investment properties	12	7,406,563	7,613,674
		<u>19,508,176</u>	<u>19,606,085</u>
CURRENT ASSETS			
Inventories	13	329,900	260,755
Members' accounts	14	915,106	588,148
Other receivables, deposits and prepaid expenses	15	397,939	344,332
Cash and bank balances		366,017	445,102
Fixed deposits with licensed banks	16	9,113,228	7,724,469
Tax refundable		20,869	41,213
		<u>11,143,059</u>	<u>9,404,019</u>
LIABILITIES			
CURRENT LIABILITIES			
Members' deposits	17	90,959	51,200
Other payables, deposits and accrued expenses	18	2,952,760	1,615,033
		<u>3,043,719</u>	<u>1,666,233</u>
NET CURRENT ASSETS		<u>8,099,340</u>	<u>7,737,786</u>
		<u>27,607,516</u>	<u>27,343,871</u>
FUND BALANCE			
Accumulated funds		<u>27,607,516</u>	<u>27,343,871</u>

THE SARAWAK CLUB

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

**STATEMENT OF CHANGES IN FUND BALANCE
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022**

	Non-distributable Reserve Accumulated Funds RM
Balance at 1.1.2021	26,879,524
Surplus for the financial year	464,347
Balance at 31.12.2021 / 1.1.2022	27,343,871
Surplus for the financial year	263,645
Balance at 31.12.2022	27,607,516

THE SARAWAK CLUB

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

**STATEMENT OF CASH FLOW
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022**

	NOTE	2022 RM	2021 RM
CASH FLOWS FROM OPERATING ACTIVITIES			
Surplus before taxation		374,072	538,507
Adjustments for:			
Bad debts written off		-	1,929
Depreciation of property, plant and equipment	11	806,690	740,245
Depreciation of investment property	12	207,111	214,831
Loss on property, plant and equipment written off	11	6,131	1,523
Interest income		(218,144)	(156,057)
Operating surplus before working capital changes		1,175,860	1,340,978
Increase in inventories		(69,145)	(37,082)
Increase in members' accounts		(326,958)	(113,348)
(Increase)/Decrease in other receivables, deposits and prepaid expenses		(53,607)	54,567
Increase in members' deposits		39,759	-
Increase/(Decrease) in other payables, deposits and accrued expenses		1,337,727	(662,802)
CASH FROM OPERATIONS		2,103,636	582,313
Income tax paid		(90,083)	(84,556)
NET CASH FROM OPERATING ACTIVITIES		2,013,553	497,757
CASH FLOWS FROM/(FOR) INVESTING ACTIVITIES			
Purchase of property, plant and equipment	11	(922,023)	(267,170)
Decrease/(Increase) in fixed deposits with maturities more than three months		2,662,173	(620,985)
Interest received		218,144	156,057
NET CASH FROM/(FOR) INVESTING ACTIVITIES		1,958,294	(732,098)
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS		3,971,847	(234,341)
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE FINANCIAL YEAR		1,638,854	1,873,195
CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR	19	5,610,701	1,638,854

THE SARAWAK CLUB

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022**

1. GENERAL INFORMATION

The principal objective of The Sarawak Club ("the Club") is to promote and carry on social and sporting activities.

The registered office and principal place of business of the Club is located at Jalan Taman Budaya, 93000 Kuching, Sarawak.

The financial statements of the Club were authorised for issue by the members of the Management Committee in accordance with a resolution of the members of the Management Committee on 29 MARCH 2023.

2. BASIS OF PREPARATION

The financial statements of the Club have been prepared under the historical cost convention and modified to include other bases of valuation as disclosed in other sections under significant accounting policies, and in compliance with Malaysian Private Entities Reporting Standard ("MPERS").

Management has used estimates and assumptions in measuring the reported amounts of assets and liabilities at the end of the reporting period and the reported amounts of revenues and expenses during the reporting period. Judgement and assumptions are applied in the measurement, and hence, the actual results may not coincide with the reported amounts.

3. SIGNIFICANT ACCOUNTING POLICIES**3.1 REVENUE RECOGNITION**

Revenue represents membership subscriptions, entrance fees, surcharges and revenue generated from the activities of the Club.

Sales of goods and services rendered are recognised upon delivery of products and when the risks and rewards of ownership have passed to the members. Sales represent gross invoiced value of goods sold and services rendered net of trade discounts.

Interest income is accrued on a time basis, by reference to the principal outstanding and at the interest rate applicable.

THE SARAWAK CLUB

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022****3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****3.2 TAX ASSETS AND TAX LIABILITIES**

A current tax for current and prior periods, to the extent unpaid, is recognised as a current tax liability. If the amount already paid in respect of current and prior periods exceeds the amount due for those periods, the excess is recognised as a current tax asset. A current tax liability or asset is measured at the amount the Club expects to pay or recover using tax rates and laws that have been enacted or substantially enacted by the reporting date.

A deferred tax liability is recognised for all taxable temporary differences, except to the extent that the deferred tax liability arises from: (a) the initial recognition of goodwill; or (b) the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of the transaction, affects neither accounting profit nor taxable profit or tax loss. The exceptions for initial recognition differences include items of property, plant and equipment that do not qualify for capital allowances and acquired intangible assets that are not deductible for tax purposes.

A deferred tax asset is recognised for all deductible temporary differences to the extent that it is probable that future taxable profit will be available against which the deductible temporary difference can be utilised, unless the deferred tax asset arises from the initial recognition of an asset or liability in a transaction that is not a business combination and at the time of the transaction, affect neither accounting profit nor taxable profit or tax loss. The exceptions for the initial recognition differences include non-taxable government grants received and reinvestment allowances and investment tax allowances on qualifying property, plant and equipment.

A deferred tax asset is recognised for the carry-forward of unused tax losses and unused tax credits to the extent that it is probable that future taxable profit will be available against which the unused tax losses and unused tax credits can be utilised. Unused tax credits do not include unabsorbed reinvestment allowances and unabsorbed investment tax allowances because the Club treats these as part of initial recognition differences.

Deferred taxes are measured using tax rates and tax laws that have been enacted or substantially enacted by the end of the reporting period. The measurement of deferred taxes reflect the tax consequences that would follow from the manner in which the Club expects, at the end of the reporting period, to recover or settle the carrying amount of its assets or liabilities.

At the end of each reporting period, the carrying amount of a deferred tax asset is reviewed, and is reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow the benefit of a part or all of that deferred tax asset to be utilised. Any such reduction will be reversed to the extent that it becomes probable that sufficient taxable profit will be available.

A current or deferred tax is recognised as income or expense in profit or loss for the period. For items recognised directly in equity, the related tax effect is also recognised directly in equity.

THE SARAWAK CLUB

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022****3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****3.3 PROPERTY, PLANT AND EQUIPMENT**

Property, plant and equipment are stated at cost less accumulated depreciation and any impairment losses, if any.

City club's freehold land has an unlimited useful life and therefore is not amortised.

All other property, plant and equipment are depreciated on a straight line method to their residual values at rates based on the estimated useful lives of the various assets.

The estimated useful lives are as follows:-

Short leasehold land	Over the remaining leasehold period
Buildings	30 to 50 years
Swimming pools	50 years
Tennis courts	30 years
Machineries	10 years
Furniture, fittings and equipment	2 to 10 years

Upon the disposal of an item of property, plant or equipment, the difference between the net disposal proceeds and the net carrying amount is recognised in the income statement.

3.4. INVESTMENT PROPERTIES

The Club recognises a land, building (including a floor of a building), or both land and building, including property under construction, as investment properties if it is held for capital appreciation, rental income or both. Investment properties are recorded at cost on initial recognition. Cost of investment properties comprises purchase price plus all directly attributable costs incurred to bring the property to its present location and condition intended for use as investment properties. Cost of self-constructed investment properties comprises all direct and indirect construction costs but exclude internal profits.

For the purpose of subsequent measurement, items of equipment that are irremovable and items that are physically attached to a building, such as lifts, elevators, electrical system and air-conditioning system, are treated as an integral part of the property. The Club uses the fair value model to measure investment properties after initial recognition if the fair value can be measured reliably without undue cost or effort. Any changes in the fair value of investment properties are recognised in profit or loss in the year in which they arise.

If a reliable measure of fair value is not available without undue cost or effort for an item of investment property subsequently, the investment properties are measured at cost less any accumulated depreciation and impairment losses until a reliable measure of fair value becomes available. In case of investment properties that had been previously accounted for using the fair value model, the carrying amount of the investment properties on that date becomes its cost.

THE SARAWAK CLUB

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022****3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****3.4 INVESTMENT PROPERTIES (CONT'D)**

Depreciation on investment properties is charged to profit or loss on a straight-line method to write off the depreciable amount of the assets over their estimated useful lives. The principal annual rates used for this purposes are:-

Short leasehold land	53 to 60 years
Building	50 years
Golf course	50 years
Swimming pool	50 years

The depreciation method, useful lives and residual values will be reviewed if there is a significant change since the last annual reporting date in the pattern by which the Club expects to consume the investment property's future economic benefits. Any changes are accounted for as a change in accounting estimate.

Any gain or loss arising from the disposal of investment properties is recognised in profit or loss.

3.5 IMPAIRMENT OF NON-FINANCIAL ASSETS

An impairment loss arises when the carrying amount of a Club's asset exceeds its recoverable amount.

At the end of each reporting period date, the Club assesses whether there is any indication that a stand-alone asset or a cash-generating unit may be impaired by using external and internal sources of information. If any such indication exists, the Club estimates the recoverable amount of the asset or cash-generating unit.

The recoverable amount of an asset or a cash-generating unit is the higher of its fair value less costs to sell and the value in use.

For an asset measured on a cost-based model, any impairment loss is recognised in profit or loss.

The Club reassesses the recoverable amount of an impaired asset or a cash-generating unit if there is any indication that an impairment loss recognised previously may have reversed. Any reversal of impairment loss for an asset carried at a cost-based model is recognised in profit or loss, subject to the limit that the revised carrying amount does not exceed the amount that would have been determined had no impairment loss been recognised previously.

3.6. INVENTORIES

Inventories are valued at the lower of cost and net realisable value. Cost of food and beverages is determined on the weighted average method and other inventories are determined on "first-in, first-out" basis. The cost of inventories comprises the original purchase price plus cost incurred in bringing the inventories to their present location. Net realisable value represents the estimated selling price in the ordinary course of business less selling and distribution costs.

THE SARAWAK CLUB

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022****3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****3.7 FINANCIAL INSTRUMENTS****(a) Initial Recognition and Measurement**

The Club recognises a financial asset or a financial liability in the statement of financial position when, and only when, it becomes a party to the contractual provisions of the instrument.

On initial recognition, all financial assets and financial liabilities are measured at fair value which is generally the transaction price, plus transaction costs if the financial asset or financial liability is not measured at fair value through profit or loss. For instruments measured at fair value through profit or loss, transaction costs are expensed to profit or loss when incurred.

(b) Derecognition of Financial Instruments

A financial asset is derecognised when, and only when, the contractual rights to receive the cash flows from the financial asset expire, or when the Club transfers the contractual rights to receive cash flows of the financial asset, including circumstances when the Club acts only as a collecting agent of the transferee, and retains no significant risks and rewards of ownership of the financial asset or no continuing involvement in the control of the financial asset transferred.

A financial liability is derecognised when, and only when, it is legally extinguished, which is either when the obligation specified in the contract is discharged or cancelled or expires. A substantial modification of the terms of an existing financial liability is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability.

(c) Subsequent Measurement of Financial Assets

For the purpose of subsequent measurement, the Club classifies financial assets into two categories, namely: (i) financial assets at fair value through profit or loss, and (ii) financial assets at amortised cost.

Other than financial assets measured at fair value through profit or loss, all other financial assets are subject to review for impairment in accordance with Note 3.7(f).

(d) Subsequent Measurement of Financial Liabilities

After initial recognition, all financial liabilities are measured at amortised cost using the effective interest method.

(e) Recognition of Gains and Losses

Fair value changes of financial assets and financial liabilities classified as at fair value through profit or loss are recognised in profit or loss when they arise.

For financial assets and financial liabilities carried at amortised cost, a gain or loss is recognised in profit or loss only when the financial asset or financial liability is derecognised or impaired, and through the amortisation process of the instrument.

THE SARAWAK CLUB

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022****3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****3.7 FINANCIAL INSTRUMENTS (CONT'D)****(f) Impairment and Uncollectibility of Financial Assets**

At the end of each reporting period, the Club examines whether there is any objective evidence that a financial asset or a group of financial assets is impaired. Evidences of trigger loss events include: (i) significant difficulty of the issuer or obligor; (ii) a breach of contract, such as a default or delinquency in interest or principal payments; (iii) granting exceptional concession to a customer; (iv) it is probable that a customer will enter bankruptcy or other financial reorganisation; (v) the disappearance of an active market for that financial asset because of financial difficulties; or (vi) any observable market data indicating that there may be a measurable decrease in the estimated future cash flows from a group of financial assets.

For short-term trade and other receivables, where the effect of discounting is immaterial, impairment loss is tested for each individually significant receivable wherever there is any indication of impairment. Individually significant receivables for which no impairment loss is recognised are grouped together with all other receivables by classes based on credit risk characteristics and aged according to their past due periods. A collective allowance is estimated for a class group based on the Club's experience of loss ratio in each class, taking into consideration current market conditions.

3.8 PROVISIONS

The Club recognises a liability as a provision if the outflows required to settle the liability are uncertain in timing or amount.

A provision is recognised when the Club has a present legal or constructive obligation as a result of a past event, and of which the outflows of resources on settlement are probable and reliable estimate of the amount can be made. No provision is recognised if these conditions are not met.

A provision is measured at the best estimate of the expenditure required to settle the present obligation at the end of the reporting period.

3.9 CASH AND CASH EQUIVALENTS

The Club adopts the indirect method in the preparation of the cash flow statement.

Cash equivalents are short-term, highly liquid investments with maturities of three months or less from the date of acquisition and are readily convertible to cash with insignificant risks of changes in value.

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022****3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****3.10 EMPLOYEE BENEFITS**

The Club recognises a liability when an employee has provided service in exchange for employee benefits to be paid in the future and an expense when the Club consumes the economic benefits arising from service provided by an employee in exchange for employee benefits.

(a) Short-term Benefits

Wages and salaries are accrued and paid on a monthly basis and are recognised as an expense, unless they relate to cost of producing inventories or other assets.

(b) Post-Employment Benefits - Defined Contribution Plans

The Club makes statutory contributions to approved provident funds and the contributions made are charged to profit or loss in the period to which they relate. When the contributions have been paid, the Club has no further payment obligations.

4. CRITICAL JUDGEMENTS AND ESTIMATION UNCERTAINTY**4.1 ESTIMATION UNCERTAINTY**

The measurement of some assets and liabilities requires management to use estimates based on various observable inputs and other assumptions. The areas or items that are subject to significant estimation uncertainties of the Club are:

(a) Measurement of a Provision

The Club uses a "best estimate" as the basis for measuring a provision. Management evaluates the estimates based on the Club's historical experiences and other inputs or assumptions, current developments and future events that are reasonably possible under the particular circumstances.

(b) Loss Allowances of Financial Assets

The Club recognises impairment losses for loans and receivables using the incurred loss model. Loans and receivables are categorised into credit risk classes and tested for impairment, using the Club's past experiences of loss statistics, ageing of past due amounts and current economic trends. The actual eventual losses may be different from the allowances made and these may affect the Club's financial position and results.

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022****4. CRITICAL JUDGEMENTS AND ESTIMATION UNCERTAINTY (CONT'D)****4.1 ESTIMATION UNCERTAINTY (CONT'D)****(c) Depreciation of Property, Plant and Equipment**

The cost of an item of property, plant and equipment is depreciated on the straight-line method. Estimates are applied in the selection of the depreciation method, the useful lives and the residual values. The actual consumption of the economic benefits of the property, plant and equipment may differ from the estimates applied and this may lead to a gain or loss on an eventual disposal of an item of property, plant and equipment.

(d) Write-down of Inventories

Reviews are made periodically by management on damaged, obsolete and slow-moving inventories. These reviews require judgement and estimates. Possible changes in these estimates could result in revisions to the valuation of inventories.

(e) Impairment of Property, Plant and Equipment and Investment Properties

The Club determines whether an item of its property, plant and equipment and investment properties is impaired by evaluating the extent to which the recoverable amount of the asset is less than its carrying amount. This evaluation is subject to changes such as market performance, economic and political situation of the country. A variety of methods is used to determine the recoverable amount, such as valuation reports and discounted cash flows.

5. SUNDRY INCOME

	2022 RM	2021 RM
Car parking fees	87,523	17,248
Miscellaneous income	11,218	44,915
Wages Subsidy Programme	346,800	477,600
	<u>445,541</u>	<u>539,763</u>

Included in miscellaneous income were income derived from sales of car stickers and rental of vending machine.

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022****6. CONTRIBUTIONS (FOR)/FROM FOOD AND BEVERAGES****(a) FOOD**

	2022 RM	2021 RM
REVENUE		
Food sales	6,857,524	2,933,399
LESS: COST OF SALES		
Food cost	3,928,481	1,746,987
GROSS PROFIT	2,929,043	1,186,412
ADD: OTHER INCOME		
Corkage charges	16,969	2,696
Room charges	14,467	100
	31,436	2,796
LESS: OPERATING EXPENSES		
Cleaning material	19,641	10,550
Decoration and equipment rental	4,205	2,721
Electricity and water charges	76,354	43,720
Entertainment and promotion	8,562	14
Equipment and utensils replacement	27,531	5,589
Fuel and gas	242,604	148,612
Ice cube	9,725	3,575
Laundry charges	70,094	14,891
Medical expenses	4,699	6,615
Printing and stationeries	31,778	9,412
Repairs and maintenance	43,440	24,498
Salaries, E.P.F., SOCSO and E.I.S. contributions	2,271,271	1,668,155
Staff accommodation	12,796	14,218
Staff meal	29,825	27,310
Sundry expenses	130,927	63,585
Uniforms	10,389	15,220
	2,993,841	2,058,685
Contributions for food	(33,362)	(869,477)

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022****6. CONTRIBUTIONS (FOR)/FROM FOOD AND BEVERAGES (CONT'D)****(b) BEVERAGES**

	2022 RM	2021 RM
REVENUE		
Beverages sales	1,417,014	466,029
Tuckshop sales	42,426	19,391
	<u>1,459,440</u>	<u>485,420</u>
LESS: COST OF SALES		
Beverages cost	1,015,685	365,050
Tuckshop cost	33,210	16,397
	<u>1,048,895</u>	<u>381,447</u>
GROSS PROFIT	<u>410,545</u>	<u>103,973</u>
ADD: OTHER INCOME		
Corkage charges	12,160	3,440
LESS: OPERATING EXPENSES		
Decoration and equipment rental	1,200	-
Electricity and water charges	17,469	10,930
Glassware and equipment replacement	9,563	2,538
Ice cube	9,711	3,575
Karaoke expenses	26,319	122
Licence fees	26,306	18,044
Medical expenses	1,583	4,282
Promotion	108	489
Printing and stationery	5,166	4,098
Repairs and maintenance	12,036	7,532
Salaries, E.P.F., SOCSO and E.I.S. contributions	375,686	253,890
Staff accommodation	12,796	14,217
Staff meal	5,943	5,760
Sundry expenses	14,611	14,232
Uniforms	75	1,835
	<u>518,572</u>	<u>341,544</u>
Contributions for beverages	(b) <u>(95,867)</u>	<u>(234,131)</u>
Total contributions for food and beverages for the financial year	(a + b) <u>(129,229)</u>	<u>(1,103,608)</u>

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022**

7. CLUB ACTIVITIES

	Gymnasium RM	Badminton RM	Squash RM	Indoor and outdoor games RM	Tennis RM	Swimming RM	Library RM	Total RM
2022								
INCOME								
Booking fees	-	9,452	380	1,465	1,175	-	-	12,472
Coaching and lesson fees	19,352	9,280	19,420	1,250	18,770	135,307	-	203,379
Fees	168,890	-	-	-	8,580	918	33,789	212,177
Fines	-	-	-	-	-	-	3,890	3,890
Receipts from competition	-	-	-	28,305	-	-	-	28,305
	188,242	18,732	19,800	31,020	28,525	136,225	37,679	460,223

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022

7. CLUB ACTIVITIES (CONT'D)

2022

EXPENSES

	Gymnasium RM	Badminton RM	Squash RM	Indoor and outdoor games RM	Tennis RM	Swimming RM	Library RM	Total RM
Activity expenses	998	-	-	-	-	-	-	998
Balut sundry expenses	-	-	-	6,585	-	-	-	6,585
Competition expenses	-	1,556	-	49,420	4,126	13,690	-	68,792
Coaching and lesson fees	49,705	7,888	16,473	2,300	17,374	108,373	-	202,113
Lease rental	19,339	-	-	-	-	-	-	19,339
Magazines	-	-	-	-	-	-	11,957	11,957
Repairs and maintenance	6,526	8,500	-	4,640	3,465	43,142	655	66,928
Salaries, E.P.F., SOCSO and E.I.S. contributions	204,930	-	-	-	40,225	138,461	151,235	534,851
Sundry expenses	13,594	220	-	2,577	5,393	1,604	1,310	24,698
	295,092	18,164	16,473	65,522	70,583	305,270	165,157	936,261
Contribution (for)/from club activities	(106,850)	568	3,327	(34,502)	(42,058)	(169,045)	(127,478)	(476,038)

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**NOTES TO THE FINANCIAL STATEMENTS
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7. CLUB ACTIVITIES (CONT'D)

2021	Gymnasium RM	Badminton RM	Squash RM	Indoor and outdoor games RM	Tennis RM	Swimming RM	Library RM	Total RM
INCOME								
Booking fees	-	3,646	345	225	910	-	-	5,126
Coaching and lesson fees	5,605	3,300	3,400	600	12,520	39,920	-	65,345
Fees	81,351	-	-	-	8,570	-	20,304	110,225
Fines	-	-	-	-	-	-	806	806
Receipts from competition	-	-	-	1,616	-	-	-	1,616
	86,956	6,946	3,745	2,441	22,000	39,920	21,110	183,118

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022****7. CLUB ACTIVITIES (CONT'D)**

2021	Gymnasium RM	Badminton RM	Squash RM	Indoor and outdoor games RM	Tennis RM	Swimming RM	Library RM	Total RM
EXPENSES								
Balut sundry expenses	-	-	-	3,519	-	-	-	3,519
Competition expenses	-	-	-	2,591	1,299	-	-	3,890
Coaching and lesson fees	16,728	2,805	2,890	1,250	9,155	31,936	-	64,764
Lease rental	22,290	-	-	-	-	-	-	22,290
Magazines	-	-	-	-	-	-	11,227	11,227
Repairs and maintenance	5,825	-	150	2,100	15,416	35,145	1,941	60,577
Salaries, E.P.F., SOCSO and E.I.S. contributions	162,252	-	-	-	36,194	112,695	131,485	442,626
Sundry expenses	9,313	-	-	1,880	3,309	1,371	769	16,642
	216,408	2,805	3,040	11,340	65,373	181,147	145,422	625,535
Contribution (for)/from club activities	(129,452)	4,141	705	(8,899)	(43,373)	(141,227)	(124,312)	(442,417)

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022****8. CLUB FUNCTIONS**

	2022 RM	2021 RM
Club functions	82,736	20
Festival celebrations	23,167	8,598
Deficit for club functions	105,903	8,618

Included in club functions were band entertainment, Members' Night, Senior Members' Appreciation Night and Family Day.

9. INTEREST INCOME

	2022 RM	2021 RM
Fixed deposits	216,354	154,368
Current accounts	1,790	1,689
	218,144	156,057

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022****10. INCOME TAX EXPENSE**

	2022 RM	2021 RM
Current tax expense:		
- provision for the financial year	106,668	74,160
- underprovision in the previous financial year	3,759	-
	<u>110,427</u>	<u>74,160</u>

Incomes from other investments of the Club is taxable at personal scale rate under Schedule 1, Income Tax Act, 1967 while other income derived from its members is not taxable.

A numerical reconciliation of income tax expense at the applicable income tax rate to income tax expense at the effective income tax is as follows:-

	2022 RM	2021 RM
Surplus before tax	<u>374,072</u>	<u>538,507</u>
Tax at the statutory tax rate of:-		
First RM250,000 (2021 - First RM250,000)		
of chargeable income	46,900	46,900
24.5% on the remaining chargeable income (2021 - 24.5%)	31,018	72,127
Tax effects of:-		
Non-deductible expenses	824,689	902,917
Non-taxable income	(795,939)	(947,784)
Underprovision in the previous financial year	3,759	-
Income tax expense for the financial year	<u>110,427</u>	<u>74,160</u>

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022**
11. PROPERTY, PLANT AND EQUIPMENT

	At 1.1.2022 RM	Additions RM	Written off RM	Reclassification RM	Depreciation charges RM	At 31.12.2022 RM
<i>Carrying amount</i>						
The City Club						
Freehold land	1	-	-	-	-	1
Short leasehold land	126,475	-	-	-	(4,080)	122,395
Buildings	10,016,574	265,552	-	42,488	(281,503)	10,043,111
Swimming pools	287,193	-	-	-	(13,526)	273,667
Tennis courts	477,235	106,000	-	-	(34,659)	548,576
Furniture, fittings and equipment	894,610	550,471	(5,696)	146,950	(472,472)	1,113,863
Capital work-in-progress	189,438	-	-	(189,438)	-	-
Sub-total	11,991,526	922,023	(5,696)	-	(806,240)	12,101,613
Golf Resort						
Machineries	797	-	(435)	-	(362)	-
Furniture, fittings and equipment	88	-	-	-	(88)	-
Sub-total	885	-	(435)	-	(450)	-
Total	11,992,411	922,023	(6,131)	-	(806,690)	12,101,613

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022****11. PROPERTY, PLANT AND EQUIPMENT (CONT'D)**

	At 1.1.2021 RM	Additions RM	Written off RM	Depreciation charges RM	At 31.12.2021 RM
<i>Carrying amount</i>					
The City Club					
Freehold land	1	-	-	-	1
Short leasehold land	130,555	-	-	(4,080)	126,475
Buildings	10,231,543	60,373	-	(275,342)	10,016,574
Swimming pools	300,719	-	-	(13,526)	287,193
Tennis courts	399,274	118,472	-	(40,511)	477,235
Furniture, fittings and equipment	1,216,770	70,122	(1,523)	(390,759)	894,610
Capital work-in-progress	171,235	18,203	-	-	189,438
Sub-total	12,450,097	267,170	(1,523)	(724,218)	11,991,526

Golf Resort

Machineries	16,824	-	-	(16,027)	797
Furniture, fittings and equipment	88	-	-	-	88
Sub-total	16,912	-	-	(16,027)	885
Total	12,467,009	267,170	(1,523)	(740,245)	11,992,411

	At cost RM	Accumulated depreciation RM	Carrying amount RM
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2022

The City Club

Freehold land	1	-	1
Short leasehold land	134,635	(12,240)	122,395
Buildings	13,997,828	(3,954,717)	10,043,111
Swimming pools	676,286	(402,619)	273,667
Tennis courts	1,510,672	(962,096)	548,576
Furniture, fittings and equipment	7,248,716	(6,134,853)	1,113,863
Total	23,568,138	(11,466,525)	12,101,613

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022****11. PROPERTY, PLANT AND EQUIPMENT (CONT'D)**

	At cost RM	Accumulated depreciation RM	Carrying amount RM
2021			
The City Club			
Freehold land	1	-	1
Short leasehold land	134,635	(8,160)	126,475
Buildings	13,689,788	(3,673,214)	10,016,574
Swimming pools	676,286	(389,093)	287,193
Tennis courts	1,404,672	(927,437)	477,235
Furniture, fittings and equipment	6,834,780	(5,940,170)	894,610
Capital work-in-progress	189,438	-	189,438
	22,929,600	(10,938,074)	11,991,526
Golf Resort			
Machineries	663,384	(662,587)	797
Furniture, fittings and equipment	497,145	(497,057)	88
	1,160,529	(1,159,644)	885
	24,090,129	(12,097,718)	11,992,411

The City Club is situated on freehold land whereas the short leasehold land is used for tennis courts.

The machineries and furniture, fittings and equipment of Golf Resort which are fully depreciated during the financial year have been transferred to Samarahan Country Club free of any costs in accordance to Clause 8.7.4 of the Memorandum of Agreement

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022****12. INVESTMENT PROPERTIES**

	At 1.1.2022 RM	Depreciation charges RM	At 31.12.2022 RM
<i>Carrying amount</i>			
Golf Resort			
Short leasehold land	476,120	(10,332)	465,788
Building	2,048,673	(60,755)	1,987,918
Golf course	4,399,403	(117,134)	4,282,269
Swimming pool	689,478	(18,890)	670,588
	7,613,674	(207,111)	7,406,563

	At 1.1.2021 RM	Depreciation charges RM	At 31.12.2021 RM
<i>Carrying amount</i>			
Golf Resort			
Short leasehold land	486,452	(10,332)	476,120
Building	2,117,150	(68,477)	2,048,673
Golf course	4,516,536	(117,133)	4,399,403
Swimming pool	708,367	(18,889)	689,478
	7,828,505	(214,831)	7,613,674

	At cost RM	Accumulated depreciation RM	Carrying amount RM
2022			
Golf Resort			
Short leasehold land	597,485	(131,697)	465,788
Building	3,239,723	(1,251,805)	1,987,918
Golf course	5,856,666	(1,574,397)	4,282,269
Swimming pool	944,490	(273,902)	670,588
	10,638,364	(3,231,801)	7,406,563

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FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022****12. INVESTMENT PROPERTIES (CONT'D)**

	At cost RM	Accumulated depreciation RM	Carrying amount RM
2021			
Golf Resort			
Short leasehold land	597,485	(121,365)	476,120
Building	3,239,723	(1,191,050)	2,048,673
Golf course	5,856,666	(1,457,263)	4,399,403
Swimming pool	944,490	(255,012)	689,478
	<u>10,638,364</u>	<u>(3,024,690)</u>	<u>7,613,674</u>

- (a) The Golf Course is situated on a land leased from Universiti Malaysia Sarawak pursuant to Golf Course Project Development Agreement dated 24 February 2006.
- (b) The Club owns the 7 acre leasehold land which is the site of the Golf Resort club house building and facilities.
- (c) The investment properties are measured using the cost model because their fair values cannot be reliably measured without undue cost or effort using valuation techniques due to the lack of comparable market transactions with properties of the same type and quality in that particular location.

13. INVENTORIES

	2022 RM	2021 RM
At cost:-		
Food and beverages	306,665	232,015
Utilities and consumables	22,395	27,900
Merchandise	840	840
	<u>329,900</u>	<u>260,755</u>

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022****14. MEMBERS' ACCOUNTS**

	2022 RM	2021 RM
Members' accounts	1,267,206	1,661,908
Advance billings	(352,100)	(1,073,760)
	<u>915,106</u>	<u>588,148</u>

- (a) Members' accounts comprise amounts receivable from members for subscription fees, sales of food and drinks and services provided.
- (b) Advance billings comprise membership subscription fees, absent subscription fees and outstation subscription fees.

15. OTHER RECEIVABLES, DEPOSITS AND PREPAID EXPENSES

	2022 RM	2021 RM
Refundable deposits	23,612	22,305
Prepaid expenses	164,930	125,527
Other receivables	209,397	196,500
	<u>397,939</u>	<u>344,332</u>

16. FIXED DEPOSITS WITH LICENSED BANK

The fixed deposits with licensed banks of the Club at the end of the reporting period bore effective interest rates ranging from 2.25% to 3.70% (2021 – 2.00% to 2.25%) per annum respectively. The fixed deposits have maturity periods ranging from 3 to 12 months (2021 – 3 to 12 months).

17. MEMBERS' DEPOSITS

	2022 RM	2021 RM
Members' deposits	48,200	51,200
Functions' deposits	42,759	-
	<u>90,959</u>	<u>51,200</u>

Members' deposits comprise refundable deposits received from non Sarawakian term members and deposits for banquet booking.

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022****18. OTHER PAYABLES, DEPOSITS AND ACCRUED EXPENSES**

	2022 RM	2021 RM
Accrued expenses	39,587	91,728
Membership transfer/conversion control accounts	1,418,741	266,741
Other payables	1,310,723	1,092,657
Other payables control account	18,637	18,625
Service tax payable	165,072	145,282
	<u>2,952,760</u>	<u>1,615,033</u>

19. CASH AND CASH EQUIVALENTS

For the purpose of the cash flow statement, cash and cash equivalents comprise the following:-

	2022 RM	2021 RM
Cash in hand and at bank	366,017	445,102
Fixed deposits with licensed banks	9,113,228	7,724,469
	<u>9,479,245</u>	<u>8,169,571</u>
Less: Fixed deposits with maturities more than 3 months	(3,868,544)	(6,530,717)
	<u>5,610,701</u>	<u>1,638,854</u>

20. CAPITAL COMMITMENT

	2022 RM	2021 RM
Approved and contracted for:-		
Renovation	-	147,000
	<u>-</u>	<u>147,000</u>

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022****21. FINANCIAL INSTRUMENTS**

	2022 RM	2021 RM
Financial Assets		
<u>Amortised Cost</u>		
Members' accounts (Note 14)	915,106	588,148
Other receivables (Note 15)	209,397	196,500
Cash and bank balances	366,017	445,102
Fixed deposits with licensed banks (Note 16)	9,113,228	7,724,469
	<u>10,603,748</u>	<u>8,954,219</u>
 Financial Liabilities		
<u>Amortised Cost</u>		
Other payables (Note 18)	<u>2,787,688</u>	<u>1,469,751</u>

THE SARAWAK CLUB

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

**SCHEDULE OF OTHER OPERATING EXPENSES
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022****APPENDIX I**

	2022 RM	2021 RM
<u>The City Club</u>		
Advertisement	367	240
Auditors' remuneration - current year	10,000	10,000
Bad debts written off	-	1,929
Bank charges and credit card commission	72,899	45,067
Electricity and water charges	283,479	163,950
Functions and meeting expenses	18,818	12,914
Housekeeping contract charges	234,950	199,200
Housekeeping expenses	107,718	78,163
Insurance	52,700	49,121
Legal and professional fees	4,918	9,950
Licence fees	27,336	41,386
Loss on property, plant and equipment written off	6,131	1,523
Medical expenses	9,960	7,608
Members' introduction night expenses	14,826	202
Photographs and films	2,170	-
Postages and telephone charges	51,242	49,151
Personal protective equipment supplies	1,500	5,603
Printing, stationeries and publications	40,407	40,303
Quit rents and assessment	50,731	37,594
Refreshment	28,779	9,323
Repairs and maintenance - building and electrical	80,946	51,228
Repairs and maintenance - equipment	116,745	77,563
Repairs and maintenance - ground	53,913	41,075
Salaries, E.P.F., SOCSO and E.I.S. contributions	1,979,493	1,682,013
Staff trainings	13,493	8,525
Sundry expenses	22,621	14,747
Travelling and transport expenses	345	417
Uniforms	13,325	14,692
	3,299,812	2,653,487
<u>Golf Resort</u>		
Quit rents	214	86
	214	86
Other operating expenses	3,300,026	2,653,573

CATERING MEMBER'S REPORT

I am so pleased to welcome members back to the club. Members' appetite for dining in at the Club was apparent. From April 2022, we carefully reopened our F&B outlets to accept full capacity in compliance with the loosening of lockdown restrictions.

Surprisingly, the popularity of our takeaway service has continued. Takeaways levels were almost unchanged even though dining in took off from April 2022. Chef Tay has been instrumental creating many new dishes and pushing out promotion after promotion to entice members back. Comparing food sales in 2022 to 2019 which was the last full year before Covid-19, food sales grew from RM5.7 million to RM6.9 million. When comparing the monthly averages between April 2022 to December 2022 and the 12 months in 2019, the Main Hall generated 71% more sales, with a large proportion coming from takeaways.

I wish to apologise to members for the shortcomings that members had to endure during the initial months from April. The Club was short handed in the outlets as well as in the kitchen. Since the start of the lockdowns in 2020, the Management had not rehired to replace staff who had left and when the restrictions were lifted, the club was unable to hire the right people quickly enough. To cope with this, we implemented cut-off times for takeaway orders so that the kitchen can prioritise cooking for members dining in the clubhouse.

Another difficult decision that the Committee had to make was to adjust our food menu prices in all of our outlets. After the Main Hall menu was adjusted in April 2022, it was Hornbill Restaurant's turn in July 2022. The Committee has tried to keep the price revisions minimal to offset rising cost of raw materials and rising operational costs. Between 2021 and 2022, food costs went from 59.5% to 55.7% and equally, gross surplus margin improved from 55.7% to 57.3%. We are confident that our food offerings remain affordable and good value when compared to elsewhere in town, plus of the quality that members have come to expect from the Club.

After the AGM 2022, we have also completed the upgrading of the partition system inside the Hornbill Restaurant by early November. The Hornbill Restaurant had to be closed twice for a week each time while the works were being carried out from mid-October. I thank the members for your patience and understanding. And timing was key with the Hornbill Restaurant in high demand from November 2022 till February 2023.

By and large, our food operations have resumed in earnest. Remember to stay safe; use common sense when gathering with family and friends. I wish all members the very best and I hope the Club continues to excel in bringing you a dining experience to remember.

Finally, my sincere thanks to my sub-committee members whom I have been able to rely on for ideas and support throughout this incredibly challenging term.

Henry Ho (H009)
Catering Member

Catering Sub-Committee Members 2021-2023

Antonia Ratnawati Wiryawan (A234)
Wong Li Ching (W471)
Jackie Yeo (Y112)

BAR MEMBER'S REPORT

The Bars are alive! The Badger Bar, Eagle Arms and the Rajah Lounge gradually moved to full capacity operations since the beginning of 2022 as Covid-19 restrictions were slowly relaxed.

We tested the waters with our first bar event of the year – the Quiz Night on 26th March. It was a fun and casual event in the Badger Bar and it was nice to have a good crowd returning to the bar.

Some other events of mention were the Heineken Night, Guinness Night and the Cocktail Night in which members were encouraged to concoct their own special recipe. The winning creation, aptly named *Randy's Rubies*, by Eileen Voong was made available to order at our bars.

Our Tiger draught beer continued to be our best seller, but Guinness draught and Heineken draught have gained a loyal following too. Besides the alcoholic beverages, we have also introduced new healthy options such as fresh coconut and yoghurt drinks. Fresh coconuts regularly sell out and we are working to secure a steady supply to quench members' demand.

This year, we have also had to implement price revisions across our beverages menu, to counter rising operational cost and beverage costs. The price changes were only implemented in September for non-alcoholic drinks and in November for alcoholic drinks. Such price increases are never palatable but I am grateful to members who have been overwhelmingly supportive and understanding of it.

In October 2022, our very own Bar Executive Mr. Richard Jugie representing The Sarawak Club and East Malaysia, was crowned as Malaysia's Guinness Perfect Pour 2022 Champion in an event held in Petaling Jaya. This was his first national level accolade and what the Club hopes will be the first of many more to come. Congratulations!

As I bow out as Bar Member, I wish to thank my young sub-committee and the management team who have backed me up throughout the term. They have injected ideas and assisted to bring the various events to live.

George Chapman (C698)

Bar Member

Bar Sub-Committee Members 2021-2023

Janice Pang (N101-1)
Nigel Geikie (N182)
Albert Poh (P042)
Geraldine Sim (S314)
Cheryl Dianne Tan (T659)
Nigel Wee (W326)

SPORTS MEMBER'S REPORT

All our sporting facilities have reopened. I am also delighted that social distancing restrictions have been relaxed across the board for all sports, including contact sports. So our members have been able to enjoy their basketball, squash, tennis, badminton, etc.

We also held some competitive competitions and friendlies for our members in 2022. In tennis, our members took to the courts for a friendly double-header with Kelab Rinduk in March and August and another friendly with MAKSAM in July. Then in September, the annual club championships were held. Well done to all the participants and winners.

For badminton enthusiasts, we brought back the Closed Competition in November, which attracted a good number of players in all the categories. The junior members had their annual Grade Tournament in December on our Family Day. They competed across four grades in both the boys and girls sections. The competition was furious. Congratulations to everyone who competed and kudos to the champions.

Besides events, I am also pleased to report that we have brought in more resident coaches in tennis and squash to address the popularity for lessons. We welcome Mr. Gregory Tan for tennis and Mr. Denhalm Tan for squash. With them onboard, members have more options in terms of coaches and also in terms of available time slots. Please contact the Activities Department for more details.

The Tennis Convener and his team have also been active in attracting more junior members and casual players to the game. On weekends during the peak hours in the evenings, our junior members now have priority access to tennis court no.1. And throughout the week during the peak hours in the evenings, tennis court no.4 has been made available for casual players to book and play. Of course, we hope that casual players can become regulars and grow the community.

This year, we also replaced the rubberized badminton courts in the Multi-Purpose Hall and repaired the underlying parquet floor. Our badminton courts are used heavily, every day and throughout the day. The upgrade has been very welcomed. I hope members will appreciate the upgrade and share the facilities responsibly. With proper care, the courts can be enjoyed by all for many years to come.

Besides the traditional sports in the Club, we are also responsive to suggestions for new sports to be introduced to members. For example, we had a pickleball demonstration in July. There appeared to be interest among our members so we are looking to set up a regular pickleball session soon. Stay tuned for updates in our website, Facebook or on the mobile app.

My term as the Sports Member has come to an end. I want to record my thanks to my sports conveners and the Management team who have continued to push their various sports with events and competition. I am sure the sporting scene in the club can only grow from strength to strength.

Thank you.

TENNIS CHAMPIONSHIPS

27 August – 18 September 2022

<u>Tennis</u>	<u>Result</u>	
Men's Singles	Champion:	Matthew Chong (C513-2)
	Runner-Up:	Paul Chan (C777)
Ladies' Singles	Champion:	Cindy Chai (C699-1)
	Runner-Up:	Jessie Voon (V005-1)
Men's Doubles	Champion:	Brian Chong (C513) & Matthew Chong (C513-2)
	Runner-Up:	Jolly Chua (C432) & Robert Chua (C312)
Ladies' Doubles	Champion:	Cindy Chai (C699-1) & Maggie Ng (L931-1)
	Runner-Up:	Geraldine Tang (Y168-1) & Esther Chong (C513-1)
Mixed Doubles	Champion:	Maggie Ng (L931-1) & Chin Khoon Ho (C445)
	Runner-Up:	Jessie Voon (V005-1) & Jeff Wei (W227)

BADMINTON CLOSED TOURNAMENT

26 November 2022

<u>Badminton</u>	<u>Result</u>	
Men's Singles	Champion:	Wong Sie Ung (W462)
	Runner-Up:	Bryan Cheu Teck Hong (C825)
Ladies' Singles	Champion:	Bong Saiw Chain (V022-1)
	Runner-Up:	Voon Joon Mui (T470-1)
Men's Doubles	Champion:	Lim Jin Siang (L1049) & Lim Jin Kiat (L1050)
	Runner-Up:	Wong Sie Ung (W462) & Soo Haw Hia (S258)
Ladies' Doubles	Champion:	Voon Joon Mui (T470-1) & Bong Saiw Chain (V022-1)
	Runner-Up:	Tham Wanyeng (T776) & Tham Wanteng (T873)
Mixed Doubles	Champion:	Wong Yieng Ling (W468) & Bong Saiw Chain (V022-1)
	Runner-Up:	Cheu Teck Hong (T776) & Voon Joon Mui (T470-1)

Sim Chin Kheng (S280)

Sports Member

Sports Sub-Committee Members

Joey Liew (L784) – Badminton Convener
 Sam Lau (L735) – Basketball Convener
 James Chuo (C774) – Gym Convener
 Jolly Chua (C432) – Tennis Convener
 Caesar Delwis (D074) – Squash Convener

GAMES MEMBER'S REPORT

1. Pool and Snooker

The games have returned and the Eagle Arms was again teeming with the regulars eager to rack 'em up. Besides the monthly challenges and the Annual Pool Master, the convener has also pushed to have the Junior's Pool Challenge to encourage the next generation of members to enjoy the game in our own club.

Outside of the planned competitions, the pool and snooker tables have proven to be in demand in the nights as well, for casual games by patrons to the Eagle Arms. Members are reminded to be considerate of others who may be waiting and to share our facilities together.

2. Balut

This past July saw us host our 6th Invitational Balut Inter-Club Competition after a two year hiatus and the reopening of borders. We welcomed players from six different clubs from Sabah and Singapore. The numbers were modest compared to past editions but we hope more will return for our 7th edition in 2023.

The Sarawak Club had one team represented in the 40th Chivas Regal Interport Balut Competition that was hosted by the The British Club, Bangkok in November. We challenged for the trophy and also with it the hosting rights for the following year. Our team members performed admirably but the trophy went home with the Singapore Cricket Club.

With the new term looming, I wish to take this chance to thank my conveners who have dedicated their time to planning and carrying out the various events throughout the past two years. Together with the team from the Activities Department, it has been a welcome to revive the games after the lockdown and I am sure that the Games section will continue to develop.

Results

MONTHLY POOL CHALLENGE

<u>2022</u>	<u>Champion</u>	<u>Runner-up</u>
January	Adenan Abdul Rasyid (S021)	Desmond Sahathevan (S025)
February	Bruce Sim (S278)	Desmond Sahathevan (S025)
March	Adenan Abdul Rasyid (S021)	Desmond Sahathevan (S025)
May	Albert Tan (Y220-1)	Chong Shaw Fui (C289)
June	Derek Sim (S033)	Bruce Sim (S278)
July	Desmond Sahathevan (S025)	Bruce Sim (S278)
August	Syed Danial (W138-6)	Randy Chua (V035-1)
October	Syed Danial (W138-6)	Albert Tan (Y220-1)
November	Syed Danial (W138-6)	Bruce Sim (S278)
December	Bruce Sim (S278)	Albert Tan (Y220-1)

JUNIOR'S POOL CHALLENGE (06 AUGUST 2022)

Champion:	Daniel Chong Shu Shen (C545-2)
1st Runner-Up:	Syed Danial Edruce Wan Mohamad (W138-6)

ANNUAL POOL MASTER (14 – 15 OCTOBER 2022)

Champion: Syed Danial Edruce Wan Mohamad (W138-6)
1st Runner-Up: Desmond Anura Sahathevan (S025)

MONTHLY BALUT MEDALS

<u>2022</u>	<u>Champion</u>	<u>Runner-up</u>
January	John Lee (L775)	Felix Ling (L456)
February	Olivia Chan (C646)	Susan Lim (T607-1)
March	Wilson Tan (T607)	Yu Kok Lee (Y248)
April	Felix Ling (L456)	Leona Ngu (K343-1)
May	Maureen Liew (L539)	Daisy Kon (K141)
June	John Lee (L775)	Chong Shaw Fui (C289)
July	Kok Zi Hao (K343)	Alice Tay (C238-1)
August	Wilson Tan (T607)	Daniel Ting (T447)
September	Olivia Chan (C646)	Felix Ling (L456)
October	Kok Zi Hao (K343)	Chong Shaw Fui (C289)
November	Charles Voon (V022)	Daniel Ting (T447)
December	Chong Shaw Fui (C289)	John Lee (L775)

6th INVITATIONAL BALUT INTER-CLUB COMPETITION (22 – 23 JULY 2022)

	<u>Team</u>	<u>Individual</u>	<u>Partnership</u>
Champion:	Singapore Kalsa Association (Jag Gill, Rajesh, Gana Prakash & Rajan Menon)	Jag Gill (Singapore Kalsa Association)	S.P. Chew & Jimmy Ong (The Kinabalu Club & Kudat Golf Club)
1st Runner-Up:	Singapore Cricket Club (Raj Kumar, Roland Pereira, Rolv Stokkmo & Else Stokkmo)	Jimmy Ong (Kudat Golf Club)	Rolv Stokkmo & Else Stokkmo (Singapore Cricket Club)
2nd Runner-Up:	Singapore Kalsa Association (John Taylor, Francis Kuek, Sam Mahalingam, Ramasamy Nallathamby)	Charles Voon (The Sarawak Club)	Andrew Wee & Louis Tseu (The Kinabalu Club)

ANNUAL BALUT MASTER 2022 (20 NOVEMBER 2022)

	<u>Individual</u>	<u>Partnership</u>
Champion:	Felix Ling (L456) – Score 824	Dorothy Tham (L286-1) & Joanne Chew (T447-1) - Score 1603
1st Runner-Up:	Charles Voon (V022) – Score 819	Joe Ting (T232) & Felix Ling (L456) – Score 1598

MONTHLY 501 DARTS

<u>2022</u>	<u>Individual</u>	<u>Runner-up</u>
February:	Sarbjit Singh Khaira (K104)	Peter Ho (H055)
March	Sanny Lee (L384)	Derek Sim (S033)

Peter Ho Ching Hin (H055)

Games Member

Games Sub-Committee Members 2021-2023

Dorothy Tham (L286-1) – Balut Convener
 Hung Man Ming (F076-1) – Bridge Convener
 John Lee (L775) – Darts Convener
 Bruce Sim (S278) – Pool & Snooker Convener

SWIMMING MEMBER'S REPORT

The swimming pool has reopen for recreational swimming and for lessons. Social distancing restrictions have been relaxed but the Club continues to encourage members to keep up with best practices for everyone's health and safety. The management team has also reverted to cleaning the pool thrice weekly now that we have fully reopened and we have seen a large number of swimmers return.

Elsewhere, the upgrading of the poolside lighting was completed and next up will be the turn of the underwater lights. The management will try their best to carry out works with minimal interruptions to daily operations of the swimming pool.

A remnant from the enforced social distancing best practices, we have retained a section of the swimming pool dedicated for lap swimming, which many members seemed to enjoy. Lessons have resumed in the rest of the swimming pool, together with other pool-based activities such as aqua-aerobics. The pool is almost always used throughout the day, and can be crowded during the peak hours in the early morning, late afternoons and on weekends. We share the pool together and I hope that everyone is considerate about this.

This year, we were glad to have been able to hold our 28th Annual Swimming Gala in September. The strong turnout of junior members made for compelling competition. This edition, we had more of the younger juniors competing, as many of the older juniors have left for overseas studies. It was good to see new faces in our Swimming Gala. Besides our own Swimming Gala, I am also pleased to share that we were able to send our juniors out to compete in three separate events in February, August, and December 2022. It provided useful exposure for our juniors to a wider field of local and regional competitors, and they can only be better for it. Our junior members have their regular training sessions on weekday nights in preparation of such events. I am pleased to see that the juniors are showing dedication to the sport and eager to compete. Coach Michael Chung has been instrumental in motivating and pushing our juniors. I must also commend the parents who have encouraged their children in this sport, for their commitment.

In closing, I hope that I have done the role of Swimming Member justice. The sub-committee has been invaluable with their advice and backing. We have tried to ensure that the swimming pool is available to all members to use, be it for exercises or for lessons or just for a relaxing dip. We look forward to a busier program next year.

Tan Boon Hua (T745)

Swimming Member 2021-2022

Swimming Sub-Committee Members

Chua Yaw Chiang (C557)

Alexander Ng (N206)

Michael Chung

ENTERTAINMENT MEMBER'S REPORT

Transitioning to an endemic phase, we have been able to restart our entertainment calendar in 2022.

The ever popular lion dance performance on Chap Goh Mei kicked things off with a bang. The lions took to the high poles in the Main Hall to wow members with their agile and athletic dance. What a great night it was to see a packed clubhouse, buzzing again after such a long time.

Other returning member favourites were the Members' Night in June and the Senior Members' Appreciation Night in July. The turnout to these two annual gatherings was very encouraging, and I am pleased that members had the confidence to mix and socialize with other members.

And how could we forget about the numerous children in our club. The Management put on an interactive program on the Easter weekend with some creative egg painting and a fun magic show. For Halloween, the Main Hall was transformed into what looked like a scene straight out of a horror movie. Over 50 children turned up in their scariest costumes for a night of spooky fun. Family Day returned at the very start of the December year-end school holidays. Of the many mini activities running throughout the day, the highlights were the petting zoo with its many exotic animals, the wind-chamber game and the ever-popular fun photo booth. The excellent weather also made for a great day on the tennis court with the fun tennis for kids.

Closing out the year on a grand scale was the Arabian Fantasy New Year Eve Gala Dinner. Members packed out the Hornbill Restaurant, eager to party into 2023. From the pre-dinner cocktails to the main dinner and then to the countdown party, it was a night to dazzle and to celebrate.

Thank you to my sub-committee along with the Activities Department who have worked hand-in-hand to put together the series of events. We hope that members young and old have enjoyed them and will look forward to more exciting things in 2023.

Karen Shepherd (S356)
Entertainment Member

Entertainment Sub-Committee Members 2021-2023

Connie Yeo (G060-1)
Gracie Geikie (G133)
Alex Tan (T913)
Dona Drury (W001-1)

GALLERY

► CHAP GOH MEH 2022



► SENIOR MEMBERS' APPRECIATION NIGHT



GALLERY

► FAMILY DAY



► NYE GALA DINNER - ARABIAN FANTASY



HOUSE MEMBER'S REPORT

I am pleased to share that the House Sub-Committee has undertaken several projects over the past year with the aim of improving the Club's facilities.

After several years of trials with two separate systems, the Club finally opted for the license plate recognition parking system in April 2022. The system takes advantage of improvements in video recognition software in reading car license plates and it has an accuracy rate of almost 99%. The system also does away with the tapping in with your membership card, and this coupled with guests being not required to stop for pre-payment before entering the carpark has greatly sped up ingress. Since the initial installation, the management has been updating its database of members' vehicle numbers and I believe the system is now generally functioning smoothly and reliably.

We have also attempted to address the issue of roof leaks in the clubhouse. After consulting with several roofing contractors, we proceeded to replace the roof cappings, which was believed to be the main source of the leaks. The works were completed in mid-December and from our observations, the known roof leaks (in the Main Hall and the Multi-Purpose Hall being the two most problematic areas) appear to have been resolved.

Another project of note was the upgrading of our electric switchgear. The Management had observed that power trips were occurring more frequently during peak usage and this was very disruptive to operations. We had the hardware upgraded to cater for greater loading and this has addressed the underlying problems.

Also in November 2022, the children's outdoor playground flooring was replaced with a new EPDM rubberized granule flooring system. The old flooring which was installed in 2015 had hardened and weathered over the years.

We have also been instructed by the Main Committee to come up with a masterplan proposal for possible club improvements and expansions moving forward. In that respect, we have worked diligently with the management team and the consultant architect to formulate a masterplan which the Main Committee intends to put up to the members for consideration.

As I will be coming to the end of my term as House Member, I would just like to say that it has been a privilege for me to serve and I thank everyone, the President, other members of the Committee, the GM and his management team, my fellow sub-committee members, all Club members and staff for the support, encouragement, patience and understanding that was afforded to me during my entire tenure.

Colin Lau (L500)
House Member

House Sub-Committee Members 2021-2023

Hubert Kueh (K120)
Kho Kai Tze (K311)
James Ling Chai Haw (L066)

GENERAL MANAGER'S REPORT

The recovery of the economy from the Covid-19 pandemic began in earnest April 2022. The key has been the high vaccination rate. And even though the wearing of face mask is no longer required, we do encourage it as a best practice.

Members have been getting back into the groove with their beloved sports and games. All of our sporting facilities are open without social distancing restrictions. One of the silver lining from the practices during the pandemic has been the adoption of the booking of our sporting facilities through the mobile app. And yet another has been the request from members to retain the lap swimming lane.

The Management has also been eager to bring back the various activities which members have come to enjoy and some new ones, too. The Annual Swimming Gala made a welcome splash, and the Family Day was a great day out for our members, and especially for the young ones. The Kids Halloween Party was scarily popular with more than 50 children coming in their scariest costumes. The year-end New Year Eve bash made for a spectacular closing to the year and was the much needed buzz heading into 2023.

Beyond sports and games, members have also been very supportive of our restaurants and bars. We have been recruiting new service staff and kitchen staff to cope with the return to full capacity operations. Service training is ongoing for the newcomers as well as for the senior staff to equip them with the necessary skills and confidence to serve the members. I would like to thank all the members who have kept the Club going through your patronage and for the encouragement given to my team throughout the year.

On membership and the impending cap on new memberships; since 2014, the Club's unsubscribed memberships have been set aside for the privilege of members to convert their children from Junior members to Ordinary Members. The window for a Junior Member to convert is between the age of 18 and before the 21st birthday. The conversion fee is only RM12,000 plus a contribution of RM500 to the club development fund, which is a significant saving on the entrance fee for an Ordinary Membership of RM40,000. If the qualifying criteria are met, then I encourage you to take up this option before we hit the membership cap of 4,000 Ordinary and Corporate Members.

The year was also significant for the Management team as we bid a bittersweet farewell to our stalwart Ms Wee Kheng Hoon of the Membership Accounts section. Ms Wee, a familiar face to most members, retired after 46 years of service in the Club. Her invaluable experience and bubbly personality will be sorely missed but I am certain that I speak for everyone in wishing her the very best in her well-deserved retirement.

And on behalf of all the staff, I wish to record our thanks to the Management Committee and all of the sub-committee members who have lent their support to us throughout the difficult lockdown. Congratulations also to the outgoing President Mr. Melvin Wee who has led from the front, and to the rest of the Management Committee for an indeed memorable term in office. The Sarawak Club has gone from strength to strength and we look forward to even better days ahead. I give my commitment that my team will give our best to making The Sarawak Club the preeminent club in Kuching and Sarawak.

Robert Brodie

General Manager

THE SARAWAK CLUB

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