



SINCE 1876

# ***THE SARAWAK CLUB ANNUAL REPORT***

# 2024





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## MESSAGE FROM THE PRESIDENT



**WILSON TAN SWEE KWANG**  
President

### THE STATUS QUO

In last year's Annual General Meeting, the Management Committee proposed several motions which included revising our monthly subscription and new developments for our club house. However, as the motion to raise subscriptions did not pass, we were unable to consider the renovations package. We have tried to explain the impending need to increase the monthly subscription to offset the loss of income from Junior Conversion of roughly RM600,000 per year, from the Club having reached its membership cap. Asking for approval to increase the membership subscription is a decision never easily made, and the Management Committee had held off asking for an increase for the last 14 years. From the engagement between the Management Committee and members in that Annual General Meeting, it would seem that the majority of members who attended that Meeting understood the financial situation that the Club was in and this bore out in the voting for the motion. The majority of members who voted in-person voted to increase the subscription, 144 vs. 130. But the motion was ultimately defeated after counting in the proxy votes i.e. from members who chose not to attend or were unable to attend.

As the year played out, we continued to face financial challenges. The rejection of the motions put forth last year has meant that we are still operating under the same financial constraints. With no new revenue sources and rising costs, we have had to rely on our cash reserves to sustain daily operations. This is not a sustainable approach, and we must act now to ensure the long-term financial health of the club.

### DAILY OPERATIONAL VIABILITY

Despite last year's setback, it would be irresponsible of this Management Committee to not raise this critical issue, again.

Our subscriptions have remained unchanged at RM70 since 2010, and are now at a rate significantly below other comparable facilities. In the fifteen years since then, inflation and rising operational costs have significantly increased the financial burden on the club. The proposed increase in the membership subscription to RM100 per month is a modest adjustment that merely accounts for inflation over this period. This revision is not about generating excess income but rather about covering operational costs to maintain the level of service, upkeep, and overall experience that members expect and deserve.

This increase is necessary to safeguard the club's sustainability. Without it, we risk further depleting our reserves, which could eventually compromise the quality of our facilities, services, and the overall club experience.

### **COMMITMENT TO MEMBER ENGAGEMENT**

We acknowledge the importance of member involvement in shaping the club's future. As part of our commitment to inclusivity, we have established a working sub-committee comprising volunteer members from a wide spectrum of professionals, and independent of the Management Committee. This sub-committee has been tasked with brainstorming the next phases of development for the club, ensuring that decisions reflect the needs and desires of our membership.

Following three meetings of the sub-committee and taking into consideration the feedback gathered from the survey of members that was held towards the end of 2024, several pressing issues came to the fore that, if left unaddressed, will continue to impact the club's efficiency and member satisfaction. Top of the list, though members loved dining in the Club, they wished for more variety, service improvement and shorter waiting times. Therefore, we are also proposing the kitchen expansion to streamline kitchen operations, thus improving efficiency, reducing waiting times, and allowing for expanded menu options. This initiative was presented last year but was not considered.

In the townhall held on 03 May 2025, members were able to give their views on the ideas raised by the sub-committee and to work towards a needs statement for the next round of renovations. This included a suggestion to cover up the ample sports courts which made up a large swathe of useable space but were at the mercy of the weather. The meeting supported the idea of an enclosed sports annexe to cater for the variety of sports, be it tennis, basketball, pickleball or futsal. These ideas are worth more in-depth study that will proceed in the months following the AGM.

### **A CALL FOR SUPPORT**

The Management Committee is fully aware of the balance required between financial prudence and the need for continued improvements. We are committed to ensuring that the club remains a premier destination for our members while maintaining fiscal responsibility. However, to achieve this, we need your support.

The motion to raise subscription that will be presented at the Annual General Meeting 2025 is critical to ensuring the club's sustainability and its ability to meet the evolving needs of our membership. I sincerely urge all members to stand behind the proposal. By approving the subscription fee increase, we can continue to plan ahead for improvements. You are securing the club's future for generations to come.

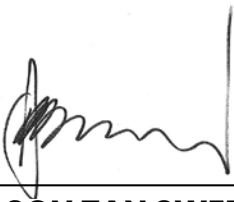
And the motion to seek approval to enlarge the kitchen, covered by our existing reserves, is also pivotal in improving the day-to-day operations of our F&B operations that will directly lead to an enhanced dining experience in the Club.

## ACKNOWLEDGEMENTS

It would be remiss of me not to acknowledge my dedicated comrades in the Management Committee, and those who have served in the various sub-committees. I extend my heartfelt gratitude to Past Presidents Dato Richard Wee and Mr. Melvin Wee, our Honorary Legal Advisor Mr. Chew Pok Oi, and our Finance Advisor Mr. Hudson Chua, who have been ever-ready to share ideas and give their backing to the Management Committee. I would also like to recognize the unwavering commitment of our management team in overseeing the Club's daily operations.

Together, we make The Sarawak Club a vibrant and thriving institution for many years to come.

Thank you.



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**WILSON TAN SWEE KWANG**  
President

# NOTICE OF ANNUAL GENERAL MEETING 2025

## ANNUAL GENERAL MEETING

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Notice is hereby given that the Annual General Meeting of all Honorary Life and Ordinary Members of the Club will be held on **Sunday, 29 June 2025, 10.00am at the Hornbill Restaurant.**

### AGENDA

1. President's Address.
2. To confirm minutes of the last Annual General Meeting held on Sunday, 23 June 2024.
3. To receive, consider and approve the Committee's Report and Financial Statement for the preceding financial year.
4. To elect the following office bearers in accordance with Rule 26:
  - President, Deputy President, Honorary Secretary, Honorary Treasurer, Bar Member, Catering Member, Entertainment Member, House Member, Sports Member, Games Member and Swimming Member
5. To elect and appoint the following for the ensuing year:
  - a. The Auditors
  - b. Three (3) Officers for the purpose of Section 9 (b) of the Societies Act 1966.
  - c. To appoint a Public Officer for the purpose of Section 9 (c) of the Societies Act 1966.
6. To transact any other business of which due notice has been given or which if raised without due notice, is admitted for discussion by a majority of members present and voting provided that no motion for the amendment or repeal of any existing Rule or the making of any new Rule shall be discussed unless due notice thereof shall have been given in accordance with Rule 32.



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**KAREN SHEPHERD**  
**Honorary Secretary**  
01 May 2025

## PREAMBLE TO AGM 2025 MOTIONS

Dear Members,

As we approach the upcoming Annual General Meeting, the Management Committee is tabling two important motions for your consideration and support—both of which are vital to the long-term sustainability and service standards of our Club.

The first motion proposes an adjustment of the monthly subscription rate for Ordinary Members and Corporate Representatives from RM70 to RM100. This is the first proposed increase in 15 years, and it responds to steadily rising operational costs, a significant increase in minimum wage requirements, and the Club's transition into a phase where income from membership sales has plateaued. Without this adjustment, we have already had an operational shortfall in 2024 and face a growing operational shortfall in the advancing years. The revised subscription aligns closely with inflation trends and remains competitive with other clubs in the region, ensuring we can maintain quality services while operating sustainably.

The second motion seeks approval for a capital expenditure of up to RM2 million to extend the existing kitchen facilities. This project addresses capacity issues that have emerged from the increased popularity of our F&B outlets and services, including dine-in and takeaway offerings. The planned expansion—fully funded from existing reserves—will alleviate bottlenecks, reduce waiting times, improve overall service efficiency, and lay the groundwork for future dining improvements.

Both motions reflect the Club's commitment to prudent financial stewardship and ongoing enhancements that directly benefit members. Your support is crucial to ensure we continue to thrive as a vibrant and well-run institution.

We urge you to review both motions in detail and attend the AGM to cast your vote.

Warm regards,

**Management Committee**

20 May 2025



## MOTION NO: AGM/2025/01

### **TO ADJUST THE SUBSCRIPTION FOR ORDINARY MEMBERS AND CORPORATE REPRESENTATIVES TO RM100.00 IN COMPLIANCE WITH CLUB RULE 23.1.2**

To adjust the monthly subscription rate from RM70.00 to RM100.00 for Ordinary Members and Corporate Representatives, as provided for in Club Rule 23.1.2, which states that the prevailing rate to be charged by the Club shall be fixed by a General Meeting of the Club, where the prescribed range is RM30.00 to RM200.00.

#### **EXPLANATORY NOTES TO THE MOTION**

1. The monthly membership subscription is the main source of income for the Club and paramount to the viable running of the Club. As a private members club, with all members sharing equally in the responsibility for its upkeep and benefiting thereof, the Management Committee is of the opinion that this should form the bulk of the Club's funding, with all other services priced in favour of their patrons.
2. The last adjustment of the subscription rate for Ordinary Members and Corporate Representatives was in the year 2010 when it was adjusted from RM55 to RM70. That same year, Associate Member and Junior Member subscriptions were also adjusted from RM15 to RM20.
3. Since 2010, the running costs of the Club have been impacted by five revisions of the minimum wage, from RM800 at its introduction in 2013 to its current rate of RM1700 in February 2025. Additionally, with the effects of inflation, the Club's costs of operation have significantly increased. (Operating Expenses + Activities: 2013 = RM2.5M; 2024 = RM4.6M i.e. +84%).
4. Additionally, since the exhaustion of the membership cap, the loss of fees from sales of memberships, most notably Junior Conversions, means that the club is now running at an operational loss.

<-COVID-19 Restrictions->

	<b>2024 RM'000</b>	<b>2023 RM'000</b>	<b>2022 RM'000</b>	<b>2021 RM'000</b>	<b>2020 RM'000</b>	<b>2019 RM'000</b>
MEMBERSHIP SUBSCRIPTIONS	3,976	3,959	3,662	3,476	3,145	3,108
OPERATING EXPENSES + ACTIVITIES	(4,623)	(4,102)	(3,882)	(3,105)	(3,070)	(3,426)
SURPLUS (SHORTFALL)	(647)	(143)	(220)	371	75	(318)

5. In spite of this, the club has built up substantial reserves through sound financial management over the last decade. At today's position, however, these reserves will be exhausted by 2031. In addition, the club is considering a renovations programme to ensure the smooth running of the club and provide new facilities for our members going forward.

6. In general, our annual income from member subscription is RM4 million. Based on our budget for FY2025, recurring expenses covering salaries (excluding F&B related salaries) and non-maintenance related expenses amount to RM5 million. There is a shortfall of RM1 million, equivalent to needing an additional RM21 in monthly subscription from each Ordinary Member and Corporate Representative to breakeven.
7. When adjusted for inflation (based on the national CPI), the monthly subscription of RM70 since the year 2010 would be equivalent to RM96.76 in the year 2025. This substantiates the proposed increase of the monthly subscription to RM100.

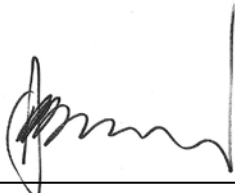
<b>Year</b>	<b>CPI</b>	<b>Ordinary subs (RM) 70</b>
2010	1.62	71.13
2011	3.17	73.39
2012	1.66	74.61
2013	2.11	76.18
2014	3.14	78.57
2015	2.1	80.22
2016	2.09	81.90
2017	3.87	85.07
2018	0.88	85.82
2019	0.66	86.38
2020	-1.14	85.40
2021	2.48	87.52
2022	3.38	90.48
2023	2.49	92.73
2024	1.8	94.40
*2025	2.5	96.76

\* For 2025, CPI forecasted to be 2.5%

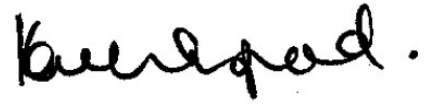
8. Therefore, the Management Committee hereby seeks the support and understanding of all members for an increase in the monthly membership subscription from RM70 to RM100 which would allow the Club to operate and function sustainably.
9. The membership subscription for Associate Members and Junior Members would not be raised and will remain at RM20.
10. A comparison of the present membership subscription rates for The Sarawak Club compared to the other private members' clubs in Kuching and Kota Samarahan follows:

	<b>The Sarawak Club</b>	<b>The NorthBank Club</b>	<b>Samarahan Country Club (non-golfing)</b>	<b>Kelab Golf Sarawak (non-golfing)</b>
Ordinary Member	70	110	100	150
Associate Member	20	20	50	13
Junior Member	20	20	50	23

Dated: 20 May 2025



**WILSON TAN SWEE KWANG**  
(Membership No. T888)  
Proposer for the motion



**Karen Shepherd**  
(Membership No. S356)  
Secunder for the motion

## MOTION NO: AGM/2025/02

### **APPROVAL TO BUILD AN EXTENSION TO THE KITCHEN FOR UP TO A SUM OF RM2,000,000.00.**

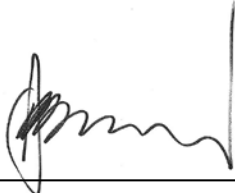
To build an extension to the kitchen at a total cost of up to RM2,000,000.00 (Ringgit Malaysia Two Million), and that the Management Committee is authorized to award the tender for such works to the qualified contractor after due process of having conducted an invitation to tender based on the project design by professional architect firm SML Architects; and to expend the sum of up to RM2,000,000.00 (Ringgit Malaysia Two Million) for the said purpose.

### **EXPLANATORY NOTES TO THE MOTION**

1. The popularity of the club's food and beverage facilities, particularly during peak periods, has put a strain on the kitchen facilities. This is due to significant growth in demand from in-house patronage since the last expansion in 2007, plus the addition of a new dining space in 2019 at the Poolside Terrace, along with the introduction of a new takeaway service which averaged daily sales of RM2,491 in 2024
2. Longer waiting times for food delivery were a common complaint thread arising from the survey of our club facilities and services that was conducted in November and December 2024. The need for a kitchen extension has also been flagged by the Clubhouse Extension Project Working Sub-committee.
3. We have also faced problems of limited storage for food supplies that are needed to cope with demand. In the past 2 years, twice a year, we needed to hire a 20' reefer (container freezer) solely for storage of frozen food supplies. The expansion of the kitchen would incorporate bigger freezers and chillers, and dry stores to meet our operational needs.
4. A larger kitchen would enable the kitchen team to get more work done, more efficiently, all of which should lead to shorter waiting times for food orders and a better dining experience, overall.
5. The expansion of the kitchen would also allow for increased menu options or additionally lay the foundations for a future expansion of the Hornbill Restaurant. Alternatively, the extra kitchen space could service a completely new restaurant come the next phases of renovation.
6. The estimated cost of RM2,000,000 covers the building construction and also includes additional equipment and fixtures for the kitchen. The additional kitchen equipment and fixtures are estimated to cost RM500,000.
7. The work is to be fully funded from the Club's reserves. There will not be any request for a loan from members for the intents of this Motion.
8. The work duration is estimated to be 9 months. The intention is to have the existing kitchen in operation throughout the renovation period except for a small period when the old and the new kitchen would be integrated. There will undoubtedly be inconveniences but we will take steps to minimize disruptions.

9. The Management Committee will conduct an invitation to tender based on the project design by the appointed consultant architect, SML Architects. The Management Committee will review the tenders and award the tender for such works to the qualified contractor.

Dated: 20 May 2025



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**WILSON TAN SWEE KWANG**  
(Membership No. T888)  
Proposer for the motion



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**Karen Shepherd**  
(Membership No. S356)  
Seconder for the motion

# MANAGEMENT COMMITTEE 2023-2025



**WILSON TAN**  
President



**PETER CHIN**  
Deputy President



**KAREN SHEPHERD**  
Honorary Secretary



**SPENCER LAI**  
Honorary Treasurer



**CHRISTOPHER TAN**  
Catering Member



**HENRY HO**  
Bar Member



**BRUCE SIM**  
Games Member



**PETER HO**  
Sports Member



**TAN BOON HUA**  
Swimming Member



**GEORGE CHAPMAN**  
Entertainment Member



**JOSEPH SIM**  
House Member

# NOTICE OF ANNUAL GENERAL MEETING 2024

## ANNUAL GENERAL MEETING

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Notice is hereby given that the Annual General Meeting of all Honorary Life and Ordinary Members of the Club will be held on **Sunday, 23 June 2024, 10.00am at the Hornbill Restaurant.**

### AGENDA

1. President's Address.
2. To confirm minutes of the last Annual General Meeting held on Sunday, 18 June 2023
3. To receive, consider and approve the Committee's Report and Financial Statement for the preceding financial year.
4. To elect and appoint the following for the ensuing year:
  - a. The Auditors
  - b. Three (3) Officers for the purpose of Section 9 (b) of the Societies Act 1966.
  - c. To appoint a Public Officer for the purpose of Section 9 (c) of the Societies Act 1966.
5. To transact any other business of which due notice has been given or which if raised without due notice, is admitted for discussion by a majority of members present and voting provided that no motion for the amendment or repeal of any existing Rule or the making of any new Rule shall be discussed unless due notice thereof shall have been given in accordance with Rule 32.



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**KAREN SHEPHERD**  
**Honorary Secretary**  
4 June 2024

# MINUTES OF ANNUAL GENERAL MEETING HELD ON 23 JUNE 2024, 10.00 AM AT THE HORNBILL RESTAURANT

## ATTENDANCE LIST

### PRESENT:

**WILSON TAN SWEE KWANG**  
PRESIDENT

**PETER CHIN MUI KHIONG**  
DEPUTY PRESIDENT

**KAREN SHEPHERD**  
HONORARY SECRETARY

**SPENCER LAI CHANG YAW**  
HONORARY TREASURER

**NIGEL THOMAS GEIKIE**  
BAR MEMBER

**CHAN KIM KUAY @  
CHRISTOPHER TAN**  
CATERING MEMBER

**GEORGE ALBERT  
WILLIAM CHAPMAN**  
ENTERTAINMENT MEMBER

**BRUCE SIM KUAN YUEN**  
GAMES MEMBER

**JOSEPH SIM EN MIANG**  
HOUSE MEMBER

**PETER HO CHING HIN**  
SPORTS MEMBER

**TAN BOON HUA**  
SWIMMING MEMBER

## MEMBERS IN ATTENDANCE

No.	Club No.	Name
1.	A053	AU YONG KAR CHUN, TIMOTHY
2.	A140	ANG ENG HAN, JERRY
3.	A157	ALEXANDER, ROBERT IAN
4.	A161	AZLAN BORHAN MOHAMAD
5.	A165	AU SIEW YEN, BEN JOSEPH
6.	A170	ANG CHENG KHOON, RICHARD
7.	A205	ALEXANDER MARVIN MANZES
8.	A230	AUTAR SINGH A/L NIRANJAN SINGH
9.	A242	AHMAD ZAIDI HATTA
10.	B007	BRODIE ROBERT HARRY
11.	B047	BONG KIM YAM, ANDREW
12.	B079	ELIZABETH ANAK ACHENG
13.	B085	BONG TECK KHIN, ALAN
14.	B113	BURLEY, NIGEL PHILIP
15.	B125	BONG SHIAW KONG
16.	B135	BONG FOOK CHAN
17.	B147	BONG PING SING
18.	C028	CHIN ALFRED
19.	C043	IAN DEANS MCKINNON
20.	C111	CHEW POK OI
21.	C124	CHAI MING SIANG
22.	C125	CHIN THEN SIN
23.	C131	CHAN TEIN ANN, JACKSON
24.	C145	CHAN ENG CHOON, CHRISTOPHER
25.	C146	CHIN MUI KHIONG, PETER
26.	C157	CHAN KIM KUAY @ CHRISTOPHER TAN
27.	C223	CHUO KONG UH, DOMINIC



No.	Club No.	Name
28.	C254	CHAI MUI SENG, PETER
29.	C301	CHIEW PANG MING, CLEMENT
30.	C305	CHUO KUONG HANG, HENRY
31.	C328	CHUO MUI TEE, ANTHONY
32.	C346	CHAN HUA KHENG
33.	C353	CHAN, DUNSTAN
34.	C399	CHIAM TOW LIANG, FREDDIE
35.	C420	CHAN CHAW CHUAN
36.	C426	CHAI CHIN SIONG, STANLEY
37.	C445	CHIN KHOON HO
38.	C450	CHONG YED LU, ANNE
39.	C453	CHIN, ALEXANDER
40.	C461	CHIN VEI CHING
41.	C507	CHAN MEI LEE, JUNE
42.	C513	CHONG SIN HIAN, BRIAN
43.	C550	CHEW SWEE MEI, ARLENE
44.	C557	CHUA YAW CHIANG
45.	C595	CHIN, IVY
46.	C622	CHIENG TUNG UNG, DAVID
47.	C645	CHUA JIUN YIH
48.	C674	CHONG PHANG PAKYEW, HENRY
49.	C698	CHAPMAN, GEORGE ALBERT WILLIAM
50.	C706	CHAI KOW LIM, ALEX
51.	C707	CHIN LEE HIN, AUGUSTINE
52.	C721	CHUA YING YING
53.	C726	CHOO CHENG TECK
54.	C729	CHUA BENG CHENG
55.	C737	CHONG THIAN POH
56.	C752	CHANG MING TONG
57.	C757	CHEW VUN YANG, REUBEN

No.	Club No.	Name
58.	C774	CHUO CHUNG KING, JAMES
59.	C778	CHIENG YU NIENG
60.	C788	CHIN SONG PHIN, DORA
61.	C797	CHAN CHUN HUA, MARCUS
62.	C799	CHAN HON CHUIN, EDRIC
63.	C820	CHAPMAN, MARIE ESTHER ELIZABETH
64.	C825	CHEU TECK HONG, BRYAN
65.	C851	CHAI POH FATT
66.	C855	CHEE TECK KHIAN, SIMON
67.	C860	CHAPMAN, SEAN VINCENT FRANCIS
68.	C889	CHUA TJIA YOONG, MATHEW HILARY
69.	C930	CHOO YEE RONG, WILBUR
70.	C935	CHAI KER CHEE, ALDDY
71.	C952	CHONG MUI FONG
72.	C959	CHAI KER SZE, ALVY
73.	C970	CHUNG KIAN KUEK
74.	D026	DRURY, SUSAN @ SURAYA ABDULLAH
75.	D046	DIOR AK SINGGAN @ WALTER DIOR
76.	D050	DEVI, C.R. BEENA
77.	D051	DRAHMAN BIN JALADIN
78.	E023	EE GUAN TECK
79.	F048	FOO FOOI CHIN , MARINA
80.	F076	FREY, FRANCOIS ROBERT
81.	F098	FOO JIN SEN, DESMOND
82.	G012	GUHA, ANITA
83.	G057	GOH SWEE CHAU, DAVID
84.	G060	GOH LENG YEU
85.	G065	GOH GEK BOI, MARIAN

No.	Club No.	Name
86.	G075	GOH PHEH HIA
87.	G092	GO YU SUK, ALEX
88.	G095	GOH HUI PING, TERENCE
89.	G114	GEIKIE, NIGEL THOMAS
90.	G116	GOH HUI EE, LAURA
91.	H001	HO LEE SENG, GILBERT
92.	H003	HO TZE PING, NATALIE ELIZABETH
93.	H009	HO LAY SENG, HENRY
94.	H055	HO CHING HIN, PETER
95.	H084	HORIEH DATUK ABG HJ ZAINUDDIN
96.	H085	HATCH , TIMOTHY
97.	H107	HSIUNG KWO HWA
98.	H135	HO MENG CHONG, VINCENT
99.	H136	HENG, JOHN PAUL
100.	H160	HII IK MING, ROSE
101.	H177	HII TECK MIEW , MICHAEL
102.	H179	HO MIN SUI
103.	H198	HAN MING CHIANG, DAVID
104.	H231	HII HWANG
105.	H251	HO SWEE FOO
106.	H263	HO BOON HUAI
107.	H269	HENG IK PENG
108.	J078	JAMES AK ENJENG @ SINJENG
109.	J100	JONG FAY LEE, JEFFREY
110.	J112	JONG JUN HIAN, PAUL
111.	J119	JOHAN-JOZEF-HENRI- CUS-MARIA BEECK
112.	J132	JONG JIA CHEN, DENNIS
113.	J138	JONG KAH HOW, FABIAN
114.	K007	KHO KAH TECK, WILLIAM
115.	K073	KUEH HONG SIONG

No.	Club No.	Name
116.	K077	KHO YANG YANG, ANDRE
117.	K090	KIEW JIAT LEONG, JAMES WILLIAM
118.	K103	KHO TECK HOCK, RICKY
119.	K123	KONG FENG NIAN, MICHAEL
120.	K127	KUNG SOO CHING, ANNE
121.	K170A	KHO TING FUNG, SELINA
122.	K175	KHO TENG HONG @ KHO TENG KWANG
123.	K189	KWOK YING TA, ARTHUR
124.	K193	KING CHIU TIONG, FRANCIS
125.	K194	KHO LIK KIAT
126.	K199	KUEK CHOO HUA, DIANA
127.	K209	KUEH SZE KWANG
128.	K262	KOH MUI TONG
129.	K265	KHO XIAO YING, MICHELLE
130.	K311	KHO KAI TZE
131.	K323	KAMALJIT SINGH A/L AUTAR SINGH
132.	K346	KO CHEO KWANG
133.	K357	KOH TZE HERNG, DEVIN
134.	K360	KIUNG KIU XU, DENNIS
135.	L009	LING LEE SOON, ALEX
136.	L055	LEONG CHIN HIN
137.	L060	LIM, EDDIE WING HING
138.	L074	LEE CHIN SAN, ELIZABETH
139.	L112	LIU, JOSEPH SHAN FAH
140.	L123	LIM KUAN YEW
141.	L224	LEE CHEN PIN, GAVIN
142.	L230	LAW HANG MENG, DANIEL
143.	L235	LIM THIAM SENG, PETER
144.	L236	LIEW JOO KONG, STANLEY
145.	L286	LIM HENG CHOO

No.	Club No.	Name
146.	L306	LAW THIAN TECK, VICTOR
147.	L331	LIM CHOO HOCK
148.	L362	LIM AI SIOK, IRENE
149.	L384	LEE POH LENG, SANNY
150.	L427	LIM MUI GUA, NADIA
151.	L456	LING SHENG KHING, FELIX
152.	L465	LING KHAI SING
153.	L469	LIM JOO KIONG
154.	L493	LO JIM PING
155.	L497	LAI KEE WOO, JOHN
156.	L509	LAU HUI KIONG, JEFFREY
157.	L563	LIM SHOOK CHIAN, MICHELLE
158.	L569	LIEW SIEW LIAN, ADELINE
159.	L596	LEE SAN SAN
160.	L615	LIEW TZE VUI, KRISTINE
161.	L641	LAW YEW KIUNG
162.	L646	LIM GHIM KHENG , NELSON
163.	L661	LEE THIAN SOONG, LAWRENCE @ LIM KIONG KEE
164.	L675	LAU HUI MING
165.	L741	LAU CHAI SING
166.	L765	LEE MUI JOON, ALICE
167.	L775	LEE KEOK KHIONG, JOHN
168.	L777	LAU CHUI ENG, TONY
169.	L780	LO YUNG SEN, ANDY
170.	L782	LAW FUNG KING, RICHARD
171.	L784	LIEW KOK CHENG, JOEY BENEDICT
172.	L822	LIM CHUNG HONG, JUSTIN
173.	L836	LING LEE LEE
174.	L840	LAU TING WAI, SIMON
175.	L857	LEE KWAN YU, DANIEL
176.	L868	LAI MUK PO

No.	Club No.	Name
177.	L881	LIM SIAW HUI, VANESSA
178.	L904	LIEW KOK SU, ALVIN ALPHONSE
179.	L921	LU YEONG ZEN, LAWRENCE
180.	L931	LAU KAH LEONG, EMILIO
181.	L935	LEE CHUN HIAN, DENNIS
182.	L956	LAI CHANG YAW, SPENCER
183.	L965	LIM KIM CHENG, ANALISSA
184.	L980	LIM HAN WEI, KENNETH
185.	L991	LAU SUE HA @ ALICE LAU SUE SIA
186.	L1055	LIM YEE HUI, NATALIE
187.	L1073	LAW PUANG RONG, KELVIN
188.	L1077	LAU SHENG KAI, JOSHUA JONATHAN
189.	L1088	LAU SHENG FERN, JOELLE NATALIE
190.	L1093	LEE KUAN HUI, ERIC
191.	L1094	LEONG, LINA
192.	L1112	LAW DA RONG, HAROLD
193.	L1137	LIM ZUNE SHING
194.	L1139	LIM SENG KHAI
195.	L1157	LAU YEW KIM
196.	M128	MICHAEL MANYIN AK JAWONG
197.	N078	NGUI LIU LING, NANCY
198.	N150	NAI ENG SENG
199.	N159	NGU KEE TIONG
200.	N168	NG HOONG PHAK
201.	N169	NGU YU SIENG, EVON
202.	N172	NG YEN YEN, GRACE
203.	N193	NG LIN XIAN, ASHLEY
204.	N211	NG YUNG ERN, JEREMY
205.	N223	NOR AISHAH TAN BT. ABDULLAH

No.	Club No.	Name
206.	N226	NG CHEN LING, JACQUELINE
207.	N228	NAI KIAN TIONG
208.	N230	NG SOI MOI
209.	O029	ONG TAI LEE, COLIN
210.	O121	ONG WEI WEI
211.	P042	POH CHAI KIONG, ALBERT
212.	P054	PUI, MICHEAL
213.	P060	PEI CHER SIONG
214.	P065	PHANG KANG VWI, GERALD
215.	P074	PANG KIA SIEW
216.	P099	PHILOMINA KONG LY HUA
217.	P126	POH IK LIN, SHANNEN
218.	P132	PUI, BRENNAN
219.	P148	PHUAN YI YI, SARA
220.	R040	RANGES NYANGOB, MICHAEL
221.	R054	RITCHIE, JOHN GEORGE
222.	S001	SHEPHERD, RICHARD FERGUSON
223.	S025	SAHATHEVAN , DESMOND ANURA
224.	S027	SHEWRING, KATHLEEN TEO WHYIE HUE
225.	S030	SATEM, MOHAMED AMIN
226.	S033	SIM KUAN YANG, DEREK RODNEY
227.	S059	FRANCIS FOONG KAM HING
228.	S065	SIM TECK HOW, SIMON
229.	S115	SIM TECK ANN
230.	S120	SMITH, DAVID HILTON
231.	S127	SONG TIN KUET, STANLEY
232.	S141	ATON BINTI SHAMIT
233.	S163	SIM EN MIANG, JOSEPH
234.	S231	SIM CHO PHONG

No.	Club No.	Name
235.	S278	SIM KUAN YUEN, BRUCE GARVIN
236.	S280	SIM CHIN KHENG
237.	S289	SATEM, PAUL AMIN
238.	S321	SIEW WOO TECK
239.	S356	SHEPHERD, KAREN
240.	S381	SIM BONG HENG
241.	S455	SIA TZE YONG
242.	S446	SIA CHEN LUNG, LESTER
243.	S456	SIM KWAN TZE, BRIAN BERNARD
244.	S502	SIM HENG POH
245.	S532	SIM HENG TAK
246.	S719	SNG WEE TAT
247.	T003	TIAN NYAN FATT, ROBERT
248.	T056	TING KUANG KUO, ALEX
249.	T169	TEO YANG TUAN
250.	T183	TANG TUONG HOCK, GABRIEL
251.	T209	TANG KING HUNG, FRANK
252.	T232	TING TIEW KING, JOSEPH
253.	T236	TAN AH LIM, CLARENCE
254.	T245	TIEW SII MEW, SAMUEL
255.	T272	TENG LUNG HIUNG, SIMON
256.	T291	TEO SIANG YANG, BILLIE
257.	T302	TING ING SUN
258.	T312	TAN SIANG, CONSTANCE
259.	T316	TIONG KING SIONG, ANTHONY
260.	T360	TING KAIK HANG, JARIS
261.	T366	TEO YU TECK, GABRIEL
262.	T394	TAY AI LIN
263.	T403	TAN HUI KEE, VICKY
264.	T437	TOPPING, DAVID FREDERICK

No.	Club No.	Name
265.	T448	TING LIK KIUN, ALEX
266.	T462	THEN SHIAW HIUNG
267.	T470	THAM CHUNG MENG
268.	T512	TING HUNG NIU, CHERYL
269.	T531	TAN WEE PING, BRYAN
270.	T533	TING KUNG HIENG
271.	T607	TAN GEE HO, WILSON
272.	T627	TING HUONG SHEU
273.	T628	TING HOUNG SUNG
274.	T638	THAM CHUNG MUN
275.	T683	THENG CHEW LUON, DESMOND
276.	T702	TAN, CHRISTINE
277.	T741	TEO ENG LAI
278.	T745	TAN BOON HUA
279.	T749	TEO PEI YUEN, MELISSA
280.	T753	TAY HAN PIAW
281.	T754	THAM WANYI
282.	T761	TAN HUN SEANG
283.	T770	TEO TSEZ HOWE, ROBIN
284.	T776	THAM WANYENG
285.	T826	TAN HON GUAN
286.	T838	TEO CHEE KIAN, PATRICK
287.	T846	THAM TAT WENG
288.	T855	THAM WAN KEI
289.	T866	TING LIAN HOCK, JOSEPH
290.	T873	THAM WANTENG
291.	T875	TING CHOW MIN
292.	T883	THAM TAT WAI
293.	T885	THAM WAN YAN
294.	T888	TAN SWEE KWANG, WILSON
295.	T929	LO EK YONG @TAN EK YONG TAN EK YONG, ERIC

No.	Club No.	Name
296.	T946	TAN GUAN CHEN
297.	V005	VOON EWE HUAT, WILLIAM
298.	V018	VOON GEK KEE
299.	V022	VOON JAN POH, CHARLES
300.	V031	VONG LING KOOI, LYDIA
301.	V035	VOONG HON FONG, EILEEN
302.	W001	WEE LIANG CHIAT, RICHARD
303.	W008	WEE SENG LEE, MELVIN
304.	W070	KATHERINE ONG HEOK YAN
305.	W078	WEI HUA SING, COLIN
306.	W114	WONG SIEW CHOW, DAVID
307.	W122	WONG CHYN HUA @ WONG YIEN HUA
308.	W129	WONG MUN WAH
309.	W144	WONG CHAN PING, GABRIEL
310.	W145	WONG CHUNG-HO, AUGUSTINE
311.	W156	WONG LUA MING , JOSEPHINE
312.	W162	WEE HONG GUEP
313.	W166	WEE SENG KEE, ALVIN
314.	W177	WONG GUAN WEE, JOSEPH
315.	W182	WONG MEE LING, LUCY
316.	W222	WONG SIEW EE, JANIE
317.	W226	WONG CHANG HOE, MAX
318.	W227	WEI HUA BENG, JEFFREY
319.	W280	WONG, GERALDINE LANAI
320.	W305	WANG HOCK LAI, ANDREW
321.	W319	WEE FRANCIS
322.	W328	WONG KEE HOCK
323.	W332	WONG CHING MEE, SELINA
324.	W333	WONG KAI MING, FREDERICK
325.	W337	WONG CHIN KEONG, ANDREW

<b>No.</b>	<b>Club No.</b>	<b>Name</b>
326.	W349	WEE WEI SI, NIGEL
327.	W378	WEE WEI YANG, DARREN
328.	W395	WONG YUN YONG, CHRISTOPHER
329.	W407	WONG KING KIU
330.	W421	WONG YUN WEI, KIMBERLEY
331.	W456	WEI JUI FUNG
332.	W466	WEE KIM HIEN
333.	W468	WONG YIENG LING, ALEXANDER
334.	W471	WONG LI CHING
335.	W490	WONG YEN KING, DESMOND
336.	W506	WONG CHIH YEING, MICHAEL
337.	Y086	YEOH GIM SUAN
338.	Y115	YEO NGANG HIONG
339.	Y127	YIIN SOON KIONG, LAURA
340.	Y163	YONG LIN LIN, LOUIS
341.	Y177	YEO KIM TECK
342.	Y181	YONG HUA KONG
343.	Y193	YEO CHONG LENG, BERNARD
344.	Y216	YAP KHAN NIE
345.	Y247	YONG DEE HIENG, DICKSON
346.	Y248	YU KOK LEE
347.	Y268	YONG ZHEN HERN, ELZENDHER

## 1 ESTABLISH QUORUM

Ms Karen Shepherd (S356) (hereinafter referred to as the “Honorary Secretary”) informed the Annual General Meeting (hereinafter referred to as the “Meeting”) that the number of members registered as at 10.02am was 102 and confirmed that the requisite quorum under Rule 28.7 had been attained and therefore the Meeting could commence. The Honorary Secretary welcomed all members to the Meeting and extended her appreciation to the members for their attendance.

## 2 OPENING

The Honorary Secretary then proceeded to establish the ground rules for the conduct of the Meeting. She emphasized that:

- i. Members were advised to either switch off their mobile phones or to put them in silent mode. Members wishing to answer a call were to do so outside of the Meeting room;
- ii. Members were to conduct themselves with proper decorum throughout the Meeting;
- iii. Members were to observe proper time management;
- iv. Members were reminded to speak on-topic;
- v. Members must state their name and membership number before speaking; and
- vi. Members were to address the Chair when speaking, while the floor was to respect the speaker and make sure that he/she was not interrupted.

## 3 APPOINTMENT OF RETURNING OFFICER AND SCRUTINEERS

For an efficient proceeding of the Meeting, the Management Committee proposed that the Meeting appoint 1 (ONE) Returning Officer and 2 or 3 (TWO or THREE) Scrutineers first, to proceed with processing and counting of the proxy votes.

Mr. Yeung Lok Hin (L633-1) volunteered as the Returning Officer. Dr. Timothy Hatch (H085), Mr. David Frederick Topping (T437) and Dr. Ong Wei Wei (O121) volunteered as the scrutineers. The Meeting adopted the appointment of the Returning Officer and three Scrutineers.

The Honorary Secretary stated that the proxy votes had been accepted up to 5pm on Thursday 20 June 2024 as per Club Rule 28.5. General proxies were not allowed.

The Honorary Secretary then informed that under Rule 28.2, every Meeting in the Club shall be chaired by the President, and she proceeded to hand over the chair to the President.

## 4 PRESIDENT'S ADDRESS

Mr. Wilson Tan Swee Kwang (T888) (hereinafter referred to as the "President") welcomed all members attending the Meeting.

He proceeded to address the Meeting as follows:

"Good morning fellow members, Past Presidents, Datuks and Datins. Welcome to the Annual General Meeting for 2024. This is the most important meeting of the year for our club. It is the proper platform for our members to raise issues, hear motions and, most importantly, to vote on the future of our shared facility. Your participation is vital to any future plans, and we thank you for taking the time on a Sunday morning to be here.

We have six motions for your consideration today, four of these interlinked. These set out a vision for the Sarawak Club over the next several years. These will provide our club with a sustainable basis for operations, a strong financial footing and the potential for expansion as both the city and our membership change and develop. To paraphrase the late Queen Elizabeth, 'preferences may vary', but we sincerely believe that this package is a balanced provision for the future of our club for all members, both current and to come.

These motions, with their explanatory notes, have been displayed at the club and are included in our Annual Report. The reports from Management Committee members are also invaluable sources of information, including my own 'Message from the President'. I hope that you have all been able to study these in detail.

I am taking this opportunity, however, to deliver an alternative address, especially in the light of our town hall meeting held earlier this week and numerous conversations and dialogues in the interim. This is with the aim of addressing some of the concerns and also the support we have received since the publication of our report. For this, I will focus on the four interlinked motions, leaving Motions 5 and 6 as a matter of simple compliance and preference respectively.

First, I would like to say that this package before you today is the result of extensive discussions, hours of meetings of both the Management Committee and various sub-committees, all representing members. It is the result of conversations with our management team, supported by data, and also the staff who keep our facilities running smoothly on the ground. It is even based on a survey of the members which produced a wish list for the club: day care facilities, a spa, increased restaurant space, new restaurants, more parking and a climbing wall being just a few examples of the requests we have received.

All this has been interpreted by our professional architect who brought us the previous round of renovations, all well-received, and tempered by our esteemed Treasurer who has told us what we can best afford.

This is now the venue for us to hear from you, the members, as the owners of this facility, to whom the Management Committee is ultimately responsible. It is also the venue for each member to listen to other points of view among our 4,000-strong membership, each with their own ideas, hopes and aspirations for club life. At the end, we will vote. It is an imperfect system, but it is the best we have. So once again, I thank you for your participation. Do not worry. Consultations on the details will continue. But today we ask you to decide on the financial package that will allow the renovations to proceed.



## Rationale for the motions

For the rationale behind the motions, I would like to start with a simple fact. This club runs at an operational loss if left to rely on subscriptions alone at their current rate. This is worth repeating and rephrasing. Without F&B contribution and without the entrance fees, primarily from junior conversions, this club runs at an operational loss.

Yes, we are in a solid financial position right now. Our bottom line has never been healthier, and our reserves are substantial. We were able to rely on those reserves to ride out a global pandemic and financial crisis. But the reality remains: those reserves have been built from two income streams – our F&B contribution and our entrance fees.

After our losses during the Covid-19 restrictions, both of these have been exceptionally high. In the last two years, some members rushed out to eat and others rushed to beat the membership cap and convert their children. Our takeaway service has been hugely popular, and this has put cash in our coffers. But all this has put a strain on our kitchen and exhausted our membership cap.

We have all been told that it is illogical to raise the subs while the club continues to make money. But we must plan for the future. The entrance fees of RM1.2 million will be significantly reduced by more than half next year. Our F&B must continue to compete. We cannot wait until we start eating into our reserves. None of us, not least the Management Committee, want to return to the days when we had RM300,000 left in the bank, some of that owing to members awaiting transfer fees. Sadly, even then, the members refused to increase the subscriptions, only finally agreeing to a mere RM15 increase per month, after a passionate appeal from Past President Shookry Gani.

There are two things that every Management Committee tries to avoid at all costs – a subs increase and a price increase for F&B. There is no joy for any of us in doing this, only brickbats! But one or the other must happen or next year we risk being in deficit. We have two ways to increase our income – a subs increase, which is on the table for your consideration, and an increase in the membership cap, also on the table.

We know that many of our members want Junior conversions to continue. Many of you have children who will miss out on this opportunity which other members have been able to take advantage of. But 500 extra members will put even more strain on our facilities. So, here we are, bringing you a programme of renovations, both to improve the club experience for existing members and to cater for new ones.

The first round of designs presented to the Management Committee incorporated a full wish list. Expanded kitchens, more parking, extra restaurant space, more sporting facilities. But, this was priced at RM24 million and would have put the club in financial jeopardy. So, we have been more prudent. This round of renovations lays the groundwork. It will allow the kitchen to keep up with the demand and its essential role in raising revenue for the club. It will allow the club to continue catering for banquets without undue disruption to the members. It will position the club for a period of growth, both in its membership and in its facilities in the future.

We have listened to all the suggestions raised in the last few weeks. ‘Don’t touch our tennis courts’. ‘More for pickleball’. ‘A different design’. ‘A design competition’. ‘Use the off-site parking and make them walk’. Just to name a few. These are all valid opinions, and we will take them all into consideration when it comes to the allocation of space. To be frank, we do not believe our staff should monopolise the public parking designed for patrons of the

amphitheatre and Reservoir Park on a permanent basis. We are a private members club and we should be neighbourly at least.

That being said, an equal number of members have praised the renovation scheme and are looking forward to a new look club. So this is where we are today. We are voting on a financial package that will allow the club to proceed with a programme of improvements and will provide financial sustainability for the future. We are voting on the ability of our existing members to receive the privileges of Junior conversions enjoyed by the forebears. As I have already mentioned, consultation on the details will continue. But we must set the big picture in motion today or nothing can progress.

If the first motion is not passed, to raise the subscriptions, then we cannot, in good conscience, proceed with any of the others. Renovations, even up to RM8 million, would drain the reserves. With no subs increase, we will need those reserves to sustain the club financially in the future. We cannot welcome new members without sufficient basic services. This is why we are asking you to vote now, first for the subs increase and then for important improvements which would allow for an increased membership cap and future expansion in the services. This is why the motions are all interlinked.

We cannot proceed without your support. This is your referendum. We have done our best to represent the collective wishes of all members. We are, after all, your representatives. But we believe in this package. We believe it will provide an exciting new future for this venerable old club for which we are custodians.

### **Recognition and appreciation**

Finally, I wish to acknowledge the key people who have given so much to uplift the Club. My stable of Committee Members, the various sub-committees and the many key individuals who have immensely contributed time and effort, pro bono. A special mention to Past Presidents Dato Richard Wee and Mr. Melvin Wee, the Honorary Legal Advisor Mr. Chew Pok Oi, and our finance advisor Mr. Hudson Chua for their service and learned advice, keeping us on an even keel. The Management at the club, led by General Manager Mr. Robert Brodie and his team leaders have served with dedication and continue to be standard bearers in bringing the Committee's vision into action.

Thank you."

The Honorary Secretary thanked the President for his address. She then invited the members to comment on the points raised in the President's address.

There being no further questions by the members, the Honorary Secretary proceeded to the next Agenda of the Meeting.

## **5**

### **TO CONFIRM MINUTES OF THE LAST ANNUAL GENERAL MEETING HELD ON SUNDAY, 18 JUNE 2023**

The Honorary Secretary requested for confirmation of the Minutes of the Annual General Meeting held on Sunday, 18 June 2023, 10.00am in the Hornbill Restaurant with reference to pages 22 to 46 of the Annual Report 2023.

The Honorary Secretary stated that the Annual Report 2023 was distributed to all members

a few weeks prior to the Meeting. She invited the members who were present at the last Annual General Meeting to raise any corrections or amendments in the Minutes of the Annual General Meeting 2023.

There being no further comments on the Minutes of the Annual General Meeting 2023, Mr. Melvin Wee Seng Lee (W008) proposed for the Minutes of the Annual General Meeting held on 18 June 2023 to be confirmed. This was seconded by Mr. Derek Rodney Sim Kuan Yang (S033). There being no objection, the Minutes of the Annual General Meeting held on 18 June 2023 were thereby duly adopted by the Meeting.

## 6

### **TO RECEIVE, CONSIDER AND APPROVE THE COMMITTEE'S REPORT AND BALANCE SHEET AND WORKING ACCOUNTS FOR THE PRECEDING FINANCIAL YEAR**

The Honorary Secretary informed that the Committee's Report included the Honorary Secretary's report (pg. 47-48), Catering Member (pg. 81), Bar Member (pg. 82), Sports Member (pg. 83-84), Games Member (pg. 85-87), Swimming Member (pg. 88), Entertainment Member (pg. 89-92) and House Member's (pg. 93) reports. Also, The Independent Auditors' report (pgs. 50-52), Statement of Comprehensive Income (pg. 53), Statement of Financial Position (pg. 54), Statement of Changes in Fund Balance (pg. 55), Statement of Cash Flow (pg. 56) and Notes to the Financial Statements (pgs. 57-79) were in the Annual Report 2023 for members' scrutiny. The Honorary Secretary informed that the detailed accounts for Restaurant (pg. 65), Bar (pg. 66), Club activities (pgs. 67-70), Club functions (pg. 71) and Schedule of Other Operating Expenses (pg. 80) were also disclosed in the Annual Report 2023.

As was practised in previous years' Annual General Meetings, President proposed for all the reports to be adopted collectively.

The Honorary Secretary then invited the members to raise questions or comment on the Reports and the Financial Statements as contained in the Annual Report 2023.

Mr. John George Ritchie (R054) commented that the Crowe Malaysia had been the auditor for too long and he suggested that a new auditor be appointed for the following term as a matter of good corporate governance, especially when the club was planning to spend a lot of money. If the Motion for renovations was approved, he hoped that the Management Committee would appoint a different auditor. The Honorary Secretary commented that the appointment of the Auditors would be covered in the next item on the Agenda.

Mr. Alexander Chin (C453) had several queries on the financial statements:-

(1) Did the Management Committee have the breakdown of the revenue from the F&B to provide an understanding of where its revenue was from; i.e. banquets, Mainhall, Badger Bar or even takeaways?

(2) Where did the income from the golf resort derive from? He referred to the reported rental income of RM12,000 per annum and the revenue entitlement from SCC of RM198,000.

Mr. Spencer Lai Chang Yaw (L956) (hereinafter referred to as the "Honorary Treasurer") stated that the sales breakdown of the F&B outlets for FY2023 were as follows:-

- i. Hornbill Restaurant recorded RM3.8 million of sales,
- ii. Mainhall, Poolside Terrace, Badger Bar and Eagle Arms recorded RM4.2 million of sales, and
- iii. Rajah Room recorded RM292,000 of sales.

Mr. Chin queried how much each outlet had contributed to the nett surplus of RM418,934. The President commented that the breakdown of the Restaurant sales was included in the Notes of Accounts in the Annual Report 2023.

Mr. Peter Chin Mui Khiong (C146) (hereinafter referred to as the “Deputy President”) commented that the contribution from the food sales was RM426,244 while the beverage operations generated a deficit of RM7,710.

Mr. Alexander Chin (C453) asked again for the breakdown of the contribution of RM426,644. He opined that it was important to know how much was contributed by banquets because Motion No.: AGM/2024/02 claimed that the banquets were a significant component and thus the plan to build more car parks.

The Honorary Treasurer clarified that RM426,644 was net contribution from the Food operations, from all outlets. The Hornbill Restaurant’s revenue was RM3.8 million, of which RM1.4 million was from banquets. So, the issue of lack of car parks was mainly from demand from our own members coming for casual dining. The data supported this.

Mr. Chua Yaw Chiang (C557) commented that during the town hall meeting, it was explicitly mentioned that the revenue from the Restaurant helped to subsidize the subscriptions, which was what Mr. Alexander Chin was asking about.

Mr. Clement Chiew Pang Ming (C301) shared that he did often come in the evenings and car parks were always available. He was aware that during banquet periods, parking was an issue. He felt that if the number of parking spaces was inadequate, then priority should be given to members, and guests should be directed to park outside. He proffered an estimation that the cost per parking bay was RM67,000 and surmised that the club would never earn enough from car parking fees to cover the costs. He continued to suggest that the Management Committee should approach the government to ask for the Amphitheatre land.

Mr. Melvin Wee Seng Lee (W008) suggested, as a point of order, that the Management Committee focus on the item in the Agenda, which was to confirm the Committee’s Report and Financial Statements of the Club. He noted, from the Annual Report, that the revenue from the Restaurant was about RM8 million and after cost and overhead costs, the club generated a surplus of RM426,644. The revenue of RM8.4 million from the Food included sales from the Hornbill Restaurant, Mainhall, Rajah Room, Poolside Terrace and Badger Bar. For Hornbill Restaurant, the sales recorded was RM3.8 million and that included members’ walk-ins as well as other categories like banquets etc. The RM3.8 million not only covered banquets but also all Restaurant sales from the Hornbill Restaurant.

The Honorary Treasurer commented that banquet sales rose by RM636,000 or 83%, as compared to FY2022. The increase was due to the return of normalcy after Covid-19 lockdowns.

The Honorary Secretary clarified that all the Club’s F&B income came from members, either for their own food and beverages or from their guests. Every single banquet is booked and hosted by a member. The Club was a private members’ club and we did not operate on any other basis.

The Honorary Treasurer responded to Mr. Alexander Chin's earlier query about contribution from the Samarahan Country Club. RM198,903 was the club's revenue entitlement from Samarahan Country Club derived from 5% of their gross income in accordance with the Memorandum of Agreement between the two clubs. There was additionally RM12,000 in rental income.

There being no further questions by the members, the Honorary Secretary requested that the Meeting move to confirm the Committee's Reports collectively. The Honorary Secretary requested for a Proposer and a Seconder for all the Committee's Reports, the Balance Sheet and Working Accounts to be confirmed. This was proposed by Mr. Melvin Wee Seng Lee (W008) and seconded by Ms. Wong Li Ching (W471). Thus, all the Committee's Reports, the Balance Sheet and Working Accounts were duly adopted by the Members present.

## 7

### TO ELECT AND APPOINT THE FOLLOWING FOR THE ENSUING YEAR

The Honorary Treasurer responded to Mr. Alexander Chin's earlier query about contribution from the Samarahan Country Club. RM198,903 was the club's revenue entitlement from Samarahan Country Club derived from 5% of their gross income in accordance with the Memorandum of Agreement between the two clubs. There was additionally RM12,000 in rental income.

There being no further questions by the members, the Honorary Secretary requested that the Meeting move to confirm the Committee's Reports collectively. The Honorary Secretary requested for a Proposer and a Seconder for all the Committee's Reports, the Balance Sheet and Working Accounts to be confirmed. This was proposed by Mr. Melvin Wee Seng Lee (W008) and seconded by Ms. Wong Li Ching (W471). Thus, all the Committee's Reports, the Balance Sheet and Working Accounts were duly adopted by the Members present.

#### 7.1 THE AUDITORS

The current Auditor of The Sarawak Club was Crowe Malaysia, who were prepared to continue as the appointed Auditor.

Mr. John George Ritchie (R054) restated his opinion that though Crowe Malaysia had done a good job through the years, the Club needed new auditors for good corporate governance.

The President queried whether Mr. Ritchie wished to propose an alternative firm to be the Club's Auditor for the ensuing year. Mr. Ritchie queried whether he could move a motion for the appointment of new auditors. The Management Committee should find auditors for the following year.

At this moment, the Honorary Secretary stated that the number of members registered in attendance in this Meeting as at 10.40am, was 216 members.

The Honorary Secretary stated that the Auditors needed to be appointed at a General Meeting. If this was not achieved today, an EGM would be required. Therefore, it was proposed that the Meeting should vote on the appointment of Crowe Malaysia as the Auditor of The Sarawak Club for the ensuing term.

Mr. Melvin Wee Seng Lee (W008) commented that he believed that there was a proposed Auditor by the Management Committee, i.e. Crowe Malaysia. He remembered years ago

that there were similar issues that were brought up in the AGM. The item in the Agenda was to appoint the Auditors and the Auditors needed to be appointed by the Annual General Meeting. Now, the Management Committee would have already done their due diligence to invite accounting firms who are prepared to serve as the Club’s Auditors. In previous years, there were also comments that were made on alternatives other than that proposed. The Members may bring up certain firms but they may not be ready to serve as the Club’s Auditors and that would be another issue. He proposed that the General Meeting can proceed with the appointment of the Auditors and take into consideration the comments of the members for the next AGM. The Management Committee members would be able to get an indication of accounting firms who would be prepared to serve with their indicative fees and the members could put it to a vote at the next AGM.

The President stated that Crowe Malaysia was the club’s current auditor and they have expressed that they were willing to continue to serve as the Club’s auditor. He recommended that Crowe Malaysia be re-appointed as the club’s auditor for the ensuing term.

Mdm. Anne Kung Soo Ching (K127) asked how long Crowe Malaysia had been the Club’s auditors and what were the fees charged. She recalled that previously, the club’s accounts were audited by Ernst & Young. She opined that the request for a change was good.

Mr. Hudson Chua, the Club’s Advisor on Finance stated that Crowe Malaysia had served since 2015. The President added that the audit fee was RM10,000.

The Honorary Secretary proposed to proceed to vote on the appointment of Crowe Malaysia as the Auditor of The Sarawak Club for the ensuing term. The Management Committee had been satisfied with their services. The vote was by a show of hands. The result was as follows:-

	FOR	AGAINST
By Show of Hands	115	70

The result of the vote on the appointment of Crowe Malaysia as the Auditor of The Sarawak Club for the ensuing term was 115 votes in favour and 70 against. Therefore, the Meeting appointed Crowe Malaysia as The Sarawak Club’s Auditor for the ensuing term.

**7.2 THREE (3) OFFICERS FOR THE PURPOSE OF SECTION 9(B) OF THE SOCIETIES ACT 1966**

The President explained that, by convention, the persons appointed as the three Officers for the purpose of Section 9(b) of the Societies Act 1966 comprised the President, the Honorary Secretary and the Honorary Treasurer. Therefore, the persons who would be appointed for the purpose of Section 9(b) were Mr. Wilson Tan Swee Kwang (T888), Ms Karen Shepherd (S356) and Mr. Spencer Lai Chang Yaw (L956).

Mr. Alex Ling Lee Soon (L009) wanted to bring attention to the Sports Act, which he opined should apply to the Club. He had raised this matter at the Samarahan Country Club and Mr. Brian Chien Chai Ung (C398), the Samarahan Country Club President, had agreed with him. Mr. Ling contended that the Sarawak Club, being a sports club should be under the Sports Act rather than The Societies Act. He urged the Management Committee to look into it for proper compliance. The Honorary Secretary thanked Mr. Ling for the suggestion. The

Honorary Secretary proceeded with the agenda to appoint the three Officers for the purpose of Section 9(b) of the Societies Act 1966, them being Mr. Wilson Tan Swee Kwang (T888), Ms Karen Shepherd (S356) and Mr. Spencer Lai Chang Yaw (L956). This was proposed by Mr. Robert Ian Alexander (A157) and seconded by Mr. Alex Ling Lee Soon (L009), and adopted by the Meeting.

### **7.3 A PUBLIC OFFICER FOR THE PURPOSE OF SECTION 9 (C) OF THE SOCIETIES ACT 1966**

The President explained that the Honorary Secretary was, by convention, appointed as the Public Officer for the purpose of Section 9(c) of the Societies Act 1966. Ms Karen Shepherd (S356) will be appointed as Officer for the purpose of Section 9(c) of the Societies Act 1966. This was proposed by Mr. Alex Ling Lee Soon (L009) and seconded by Mr. Lim Zune Shing (L1137), and adopted by the Meeting.

**8**

**TO TRANSACT ANY OTHER BUSINESS OF WHICH DUE NOTICE HAD BEEN GIVEN OR WHICH IF RAISED WITHOUT DUE NOTICE, IS ADMITTED FOR DISCUSSION BY A MAJORITY OF MEMBERS PRESENT AND VOTING PROVIDED THAT NO MOTION FOR THE AMENDMENT OR REPEAL OF ANY EXISTING RULE OR THE MAKING OF ANY NEW RULE SHALL BE DISCUSSED UNLESS DUE NOTICE THERE OF SHALL HAVE BEEN GIVEN IN ACCORDANCE WITH RULE 32.**

Notice of the Motions and the Preamble were circulated with the Notice of the AGM, and contained in pages 5 to 19 of the Annual Report 2023 (Annexure 1).

### **8.1 PREAMBLE TO MOTION NO.: AGM/2024/01-06**

The President read the preamble as follows:-

“Dear fellow Members of The Sarawak Club,

As the Management Committee, our primary objective is to maintain our exclusivity and desirability as a premier private members’ club in Kuching by ensuring sustainable operations and supporting our growth. Our memberships remain in high demand, both for new applicants and for junior conversions. They are now regularly trading at close to the recently increased price of RM40,000.

But we have now reached our membership cap and junior conversions have been suspended since 2023. Basic services such as parking and kitchen capacity struggle to service current demand, let alone future growth. As such, the Management Committee has identified a need for a programme of renovations, beginning with these two foundational elements of club membership. Our reserves are insufficient to cover these without jeopardizing the financial sustainability of the club. We now must ask the members to support the operational budget and growth of the club’s services through an increase in subscriptions, something we have avoided imposing on members for over a decade, despite significant inflationary pressures.

Therefore, the first package of four motions for consideration by our esteemed members is entirely interconnected, securing the funding to provide for the smooth running of the club through this initial program of renovations and thereafter for expansion of both the

membership and our facilities in the future. Throughout this process, we need to ensure that neither our high standards of service to the members nor our financial viability as an organisation are compromised.

**1. Monthly Subscription Increase – Motion No: AGM/2024/01:** The monthly subscription has remained at RM70 since 2010. The day-to-day operations of the club should ideally be covered by the monthly subscription collection. But this is not the case. As it stands, running the club is reliant on the contribution from F&B operations, notably through banquets, and also on membership conversions. This has become increasingly difficult with the various inflationary pressures that we have had in the last 14 years and the exhaustion of the membership cap. Raising the monthly subscription from RM70 to RM100 will generate the income needed to adequately cover the day-to-day running costs of the club and, furthermore, is vital in financing the renovations package currently under consideration.

**2. Building Capacity – Motion No: AGM/2024/02:** The club is a renowned dining venue and our F&B offerings are by far the most popular facility, with our members regularly entertaining their guests here. First, the club faces a shortage of parking spaces for its current membership of 4000. Secondly, expansion of the kitchen is equally crucial to cope with the growth. A bigger kitchen would allow the club to serve members faster and it also opens up the possibility of introducing increased menu options. The proposed renovations for consideration will enhance the membership experience for all, support the value of our shared asset, build capacity for the future expansion of our membership base and lay the foundations for any future expansion of the facilities. The renovations will be a costly project, estimated at RM12.5 million. Besides tapping into our reserves, we also need to raise additional funds from the monthly subscription, plus from a refundable loan from each member to reach the funding goal.

**3. More Unsubscribed Memberships – Motion No: AGM/2024/03:** The exhaustion of the existing membership cap presents long-term financial challenges. Junior Conversion fees have been a significant source of income for many years. Ordinary Members enjoy the privilege of converting their children into Ordinary Members at a heavily discounted fee as compared to the outright purchase of a membership at the Entrance Fee. The Committee would like to raise the membership cap, but it would be irresponsible to do so knowing that more members would undoubtedly put more strain on the capacity of our existing club house. The proposed renovations will pave the way for considering the admission of new members.

**4. Restructuring the Junior Conversion Fee – Motion No: AGM/2024/04:** The Committee wishes to provide an avenue for members to enjoy the privilege of securing a discounted membership for their children, while at the same time making it equitable across the spectrum of members. The addition of new memberships available for Junior Conversion is therefore an opportune time for a rethink of the junior conversion fee structure. The new fee structure will also reflect the true nature of the exclusivity of membership and serves to supplement the club's reserves for the benefit of all members.

In summary, these four motions collectively aim to ensure the financial sustainability, operational efficiency, and future growth of our club, while maintaining its esteemed status within the community. As a result, consideration of motions 2 to 4 is entirely dependent on the success of motion 1. Should the members decide against an increase in subscriptions, essential for funding the renovations, the interconnected motions will need to be withdrawn. We urge all members to cast their votes in the best interest of the club's long-term prosperity.



**5. Petty Cash – Motion No: AGM/2024/05** seeks to correct the omission in our club’s Constitution, which specifies provision for petty cash in terms of limits and accountability, as it concerns the management of the Club. This was highlighted to the club’s Management Committee in an audit conducted by the Registrar of Societies in July 2023. This motion is essential for compliance to the requirements of ROS.

**6. Conferment of Honorary Life Membership – Motion No: AMG/2024/06**, the Management Committee would like to acknowledge our very own esteemed Ordinary Member, the newly appointed Tuan Yang Terutama Yang Di-Pertua Negeri Sarawak Tun Pehin Sri Dr. Haji Wan Junaidi Bin Tuanku Jaafar, in conferring him as an Honorary Life Member of The Sarawak Club. This is in line with the past practice of the club. Tun Pehin Sri joined The Sarawak Club in 1984 and has served the State in many portfolios culminating in his appointment as the Yang Di-Pertua Negeri Sarawak on 26th January 2024. As our Honorary Life Member, we look forward to his favour and blessing for the club and its members.

Thank you.”

At this point, the Honorary Secretary stated that the number of members registered in attendance in this Meeting as at 11.10am, was 247 members.

The President invited Ms Arlene Chew, the architect from SML Architects to present the proposed designs. She presented the evolution of how the current scheme came about and of the design processes that she had been through with the Committee since August 2022.

*Ms Arlene Chew proceeded with her presentation.*

The first issue to resolve was to provide more parking for members in preparation for future expansion to introduce new facilities. The logical way forward was to extend the existing multistorey carpark over the basketball court and one of the tennis courts, which would be to minimal disruption to the membership experience.

In October 2022, SML Architects presented Scheme 01 which included 38 additional parking bays, a basketball court on the roof top, plus new spaces contained within the new parking building. However, the opinion was 100 more parking bays were needed.

SML Architect also looked into extending the multistorey carpark into the triangular section adjacent to the tennis courts but that would have only added 37 more car parks.

The next design were if all the courts were elevated and space below maximized with car parks, a new badminton hall and an extension to the Hornbill Restaurant. Another variation of this design was to have all four tennis courts elevated and the basketball court moved to the very end on the ground level. The estimated costs was RM23.7 million and deemed too costly.

In order to reign in the build costs, the designs were simplified. In one iteration, the badminton hall was a standalone structure rather than beneath parking. Later, the badminton hall was removed altogether but still with 3 raised courts and with an extension to the Hornbill Restaurant with a rooftop bar. The estimated build costs was RM18 million.

After further consideration, the Management Committee decided to scale down the development plans to the more essential works i.e. more parking, a bigger kitchen and some improvements to the sporting facilities.

The development plans involved:-

- i. The expansion of the front entrance. The introduction of an additional lane for cars to bypass drop-offs at the front porch. It was designed to ease traffic coming in to the new car park.
- ii. The extended 3-level multi-storey carpark. It is an integrated car park structure. Two additional exits was planned for; one at the Amphitheatre and another at the end of the tennis courts leading out to Jalan Taman Budaya. There will be 121 additional parking bays to complement the club's existing 187 parking bays, providing a total of 308 parking bays.
- iii. The top of the car park will be courts for a combination of basketball, tennis and/or pickleball. Three tennis courts will remain at ground level. There build also adds new toilets, changing rooms, viewing terraces and a new void deck.
- iv. The extension of the Kitchen will add work space and storage space for the efficient running of the kitchen. The kitchen would also be able to cater to new dining experiences in future development plans.

Taking on feedback from members at the townhall session that was held on 18 June 2024, an updated design was also presented to members in the AGM. The new design substituted one deck with 18 parking bays and the viewing terraces for a pickleball hall. The cost was estimated to be within the proposed budget.

The President explained that the Management Committee had gone through many meetings and discussions on the development the club house, with the intention of adding more facilities and addressing the complaints that have been raised by members over the years. With the club already built to its site boundaries, the only viable expansion is to build upwards. Though the Management Committee had ambitions to carry out many improvements, they would be too costly to undertake in one fell swoop. Therefore, the plan was to carry out the proposed limited renovations first based on our needs and affordability. The Motions 01, 02, 03 and 04 are dependent on each preceding motion being carried. Motion 01 for an increase in subscription needed to be passed and that would lead to the viable financing of the renovations that were proposed in Motion 02. If renovations were approved, then the Management Committee would be confident that the clubhouse can cater for an influx of memberships which was the intent of Motion 03. And Motion 04 which was to amend the Junior Member conversion fees would be a moot point without Motion 03 being carried.

Mr. Frank Tang King Hung (T209) commented that this was his first time hearing of this project of this magnitude. He wondered if the Management Committee had heard about the need for pickleball courts from a select few members rather than from the general membership. He commented that he was a regular at the gym and lamented that the gym facilities were poor and warranted more attention than new pickleball courts. He opined that for such a major project, a needs statement should be done after engaging with members, and then several architect firms should be invited to propose designs.

Dr. Timothy Hatch (H085) stated that he did not see a cost breakdown for the project. The Honorary Treasurer commented that the current project was estimated to cost RM12.5 million.

The Honorary Secretary explained that the Management Committee worked with the sub-committees including the various sport conveners who represented the members. Taking the gym as an example, she shared that the gym convenue had proposed renovating the gym, adding new equipment and upgrading of older equipment in the gym. The gym renovation plan was then discussed by the House sub-committee before being approved by the Management Committee. This has been the working basis across the other activities and aspects of the management of the club. Where the major renovations to the club house were concerned, discussions began in 2022; designs were discussed and refined in the monthly meetings. Until two months ago, the Management Committee was at a crossroads on whether to proceed to present the designs. The Management Committee decided that the Annual General Meeting was the ideal forum to discuss with members about the renovations.

Mr. Simon Chee Teck Khian (C855) opined that the top three most popular facilities in the club were the F&B outlets, the gym and the swimming pool, and so improvements should be focused on these facilities. There were no parking shortages unless there were functions being held. Hardly anyone played tennis, so pickleball should be moved to one of the tennis courts which was underused. He commended the Management Committee for putting up their proposal to improve the club but felt that the Management Committee should have engaged with members even earlier to gauge their sentiments towards the plans. Though notice given was in compliance to deadlines, he opined that it was inadequately short notice given the scale of the project, overall. He thought that the build cost needed more justification such as gross floor area and the types of materials that would be used. He supported the idea to invite other architects to submit designs. He also suggested that priority should be placed on developing revenue generating facilities such as the F&B outlets, which would be a better return on investment than building more parking. He hoped that the feedback received in this Meeting would be taken constructively.

The President commented that there were 187 parking bays in the club. At times even when there were no banquets held, the car parks have been full. Guests were directed to park in the uncovered areas only of which there were up to 76 parking bays. Car park fees collected for FY2023 was RM121,000.

Mr. Joseph Sim En Miang (S163) (hereinafter referred as "House Member") commented that the quantity surveyor consultant's breakdown of cost of the car park was estimated to be around RM40,000 per car park. The other cost were for the supporting facilities such as the courts, changing rooms etc. The Management Committee would hold a tender exercise and members were encouraged to recommend capable contractors to bid.

Mdm. Anne Kung Soo Ching (K127) was concerned about the cost. She pointed to the club's non-current assets of Property, Plant and Equipment carrying value of RM11.6 million. And yet, the Management Committee was proposing to spend RM12.5 which was over 100% more. It was a very material investment and therefore rightly, members came with a view. In essence, she believed that the members did not object to the Management Committee proposing improved the facilities in the club; the most crucial importance to the members was the cost. She remembered at one point when the club was run down to the ground during the fire and was left with no money in the reserves; yet today, we have close to RM10 million which was carefully accumulated over more than 10 years. She pointed out that the improvements that were added to the club incrementally such as the lift, gym equipment etc. have been well managed and well received by members. And all throughout, the club was still able to close the year with a modest surplus. So, she hoped the Management Committee would revisit at the numbers and find a way to fund the development without having to turn to members to pay more.

En. Drahman Bin Jaladin (D051) commented that the club should be prudent in spending the reserves that have been painstakingly saved up. Though the difficult times were behind us, there was no telling if harder times were ahead. He hoped the club would be creative in tackling the parking shortages, possibly working with the local authorities to share the Amphitheatre and Civic Centre's car parks.

Mr. Ricky Kho Teck Hock (K103) asked whether the Management Committee had done a cash flow projection for the next 4 or 5 years. The members have not seen any cash flow permutations presented, in consideration with the assumption of variables such as the increase of subscription vs. subscription status quo, etc. Such data and information would be useful to help members make a better informed decision.

The Honorary Treasurer shared that the Management Committee had deliberated and considered various options including external loans from banks. A major consideration for the Management Committee was to minimise the quantum of increase while still being able to operate viably. The current package proposed was the best fit option. The increase in subscription was needed to offset the loss of income from Junior conversion fees. The simulations forecasted an operational deficit if the subscription remained unchanged.

Mr. Felix Ling Sheng Khing (L456) suggested that there should be plans for returns on any investment where the renovations are concerned. He opined that during peak seasons, members have found it hard to get parking and dining space in the club. He acknowledged that more parking was needed but also more dining space, which he noted was not in the renovation plans. With finite resources, the renovations should focus to resolve the most important issues first.

The Honorary Secretary reiterated that the members are the owners of this facility and that the Sarawak Club, as a private members' club, could only 'monetize' within those parameters. Every non-member who comes into the club attends as a guest of a member. The data reviewed by the Management Committee demonstrated that Club needed more car parks, especially at the peak times. This was based on analysis of the number of cars entering the club, the number of guest cars, and at what times of the day they entered. This showed that, over the last 6 months, only 20% of cars entering the car parks belong non-members and they pay for the privilege. With an increase in active members, this problem would only get worse. The Management Committee was aware that our F&B was the main attraction in the Club, as evidenced by introduction interviews of every proposed new member. But, the club could not add more dining capacity if the kitchen could not cope with the orders and if the members would not be able to park. This would impact negatively on all the members. She reminded that the process of engagement was starting today and not ending today. She hoped members would think about how they wanted the club to grow. The Management Committee agreed that the plans put forth to the members today were ambitious but within the context that many members wished that their children would have the chance for Junior conversion. Here in this AGM, members would be able to vote.

Mr. Leong Chin Hin (L055) stated that he had been a member for over 50 years. He thanked the Management Committee for doing their best to improve the facilities in the best interest of the members. For such plans to be developed, the Management Committee had put in a lot of time and effort. He understood that the members were cautious about spending the reserves which the club had taken a long time to accumulate. Therefore, members should appreciate the effort rather than putting the idea down. He hoped, however, that the Management Committee would consider downsizing the renovations while improving existing facilities such as the gym. He was also of the opinion that now was the time to raise the subscriptions so the Club could have the money to run the Club efficiently. He recommended the Meeting to proceed to vote on the motions.

Mr. Frank Tang King Hung (T209) clarified that the members were not here to put down the Management Committee. The Members were here to express their feelings and give feedback. The President explained that the Management Committee were also here to listen to all the members with diverse needs. The proposed renovations were meant to resolve the immediate complaints that were raised to the Management Committee. The Management Committee was not forcing the proposal onto the members. The AGM was for the members to exercise their democratic rights to vote for or against the proposals.

Mr. Frank Tang King Hung (T209) added that he supported the idea that the club should spend on improving revenue-generating facilities like Hornbill Restaurant, rather than the car park. He shared that he had recently hosted a banquet in the club and all of his staff parked off-site without complaints. He saw no reason not to implement a member-only parking policy which would immediately allow more members to park in the club.

Dr. William Voon Ewe Huat (V005) appreciated the Management Committee's effort and commented that it was not easy to fulfil every members' needs. He opined that more time should have been given to members to consider the plans. And more information and details about the plans should have been shared with members. While the presentation in the AGM was informative, members have not had enough time to consider the proposal in depth and thus should not vote on it immediately. He also echoed the concerns raised earlier that the renovations did not add value because members did not value car parks as facilities in need of upgrading. Meanwhile, there was a demand for pickleball courts and he opined that the renovations should address this to add dedicated pickleball courts in place of more parking. And referring to the suggestion made in the town hall session on 18 June 2024, he hoped the Management Committee would explore the suitability of a stacked parking system for the club, or offer a shuttle service to shuttle members and guests who parked off-site. If, after such options were explored, the club still need more car parks, then it would be time to consider building over the tennis courts.

The Honorary Secretary suggested that the Meeting proceed to vote Motion No.: AGM/2024/01. Then, members could decide how much further they wanted to debate on the scheme.

Mdm. Kristine Liew Tze Vui (L615) noted that most members who have spoken have raised concerns about the ambitious renovations. She wondered if the Management Committee would withdraw the Motions in this Meeting to consider and review the many feedback from today within the context of a dedicated working committee. The revised plans could be tabled again in an Extraordinary General Meeting.

Mr. Leong Chin Hin (L055) wanted members to focus on Motion 01, first, which was for an increase to the monthly subscription. He opined that to increase the monthly subscription from RM70 to RM100 was reasonable for the level of facilities and services that members enjoyed in the Club. He hoped all the members would vote to put the club on a financially strong footing.

Mr. Alex Ling Lee Soon (L009) commented that the value of RM70 in 2010 cannot be compared to RM70 in 2024. Many factors such as inflation had to be considered. He understood the rationale for the increase in the monthly subscription.

Mr. David Hilton Smith (S120) empathized with the Management Committee on the matters at hand. However, there was merit in the suggestion made by Mdm. Liew and to invite interested members; professional architects, accountants, etc., to take part in the working committee. Such a working committee would work with the Management Committee to develop an amicable plan.

Mr. Melvin Wee Seng Lee (W008) stated that it was very brave of the Management Committee to put up a Motion to increase the subscription. He remembered it was Past President, En. Shookry Gani, who last asked for an increase in subscription in 2010. The club was in dire straits then and barely able to survive with only RM300,000 left in the accounts and some of them which were due to members from transfers. Even at that point of time, members refused to approve the increase of subscriptions that he was asking for. Since then, as the President had mentioned, all the Management Committees and Presidents were very averse to this proposed motion. The Management Committee tried our best to manage with the subscriptions paid by the members. There was no minimum wage in 2010, but since then we have had many rounds of increase in the minimum wage, starting from RM800 to RM1,500. All the while, our subscription rate remained at RM70. As Mr. Ling pointed out earlier, the purchasing power of RM70 in 2010 was not equivalent to RM70 in 2024. Our members comprised from a range of age groups and relative spending power. The Management Committee tried hard to keep the subs at RM70 but the circumstances today were quite different. With having RM10 million in the bank, it was very hard to ask for the increase of subscription. But how did the club manage to build RM10 million for over 10 years? Now, this was not just the Management Committee's problem. This was our club's problem, where we must decide if we want to manage the club to a level that members expect of our club, or one which was barely manageable.

With reference to the Annual Report 2023, the Club generated its income of over RM5 million mainly from:-

- i. Membership subscriptions = RM3.95 million,
- ii. Entrance Fees = RM1.1 million,
- iii. Surcharges = RM100,000, and
- iv. Sundry income = RM119,000

The critical part now was the Entrance Fee which generated RM1.1 million in FY2023 and because of this Entrance Fee, the club managed to cover its expenses. There was a surplus of RM1.083 million for FY2023 because of the income from Entrance Fee. From FY2024 onwards, the income from Entrance Fee will be drastically reduced because the club cannot offer memberships for sale and Junior Conversions will not be available. There will be a gap of RM600,000 from Junior Conversions, which the Club needed to make up for. Thus, the need to increase the subscriptions. This is the problem before us which needed to be solved by the members, not just the Management Committee. If the members wanted the club to be maintained to the level that the members were used to, then the members should vote for the increase of the membership subscriptions which the Management Committee has come forward to the members for approval with a proper basis. Regardless whether the club proceeded with renovations or not, increasing the subscription was something which will keep the club moving forwards. He hoped the members will give the Management Committee their support.

Mr. Micheal Kong Feng Nian (K123) stated that many members here understood the need for the increase in the subscription fees. Members also would accept the shortage of parking on occasions like the AGM, since all the parking spaces were taken by members. The contention was that non-members were allowed to park in the club. He suggested that the Management Committee, instead of raising subscription fees, can impose a higher parking fee for non-members. With that extra revenue, the Management Committee should look into improving facilities for the members and running more activities to build up the atmosphere of clubbing of old, with emphasis on providing facilities for members of advancing years.

The President reiterated that the Management Committee always welcomed feedback and suggestions for improvements.

The Honorary Secretary reminded the members that the motions were dependent on each motion before. Motion No.: AGM/2024/01 would need to be approved first, for there to be any further discussion and voting on Motion No.: AGM/2024/02, and so on. If the first motion is defeated, then Motions No. AGM/2024/02, AGM/2024/03 and AGM/2024/04 would be withdrawn.

At this moment, the Honorary Secretary stated that the number of members registered in attendance in this Meeting as at 12.15pm was 320 members. She suggested that the Meeting proceed to vote on Motion No.: AGM/2024/01. If Motion No.: AGM/2024/01 was passed, the members could ask more about the renovations then. The Meeting agreed to proceed with Motion No.: AGM/2024/01.

## **8.2 MOTION NO: AGM/2024/01 – TO ADJUST THE SUBSCRIPTION FOR ORDINARY MEMBERS AND CORPORATE REPRESENTATIVES TO RM100.00 IN COMPLIANCE WITH CLUB RULE 23.1.2**

Motion No.: AGM/2024/01 reads “To adjust the monthly subscription rate from RM70.00 to RM100.00 for Ordinary Membership and Corporate Representatives, as provided for in Club Rule 23.1.2, which states that the prevailing rate to be charged by the Club shall be fixed by a General Meeting of the Club, where the prescribed range is RM30.00 to RM200.00.”.

### **EXPLANATORY NOTES TO THE MOTION**

1. The monthly membership subscription is the main source of income for the Club and paramount to the viable running of the Club and to the proposed renovations in AGM/2024/02. As a private members club, with all members sharing equally in the responsibility for its upkeep and benefiting thereof, the Management Committee are of the opinion that this should form the bulk of the Club’s funding, with all other services priced in favour of their patrons.
2. The last adjustment of the subscription rate for Ordinary Members and Corporate Representatives was in the year 2010 when it was adjusted from RM55 to RM70. That same year, Associate Member and Junior Member subscriptions were also adjusted from RM15 to RM20.
3. The only adjustment to the subscription since then was approved in the AGM 2020 for the equalization of Absent Member subscriptions to that of Ordinary Members, taking place over three years from RM30 to RM50 in year 2021, to RM60 in year 2022 and to RM70 in year 2023.
4. Since 2010, the running costs of the Club have been impacted by the introduction of the RM800 minimum wage in 2013 and three subsequent revisions of the minimum wage to its current rate of RM1500. Additionally, with the effects of inflation, the Club’s costs of operation have significantly increased. (Other Operating Expenses 2013 = RM2.3M; 2023 = RM3.4M i.e. +47.8%)
5. The Club’s income had been supplemented from two main sources: by our Food & Beverages operations, particularly from banquets, and from fees from sales of memberships, most notably Junior Conversions. Without these, the club runs at an operational loss.

## &lt;-COVID-19 Restrictions-&gt;

	<b>2023</b>	<b>2022</b>	<b>2021</b>	<b>2020</b>	<b>2019</b>
MEMBERSHIP SUBSCRIPTIONS	3,958,630	3,661,830	3,475,590	3,144,860	3,108,010
OOE	(3,412,202)	(3,298,541)	(2,657,434)	(2,673,871)	(2,976,906)
ACTIVITIES	(685,142)	(581,941)	(451,035)	(397,028)	(449,011)
OVERCOLLECT (SHORTFALL)	(138,714)	(218,652)	367,122	73,961	(317,907)

6. Ideally, our membership subscription should cover day-to-day operational expenses. Banquets remain an important income component but the use of the Hornbill Restaurant as a banqueting venue adversely impacts on other members in terms of traffic congestion and reduced dining availability. Furthermore, the events of the last few years have demonstrated the risks of relying on F&B services for the upkeep of the club.
7. Since the exhaustion of the unsubscribed membership, income from membership sales has been substantially impacted.
8. Therefore, the Management Committee hereby seeks the support and understanding of all members for an increase in the monthly membership subscription which would allow the Club to operate and function sustainably.
9. The collection from membership subscriptions will also be channelled towards the planned renovations for our club house. The extensive renovations, vital for the smooth running of the club at this membership level and for any future expansion of our membership, have been projected to cost RM12.5 million.
10. The Management Committee has studied in detail the requirements of our operations and of the funding needs for the planned renovations. We seek the approval of members for an additional RM30 in monthly membership subscription for Ordinary Members and Corporate Representatives only. This would bring the monthly membership subscription from RM70 to RM100.
11. The membership subscription for Associate Members and Junior Members would not be raised and will remain at RM20.
12. A comparison of the present membership subscription rates for The Sarawak Club compared to the other private members' clubs in Kuching and Samarahan follows:

	<b>The Sarawak Club</b>	<b>The NorthBank Club</b>	<b>Samarahan Country Club (non-golfing)</b>	<b>Kelab Golf Sarawak (non-golfing)</b>
Ordinary Member	70	110	100	120
Associate Member	20	20	50	13
Junior Member	20	20	50	23



Additional comparison of membership subscriptions to several other private members' clubs in West Malaysia were presented:

	<b>Royal Selangor Club</b>	<b>Kelab Golf Negara Subang</b>	<b>The Kinabalu Club</b>	<b>Tropicana Golf and Country Resort</b>	<b>Raintree Club of Kuala Lumpur</b>
Ordinary Member	226 (whole family)	164.80 (whole family)	37.80 (whole family)	235.95 (whole family)	140.40 (whole family)
Associate Member	-	-	-	-	-
Junior Member	-	-	-	-	-

The Honorary Secretary stated that Motion No.: AGM/2024/01-05 would be by a show of hands but that Motion No.: AGM/2024/06 would be by ballot as required by the Club Rules. The proxy votes had been counted and she thanked the Returning Officer and Scrutineers.

At this moment, the Honorary Secretary stated that the number of members registered in attendance in this Meeting as at 12.50pm was 333 members.

Mdm. Josephine Wong Lua Ming (WI56) stated that she had voted via proxy but she was present at the AGM now. She asked if her proxy vote would stand. The Honorary Secretary stated that the Returning Officer and the Scrutineers had cross-checked the attendances against the proxy votes received and discounted the proxy votes where the said members was in attendance in the Meeting. Therefore, Mdm. Wong was advised to vote again by a show of hands.

There being no further comments, the Honorary Secretary proposed to proceed to vote on Motion No. AGM/2024/01. The vote was by a show of hands.

The result for **Motion No.: AGM/2024/01** was as follows:

	FOR	AGAINST
By Show of Hands	144	130
Proxy Votes	27	205
<b>TOTAL</b>	<b>171</b>	<b>335</b>

The result for the vote on Motion No.: AGM/2024/01 was 171 votes in favour and 335 against. The Motion No.: AGM/2024/01 was defeated.

The Honorary Secretary proceeded to Motion No.: AGM/2024/05.

**8.3 MOTION NO: AGM/2024/05 – ADDITION OF NEW CLUB RULE 27.4.5 – PETTY CASH**

The Honorary Secretary stated that Motion No.: AGM/2024/05 was a recommendation made by the Registrar of Societies (ROS) as a result of their audit of the club on 21st July 2023. The Management has been advised by ROS to add it to the Club Rule.

Motion No.: AGM/2024/05 reads “To add Club Rule 27.4.5 into “Club Rule 27 – Officers of the Club and Their Duties” to establish the allowable sums that may be held in cash as petty cash advance for the expenses incurred in the day-to-day running of the Club.”

*Club Rule 27.4.5 - The Honorary Treasurer or the Club Manager may hold a petty cash advance not exceeding RM2,000.00 at any one time. All money in excess of this sum shall be paid into the Club’s Account at a bank and/or financial institution to be named by the Committee.*

Mr. Goh Leng Yeu (G066) queried why the need to vote when it was a matter of compliance with the ROS. The Honorary Secretary explained that it was an addition to the Club Rules and any such addition required a vote by members.

There being no further comments, the Honorary Secretary proposed to proceed to vote on Motion No. AGM/2024/05. The vote was by a show of hands.

The result for **Motion No.: AGM/2024/05** was as follows:

	FOR	AGAINST
By Show of Hands	193	0
Proxy Votes	139	83
<b>TOTAL</b>	<b>332</b>	<b>83</b>

The result for the vote on Motion No.: AGM/2024/05 was 332 votes in favour and 83 against. The Motion No.: AGM/2024/05 was passed.

**8.4 MOTION NO: AGM/2024/06 – CONFERMENT OF HONORARY LIFE MEMBERSHIP TO TUAN YANG TERUTAMA YANG DI-PERTUA NEGERI SARAWAK TUN PEHIN SRI DR. HAJI WAN JUNAIDI BIN TUANKU JAAFAR**

Motion No.: AGM/2024/06 reads “To elect the Tuan Yang Terutama Yang di-Pertua Negeri Sarawak Tun Pehin Sri Dr. Haji Wan Junaidi Bin Tuanku Jaafar as Honorary Life Member of The Sarawak Club.”

The Honorary Secretary announced that the Motion No.: AGM/2024/06 needed to be voted by ballot based on Club Rule 7.1.2. Members were instructed to collect their ballot paper and proceed to the ballot station. The AGM would go into recess for 45 minutes for lunch and for the final counting of the ballots.

Members proceeded to vote.

***The meeting reconvened at 2.15pm.***

The result for **Motion No.: AGM/2024/06** was as follows:

	FOR	AGAINST
By Ballot	98	18
Proxy Votes	160	61
<b>TOTAL</b>	<b>258</b>	<b>79</b>

The result for the vote on Motion No.: AGM/2024/06 was 258 votes in favour and 79 against. The Motion No.: AGM/2024/06 was passed.

## 9

### ANY OTHER BUSINESS

Dr. Timothy Hatch (H085) recorded his appreciation to all the staff of the Club for a job well done. The Club with RM10 million in reserve had enough to reward the staff with bonuses.

Dr. Hatch proceeded to share his views that the critical motions were defeated because they were interlinked. Were the motion for the subscription increase made independently, he opined that it would have passed based on the majority vote from members in attendance. He also hoped that the Management Committee would heed the call from members to keep the members updated on the ongoing processes. He reiterated his call for the Management Committee to publish its minutes of meetings a mean of transparent communication with the members.

Dato' Richard Wee Liang Chiat (W001) agreed with Dr. Timothy Hatch's sentiments on the performance of the club's staff. He added that the Management Committee, too, should be given due recognition for their efforts. The Management Committee had proposed what they thought was best for the Club, but the members have spoken. The issue on the subscriptions should be revisited. The last subscription revision was 14 years ago. The expenses have increased and the minimum wage has impacted the Club. He urged the Management Committee to review it again at an appropriate time. As for the concerned development, members had spoken that they do not need it. The Junior conversion program cannot proceed as there was no increase of the membership capacity. Therefore, the Management Committee should look into the financial impact in view of these Motions being withdrawn by default.

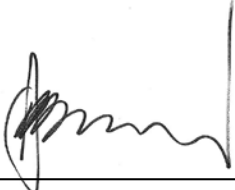
The President thanked Dato' Wee for his comments. He added that with Motion No. AGM/2024/01 and Motion No. AGM/2024/03 not being passed, the Management Committee had forecasted an adverse financial impact to this FY2024. With the current subscription of RM70, the Club can barely cover the operating costs. In FY2023, the Junior Conversion fees brought in RM600,000. The Club's income will be significantly affected by the loss of this income in 2024.

Mr. Joseph Wong Guan Wee (W177) queried about the current plans for the Junior Members in the waitlist. The President explained that with Motion 03 being withdrawn, the membership cap remained and thus the club cannot accept any Junior Conversions. With regrets, the waitlist will be closed.

## 10 CLOSING

There being no other queries, the President recorded his appreciation to the members for their attendance and participation in this Meeting.

There being no other business, the Meeting was adjourned at 2.30pm.



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**WILSON TAN SWEE KWANG**  
President



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**KAREN SHEPHERD**  
Honorary Secretary

# THE SARAWAK CLUB

Jalan Taman Budaya 93000 Kuching Sarawak Malaysia  
Telephone (082) 242299 Facsimile (082) 245654 E-mail : info@sarawakclub.com

## Preamble

Dear fellow Members of The Sarawak Club,

As the Management Committee, our primary objective is to maintain our exclusivity and desirability as a premier private members' club in Kuching by ensuring sustainable operations and supporting our growth. Our memberships remain in high demand, both for new applicants and for junior conversions. They are now regularly trading at close to the recently increased price of RM40,000.

But we have now reached our membership cap and junior conversions have been suspended since 2023. Basic services such as parking and kitchen capacity struggle to service current demand, let alone future growth. As such, the Management Committee has identified a need for a programme of renovations, beginning with these two foundational elements of club membership. Our reserves are insufficient to cover these without jeopardizing the financial sustainability of the club. We now must ask the members to support the operational budget and growth of the club's services through an increase in subscriptions, something we have avoided imposing on members for over a decade, despite significant inflationary pressures.

Therefore, the first package of four motions for consideration by our esteemed members is entirely interconnected, securing the funding to provide for the smooth running of the club through this initial program of renovations and thereafter for expansion of both the membership and our facilities in the future. Throughout this process, we need to ensure that neither our high standards of service to the members nor our financial viability as an organisation are compromised.

**1. Monthly Subscription Increase – Motion No: AGM/2024/01:** The monthly subscription has remained at RM70 since 2010. The day-to-day operations of the club should ideally be covered by the monthly subscription collection. But this is not the case. As it stands, running the club is reliant on the contribution from F&B operations, notably through banquets, and also on membership conversions. This has become increasingly difficult with the various inflationary pressures that we have had in the last 14 years and the exhaustion of the membership cap. Raising the monthly subscription from RM70 to RM100 will generate the income needed to adequately cover the day-to-day running costs of the club and, furthermore, is vital in financing the renovations package currently under consideration.

**2. Building Capacity – Motion No: AGM/2024/02:** The club is a renowned dining venue and our F&B offerings are by far the most popular facility, with our members regularly entertaining their guests here. First, the club faces a shortage of parking spaces for its current membership of 4000. Secondly, expansion of the kitchen is equally crucial to cope with the growth. A bigger kitchen would allow the club to serve members faster and it also opens up

the possibility of introducing increased menu options. The proposed renovations for consideration will enhance the membership experience for all, support the value of our shared asset, build capacity for the future expansion of our membership base and lay the foundations for any future expansion of the facilities. The renovations will be a costly project, estimated at RM12.5 million. Besides tapping into our reserves, we also need to raise additional funds from the monthly subscription, plus from a refundable loan from each member to reach the funding goal.

**3. More Unsubscribed Memberships – Motion No: AGM/2024/03:** The exhaustion of the existing membership cap presents long-term financial challenges. Junior Conversion fees have been a significant source of income for many years. Ordinary Members enjoy the privilege of converting their children into Ordinary Members at a heavily discounted fee as compared to the outright purchase of a membership at the Entrance Fee. The Committee would like to raise the membership cap, but it would be irresponsible to do so knowing that more members would undoubtedly put more strain on the capacity of our existing club house. The proposed renovations will pave the way for considering the admission of new members.

**4. Restructuring the Junior Conversion Fee – Motion No: AGM/2024/04:** The Committee wishes to provide an avenue for members to enjoy the privilege of securing a discounted membership for their children, while at the same time making it equitable across the spectrum of members. The addition of new memberships available for Junior Conversion is therefore an opportune time for a rethink of the junior conversion fee structure. The new fee structure will also reflect the true nature of the exclusivity of membership and serves to supplement the club's reserves for the benefit of all members.

In summary, these four motions collectively aim to ensure the financial sustainability, operational efficiency, and future growth of our club, while maintaining its esteemed status within the community. As a result, consideration of motions 2 to 4 is entirely dependent on the success of motion 1. Should the members decide against an increase in subscriptions, essential for funding the renovations, the interconnected motions will need to be withdrawn. We urge all members to cast their votes in the best interest of the club's long-term prosperity.

**5. Petty Cash - Motion No: AGM/2024/05** seeks to correct the omission in our club's Constitution, which specifies provision for petty cash in terms of limits and accountability, as it concerns the management of the Club. This was highlighted to the club's Management Committee in an audit conducted by the Registrar of Societies in July 2023. This motion is essential for compliance to the requirements of ROS.

**6. Conferment of Honorary Life Membership - Motion No: AMG/2024/06,** the Management Committee would like to acknowledge our very own esteemed Ordinary Member, the newly appointed Tuan Yang Terutama Yang Di-Pertua Negeri Sarawak Tun Pehin Sri Dr. Haji Wan Junaidi Bin Tuanku Jaafar, in conferring him as an Honorary Life Member of The Sarawak Club. This is in line with the past practice of the club. Tun Pehin Sri joined The Sarawak Club in 1984 and has served the State in many portfolios culminating in his

appointment as the Yang Di-Pertua Negeri Sarawak on 26<sup>th</sup> January 2024. As our Honorary Life Member, we look forward to his favour and blessing for the club and its members.

Thank you.



WILSON TAN SWEE KWANG  
PRESIDENT

**MOTION NO: AGM/2024/01****TO ADJUST THE SUBSCRIPTION FOR ORDINARY MEMBERS AND CORPORATE REPRESENTATIVES TO RM100.00 IN COMPLIANCE WITH CLUB RULE 23.1.2**

To adjust the monthly subscription rate from RM70.00 to RM100.00 for Ordinary Membership and Corporate Representatives, as provided for in Club Rule 23.1.2, which states that the prevailing rate to be charged by the Club shall be fixed by a General Meeting of the Club, where the prescribed range is RM30.00 to RM200.00.

**EXPLANATORY NOTES TO THE MOTION**

1. The monthly membership subscription is the main source of income for the Club and paramount to the viable running of the Club and to the proposed renovations in AGM/2024/02. As a private members club, with all members sharing equally in the responsibility for its upkeep and benefiting thereof, the Management Committee are of the opinion that this should form the bulk of the Club's funding, with all other services priced in favour of their patrons.
2. The last adjustment of the subscription rate for Ordinary Members and Corporate Representatives was in the year 2010 when it was adjusted from RM55 to RM70. That same year, Associate Member and Junior Member subscriptions were also adjusted from RM15 to RM20.
3. The only adjustment to the subscription since then was approved in the AGM 2020 for the equalization of Absent Member subscriptions to that of Ordinary Members, taking place over three years from RM30 to RM50 in year 2021, to RM60 in year 2022 and to RM70 in year 2023.
4. Since 2010, the running costs of the Club have been impacted by the introduction of the RM800 minimum wage in 2013 and three subsequent revisions of the minimum wage to its current rate of RM1500. Additionally, with the effects of inflation, the Club's costs of operation have significantly increased. (Other Operating Expenses 2013 = RM2.3M; 2023 = RM3.4M i.e. +47.8%)
5. The Club's income had been supplemented from two main sources: by our Food & Beverages operations, particularly from banquets, and from fees from sales of memberships, most notably Junior Conversions. Without these, the club runs at an operational loss.

	<-- COVID-19 Restrictions -->				
	2023	2022	2021	2020	2019
MEMBERSHIP SUBSCRIPTIONS	3,958,630	3,661,830	3,475,590	3,144,860	3,108,010
OOE	(3,412,202)	(3,298,541)	(2,657,434)	(2,673,871)	(2,976,906)
ACTIVITIES	(685,142)	(581,941)	(451,035)	(397,028)	(449,011)

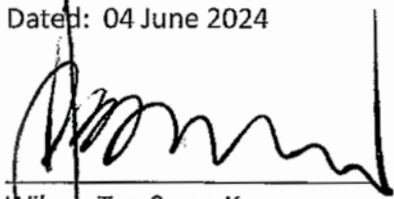


<b>OVERCOLLECT (SHORTFALL)</b>	<b>(138,714)</b>	<b>(218,652)</b>	<b>367,122</b>	<b>73,961</b>	<b>(317,907)</b>
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6. Ideally, our membership subscription should cover day-to-day operational expenses. Banquets remain an important income component but the use of the Hornbill Restaurant as a banqueting venue adversely impacts on other members in terms of traffic congestion and reduced dining availability. Furthermore, the events of the last few years have demonstrated the risks of relying on F&B services for the upkeep of the club.
7. Since the exhaustion of the unsubscribed membership, income from membership sales has been substantially impacted.
8. Therefore, the Management Committee hereby seeks the support and understanding of all members for an increase in the monthly membership subscription which would allow the Club to operate and function sustainably.
9. The collection from membership subscriptions will also be channeled towards the planned renovations for our club house. The extensive renovations, vital for the smooth running of the club at this membership level and for any future expansion of our membership, have been projected to cost RM12.5 million.
10. The Management Committee has studied in detail the requirements of our operations and of the funding needs for the planned renovations. We seek the approval of members for an additional RM30 in monthly membership subscription for Ordinary Members and Corporate Representatives only. This would bring the monthly membership subscription from RM70 to RM100.
11. The membership subscription for Associate Members and Junior Members would not be raised and will remain at RM20.
12. A comparison of the present membership subscription rates for The Sarawak Club compared to the other private members' clubs in Kuching and Samarahan follows:

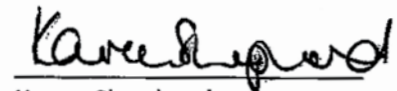
	The Sarawak Club	The NorthBank Club	Samarahan Country Club (non-golfing)	Kelab Golf Sarawak (non-golfing)
Ordinary Member	70	110	100	120
Associate Member	20	20	50	13
Junior Member	20	20	50	23

Dated: 04 June 2024



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Wilson Tan Swee Kwang  
(Membership No. T888)  
Proposer for the motion



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Karen Shepherd  
(Membership No. S356)  
Secunder for the motion

**MOTION NO: AGM/2024/02****APPROVAL TO (1) BUILD A NEW MULTI-STOREY CARPARK WITH INTEGRATED SPORTS COMPLEX, (2) BUILD AN EXTENSION TO THE KITCHEN, AND (3) UPGRADE THE INTERNAL ROADS AND TRAFFIC FLOW FOR UP TO A COMBINED SUM OF RM12,500,000.00, CONDITIONAL ON THE PRIOR APPROVAL OF MOTION NO: AGM/2024/01, AND THE APPROVAL OF A RM20.00 PER MONTH REFUNDABLE LOAN FOR 36 MONTHS AMOUNTING TO RM720.00 FROM EVERY ORDINARY MEMBER AND EVERY CORPORATE REPRESENTATIVE**

CONDITIONAL ON the approval of Motion No: AGM/2024/01, that we, the members of The Sarawak Club do hereby resolve to approve the Motion to:- (1) build a new multi-storey carpark with integrated sports complex at a total project cost of up to RM10,300,000.00 (Ringgit Malaysia Ten Million Three Hundred Thousand), (2) build an extension to the kitchen at a total project cost of up to RM1,600,000.00 (Ringgit Malaysia One Million Six Hundred Thousand), and (3) upgrade the internal roads and traffic flow at a total project cost of up to RM600,000.00 (Ringgit Malaysia Six Hundred Thousand), and that the Management Committee is authorized to award the tender for such works to the qualified contractor after due process of having conducted an invitation to tender based on the project design by professional architect firm SML Architects; and to expend the combined sum of up to RM12,500,000.00 (Ringgit Malaysia Twelve Million Five Hundred Thousand) for the said purpose.

AND that we, the members of The Sarawak Club do hereby resolve to approve the Motion for every Ordinary Member and every Corporate Representative to contribute, in addition to the monthly subscription, a monthly sum of RM20.00 (Ringgit Malaysia Twenty) per Ordinary Member and per Corporate Representative for 36 months amounting to RM720.00 (Ringgit Malaysia Seven Hundred Twenty) in the form of a refundable loan that will go towards the funding of the renovations as listed in this said Motion.

AND that the refundable loan shall be repaid to every Ordinary Member and every Corporate Representative, beginning from the first month following the 36<sup>th</sup> month of collection of the refundable loan (i.e. the 37<sup>th</sup> month), over the next 36 months, in the form of a monthly credit note in the sum of RM20.00 (Ringgit Malaysia Twenty) into the respective members' account.

**EXPLANATORY NOTES TO THE MOTION**

The Management Committee recognizes that the most basic privilege of membership is to be able to access the clubhouse and all the facilities and amenities offered within. This is why we regard this renovation project as imperative.

The popularity of the club's food and beverage facilities, particularly for banquets and events and at peak weekend periods, has put a strain on the kitchen facilities and on the provision for parking and smooth traffic flow. This has meant either long queues for access to the club, or waiting times for food delivery. In some cases, members have decided to eat elsewhere as a result.

The kitchen needs more space to function properly and parking allocation and traffic flow must be improved, not just for the current levels of membership and usage but also for any future expansion of the club's membership base or facilities provision.

## **1. New multi-storey carpark with integrated sports complex**

- 1.1. The Club presently has 187 car parking bays. The carpark is in heavy demand from members who come to the Club for their lifestyle activities and for their dining. Furthermore, guests of invited members, especially for dining, also wish to park in our club. Whenever there is a large banquet held at the Hornbill Restaurant, the carpark is almost always invariably full. This situation has led to much frustration among members who wish to patronize the Club but are unable to find parking.
- 1.2. The demand for parking also increased after we added the Poolside Terrace as an additional dining space in the club, with seating for another 40 covers.
- 1.3. The active membership of the club for sports and for dining has also increased. Many of the new members joining the club have obtained their memberships from members in their twilight years. And given the prospect of the membership growing by another 500 members, if or when the membership cap is raised, the need to provide more parking to accommodate members becomes even more apparent.
- 1.4. The new multi-storey carpark is proposed to be built adjacent to and linked to the existing multi-storey carpark. Upon completion, there will be a net addition of 121 parking bays, bringing the total number of parking bays to 308.
- 1.5. The new building will be constructed over the existing basketball/futsal court and tennis court no.1. On the roof top level of the new multi-storey carpark, there will be one new basketball/futsal court plus one new tennis court or one new multi-purpose tennis/pickleball court.
- 1.6. On the verge between the new multi-storey carpark and the existing tennis court no.2, there will be a new gallery area with new toilets and showers. Also, there will be additional event space and storage space.

## **2. Extension of the kitchen**

- 2.1. The existing kitchen has not been expanded since the rebuild of the clubhouse in 2007. Since then, we have experienced significant growth in demand for food coming from more in-house patronage at the Main Hall,

Hornbill Restaurant, Badger Bar and Rajah Room, plus the Poolside Terrace which was a new dining space that was added in 2019.

- 2.2. Arising from the COVID-19 pandemic, we introduced a convenient takeaway service. In addition to the recovery of the dine-in situation, the takeaway service remains popular to this day. The volume of takeaway orders is akin to operating an additional F&B outlet. Daily sales average RM3,900.
- 2.3. Therefore, the kitchen needs additional space to cope with the increased demands placed on it. We have also faced problems of limited storage for food supplies that are needed to cope with demand. In two recent peak-seasons, we needed to hire a 20' *reefer* (container freezer) solely for storage of frozen food supplies. The expansion of the kitchen would incorporate bigger freezers and chillers, and dry stores to meet our operational needs.
- 2.4. A larger kitchen would enable the kitchen team to get more work done, more efficiently. Chef Tay already has designs for a larger food store, more cooking stoves and food preparation zones, all of which should lead to shorter waiting times for food orders and a better dining experience, overall.
- 2.5. The expansion of the kitchen would also allow for increased menu options or additionally lay the foundations for a future expansion of the Hornbill Restaurant. Alternatively, the extra kitchen space could service a completely new restaurant for Thai cuisine or Japanese cuisine, for example, come the next phase of renovations.

### **3. Upgrade of the internal roads and traffic flow**

- 3.1. The roads within the club compound are narrow. Congestion builds up at the entrance with members stopping at the covered porch for their passengers to alight or to pick-up their takeaway orders. Though the porch is technically wide enough for two cars side-by-side, passing is not possible when passengers are alighting from both sides.
- 3.2. Past the entry boom gate, there is two-way traffic of cars entering the carpark and of cars leaving the club. This often results in bottlenecks, especially at the turning junctions.
- 3.3. The flow of traffic has to be integrated into the new multi-storey carpark.
- 3.4. To improve the flow of traffic at the entrance, we are adding a by-pass lane at the front of the porch for members who do not need to drop off passengers before they head for the car park. We will also refresh the landscaping of the front garden to tie it all together with the new developments.
- 3.5. For cars leaving the club, we intend to direct traffic towards the rear of the sports annexe which will lead out to the amphitheater carpark. Additionally, we plan to open up a new exit from the tennis court end of the carpark,

directly into Jalan Taman Budaya, at the foothill. This new exit would be subject to town council approval.

#### 4. Why is this Motion conditional on the prior approval of Motion No: AGM/2024/01?

- 4.1. Since 2010, the various Management Committees have carefully managed the club's reserves. We have built these up from our lowest point where the Club only had less than RM400,000 in reserves, to its current state of around RM10 million over the last decade. Our reserves are important for asset renewal and for carrying out improvement projects such as the renovations. We have already carried out two substantial renovations in 2016/2017 and in 2018/2019.
- 4.2. The reserves were also vital in sustaining the running of the club throughout the COVID-19 pandemic, when club income was severely impacted. We were able to keep the club open and accessible to members throughout the pandemic, albeit under imposed restrictions. Equally important, we managed to safeguard our human capital, the staff, through the uncertain period.
- 4.3. With around RM10 million in reserve, we still do not have enough reserves to fully fund the entire renovation project. Your Management Committee, however, strongly feels that the proposed renovations are needed immediately and should not be pushed back. We have studied in detail as to how the renovation project can be funded and find that it is feasible but strictly conditional on the approval of the proposed minimal increase in the monthly subscription rate that was presented in Motion No: AGM/2024/01 AND through a compulsory monthly contribution in the form of a refundable loan from all Ordinary Members and Corporate Representatives.

#### 5. Funding of the renovation project

- 5.1. The funding would be from three main income sources:

	Source of funding	Funds Required: RM12,500,000
1	Club's reserves	RM6,500,000
2	Monthly subscription	RM3,120,000
3	Refundable loan	RM2,880,000

- 5.2. Club's reserves:- Though we have RM10 million, the Management Committee will not commit all of the reserves towards the renovation as this could jeopardize the sustainable operations of the Club in the short term. We have learnt a painful lesson from the time of the construction of the golf resort in Samarahan, which left the Club in a perilous financial position by 2010. Regrettably, it also led to some divisions among members. Keeping close to RM4 million in reserve is prudent management of our reserves that

offers a significant buffer to see the Club through the renovation period and would safeguard against any unforeseen crises or circumstances.

5.3. Monthly subscription:- With the approval of Motion No: AGM/2024/01, the new monthly subscription would be RM100 for Ordinary Members and Corporate Representatives. From this, the Club will channel RM780 per member after 36 months of collection from all 4,000 members, towards the funding of the renovation.

5.4. Refundable loan:- Every Ordinary Member and every Corporate Representative would be required to contribute RM20 monthly for 36 months. This additional contribution constitutes a loan to the Club that will be refunded in 36 instalments beginning from the 37<sup>th</sup> month. The 36-monthly refund of RM20 per month would be in the form of a credit note that would be posted into each members' account. The repayment of the loan is to be stretched over 36 months to ensure that there are enough funds in reserve to safely cover our day-to-day operations.

5.4.1. Members who sell (transfer) their membership will be refunded the actual amount loaned to the Club up to the point of the cessation of their membership.

5.4.2. New members joining mid-way through the loan period will be required to continue contributing to the loan up to the 36<sup>th</sup> month.

5.4.3. With regards to a deceased member, Club Rule 15.4 shall apply with the surviving spouse or the estate of the deceased member being liable to the Club for the refundable loan.

5.4.4. Subject to the approval of this Motion, every Ordinary Member and Corporate Representative will be required to contribute the refundable loan, and Club Rule 24 shall apply in any instance of non-settlement of the member's account or refusal to pay the refundable loan.

## **6. Period of construction**

6.1. The whole renovation is estimated to be completed in 24 months.

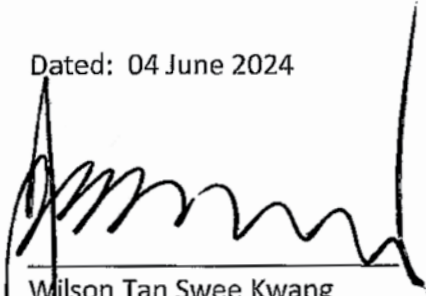
6.2. During renovation, there will undoubtedly be inconveniences but we will take steps to minimize disruptions.

6.3. With the demolition of the basketball court and tennis court no.1, there will be three tennis courts remaining during the construction period. The Management has planned to temporarily convert one of the tennis courts into a shared facility for basketball and pickleball. We appeal to all members to compromise and share the facilities.

## **7. Tender of the renovation project**

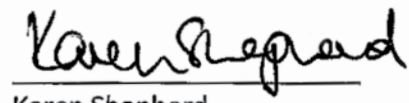
- 7.1. The Management Committee will conduct an invitation to tender based on the project design by the appointed consultant architect, SML Architects.
- 7.2. The Management Committee will review the tenders and award the tender for such works to the qualified contractor.

Dated: 04 June 2024



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Wilson Tan Swee Kwang  
(Membership No. T888)  
Proposer for the motion



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Karen Shepherd  
(Membership No. S356)  
Seconder for the motion



**MOTION NO: AGM/2024/03****TO AMEND CLUB RULE 6.2.1 TO RAISE THE MEMBERSHIP LIMIT FOR ORDINARY AND CORPORATE MEMBERS TO FOUR THOUSAND FIVE HUNDRED (4,500), CONDITIONAL ON THE PRIOR APPROVAL OF MOTION NO: AGM/2024/02**

CONDITIONAL ON the approval of Motion No: AGM/2024/02, that we, the members of The Sarawak Club do hereby resolve to approve to raise the membership limit for Ordinary and Corporate Members from four thousand memberships to four thousand five hundred memberships.

Club Rule	Presently	Proposed Amendment
<b>6.2.1 – MEMBERS, MEMBERSHIP LIMIT AND COMMITTEE’S CONTROL</b>		
	Unless otherwise determined by a General Meeting of the Club:  the number of Ordinary and Corporate Members shall not exceed four thousand (4,000) (membership limit) at any time;	Unless otherwise determined by a General Meeting of the Club:  the number of Ordinary and Corporate Members shall not exceed <b><u>four thousand five hundred (4,500)</u></b> (membership limit) at any time;

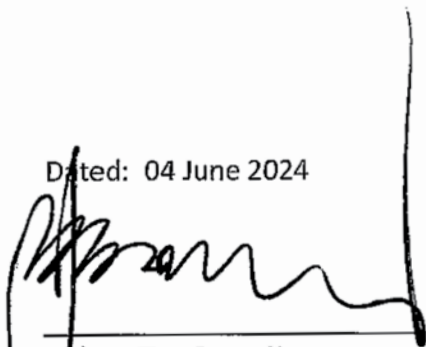
**EXPLANATORY NOTES TO THE MOTION**

1. The membership limit was last increased from 2,000 to 4,000 memberships some time between the years 1995 and 2001, based on records available. In 2014 with 1,000 unsubscribed memberships remaining, the Management Committee decided to halt sales of the unsubscribed memberships so that the remaining memberships would be exclusively for the privilege of Junior Members converting to Ordinary Membership. Though financially this yielded less income for the Club, the Management Committee was of the opinion that it was important for our members to have this privilege of conversion. Over the past 11 years, the collection of Junior Conversion fees averaged RM608k per year, and this has helped to offset our rising costs of operations.
2. The Club reached its membership limit of 4,000 in September 2023. And with that, members have been unable to take up the privilege of junior conversion for their children. The Management Committee forecasts that a large section of members will miss out on this privilege of conversion and so, this Motion is hereby put forth to members to increase the membership limit. This would open up more unsubscribed memberships for the privilege of junior conversion as well as new members purchasing unsubscribed memberships from the Club.
3. However, the Management Committee has decided that this Motion to increase the membership cap would be conditional on Motion No: AGM/2024/02 being carried. The Management Committee’s position is that the proposed renovations as presented in that said Motion need to be carried out for the club to be able to

accept any expansion of our membership base. Please note that Motion No: AGM/2024/02 is itself conditional on Motion No: AGM/2024/01 to increase the subscription rate.

4. The income generated from the sales of the new unsubscribed membership will help fund the next phase of renovation and expansion of our facilities that are being planned in consideration of our growing membership base.
5. And taking on the view of the memberships as a scarce commodity, the Management Committee has planned to revise the terms and conditions for the conversion from Junior Membership to Ordinary Membership that would narrow the gap to the Entrance Fee. This would generate more income for the benefit of all members.

Dated: 04 June 2024



Wilson Tan Swee Kwang  
(Membership No. T888)  
Proposer for the motion



Spender Lai Chang Yaw  
(Membership No. L956)  
Secunder for the motion

**MOTION NO: AGM/2024/04****TO AMEND CLUB RULE 7.8.7 TO INTRODUCE A THREE-TIER CONVERSION FEE STRUCTURE FOR JUNIOR MEMBERSHIP CONVERTING TO ORDINARY MEMBERSHIP, CONDITIONAL ON THE PRIOR APPROVAL OF MOTION NO: AGM/2024/03**

CONDITIONAL ON the approval of Motion No: AGM/2024/03, that we, the members of The Sarawak Club do hereby resolve to approve to amend Club Rule 7.8.7 to introduce a three-tier conversion fee structure for Junior Membership converting to Ordinary Membership, and always subject to availability of unsubscribed Ordinary Memberships as provided under Club Rule 6.2.1.

Club Rule	Presently	Proposed Amendment
<b>7.8.7 – ASSOCIATE CHILD AND JUNIOR MEMBER</b>		
	The Junior Members above the age of majority who wish to convert to become Ordinary Members, may prior to attaining the age of twenty one (21) years acquire a membership from the unsubscribed membership of the Club by payment of a sum equivalent to 75% of the value of the average price taken from the immediate three preceding Ordinary Membership sales registered by the Club or RM12,000.00, whichever is lower.	The Junior Members above the age of majority who wish to convert to become Ordinary Members may prior to attaining the age of twenty one (21) years acquire a membership from the unsubscribed membership of the Club by payment of a sum equivalent to: <ul style="list-style-type: none"> <li><b>i) 30% of the Entrance Fee for Ordinary Membership when this is the first Junior Member of the parent Ordinary Member to convert;</b></li> <li><b>ii) 40% of the Entrance Fee for Ordinary Membership when this is the second Junior Member of the parent Ordinary Member to convert;</b></li> <li><b>iii) 50% of the Entrance Fee for Ordinary Membership for any subsequent Junior Member(s) of the parent Ordinary Member to convert.</b></li> </ul>

**EXPLANATORY NOTES TO THE MOTION**

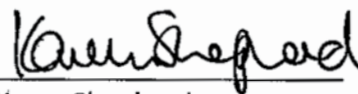
1. In 2023, the unsubscribed Ordinary memberships were exhausted, having been taken up by Junior Members converting to Ordinary Members. In AGM 2024, the Management Committee is moving a motion to raise the membership limit by an additional 500 memberships. If this Motion is carried, then new unsubscribed Ordinary memberships will become available for more Junior Member conversions to Ordinary Member.

2. Conditional on Motion No: AMG/2024/03 being carried, the Management Committee is of the opinion that conversion fees should also be adjusted to reflect the continuing scarcity of memberships. The conversion fee would be directly pegged to the Entrance Fee for Ordinary Membership, of which the Entrance Fee was set in Club Rule 22.1.1.
3. In the interest of better equitability, we also propose a three-tiered structure for the conversion fee to account for Ordinary members with more than one child. The conversion fee rises for each subsequent child converting to Ordinary Membership.
4. Prior to this Motion, the flat rate conversion fee for every Junior Member was RM12,000, which was 30% of the Entrance Fee of RM40,000. In this Motion, we propose that the conversion fee for:
  - ❖ the first child to convert to Ordinary Membership to be set at 30% of the Entrance Fee;
  - ❖ The second child to convert to Ordinary Membership to be set at 40% of the Entrance Fee; and
  - ❖ The third and subsequent child(ren) to convert to Ordinary Membership(s) to be set at 50% of the Entrance Fee.
5. Junior Members who have been unable to convert since the membership limit of 4,000 was reached but have submitted applications and were put on a waitlist, would be invited to complete their conversion even if it is now past their 21<sup>st</sup> birthday. An amnesty period of 3 months would be extended to the affected Junior Members on the waitlist to complete the conversion to Ordinary Member. However, the new three-tier conversion fee structure that is being mooted in this Motion would apply, subject to this Motion being carried by the members.

Dated: 04 June 2024



Wilson Tan Swee Kwang  
(Membership No. T888)  
Proposer for the motion



Karen Shepherd  
(Membership No. S356)  
Secunder for the motion

**MOTION NO: AGM/2024/05****ADDITION OF NEW CLUB RULE 27.4.5 – PETTY CASH**

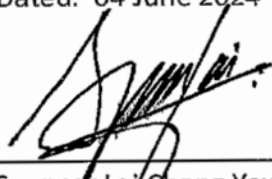
To add Club Rule 27.4.5 into “Club Rule 27 - Officers of the Club and Their Duties” to establish the allowable sums that may be held in cash as petty cash advance for the expenses incurred in the day-to-day running of the Club.

*Club Rule 27.4.5 - The Honorary Treasurer or the Club Manager may hold a petty cash advance not exceeding RM2,000.00 at any one time. All money in excess of this sum shall be paid into the Club’s Account at a bank and/or financial institution to be named by the Committee.*

**EXPLANATORY NOTES TO THE MOTION**

1. The Registrar of Societies Malaysia has advised The Sarawak Club to establish in its Constitution rules for managing the petty cash, which is a requirement for all organizations registered under the Registrar of Societies Malaysia. This was highlighted to the Management of The Sarawak Club in a site inspection at our premises on 21 July 2023. The addition would be under “Club Rule 27 – Officers of the Club and Their Duties”.
2. The Constitution of the Club is silent on petty cash details. The Management’s current internal policy on the petty cash advance is a sum not exceeding RM1,000.00 at any one time. However, for the addition of the new Club Rule, the sum for the petty cash advance would be not exceeding RM2,000.00.

Dated: 04 June 2024



Spencer Lai Chang Yaw  
(Membership No. L956)  
Proposer for the motion



Wilson Tan Swee Kwang  
(Membership No. T888)  
Secunder for the motion

**MOTION NO: AGM/2024/06**

**CONFERMENT OF HONORARY LIFE MEMBERSHIP TO TUAN YANG TERUTAMA YANG DI-PERTUA NEGERI SARAWAK TUN PEHIN SRI DR. HAJI WAN JUNAIDI BIN TUANKU JAAFAR**

To elect the Tuan Yang Terutama Yang di-Pertua Negeri Sarawak Tun Pehin Sri Dr. Haji Wan Junaidi Bin Tuanku Jaafar as Honorary Life Member of The Sarawak Club.

**EXPLANATORY NOTES TO THE MOTION**

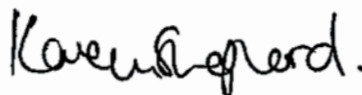
1. The late Tun Pehin Sri Haji Abdul Taib Mahmud was The Sarawak Club's last Honorary Life Member, having served the State as the 7<sup>th</sup> Tuan Yang Terutama Yang di-Pertua Negeri Sarawak.
2. Tun Pehin Sri Dr. Haji Wan Junaidi Bin Tuanku Jaafar was appointed as the 8<sup>th</sup> Yang di-Pertua Negeri Sarawak on 26 January 2024.
3. The Management Committee proposed to nominate the Tuan Yang Terutama Yang di-Pertua Negeri Sarawak Tun Pehin Sri Dr. Haji Wan Junaidi Bin Tuanku Jaafar for Honorary Life Membership, in respect of his office and standing.

Dated: 04 June 2024



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Wilson Tan Swee Kwang  
(Membership No. T888)  
Proposer for the motion



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Karen Shepherd  
(Membership No. S356)  
Secunder for the motion

## HONORARY SECRETARY'S REPORT

The Sarawak Club has continued to shine through 2025. Satisfaction levels generally run high, and patronage of facilities and events is lively and dynamic. We have seen important upgrades to our sporting facilities, notably the gym, and now have dedicated pickleball courts to reflect the sport's growing popularity across Malaysia. Memberships have been changing hands regularly at a higher rate of return for our departing members, and we are gratified to see many taking advantage of the opportunity to pass their memberships to their children while continuing to enjoy the club as their associate. Our new members communicate that same sense of pride and excitement at joining this prestigious and venerable institution.

Our membership is now 4,000-strong, each with their own relationship to the club. Our newly constituted Clubhouse Extension Project Working Sub-committee, in addition to our many existing sub-committees, have dedicated time and energy to representing the views of the broader membership. Meanwhile, our comprehensive survey of members, which 569 of you completed, demonstrated this diversity, but equally several shared themes emerged, and these have pointed to a future direction for the club.

Most of our members prioritise our excellent F&B provision. Families, old friends and business associates still see the club as the premier venue to meet, to host and to network. The sporting and games members are passionate and engaged. But we are now seeing the club operating close to capacity and this is raising issues which must be addressed immediately for our club's smooth operations.

As the Management Committee, our remit is clear: it is to steer the club for the benefit of all our members. While many members have told us that they would like to see the club grow in size and stature, there is also a clear commitment to maintaining its exclusivity. We must ensure that any expansion does not compromise the clubbing experience for others. As such, we are unable to consider raising the membership cap until we are certain we can provide the same and even improved levels of service for our existing patrons.

This is why we must first look to our members to fund the operational future of this club through their subscriptions. We are proposing a rate that is commensurate with inflation over the last decade and that also puts us on a par with other comparable organisations in the city. We hope that you will support this so that our club can continue in its high standards and maintain the value of its memberships for your benefit.

Meanwhile, we continue to prepare a package of upgrades and renovations that will support the club's future provision and its growth. This year has been one of rethinking, revising and revisiting. Last year's AGM proposed a hugely ambitious project that would have allowed for an immediate increase in the membership and expanded facilities over the long term. We stand guided by the outcome and the opinions of members expressed, both at that AGM and at the several townhalls held before and since.

We thank all the members for their feedback, especially those who have volunteered to take part in the many meetings required to formulate plans and proposals. Informed by this, we hope to see the members approve a kitchen extension to improve F&B provision at the club. These modest renovations can be covered from our reserves, built up carefully over the last several years through careful financial management, while retaining a good proportion for any future challenges and eventualities.

Meanwhile, we continue to formulate our longer-term plans to improve both your experience and the value of our shared asset. Expanded F&B and sporting facilities, improved services and, perhaps eventually, an increased membership await, balanced against the needs of our members today. Until then, we hope you will all continue to support our club in every way you can. It has a long and distinguished history and an even more exciting future in store.



**Karen Shepherd**  
Honorary Secretary



# STATEMENT BY THE MEMBERS OF THE MANAGEMENT COMMITTEE

Registration No: PPM-002-13-20121957

## THE SARAWAK CLUB

(Registered in Malaysia)

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### STATEMENT BY THE MEMBERS OF THE MANAGEMENT COMMITTEE

We, Wilson Tan Swee Kwang and Spencer Lai Chang Yaw, being two of the Members of Management Committee of The Sarawak Club, state that, in the opinion of the Management Committee, the financial statements set out on pages 67 to 93 are drawn up in accordance with Malaysian Private Entities Reporting Standard and the Societies Act, 1966 in Malaysia and the rules and regulations of The Sarawak Club so as to give a true and fair view of the state of affairs of the Club at 31 December 2024 and of its results and cash flows for the financial year ended on that date.

**SIGNED ON BEHALF OF THE MANAGEMENT COMMITTEE  
DATED 28 MARCH 2025**



**Wilson Tan Swee Kwang**  
President



**Spencer Lai Chang Yaw**  
Honorary Treasurer

Kuching

# INDEPENDENT AUDITORS' REPORT



## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE SARAWAK CLUB

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

### REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

#### Opinion

We have audited the financial statements of The Sarawak Club (the Club), which comprise the statement of financial position as at 31 December 2024, and the statement of comprehensive income, statement of changes in fund balance and statement of cash flow for the financial year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages to 67 to 93.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Club as at 31 December 2024, and of its financial performance and its cash flow for the financial year then ended in accordance with Malaysian Private Entities Reporting Standard and the requirements of the Societies Act, 1966 in Malaysia.

#### Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### *Independence and Other Ethical Responsibilities*

We are independent of the Club in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

#### Information Other than the Financial Statements and Auditors' Report Thereon

The Management Committee of the Club are responsible for the other information. The other information comprises the Message from The President, Minutes of General Meeting, Honorary Secretary's Report, Games Member's Report, Bar Member's Report, Catering Member's Report, Swimming Member's Report, House Member's Report, Sports Member's Report, Entertainment Member's Report and General Manager's Report but does not include the financial statements of the Club and our auditors' report thereon.

Our opinion on the financial statements of the Club does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Club, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Club or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report the fact. We have nothing to report in this regard.

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE SARAWAK CLUB (CONT'D)

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

### Responsibilities of the Management Committee for the Financial Statements

The Management Committee of the Club are responsible for the preparation of financial statements of the Club that give a true and fair view in accordance with Malaysian Private Entities Reporting Standard and the requirements of the Societies Act, 1966 in Malaysia. The Management Committee are also responsible for such internal control as the Management Committee determine is necessary to enable the preparation of financial statements of the Club that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Club, the Management Committee are responsible for assessing the Club's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Management Committee either intend to liquidate the Club or to cease operations, or have no realistic alternative but to do so.

### Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Club as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:-

- Identify and assess the risks of material misstatement of the financial statements of the Club, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Club's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management Committee.



## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE SARAWAK CLUB (CONT'D)

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

### Auditors' Responsibilities for the Audit of the Financial Statements (Cont'd)

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:- (Cont'd)

- Conclude on the appropriateness of the Management Committee' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Club's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Club or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Club to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Club, including the disclosures, and whether the financial statements of the Club represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Management Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### OTHER MATTERS

This report is made solely to the members of the Club, as a body, in accordance with Societies Act, 1966 and for no other purpose. We do not assume responsibility to any other person for the content of this report.

**Crowe Malaysia PLT**  
201906000005 (LLP0018817-LCA) & AF 1018  
Chartered Accountants

28 MARCH 2025  
Kuching

**Chin Su Su**  
03436/05/2025 J  
Chartered Accountant

Registration No: PPM-002-13-20121957

**THE SARAWAK CLUB**

(Registered in Malaysia)

**STATEMENT OF COMPREHENSIVE INCOME  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024**

	NOTE	2024 RM	2023 RM
<b><u>The City Club</u></b>			
<b>Income</b>			
Membership subscriptions		3,976,280	3,958,630
Entrance fees		760,500	1,157,000
Surcharges		175,330	105,897
Sundry income	5	134,317	119,596
		<u>5,046,427</u>	<u>5,341,123</u>
<b>Contributions for</b>			
Food and beverages	6	(237,397)	418,934
Club activities	7	(562,859)	(489,266)
Club functions	8	(215,122)	(195,877)
		<u>(1,015,378)</u>	<u>(266,209)</u>
<b>Income from operations</b>		4,031,049	5,074,914
<b>Cost</b>			
Depreciation of property, plant and equipment	11	(754,741)	(792,411)
Other operating expenses	Appendix I	(3,841,380)	(3,413,334)
<b>(Deficit)/Surplus (for)/from operations</b>		<u>(565,072)</u>	<u>869,169</u>
Interest income	9	384,423	363,000
<b>(Deficit)/Surplus (for)/from The City Club</b>		<u>(180,649)</u>	<u>1,232,169</u>
<b><u>Golf Resort</u></b>			
<b>Income</b>			
Revenue entitlement from SCC		193,723	198,903
Rental income		12,000	12,000
<b>Cost</b>			
Depreciation of investment properties	12	(202,228)	(204,528)
Other operating expenses	Appendix I	(3,423)	(3,423)
<b>Surplus from Golf Resort</b>		<u>72</u>	<u>2,952</u>
<b>(Deficit)/Surplus before taxation</b>		<u>(180,577)</u>	<u>1,235,121</u>
Income tax expense	10	(164,700)	(151,207)
<b>(Deficit)/Surplus (for)/from the financial year</b>		<u>(345,277)</u>	<u>1,083,914</u>

The annexed notes form an integral part of these financial statements.

Registration No: PPM-002-13-20121957

**THE SARAWAK CLUB**

(Registered in Malaysia)

**STATEMENT OF FINANCIAL POSITION AT 31 DECEMBER 2024**

	NOTE	2024 RM	2023 RM
<b>ASSETS</b>			
<b>NON-CURRENT ASSETS</b>			
Property, plant and equipment	11	11,432,461	11,579,677
Investment properties	12	6,999,807	7,202,035
		<u>18,432,268</u>	<u>18,781,712</u>
<b>CURRENT ASSETS</b>			
Inventories	13	460,429	407,674
Members' accounts	14	1,151,106	1,098,958
Receivables, deposits and prepaid expenses	15	544,373	464,140
Cash and bank balances		497,968	442,866
Fixed deposits with licensed banks	16	9,825,440	10,509,181
		<u>12,479,316</u>	<u>12,922,819</u>
<b>LIABILITIES</b>			
<b>CURRENT LIABILITIES</b>			
Members' deposits	17	149,613	94,757
Payables, deposits and accrued expenses	18	2,365,054	2,846,233
Tax payable		50,764	72,111
		<u>2,565,431</u>	<u>3,013,101</u>
<b>NET CURRENT ASSETS</b>		<u>9,913,885</u>	<u>9,909,718</u>
		<u>28,346,153</u>	<u>28,691,430</u>
<b>FUND BALANCE</b>			
Accumulated funds		<u>28,346,153</u>	<u>28,691,430</u>

The annexed notes form an integral part of these financial statements.

Registration No: PPM-002-13-20121957

**THE SARAWAK CLUB**

(Registered in Malaysia)

**STATEMENT OF CHANGES IN FUND BALANCE  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024**

	Non-distributable Reserve Accumulated Funds RM
Balance at 1.1.2023	27,607,516
Surplus for the financial year	1,083,914
Balance at 31.12.2023 / 1.1.2024	<u>28,691,430</u>
Deficit for the financial year	(345,277)
Balance at 31.12.2024	<u>28,346,153</u>

The annexed notes form an integral part of these financial statements.

Registration No: PPM-002-13-20121957

**THE SARAWAK CLUB**

(Registered in Malaysia)

**STATEMENT OF CASH FLOW  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024**

	NOTE	2024 RM	2023 RM
<b>CASH FLOWS (FOR)/FROM OPERATING ACTIVITIES</b>			
(Deficit)/Surplus before taxation		(180,577)	1,235,121
Adjustments for:			
Depreciation of property, plant and equipment	11	754,741	792,411
Depreciation of investment properties	12	202,228	204,528
Loss on property, plant and equipment written off	11	5,655	3,701
Interest income		(384,423)	(363,000)
Operating surplus before working capital changes		397,624	1,872,761
Increase in inventories		(52,755)	(77,774)
Increase in members' accounts		(52,148)	(183,852)
Increase in receivables, deposits and prepaid expenses		(80,233)	(66,201)
Increase in members' deposits		54,856	3,798
Decrease in payables, deposits and accrued expenses		(481,179)	(106,527)
<b>CASH (FOR)/FROM OPERATIONS</b>		<b>(213,835)</b>	<b>1,442,205</b>
Income tax paid		(186,047)	(94,307)
Income tax refunded		-	36,080
<b>NET CASH (FOR)/FROM OPERATING ACTIVITIES</b>		<b>(399,882)</b>	<b>1,383,978</b>
<b>CASH FLOWS FOR INVESTING ACTIVITIES</b>			
Purchase of property, plant and equipment	11	(613,180)	(274,176)
Increase in fixed deposits with maturities more than three months		(3,747,699)	(1,493,757)
Interest received		384,423	363,000
<b>NET CASH FOR INVESTING ACTIVITIES</b>		<b>(3,976,456)</b>	<b>(1,404,933)</b>
<b>NET DECREASE IN CASH AND CASH EQUIVALENTS</b>		<b>(4,376,338)</b>	<b>(20,955)</b>
<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF THE FINANCIAL YEAR</b>			
		5,589,746	5,610,701
<b>CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR</b>			
	19	1,213,408	5,589,746

The annexed notes form an integral part of these financial statements.



Registration No: PPM-002-13-20121957

## **THE SARAWAK CLUB**

(Registered in Malaysia)

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024**

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#### **1. GENERAL INFORMATION**

The principal objective of The Sarawak Club (“the Club”) is to promote and carry on social and sporting activities.

The registered office and principal place of business of the Club is located at Jalan Taman Budaya, 93000 Kuching, Sarawak.

The financial statements of the Club were authorised for issue by the members of the Management Committee in accordance with a resolution of the members of the Management Committee on 28 March 2025.

#### **2. BASIS OF PREPARATION**

The financial statements of the Club have been prepared under the historical cost convention and modified to include other bases of valuation as disclosed in other sections under significant accounting policies, and in compliance with Malaysian Private Entities Reporting Standard (“MPERS”).

Management has used estimates and assumptions in measuring the reported amounts of assets and liabilities at the end of the reporting period and the reported amounts of revenues and expenses during the reporting period. Judgement and assumptions are applied in the measurement, and hence, the actual results may not coincide with the reported amounts.

#### **3. SIGNIFICANT ACCOUNTING POLICIES**

##### **3.1 REVENUE RECOGNITION**

Revenue represents membership subscriptions, entrance fees, surcharges and revenue generated from the activities of the Club.

Sales of goods and services rendered are recognised upon delivery of products and when the risks and rewards of ownership have passed to the members. Sales represent gross invoiced value of goods sold and services rendered net of trade discounts.

Interest income is accrued on a time basis, by reference to the principal outstanding and at the interest rate applicable.

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Registration No: PPM-002-13-20121957

## THE SARAWAK CLUB

(Registered in Malaysia)

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024

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#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 3.2 TAX ASSETS AND TAX LIABILITIES

A current tax for current and prior periods, to the extent unpaid, is recognised as a current tax liability. If the amount already paid in respect of current and prior periods exceeds the amount due for those periods, the excess is recognised as a current tax asset. A current tax liability or asset is measured at the amount the Club expects to pay or recover using tax rates and laws that have been enacted or substantially enacted by the reporting date.

A deferred tax liability is recognised for all taxable temporary differences, except to the extent that the deferred tax liability arises from: (a) the initial recognition of goodwill; or (b) the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of the transaction, affects neither accounting profit nor taxable profit or tax loss. The exceptions for initial recognition differences include items of property, plant and equipment that do not qualify for capital allowances and acquired intangible assets that are not deductible for tax purposes.

A deferred tax asset is recognised for all deductible temporary differences to the extent that it is probable that future taxable profit will be available against which the deductible temporary difference can be utilised, unless the deferred tax asset arises from the initial recognition of an asset or liability in a transaction that is not a business combination and at the time of the transaction, affect neither accounting profit nor taxable profit or tax loss. The exceptions for the initial recognition differences include non-taxable government grants received and reinvestment allowances and investment tax allowances on qualifying property, plant and equipment.

A deferred tax asset is recognised for the carry-forward of unused tax losses and unused tax credits to the extent that it is probable that future taxable profit will be available against which the unused tax losses and unused tax credits can be utilised. Unused tax credits do not include unabsorbed reinvestment allowances and unabsorbed investment tax allowances because the Club treats these as part of initial recognition differences.

Deferred taxes are measured using tax rates and tax laws that have been enacted or substantially enacted by the end of the reporting period. The measurement of deferred taxes reflect the tax consequences that would follow from the manner in which the Club expects, at the end of the reporting period, to recover or settle the carrying amount of its assets or liabilities.

At the end of each reporting period, the carrying amount of a deferred tax asset is reviewed, and is reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow the benefit of a part or all of that deferred tax asset to be utilised. Any such reduction will be reversed to the extent that it becomes probable that sufficient taxable profit will be available.

A current or deferred tax is recognised as income or expense in profit or loss for the period. For items recognised directly in equity, the related tax effect is also recognised directly in equity.

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## THE SARAWAK CLUB

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 3.3 PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment are stated at cost less accumulated depreciation and any impairment losses, if any.

City club's freehold land has an unlimited useful life and therefore is not amortised.

All other property, plant and equipment are depreciated on a straight line method to their residual values at rates based on the estimated useful lives of the various assets.

The estimated useful lives are as follows:-

Short leasehold land	Over the remaining leasehold period
Buildings	30 to 50 years
Swimming pools	50 years
Tennis courts	30 years
Machineries	10 years
Furniture, fittings and equipment	2 to 10 years

Upon the disposal of an item of property, plant or equipment, the difference between the net disposal proceeds and the net carrying amount is recognised in the income statement.

##### 3.4. INVESTMENT PROPERTIES

The Club recognises a land, building (including a floor of a building), or both land and building, including property under construction, as investment properties if it is held for capital appreciation, rental income or both. Investment properties are recorded at cost on initial recognition. Cost of investment properties comprises purchase price plus all directly attributable costs incurred to bring the property to its present location and condition intended for use as investment properties. Cost of self-constructed investment properties comprises all direct and indirect construction costs but exclude internal profits.

For the purpose of subsequent measurement, items of equipment that are irremovable and items that are physically attached to a building, such as lifts, elevators, electrical system and air-conditioning system, are treated as an integral part of the property. The Club uses the fair value model to measure investment properties after initial recognition if the fair value can be measured reliably without undue cost or effort. Any changes in the fair value of investment properties are recognised in profit or loss in the year in which they arise.

If a reliable measure of fair value is not available without undue cost or effort for an item of investment property subsequently, the investment properties are measured at cost less any accumulated depreciation and impairment losses until a reliable measure of fair value becomes available. In case of investment properties that had been previously accounted for using the fair value model, the carrying amount of the investment properties on that date becomes its cost.

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## THE SARAWAK CLUB

(Registered in Malaysia)

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 3.4 INVESTMENT PROPERTIES (CONT'D)

Depreciation on investment properties is charged to profit or loss on a straight-line method to write off the depreciable amount of the assets over their estimated useful lives. The principal annual rates used for this purposes are:-

Short leasehold land	53 to 60 years
Building	50 years
Golf course	50 years
Swimming pool	50 years

The depreciation method, useful lives and residual values will be reviewed if there is a significant change since the last annual reporting date in the pattern by which the Club expects to consume the investment property's future economic benefits. Any changes are accounted for as a change in accounting estimate.

Any gain or loss arising from the disposal of investment properties is recognised in profit or loss.

##### 3.5 IMPAIRMENT OF NON-FINANCIAL ASSETS

An impairment loss arises when the carrying amount of a Club's asset exceeds its recoverable amount.

At the end of each reporting period date, the Club assesses whether there is any indication that a stand-alone asset or a cash-generating unit may be impaired by using external and internal sources of information. If any such indication exists, the Club estimates the recoverable amount of the asset or cash-generating unit.

The recoverable amount of an asset or a cash-generating unit is the higher of its fair value less costs to sell and the value in use.

For an asset measured on a cost-based model, any impairment loss is recognised in profit or loss.

The Club reassesses the recoverable amount of an impaired asset or a cash-generating unit if there is any indication that an impairment loss recognised previously may have reversed. Any reversal of impairment loss for an asset carried at a cost-based model is recognised in profit or loss, subject to the limit that the revised carrying amount does not exceed the amount that would have been determined had no impairment loss been recognised previously.

##### 3.6 INVENTORIES

Inventories are valued at the lower of cost and net realisable value. Cost of food and beverages is determined on the weighted average method and other inventories are determined on "first-in, first-out" basis. The cost of inventories comprises the original purchase price plus cost incurred in bringing the inventories to their present location. Net realisable value represents the estimated selling price in the ordinary course of business less selling and distribution costs.

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## THE SARAWAK CLUB

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 3.7 FINANCIAL INSTRUMENTS

###### (a) Initial Recognition and Measurement

The Club recognises a financial asset or a financial liability in the statement of financial position when, and only when, it becomes a party to the contractual provisions of the instrument.

On initial recognition, all financial assets and financial liabilities are measured at fair value which is generally the transaction price, plus transaction costs if the financial asset or financial liability is not measured at fair value through profit or loss. For instruments measured at fair value through profit or loss, transaction costs are expensed to profit or loss when incurred.

###### (b) Derecognition of Financial Instruments

A financial asset is derecognised when, and only when, the contractual rights to receive the cash flows from the financial asset expire, or when the Club transfers the contractual rights to receive cash flows of the financial asset, including circumstances when the Club acts only as a collecting agent of the transferee, and retains no significant risks and rewards of ownership of the financial asset or no continuing involvement in the control of the financial asset transferred.

A financial liability is derecognised when, and only when, it is legally extinguished, which is either when the obligation specified in the contract is discharged or cancelled or expires. A substantial modification of the terms of an existing financial liability is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability.

###### (c) Subsequent Measurement of Financial Assets

For the purpose of subsequent measurement, the Club classifies financial assets into two categories, namely: (i) financial assets at fair value through profit or loss, and (ii) financial assets at amortised cost.

Other than financial assets measured at fair value through profit or loss, all other financial assets are subject to review for impairment in accordance with Note 3.7(f).

###### (d) Subsequent Measurement of Financial Liabilities

After initial recognition, all financial liabilities are measured at amortised cost using the effective interest method.

###### (e) Recognition of Gains and Losses

Fair value changes of financial assets and financial liabilities classified as at fair value through profit or loss are recognised in profit or loss when they arise.

For financial assets and financial liabilities carried at amortised cost, a gain or loss is recognised in profit or loss only when the financial asset or financial liability is derecognised or impaired, and through the amortisation process of the instrument.

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## THE SARAWAK CLUB

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024

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#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 3.7 FINANCIAL INSTRUMENTS (CONT'D)

###### (f) Impairment and Uncollectibility of Financial Assets

At the end of each reporting period, the Club examines whether there is any objective evidence that a financial asset or a group of financial assets is impaired. Evidences of trigger loss events include: (i) significant difficulty of the issuer or obligor; (ii) a breach of contract, such as a default or delinquency in interest or principal payments; (iii) granting exceptional concession to a customer; (iv) it is probable that a customer will enter bankruptcy or other financial reorganisation; (v) the disappearance of an active market for that financial asset because of financial difficulties; or (vi) any observable market data indicating that there may be a measurable decrease in the estimated future cash flows from a group of financial assets.

For short-term trade and other receivables, where the effect of discounting is immaterial, impairment loss is tested for each individually significant receivable wherever there is any indication of impairment. Individually significant receivables for which no impairment loss is recognised are grouped together with all other receivables by classes based on credit risk characteristics and aged according to their past due periods. A collective allowance is estimated for a class group based on the Club's experience of loss ratio in each class, taking into consideration current market conditions.

##### 3.8 PROVISIONS

The Club recognises a liability as a provision if the outflows required to settle the liability are uncertain in timing or amount.

A provision is recognised when the Club has a present legal or constructive obligation as a result of a past event, and of which the outflows of resources on settlement are probable and reliable estimate of the amount can be made. No provision is recognised if these conditions are not met.

A provision is measured at the best estimate of the expenditure required to settle the present obligation at the end of the reporting period.

##### 3.9 CASH AND CASH EQUIVALENTS

The Club adopts the indirect method in the preparation of the cash flow statement.

Cash equivalents are short-term, highly liquid investments with maturities of three months or less from the date of acquisition and are readily convertible to cash with insignificant risks of changes in value.

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## THE SARAWAK CLUB

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024

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#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 3.10 EMPLOYEE BENEFITS

The Club recognises a liability when an employee has provided service in exchange for employee benefits to be paid in the future and an expense when the Club consumes the economic benefits arising from service provided by an employee in exchange for employee benefits.

##### (a) Short-term Benefits

Wages and salaries are accrued and paid on a monthly basis and are recognised as an expense, unless they relate to cost of producing inventories or other assets.

##### (b) Post-Employment Benefits - Defined Contribution Plans

The Club makes statutory contributions to approved provident funds and the contributions made are charged to profit or loss in the period to which they relate. When the contributions have been paid, the Club has no further payment obligations.

#### 4. CRITICAL JUDGEMENTS AND ESTIMATION UNCERTAINTY

##### 4.1 ESTIMATION UNCERTAINTY

The measurement of some assets and liabilities requires management to use estimates based on various observable inputs and other assumptions. The areas or items that are subject to significant estimation uncertainties of the Club are:

##### (a) Measurement of a Provision

The Club uses a "best estimate" as the basis for measuring a provision. Management evaluates the estimates based on the Club's historical experiences and other inputs or assumptions, current developments and future events that are reasonably possible under the particular circumstances.

##### (b) Loss Allowances of Financial Assets

The Club recognises impairment losses for loans and receivables using the incurred loss model. Loans and receivables are categorised into credit risk classes and tested for impairment, using the Club's past experiences of loss statistics, ageing of past due amounts and current economic trends. The actual eventual losses may be different from the allowances made and these may affect the Club's financial position and results.

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024**

**4. CRITICAL JUDGEMENTS AND ESTIMATION UNCERTAINTY (CONT'D)**

4.1 ESTIMATION UNCERTAINTY (CONT'D)

The measurement of some assets and liabilities requires management to use estimates based on various observable inputs and other assumptions. The areas or items that are subject to significant estimation uncertainties of the Club are: (Cont'd)

**(c) Depreciation of Property, Plant and Equipment**

The cost of an item of property, plant and equipment is depreciated on the straight-line method. Estimates are applied in the selection of the depreciation method, the useful lives and the residual values. The actual consumption of the economic benefits of the property, plant and equipment may differ from the estimates applied and this may lead to a gain or loss on an eventual disposal of an item of property, plant and equipment.

**(d) Write-down of Inventories**

Reviews are made periodically by management on damaged, obsolete and slow-moving inventories. These reviews require judgement and estimates. Possible changes in these estimates could result in revisions to the valuation of inventories.

**(e) Impairment of Property, Plant and Equipment and Investment Properties**

The Club determines whether an item of its property, plant and equipment and investment properties is impaired by evaluating the extent to which the recoverable amount of the asset is less than its carrying amount. This evaluation is subject to changes such as market performance, economic and political situation of the country. A variety of methods is used to determine the recoverable amount, such as valuation reports and discounted cash flows.

**5. SUNDRY INCOME**

	2024 RM	2023 RM
Car parking fees	108,375	112,329
Miscellaneous income	25,942	7,267
	<u>134,317</u>	<u>119,596</u>



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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024****6. CONTRIBUTIONS (FOR)/FROM FOOD AND BEVERAGES**

## (a) FOOD

	2024 RM	2023 RM
<b>REVENUE</b>		
Food sales	8,408,024	8,418,016
<b>LESS: COST OF SALES</b>		
Food cost	4,792,660	4,561,479
GROSS PROFIT	3,615,364	3,856,537
<b>ADD: OTHER INCOME</b>		
Corkage charges	12,277	23,980
Room charges	24,282	15,115
	36,559	39,095
<b>LESS: OPERATING EXPENSES</b>		
Cleaning material	23,137	24,069
Decoration and equipment rental	11,192	11,738
Electricity and water charges	82,281	75,799
Entertainment and promotion	19,970	18,287
Equipment and utensils replacement	43,577	29,623
Fuel and gas	242,819	239,682
Ice cube	9,462	9,436
Laundry charges	84,932	86,635
Medical expenses	11,353	9,565
Printing and stationeries	17,893	19,534
Repairs and maintenance	79,717	63,135
Salaries, E.P.F., SOCSO and E.I.S. contributions	3,062,324	2,656,087
Staff accommodation	16,272	14,835
Staff meal	36,680	33,378
Sundry expenses	163,654	163,292
Transportation	1,497	1,116
Uniforms	24,894	12,777
	3,931,654	3,468,988
Contributions (for)/from food	(279,731)	426,644

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024****6. CONTRIBUTIONS (FOR)/FROM FOOD AND BEVERAGES (CONT'D)****(b) BEVERAGES**

	2024 RM	2023 RM
<b>REVENUE</b>		
Beverages sales	1,717,534	1,689,261
Tuckshop sales	39,193	48,619
	<u>1,756,727</u>	<u>1,737,880</u>
<b>LESS: COST OF SALES</b>		
Beverages cost	1,101,139	1,106,472
Tuckshop cost	32,784	45,624
	<u>1,133,923</u>	<u>1,152,096</u>
<b>GROSS PROFIT</b>	<u>622,804</u>	<u>585,784</u>
<b>ADD: OTHER INCOME</b>		
Corkage charges	36,329	14,037
<b>LESS: OPERATING EXPENSES</b>		
Electricity and water charges	20,570	18,950
Glassware and equipment replacement	13,268	6,026
Ice cube	9,438	9,432
Karaoke expenses	31,635	36,400
Licence fees	18,112	16,672
Medical expenses	1,699	1,894
Promotion	166	792
Printing and stationery	6,582	6,030
Repairs and maintenance	12,536	25,738
Salaries, E.P.F., SOCSO and E.I.S. contributions	453,250	449,690
Staff accommodation	16,272	14,835
Staff meal	6,680	7,070
Sundry expenses	19,776	13,902
Uniforms	6,815	100
	<u>616,799</u>	<u>607,531</u>
Contributions from/(for) beverages	(b) 42,334	(7,710)
Total contributions (for)/from food and beverages for the financial year	(a + b) (237,397)	418,934

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024**

**7. CLUB ACTIVITIES**

2024

**INCOME**

	Gymnasium RM	Badminton RM	Squash RM	Indoor games RM	Tennis RM	Swimming RM	Library RM	Basketball/ Futsal/ Pickleball RM	Total RM
Booking fees	-	12,840	1,678	-	3,959	-	-	3,742	22,219
Coaching and lesson fees	112,312	16,603	19,885	1,740	26,765	237,616	-	-	414,921
Fees	159,950	-	-	-	8,320	3,610	29,463	3,065	204,408
Fines	-	-	-	-	-	-	3,397	-	3,397
Receipts from competition	-	-	-	40,907	-	-	-	-	40,907
	272,262	29,443	21,563	42,647	39,044	241,226	32,860	6,807	685,852
Deduct: Expenses	417,527	31,850	28,899	109,215	99,721	423,146	131,211	7,142	1,248,711
Contribution for club activities	(145,265)	(2,407)	(7,336)	(66,568)	(60,677)	(181,920)	(98,351)	(335)	(562,859)

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**THE SARAWAK CLUB**  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024**

**7. CLUB ACTIVITIES (CONT'D)**

2024

**EXPENSES**

	Gymnasium RM	Badminton RM	Squash RM	Indoor games RM	Tennis RM	Swimming RM	Library RM	Basketball/ Futsal/ Pickleball RM	Total RM
Activity expenses	1,770	-	-	-	-	-	-	-	1,770
Competition expenses	-	5,366	1,100	93,390	6,439	15,562	-	99	121,956
Coaching and lesson fees	86,509	14,072	16,902	2,050	22,423	190,745	-	-	332,701
Lease rental	14,999	-	-	-	-	-	-	-	14,999
Magazines	-	-	-	-	-	-	14,278	-	14,278
Repairs and maintenance	37,211	11,075	10,897	6,450	9,942	65,061	6,710	2,000	149,346
Salaries, E.P.F., SOCSO and E.I.S. contributions	266,595	-	-	-	46,383	148,816	106,033	-	567,827
Sundry expenses	10,443	1,337	-	7,325	14,534	2,962	4,190	5,043	45,834
	417,527	31,850	28,899	109,215	99,721	423,146	131,211	7,142	1,248,711

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024**

**7. CLUB ACTIVITIES (CONT'D)**

	Gymnasium RM	Badminton RM	Squash RM	Indoor games RM	Tennis RM	Swimming RM	Library RM	Basketball/ Futsal RM	Total RM
2023									
<b>INCOME</b>									
Booking fees	-	10,641	1,123	-	2,920	-	-	3,045	17,729
Coaching and lesson fees	25,513	14,960	9,670	830	28,480	215,098	-	-	294,551
Fees	202,566	-	-	-	8,680	2,435	34,461	-	248,142
Fines	-	-	-	-	-	-	2,928	-	2,928
Receipts from competition	-	-	-	33,412	-	-	-	-	33,412
	228,079	25,601	10,793	34,242	40,080	217,533	37,389	3,045	596,762
Deduct: Expenses	316,368	26,868	11,057	82,945	100,252	413,337	134,468	733	1,086,028
Contribution for club activities	(88,289)	(1,267)	(264)	(48,703)	(60,172)	(195,804)	(97,079)	2,312	(489,266)

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024**

**7. CLUB ACTIVITIES (CONT'D)**

2023

**EXPENSES**

	Gymnasium RM	Badminton RM	Squash RM	Indoor games RM	Tennis RM	Swimming RM	Library RM	Basketball/ Futsal RM	Total RM
Activity expenses	550	-	-	-	-	-	-	-	550
Balut sundry expenses	-	-	-	1,967	-	-	-	-	1,967
Competition expenses	-	6,193	918	72,642	10,432	16,316	-	-	106,501
Coaching and lesson fees	61,780	12,810	8,220	1,600	24,208	172,490	-	-	281,108
Lease rental	15,096	-	-	-	-	-	-	-	15,096
Magazines	-	-	-	-	-	-	12,606	-	12,606
Repairs and maintenance	4,787	2,300	1,919	3,757	12,120	72,094	450	250	97,677
Salaries, E.P.F., SOCSO and E.I.S. contributions	226,475	-	-	-	40,721	150,912	119,301	-	537,409
Sundry expenses	7,680	5,565	-	2,979	12,771	1,525	2,111	483	33,114
	316,368	26,868	11,057	82,945	100,252	413,337	134,468	733	1,086,028

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024**

**8. CLUB FUNCTIONS**

	2024 RM	2023 RM
Club functions	158,857	162,811
Festival celebrations	56,265	33,066
Deficit for club functions	215,122	195,877

Included in club functions were band entertainment, Members' Night, Senior Members' Appreciation Night and Family Day.

**9. INTEREST INCOME**

	2024 RM	2023 RM
Fixed deposits	383,001	361,950
Current accounts	1,422	1,050
	384,423	363,000

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## THE SARAWAK CLUB

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024

#### 10. INCOME TAX EXPENSE

	2024 RM	2023 RM
Current tax expense:		
- provision for the financial year	158,609	151,403
- under/(over)provision in the previous financial year	6,091	(196)
	<u>164,700</u>	<u>151,207</u>

Income from other investments of the Club is taxable at scale rate under Part 1 of Schedule 1 of the Income Tax Act, 1967 while income derived from its members is not taxable.

Income tax expense was calculated at the applicable income tax rate as follows:-

	2024 RM	2023 RM
(Deficit)/Surplus before tax	<u>(180,577)</u>	<u>1,235,121</u>
Adjustments for:		
Non-taxable income	(15,867,938)	(16,067,233)
Non-deductible expenses	16,727,831	15,485,695
Taxable income	<u>679,316</u>	<u>653,583</u>
First RM600,000 of taxable income	136,400	136,400
Remaining at 28% (2023: 28%)	22,209	15,003
Under/(over)provision in the previous financial year	6,091	(196)
Income tax expense for the financial year	<u>164,700</u>	<u>151,207</u>

The taxable income consists of income received from non-members including interest income, proceeds from investments and proceeds from car park.

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**THE SARAWAK CLUB**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024****11. PROPERTY, PLANT AND EQUIPMENT**

	At 1.1.2024 RM	Additions RM	Written Off RM	Depreciation Charges RM	At 31.12.2024 RM
<i>Carrying Amount</i>					
<b>The City Club</b>					
Freehold land	1	-	-	-	1
Short leasehold land	118,316	40,891	-	(1,773)	157,434
Buildings	9,834,628	74,720	-	(285,141)	9,624,207
Swimming pools	260,140	-	-	(13,524)	246,616
Tennis courts	523,427	-	-	(25,150)	498,277
Furniture, fittings and equipment	843,165	497,569	(5,655)	(429,153)	905,926
<b>Total</b>	<b>11,579,677</b>	<b>613,180</b>	<b>(5,655)</b>	<b>(754,741)</b>	<b>11,432,461</b>

	At 1.1.2023 RM	Additions RM	Written off RM	Depreciation Charges RM	At 31.12.2023 RM
<i>Carrying Amount</i>					
<b>The City Club</b>					
Freehold land	1	-	-	-	1
Short leasehold land	122,395	-	-	(4,079)	118,316
Buildings	10,043,111	75,164	-	(283,647)	9,834,628
Swimming pools	273,667	-	-	(13,527)	260,140
Tennis courts	548,576	-	-	(25,149)	523,427
Furniture, fittings and equipment	1,113,863	199,012	(3,701)	(466,009)	843,165
<b>Total</b>	<b>12,101,613</b>	<b>274,176</b>	<b>(3,701)</b>	<b>(792,411)</b>	<b>11,579,677</b>

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**THE SARAWAK CLUB**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024****11. PROPERTY, PLANT AND EQUIPMENT (CONT'D)**

	At Cost RM	Accumulated Depreciation RM	Carrying Amount RM
2024			
<b>The City Club</b>			
Freehold land	1	-	1
Short leasehold land	175,526	(18,092)	157,434
Buildings	14,147,712	(4,523,505)	9,624,207
Swimming pools	676,286	(429,670)	246,616
Tennis courts	1,510,672	(1,012,395)	498,277
Furniture, fittings and equipment	7,641,472	(6,735,546)	905,926
<b>Total</b>	<b>24,151,669</b>	<b>(12,719,208)</b>	<b>11,432,461</b>

	At Cost RM	Accumulated Depreciation RM	Carrying Amount RM
2023			
<b>The City Club</b>			
Freehold land	1	-	1
Short leasehold land	134,635	(16,319)	118,316
Buildings	14,072,992	(4,238,364)	9,834,628
Swimming pools	676,286	(416,146)	260,140
Tennis courts	1,510,672	(987,245)	523,427
Furniture, fittings and equipment	7,379,087	(6,535,922)	843,165
<b>Total</b>	<b>23,773,673</b>	<b>(12,193,996)</b>	<b>11,579,677</b>

The City Club is situated on freehold land whereas the short leasehold land is used for tennis courts.

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**THE SARAWAK CLUB**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024****12. INVESTMENT PROPERTIES**

	At 1.1.2024 RM	Depreciation Charges RM	At 31.12.2024 RM
<i>Carrying Amount</i>			
<b>Golf Resort</b>			
Short leasehold land	455,457	(10,332)	445,125
Building	1,929,745	(55,874)	1,873,871
Golf course	4,165,135	(117,132)	4,048,003
Swimming pool	651,698	(18,890)	632,808
	<u>7,202,035</u>	<u>(202,228)</u>	<u>6,999,807</u>

	At 1.1.2023 RM	Depreciation Charges RM	At 31.12.2023 RM
<i>Carrying Amount</i>			
<b>Golf Resort</b>			
Short leasehold land	465,788	(10,331)	455,457
Building	1,987,918	(58,173)	1,929,745
Golf course	4,282,269	(117,134)	4,165,135
Swimming pool	670,588	(18,890)	651,698
	<u>7,406,563</u>	<u>(204,528)</u>	<u>7,202,035</u>

	At Cost RM	Accumulated Depreciation RM	Carrying Amount RM
2024			
<b>Golf Resort</b>			
Short leasehold land	597,485	(152,360)	445,125
Building	3,239,723	(1,365,852)	1,873,871
Golf course	5,856,666	(1,808,663)	4,048,003
Swimming pool	944,490	(311,682)	632,808
	<u>10,638,364</u>	<u>(3,638,557)</u>	<u>6,999,807</u>

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**THE SARAWAK CLUB**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024****12. INVESTMENT PROPERTIES (CONT'D)**

	At Cost RM	Accumulated Depreciation RM	Carrying Amount RM
2023			
<b>Golf Resort</b>			
Short leasehold land	597,485	(142,028)	455,457
Building	3,239,723	(1,309,978)	1,929,745
Golf course	5,856,666	(1,691,531)	4,165,135
Swimming pool	944,490	(292,792)	651,698
	10,638,364	(3,436,329)	7,202,035

- (a) The Golf Course is situated on a land leased from Universiti Malaysia Sarawak pursuant to Golf Course Project Development Agreement dated 24 February 2006.
- (b) The Club owns the 7 acre leasehold land which is the site of the Golf Resort club house building and facilities.
- (c) The investment properties are measured using the cost model because their fair values cannot be reliably measured without undue cost or effort using valuation techniques due to the lack of comparable market transactions with properties of the same type and quality in that particular location.

**13. INVENTORIES**

	2024 RM	2023 RM
At cost:-		
Food and beverages	437,635	386,366
Utilities and consumables	21,999	20,513
Merchandise	795	795
	460,429	407,674

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## THE SARAWAK CLUB

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024

#### 14. MEMBERS' ACCOUNTS

	2024 RM	2023 RM
Members' accounts	1,493,576	1,431,918
Advance billings	(342,470)	(332,960)
	<u>1,151,106</u>	<u>1,098,958</u>

(a) Members' accounts comprise amounts receivable from members for subscription fees, sales of food and drinks and services provided.

(b) Advance billings represent membership subscription fees billed in advance.

#### 15. RECEIVABLES, DEPOSITS AND PREPAID EXPENSES

	2024 RM	2023 RM
Refundable deposits	33,229	54,296
Prepaid expenses	146,339	151,986
Interest receivables	166,255	51,604
Other receivables	198,550	206,254
	<u>544,373</u>	<u>464,140</u>

#### 16. FIXED DEPOSITS WITH LICENSED BANK

The fixed deposits with licensed banks of the Club at the end of the reporting period bore effective interest rates ranging from 3.80% to 4.00% (2023 – 3.80% to 4.00%) per annum respectively. The fixed deposits have maturity periods ranging from 3 to 12 months (2023 – 3 to 12 months).

#### 17. MEMBERS' DEPOSITS

	2024 RM	2023 RM
Members' refundable deposits	45,200	48,200
Functions' deposits	104,413	46,557
	<u>149,613</u>	<u>94,757</u>

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**THE SARAWAK CLUB**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024****18. PAYABLES, DEPOSITS AND ACCRUED EXPENSES**

	2024 RM	2023 RM
Accrued expenses	60,501	49,585
Food and beverage payables	754,367	740,153
Membership transfer/conversion control accounts	629,912	1,277,066
Other payables	719,354	604,602
Service tax payable	200,920	174,827
	2,365,054	2,846,233

**19. CASH AND CASH EQUIVALENTS**

For the purpose of the cash flow statement, cash and cash equivalents comprise the following:-

	2024 RM	2023 RM
Cash in hand and at bank	497,968	442,866
Fixed deposits with licensed banks	9,825,440	10,509,181
	10,323,408	10,952,047
Less: Fixed deposits with maturities more than 3 months	(9,110,000)	(5,362,301)
	1,213,408	5,589,746

**20. FINANCIAL INSTRUMENTS**

	2024 RM	2023 RM
<b>Financial Assets</b>		
<u>Amortised Cost</u>		
Members' accounts (Note 14)	1,151,106	1,098,958
Receivables (Note 15)	364,805	257,858
Cash and bank balances	497,968	442,866
Fixed deposits with licensed banks (Note 16)	9,825,440	10,509,181
	11,839,319	12,308,863
<b>Financial Liability</b>		
<u>Amortised Cost</u>		
Payables (Note 18)	2,164,134	2,671,406
	2,164,134	2,671,406

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**THE SARAWAK CLUB**

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**SCHEDULE OF OTHER OPERATING EXPENSES  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024**

**APPENDIX I**

	2024 RM	2023 RM
<b><u>The City Club</u></b>		
Advertisement	4,088	1,170
Auditors' remuneration - current year	10,000	10,000
Bank charges and credit card commission	81,176	80,203
Electricity and water charges	308,553	284,246
Housekeeping contract charges	270,648	250,368
Housekeeping expenses	113,383	116,320
HRDF expenses	35,957	-
Insurance	50,413	50,593
Licence fees	36,752	34,551
Loss on property, plant and equipment written off	5,655	3,701
Medical expenses	13,033	9,066
Meeting expenses	43,163	29,190
Members' introduction night expenses	18,100	16,494
Photographs and films	1,990	-
Postages and telephone charges	48,327	51,071
Personal protective equipment supplies	241	1,352
Printing, stationeries and publications	31,741	37,598
Professional fees	90,736	2,850
Quit rents and assessment	51,597	39,299
Refreshment	33,091	28,968
Repairs and maintenance - building and electrical	160,179	82,483
Repairs and maintenance - equipment	140,346	121,765
Repairs and maintenance - ground	44,383	38,438
Salaries, E.P.F., SOCSO and E.I.S. contributions	2,150,028	2,064,800
Staff trainings	33,462	25,653
Sundry expenses	37,840	19,247
Travelling and transport expenses	244	237
Uniforms	26,254	13,671
	3,841,380	3,413,334
<b><u>Golf Resort</u></b>		
Quit rents	3,423	3,423
<b>Other operating expenses</b>	3,844,803	3,416,757

## CATERING MEMBER'S REPORT

Following on from a buoyant 2023, this has been an interesting and challenging year, catering-wise. All of our food outlets received strong patronage from members. Sales in 2024 was inseparable from the year before, touching RM8.4 million as we kept our food prices unchanged. But throughout the whole of 2024, we sold 16% fewer banquet tables compared to 2023. Banquet revenue dipped 3.6% but we recovered the slack from having 2.7% more patronage from casual dining. Rising food cost weighed in heavily, hitting our profit margins. Operational expenses in the form of staff salary increment, was the other main factor. We closed the year with a deficit of RM279,731.

The Catering Sub-Committee took action to mitigate the falling profit margins in recommending a 22% increase to the banquet menu, which had not been adjusted since 2022. The price increase was adopted by the Management Committee. The new banquet menu starting price of RM1,168 came into effect in September. But, with most of the banquets in the final quarter of 2024 already confirmed on the old banquet menu pricing, we will only reap the benefits of the adjusted increase in 2025.

In the Annual General Meeting 2024, the members voted for the status quo instead of the proposed renovations to the club house, which meant that there would not be any additional car parks. The Management then swiftly moved to significantly limit the number of car parks available for guests, thereby making more car parks available to members, especially during evenings when there were banquets held in the Hornbill Restaurant. However, some members have voiced their disdain for this initiative, where as the host to their guests, it was embarrassing for them that their guests were denied parking in the club's premises. Indeed, even members have had to be turned away from our own premises when parking was full, resorting to parking at the amphitheatre grounds. We recognised our duty of care to such members and guests alike, and in October, have begun engaging the services of RELA officers to watch over the off-site parking at the amphitheatre.

The Club concluded a survey of members in December. I am pleased to see that a large majority of members were either satisfied or highly satisfied with our food offerings and services. But there is always room for improvement and I acknowledge the suggestions made for Japanese and Thai cuisine to be served, as well as feedback for service improvements. The sub-committee has been working closely with the Management to make improvements. Chef Tay and Chef Mutalif were enthusiastic to be given creative leeway to concoct new dishes for promotions. We have faith in them and they have always risen to the challenge, so we can look forward to new cuisine, soon.

Finally, I am grateful that members continue to choose to dine in the Club and I hope you have enjoyed the cuisine and promotions that we have put on throughout the year. Special thanks to Executive Chef Tay and F&B Manager Mikolden, and their respective teams for taking care of the members' wants and needs.

**Christopher Tan (C157)**  
Catering Member

**Catering Sub-Committee Members**

Antonia Ratnawati Wiryawan (A234)  
Jackson Chan (C131)  
Francis Jee (J067)  
Wong Li Ching (W471)  
Jackie Yeo (Y112)



## BAR MEMBER'S REPORT

First and foremost, I am grateful to the Management Committee for inviting me to stand in for the outgoing Bar Member, Mr. Nigel Geikie. Nigel recognized that his new family and work commitments meant he was unable to do justice to the Bar and the responsibilities that came with it. Prior to stepping aside, Nigel was integral in doing his due diligence in considering the offers on the table and finally renegotiating the new and improved solus agreement with Heineken Malaysia. This has had a major impact to our sustained Beverage operations, as a whole. We overturned a deficit of RM7,710 in 2023 into a modest surplus of RM42,334 in 2024.

We have tried hard to keep our draught beer competitively priced in spite of a significant hike in cost. Fresh draught beer in the Club is still one of the cheapest in town when compared with other bars and pubs.

This year, we held several events of note. In August, there was the Scotch-style Whisky 101 that was held in the Rajah Room. In September, we brought back the ever-popular beer buffet and again in December, but this time for Guinness draught. The Halloween night in the Eagle Arms was also well received. Members were fully committed in dressing up in costume and it made for a very memorable night.

Also, throughout the month of December, the Club ran very special wine and whisky promotions in what is traditionally a celebratory month, that culminated with the New Year Eve gala dinner. The gala is a tradition in the Club, and if you have not been to one yet, you are definitely missing out.

All in all, it was a good year. I hope you have enjoyed the promotions and events. Many thanks to my Bar Sub-Committee who have eased the transition for me. Cheers, everyone!

### **Henry Ho (H009)**

Bar Member

### **Bar Sub-Committee Members**

Sean Chapman (C860)

Albert Poh (P042)

Joseph Ting (T232)

Nigel Wee (W326)

## SPORTS MEMBER'S REPORT

It has been a progressive year for sports in the Club. We witnessed the explosive growth of pickleball with an impressive number of members taking up this new sport in the club. The trial began in 2023 with 2 courts and in July 2024, we added a 3rd court to accommodate the growing number of active players. The Management Committee has been encouraged by the popularity of the sport and recognized the validity of this new sport in our club. The hardest part was finding a suitable compromise to accommodate pickleball, particularly so when the club house development plans that were proposed in the Annual General Meeting failed to progress. Subsequently, the Management Committee decided that the optimal way forwards was to convert one of the four tennis courts into a dedicated pickleball facility. This would also enable us to return the shared court to basketball and futsal, with the former being especially popular with children, teens and young adult members. We hope that members understand the need to compromise and share our limited facilities so we get optimal use from all members with varying interests.

Much was said, too, about encouraging the next generation of members to play the various sports we offer in the Club. All sporting facilities are made available to members with chargeable sessions at peak times as well as free-to-play off-peak sessions. We have engaged experienced coaches who can help you learn a new sport or help you improve to the next level.

In September, we gave the Gym a comprehensive upgrade with a new interior design, new floors, new storage lockers and new equipment. The Gym Convenor, James, had a major role in the planning of the upgrade and of the new layout for the new and improved Gym. Since reopening the Gym in October, the feedback has been universally wholesome. If you have been thinking about getting into the Gym, I strongly encourage you to get a gym membership and reach your fitness goals.

In December, we made lighting improvements in the badminton hall, brightening the middle part of the hall. This gave the badminton hall a more even distribution of light. We also upgraded the lights in the squash courts making them brighter and clearer.

The Sarawak Club is blessed to have so many sporting facilities to offer to members. We are truly encouraged to see so many members young and old taking up various sports and enjoying themselves. And the Management Committee is fully committed to manage our club's resources to provide and maintain the best facilities for our members to have their best sporting experience in the club.

### **Peter Ho Ching Hin (H055)**

Sports Member

### **Sports Sub-Committee Members**

Joey Liew (L784) – Badminton Convener

Edric Chan (C799) – Basketball Convener

James Chuo (C774) – Gym Convener

Maggie Ng (L931-1) – Pickleball Convener

Sim Chin Kheng (S280) – Squash Convener

Jolly Chua (C432) (- MAY '24)

& William Voon (V005) (MAY-DEC '24) – Tennis Convener

## GAMES MEMBER'S REPORT

This has been a year of growth for indoor games in the Club, especially with pools and darts. The monthly medals for both these games have become regular activities and it is pleasing to see a strong turnout each time.

We have also organized one friendly head-to-head for pools with Drinkers Paradise in May and one for darts with AAS club in December, to give our members the chance to put their skills to the test in friendly competitions.

Balut is another game that has been played in the Club for decades. This year, we are glad to see new members becoming regulars in our monthly medals and also in our annual competitions. It is a fun and social game, and a great way to make new friends through the invitational competitions with clubs from Sabah and Singapore. If you are keen to learn more about this game or to give it a try, we have balut sets available in the Badger Bar and Eagle Arms.

Another new activity which we introduced this year, was the chess open sessions. These have been rather popular with our children and Junior members, and I hope that more adult members will also join in the future. My sincere thanks to Mr. James Brodie who has volunteered to run the sessions.

Finally, many thanks to all the volunteer conveners who helped with the planning and running of the various games throughout the year, as well as to Mr. Choo Kok Lee of the Activities Department for the support in making 2024 such a success.

### RESULTS

#### MONTHLY POOL CHALLENGE

2024	CHAMPION	RUNNER-UP
January	Francis Chapman (T144-1)	Bruce Sim (S278)
February	Bruce Sim (S278)	Chong Shaw Fui (C289)
March	Alvin Liew (L904)	Adenan Abdul Rasyid (S021)
April	Desmond Sahathevan (S025)	Bruce Sim (S278)
May	Francis Chapman (T144-1)	Desmond Sahathevan (S025)
June	Bruce Sim (S278)	Oscar Choo (C795)
July	Francis Chapman (T144-1)	Khim Ho (H279)
August	Ting Wei Kiang (T916)	Bruce Sim (S278)
September	Ting Wei Kiang (T916)	Francis Chapman (T144-1)
October	Chong Shaw Fui (C289) & Alvin Liew (L904)	Francis Chapman (T144-1) & Ting Wei Kiang (T916)
November	Bruce Sim (S278)	Alexander Ho (H272)
December	Bruce Sim (S278)	Ting Wei Kiang (T916)

**ANNUAL 8-BALL POOL MASTERS (27 – 28 SEPTEMBER 2024)****Champion:** Desmond Sahathevan (S025)**Runner-Up:** Justin Lo (L1180)**MONTHLY BALUT MEDALS**

2024	CHAMPION	RUNNER-UP
January	Alexander Ho (H272)	Lawrence Lim (L1181)
February	Maureen Liew (L539)	Anthony Chuo (C238)
March	Kok Zi Hao (K343)	Olivia Chan (C646)
April	Andy Lo (L780)	Anthony Chuo (C238)
May	Felix Ling (L456)	Yu Kok Lee (Y248)
June	Lawrence Lim (L1181)	Anthony Chuo (C238)
July	Sarbjit Singh Khaira (K104)	Leona Ngu (K343-1)
August	Chong Shaw Fui (C289)	Ang Bian Hin (A095-AI)
September	Daniel Ting (T447)	Charles Voon (V022)
October	Wilson Tan (T607)	Joey Liew (L784)
November	Felix Ling (L456)	Daniel Ting (T447)
December	Anthony Chuo (C238)	Alexander Ho (H272)

**8<sup>th</sup> INVITATIONAL BALUT INTER-CLUB COMPETITION (5 - 6 JULY 2024)**

	Team	Individual	Partnership
Champion:	The Kinabalu Club (Robin Ngu, Louis Tsen, George Bandusena & Francis Ng)	Chris Marcus (The Kinabalu Club)	George Bandusena & Francis Ng (The Kinabalu Club)
1 <sup>st</sup> Runner-Up:	The Sarawak Club (Dorothy Tham, Alexander Ho, Felix Ling & Lawrence Lim)	Connie Chok (The Kinabalu Club)	Vincent Chua & Jesleen Chua (Sabah Golf & Country Club)
2 <sup>nd</sup> Runner-Up:	Sabah Golf & Country Club (Vincent Chua, Jesleen Chua, Carol Chong & Lai Siew Moi)	Francis Ng (The Kinabalu Club)	Catherine Lee & Elizabeth Shan (Sabah Golf & Country Club)

**ANNUAL BALUT MASTERS 2024 (27 OCTOBER 2024)**

	Individual	Partnership
Champion:	Thomas Moa (M202)	Thomas Moa (M202) & Sim Chin Kheng (S280)
1 <sup>st</sup> Runner-Up:	Lim Yong Seng (L536)	Joanne Chew (T447-1) & Wilson Tan (T607)

**MONTHLY DARTS**

<b>2024</b>	<b>CHAMPION</b>	<b>RUNNER-UP</b>
January	Men's Sarbjit Singh Khaira (K104) Ladies' Tina Khaira (K104-1)	Vikneswaran Tharumalingam (V028) Maggie Ng (L931-1A)
February	Men's Alexander Ho (H272) Ladies' Priasha Kaur Khaira (K383)	Balraaj Gill Singh (G124) Prisha Raaj Kaur Gill (G138)
March	Men's Kalwinder Singh Khaira (K255) Ladies' Charanjit Kaur Khaira (A230-1)	Sarbjit Singh Khaira (K104) Amrit Kaur Khaira (K353)
April	Men's Sarbjit Singh Khaira (K104) Ladies' Babita Kaur Sachdev (K255-1)	Kalwinder Singh Khaira (K255) Maureen Liew (L539)
May	Men's Alexander Ho (H272) Ladies' Tina Harjit Singh (K104-1)	Sarbjit Singh Khaira (K104) Dorothy Tham (L286-1)
June	Men's Sarbjit Singh Khaira (K104) Ladies' Charanjit Kaur Khaira (A230-1)	Derek Sim (S033) Prisha Raaj Kaur Gill (G138)
July	Men's Sarbjit Singh Khaira (K104) Ladies' Amrit Kaur Khaira (K353)	Balraaj Gill Singh (G124) Mukvinder Kaur Sandhu (G124-1)
August	Men's Sarbjit Singh Khaira (K104) Ladies' Amrit Kaur Khaira (K353)	Balraaj Gill Singh (G124) Mukvinder Kaur Sandhu (G124-1)
September	Men's Alexander Ho (H272) Ladies' Maureen Liew (L539)	Nicholas Khoo (K386) Tina Harjit Singh (K104-1)
October	Men's Alexander Ho (H272) Ladies' Tina Harjit Singh (K104-1)	Albert Poh (P042) Charanjit Kaur Khaira (A230-1)
November	Men's Alexander Ho (H272) Ladies' Charanjit Kaur Khaira (A230-1)	Felix Ling (L456) Babita Kaur Sachdev (K255-1)
December	Men's Alexander Ho (H272) Ladies' Prisha Raaj Kaur Gill (G138)	Derek Sim (S033) Priasha Kaur Khaira (K383)

**ANNUAL DART MASTERS 2024 (20 OCTOBER 2024)**

	Men's	Ladies'
Champion:	Alexander Ho (H272)	Sim Pei Pei (S466)
1 <sup>st</sup> Runner-Up:	Derek Sim (S033)	Amrit Kaur Khaira (K353)
2 <sup>nd</sup> Runner-Up:	Sarbjit Singh Khaira (K104)	Tina Khaira (K104-1)

**Bruce Sim (S278)**  
Games Member

**Games Sub-Committee Members**

Dorothy Tham (L286-1) – Balut Convener  
Hung Man Ming (F076-1) – Bridge Convener  
Sarbjit Singh Khaira (K104) – Darts Convener  
Desmond Sahathevan (S025) – Pool & Snooker Convener

## SWIMMING MEMBER'S REPORT

The year has passed without much drama for swimming in the Club. Swimming continues to be one of the most used facilities, enjoyed across a spectrum of our members, young and old. I am pleased that regular swimmers have voiced their satisfaction and approval of our swimming pool and associated facilities in the Club's recently concluded survey. It is reassuring to know that efforts are appreciated and this motivates the sub-committee and the staff to aspire to the highest standards.

In February, we undertook some repair work at poolside on the pavement tiles, expansion joints and grouts. Thankfully, we were able to keep the swimming pool open and useable throughout the works period. We have also replaced the old lane ropes with new ones. The old one had become brittle from extended exposure to the sun and chlorine water, causing them to break-off. The broken pieces were clogging up the filtration system, and the sharp edges on the line were a safety hazard. Repairs were also carried out on the wooden deck adjacent to the ladies' changing room to replace the sub-frame which had been damaged by corrosion. Thank you to everyone for being patient while the works were on-going.

Our annual Swimming Gala was held in September. This year, we had a smaller turnout, but the competitive fire still burnt strongly among our juniors. Well done to "Baby" Hannah (Chan) who was the outstanding swimmer, setting 9 new club records. Our Juniors were also swimming for the Club in the 4<sup>th</sup> Sarawak Short Course Sprint and the Datuk Dr. Wong Soon Kai Swimming Championship. Many thanks to the dedicated parents who continue to support their kids in training and in competitions.

My term as Swimming Member has come to an end. I am thankful for the unforgettable experiences and new friendships made over the past two terms. It has been my pleasure to have been of service to the Club.

**Tan Boon Hua (T745)**  
Swimming Member

### **Swimming Sub-Committee Members**

Awang Saifeluddin (A232)  
Chua Yaw Chiang (C557)  
Michael Chung (C970)  
Alexander Ng (N206)  
Brennan Pui (P132)

## ENTERTAINMENT MEMBER'S REPORT

Our motivation in 2024 was to bring to members an exciting string of activities and events – something for everyone.

The Chap Goh Meh celebrations have always drawn a large crowd and this year was no different. It's hard to beat an acrobatic lion dance high pole performance! The throng of members in the Main Hall were treated to an electrifying performance while the 'God of Fortune' made his way around the Club.

The Senior Members' Appreciation Night was another successful celebration for the longest serving members in our Club. Going with the 'Mamma Mia' party theme, our senior members who joined the Club from as far back as 1945 up to 1983 were treated to a Mediterranean-themed feast with colourful dances and music from a live band. We are aware that this is an event that many members look forward to attend. However, our invitations extend only to the longest serving members and not by age seniority as we can only accommodate up to the capacity of the Hornbill Restaurant.

The year's events culminated with a call back to the 70s in the 'Saturday Night Fever' New Year Eve gala. Members with their family and friends packed into the Hornbill Restaurant, decked out in their finest, blingiest, disco-inspired outfits for a night of merriment and fun. Thank you to everyone who supported the gala night and for fully immersing in the occasion.

In the final months of 2024, the Club conducted a survey of our facilities and services. Interestingly, the results indicated that members did hold in high regard our efforts to liven things up in the club through the various types of activities and events. We also received suggestions to run more entertainment events aimed at the younger adult members, and this will be something that the Entertainment Sub-Committee will be looking into.

Thank you to all the members engaged in our efforts. It is your active participation that drives this sub-committee to continue to innovate and do better. I would also like to personally thank my sub-committee members and the staff who have been ever dependable, making this a year to remember.

**George Chapman (C698)**  
Entertainment Member

### **Entertainment Sub-Committee Members**

Connie Yeo (Y025)  
Gracie Geikie (G133)  
Tan Chlo-Wee (T737)  
Dona Drury (W001-1)

## HOUSE MEMBER'S REPORT

Where the year before had been relatively quiet, this year has been full of works and development. Much of the work in the first half of the year was focused on the club house development plans. The plan was to expand the kitchen to provide more work space and storage space, ultimately to improve production and efficiency. Many members have also registered their frustrations at jams when driving in to the club's car parks and also at being unable to get parking, so we proposed a revamp of our entrance and building additional car parks to address the problems. These were major projects estimated to cost RM12.5 million, and proved to be a bridge too far for the majority of members when tabled at the Annual General Meeting.

But we did start and finish several other significant works throughout the Club.

In the Hornbill Restaurant, a much-needed addition was the LED backdrop which has been most well received. The new screen value adds to the proposition for members to hold their banquets and events in the Club. This helps the Club to stay relevant as a prospective event space in a competitive local market.

We have also upgraded the karaoke screen in the Eagle Arms, swapping the LCD projector for a larger LED panel.

The Gym on the lower level had a complete makeover in the month of September. We worked hand-in-hand with the Gym Convener to redesign the layout. We installed new flooring, built a new counter and foyer for the Gym and put in new storage lockers for gym users.

We have also given the Library a comprehensive update. Out went the old musty carpets, replaced with new SPC flooring which are cleaner and more hygienic. We consolidated the internal spaces to clearly define separate zones for the books, and another for reading and studying. Ultimately, the Management has planned to adjust the manned operation hours in the Library for better efficiency and this renovation lays the foundations for it.

The Multi-Purpose Hall i.e. the badminton hall has also had an upgrade with additional lighting rigs installed. The lighting is now more balanced throughout the hall, and certainly brighter.

We have also started a comprehensive painting of the club house building, starting with the exteriors. This is part of our on-going maintenance program for all of our facilities and amenities. Works were scheduled to minimize disruptions to members but I apologise if it has caused any inconveniences.

I am sure that the improvements we have made will elevate your clubbing experience and adds value to your membership. I welcome your constructive feedback and suggestions for the betterment of our beloved Club.

**Joseph Sim (S163)**  
House Member

### **House Sub-Committee Members**

Ahmad Zaidi Hatta (A242)  
Gilbert Ho (H001)  
James Ling Chai Haw (L066)  
Colin Lau (L500)  
Jason Sim (S473)



## GENERAL MANAGER'S REPORT

The Sarawak Club continues to uphold its reputation as a premier social and recreational institution, despite operating under financial constraints and a static revenue model. As both the President and Honorary Secretary have highlighted, rising operational costs – coupled with subscription rates that have remained unchanged for the past 15 years – have placed increasing pressure on the Club's cash reserves. This is neither healthy nor sustainable in the long term.

Operational excellence remained a core focus throughout the year. Despite the challenges, Management remained committed to maintaining high service standards and ensuring our facilities remained in excellent condition. Key improvements, such as the upgraded gym and library, as well as the addition of a third pickleball court, reflect the Club's responsiveness to changing member interests. Pickleball, though a relatively new sport, has quickly gained popularity among our members. After careful deliberation, the decision was made to convert one of the tennis courts into four dedicated pickleball courts. As always, we strive to balance the diverse needs of our membership, and we believe these new courts will be a valuable addition to the Club's amenities.

Following last year's AGM, the formation of the Clubhouse Extension Project Working Sub-Committee – composed of volunteer professionals from within our membership – reinforced our inclusive and consultative approach to planning. This initiative was complemented by a comprehensive member survey conducted in November 2024. With close to 15% participation, the survey gathered valuable insights on member visit frequency, facility preferences, and general feedback for improvements. Unsurprisingly, dining and the exclusivity of membership emerged as the top reasons for ongoing member loyalty. While there is broad support for future development, members also expressed a strong desire to preserve the Club's intimate and exclusive character. The Working Sub-Committee, informed by the survey results, has generated a host of exciting renovation ideas and has submitted several recommendations to the Management Committee – not only for facility upgrades, but also for enhancements to administrative practices. We look forward to sharing these developments with you.

One of the most encouraging findings from the survey was the high overall satisfaction rate – with over 80% of members expressing positive feedback. This affirmation is particularly meaningful to our frontline staff, whose dedication and service are the heartbeat of the Club.

In conclusion, Management remains steadfast in its commitment to fiscal responsibility, operational excellence, and meaningful member engagement. We aim not just to meet, but to exceed your expectations. Your continued support is instrumental in shaping a vibrant and sustainable future for the Sarawak Club.

**Robert Brodie**  
General Manager







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