



# 2019 **ANNUAL REPORT**

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## **THE SARAWAK CLUB**



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## MESSAGE FROM THE PRESIDENT



**MELVIN WEE (W008)**

President

When I joined the Management Committee in 2010, I never imagined that I would be here as President as we start a new decade. The management of our beloved club is a duty that demands plenty from the Management Committee and I am honoured to serve.

### THE COVID 19 PANDEMIC

The challenge to deliver to members the best clubbing experience is tempered by also having to ensure that we are financially stable and capable to weather through the bad times. This Annual General Meeting was in fact planned for the first half of 2020, but the Covid-19 worldwide pandemic threw a spanner in the works. At the time of writing, we are into the recovery phase of the Movement Control Order. The lockdown since mid-March 2020 has had a devastating effect on the Club as it has had on the rest of our community. Throughout the lockdown period of the Movement Control Order, the Committee sought to ensure minimal disruption in our services to members while complying with the guidelines of the Ministry of Health and the State Disaster Management Committee (SDMC) and safeguarding the safety and well-being of our members. As lockdown conditions are gradually lifted, clubhouse and sporting facilities have been gradually re-introduced, with close consultation with the SDMC and standard operating procedures put in place.

Our Club relies, in part, on revenue from our Food and Beverage outlets to fund our operational costs and like any other business, our finances are hard hit by the enforced lockdown. To mitigate the financial impact, the Committee has postponed non-essential capital expenditure and is introducing austerity measures to reduce operational expenditures.



This unexpected financial setback emphasised how crucial it is to have a solid financial reserve upon which we can depend on when hard times hit and also to base our planning for the running of and for measured improvements to the club. The hard work began 10 years ago. I am thankful that the members have supported the Management Committee in our endeavours through the last decade.

## **IMPROVEMENTS AT THE SARAWAK CLUB**

Renovations in the clubhouse were finally completed in December 2019. With such extensive renovation works happening all over the clubhouse, some inconveniences were unavoidable. While certain facilities were closed, the management has worked around the schedule to make alternative facilities available as best as it could. For example, we reassigned the changing rooms next to the squash courts for swimmers to use while their changing rooms were worked on. The Rajah Room made way for the Badger Bar while the bar was undergoing renovations – members were then able to enjoy their favourite pint and have their meals in air-conditioned comfort. I am very grateful to all members for your patience and understanding.

Arriving at the Club, members and guests will see our enhanced drop-off area, reconfigured lobby, reception counter plus a newly added Members' Lounge. We have also gained a new dining space in the Poolside Terrace – an air-conditioned space accessible to all members including young children. The Eagle Arms is the new home of karaoke in the club, and also for snooker and pools. Since reopening in the final quarter of 2019, we have seen a marked increase in patronage in the Eagle Arms compared to the old Hornbill Karaoke Lounge over the same period in 2018. The Gym, ever popular, gained more floor space while the Studio was also enlarged. Both the men's and ladies' changing rooms next to the swimming pool underwent a comprehensive facelift. Also new for our members are the far infra-red saunas in these changing rooms in addition to the steam rooms.

I am encouraged to hear from members who feel that the completed renovations have invigorated the clubhouse and added value to the membership. The Management Committee is of the opinion that the Club should continue to evolve with passing time with facilities and conveniences befitting our status as a pre-eminent private members' club and staying relevant to the ever-changing lifestyles in Kuching. It is our hope that the value of our membership will rise on the back of the marked improvements in our facilities and offerings.

## **ENSURING FUTURE FINANCIAL SUSTAINABILITY**

As has been mentioned by past Management Committees, we are planning for the future when we anticipate existing revenue streams to dry up. In particular, the Club has had to rely on Entrance Fees, Membership Transfer Fees and Junior Conversion Fees to offset the annual operational deficit for a number of years as we endeavoured to maintain the monthly membership subscriptions and Food and Beverage pricing despite rising operational costs in general and the cost of salaries and wages specifically.

Based on our current membership of 3,667 Ordinary Members and Corporate Members, and our membership cap set at 4,000, we envisage that we will run out of memberships for junior conversion within 6 years based on the average rate of conversion in the last few years. The Club has ceased direct sale of Ordinary club memberships since 2014 and as such have not generated inflow of funds from Entrance Fees since then. Junior Conversion Fees as a source of funds will also cease when we run out of Ordinary memberships to convert in 6 years' time.

We have seen an increased interest in our memberships and the transacted value of such memberships in the last few years. In view of the increasing scarcity in our Club memberships,

it is the Committee's view that our memberships must be properly valued to reflect its intrinsic value as well as the increasing demand for our memberships. The Committee further believes that a proposed increase in the Entrance Fee can only add value to our membership. Bearing in mind that memberships only exchange hands between existing members and potential members, the Club will impose a higher Transfer Fee. Moving forward, the Transfer Fee will be an increasingly important source of income for the Club when we hit our membership cap.

As we face up to the realities of inflation and rising costs of operations, the Management Committee has looked to raise income from the avenues available to us. Ideally, our monthly subscriptions should cover day-to-day costs and should be adjusted from time to time to keep up with inflation. While we are loathed to raise the monthly Membership Subscriptions, especially in times such as these, we are mindful of the fact that all members have an equal share in our Club and therefore should equally share the burden of running the Club. Therefore, our proposal is to close the gap between the subscription rate of the active member and the absent member, by raising the absent subscription. This change will make it more equitable for all members who are equal co-owners of our club. And so, I do hope that you will lend your support for the proposed changes that will be put forth at the Annual General Meeting to secure the future of our club.

## **APPRECIATION**

I wish to thank every member of the Management Committee who has lent their experience and support to me in the running of our club. With the entire world recoiling from the unexpected pandemic and the reverberations now being felt in all sectors of our economy, the Management Committee will approach 2020 planning for the worst but praying for the best. I am sure that together with all the other members, we will get through it and come out even more resilient.

Finally, my sincere thanks to the gentlemen who have been pillars of strength to me and the rest of the Management Committee – Past Presidents Dato Richard Wee, Mr. George Lo and En. Shookry Gani. I am honoured to have served with and learnt from them. Equally important are Honorary Legal Advisor Mr. Chew Pok Oi and External Auditor Mr. Hudson Chua and the various sub-committees. They have all offered their valuable time to assist the club pro bono and their invaluable advice have contributed to enriching our clubbing experience and is truly appreciated.

I also wish to thank the General Manager Mr. Robert Brodie and his management team who have managed the Club well as well as our staff who have served with dedication in the year in review. They have exemplified concern and care for the Club and its members. Their coordination of the renovation helped in minimising disruptions in our day-to-day experience in the Club.

Finally, I wish to record the Club's gratitude to the late Mr. John Chin, our recently retired Executive Chef who battled an aggressive illness and passed away in May 2020. His culinary legacy will be remembered in the annals of The Sarawak Club.

Thank you.

## NOTICE OF ANNUAL GENERAL MEETING 2020

### ANNUAL GENERAL MEETING

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Notice is hereby given that the Annual General Meeting of all Honorary Life and Ordinary Members of the Club will be held on **Sunday, 30 August 2020, 10.00am at the Hornbill Restaurant.**

### **AGENDA**

1. President's Address.
2. To confirm minutes of the last Annual General Meeting held on Sunday, 16 June 2019.
3. To receive, consider and approve the Committee's Report and Financial Statement for the preceding financial year.
4. To elect and appoint the following for the ensuing year:
  - a. The Auditors
  - b. Three (3) Officers for the purpose of Section 9 (b) of the Societies Act 1966.
  - c. To appoint a Public Officer for the purpose of Section 9 (c) of the Societies Act 1966.
5. To transact any other business of which due notice has been given or which if raised without due notice, is admitted for discussion by a majority of members present and voting provided that no motion for the amendment or repeal of any existing Rule or the making of any new Rule shall be discussed unless due notice thereof shall have been given in accordance with Rule 32.



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**CHRISTOPHER TAN**  
**Honorary Secretary**  
3 August 2020

## PREAMBLE TO MOTION AGM/2020/01-04

Dear fellow Members of The Sarawak Club,

1. There are four Motions which the Management Committee will present to the members. The Motions are meant to ensure the continued financial viability of our Club in the medium to long term.
2. The Club's membership limit is 4,000 members (re: Club Rule 6.2.1). This limit can only be changed by a resolution by the members. However, the Management Committee is of the opinion that the 4,000 limit is a sound and reasonable limit based on the present capacity of the club. Increasing this limit opens up the possibility of overcrowding in the absence of substantial increase in capacity.
3. As of 01 July 2020, we have 3,667 Ordinary and Corporate memberships. The remaining unsubscribed memberships have been assigned to Junior Members converting to Ordinary members and sale of Corporate Memberships. In 2019, there were 54 junior conversions which generated much needed income of RM459,000. Based on this number of junior conversions, we can expect to exhaust our remaining unsubscribed memberships in roughly 6 years.
4. Based on financial year 2019, the Club would have run a deficit of RM355,000 if we do not take into account the income from junior conversion.
5. While the Club has accumulated reserves, these reserves are needed to ensure that we have sufficient funds to rely on such as during the recent Covid-19 pandemic lockdown and the continued economic recession we are faced with as well as to expend on capital expenditure for repair and upgrading works on our facilities.
6. As a responsible Management Committee, we need to ensure that we do not rely on a non-sustainable source of funding to fund recurring operational expenditure.
7. In anticipation of this scenario, the Management Committee has considered many different options available to make up for this future income lost. The most direct way would be to raise the monthly subscription but we are always mindful of keeping monthly subscription affordable to members to maintain their membership of the club particularly in the present economic situation.
8. In fact, the last increment in monthly membership subscriptions was in 2010 rendering the current Member Subscription at RM70 per month. By way of comparison, the monthly membership subscription of various private clubs in Malaysia is as follows:

a) Kelab Golf Sarawak	RM120
b) Samarahan Country Club	RM100
c) Royal Selangor Club	RM150
d) Royal Lake Club	RM155
e) Penang Club	RM150
f) Penang Sports Club	RM130
9. Over the last ten (10) years, the Club's financial condition has improved significantly. The Net Tangible Asset of the Club has increased from RM18.8 million in 2010 to RM27.3 million in 2019. Over that period, there has been a marked improvement in the demand for our club memberships as well as in the transacted sum for our club memberships. The recently completed renovations have added to the appeal in our membership.



10. Premised on the above, the Management Committee proposes to implement the following changes (a) revising the Entrance Fee for Ordinary Membership from RM28,000 to RM40,000, (b) revising the Transfer Fee from RM2,500 to RM4,000; and subject to your approval of the following Motions:

- (1) To amend Rule 22.1.2 to revise the range of the Extension Licence Fee for Term Member from RM1,500.00 to RM3,000.00 to RM3,000.00 to RM8,000.00.
- (2) To amend Rule 22.1.3 to revise the range of the Entrance Fee for Corporate Member from RM35,000.00 to RM60,000.00 to RM100,000.00 to RM150,000.00.
- (3) To amend Rule 23.1.2 (c) for the General Meeting to fix the subscription fee for Absent Members as follows:-
  - i. From January 2021: RM50 per month
  - ii. From January 2022: RM60 per month
  - iii. From January 2023: RM70 per month; and
- (4) To amend Rule 7.8.7 to revise the floor fee of the Junior Conversion Fee from RM8,000.00 to RM12,000.00.

We believe the above will enhance the value of our membership, promote equality among our members and at the same time raising the bar for the club to welcome quality members into the club.

We trust the proposed Motions are in the best interest of members and of our Club in the long term. Your support is greatly appreciated.

Thank you.



**Melvin Wee Seng Lee**  
President



**Christopher Tan**  
Honorary Secretary

### **TO CHANGE THE PRESCRIBED RANGE FOR THE ANNUAL EXTENSION LICENCE FEE FOR TERM MEMBERSHIP – AMENDMENT TO CLUB RULE 22.1.2**

To amend Club Rule 22.1.2 to change the prescribed range for the annual Extension Licence Fee for Term Membership. The present range is not less than RM1,500.00 nor exceed RM3,000.00. This Motion proposes to change the range to not less than RM3,000.00 nor exceed RM8,000.00.

Club Rule	Presently	Proposed Amendment
<b>22.1.2 – ENTRANCE FEES AND DEPOSITS</b>		
	A Term Member shall on election, pay a Licence Fee of such a sum as shall be fixed by the Management Committee provided that the Licence Fee shall not be less than RM1,000.00 nor exceed RM8,000.00, the prescribed range of which shall be decided by the General Meeting of the Club from time to time, the annual Extension Licence Fee shall not be less than RM1,500.00 nor exceed RM3,000.00, the prescribed range of which shall be decided by the General Meeting of the Club from time to time.	A Term Member shall on election, pay a Licence Fee of such a sum as shall be fixed by the Management Committee provided that the Licence Fee shall not be less than RM1,000.00 nor exceed RM8,000.00, the prescribed range of which shall be decided by the General Meeting of the Club from time to time, the annual Extension Licence Fee shall not be less than <b><u>RM3,000.00</u></b> nor exceed <b><u>RM8,000.00</u></b> , the prescribed range of which shall be decided by the General Meeting of the Club from time to time.

### **EXPLANATORY NOTES TO THE MOTION**

Following the completed renovations and improvements to the club house, the Management Committee is of the view this has added value to the membership of The Sarawak Club. As of 01 July 2020, the number of members stands at 3,667. As the number of members nears the membership limit of 4,000 (re: Club Rule 6.2.1), the value of the membership should rise as memberships are in short supply. The proposed revision in annual Extension Licence Fee for Term Membership is to bring it in line with the proposed revision in the Entrance Fee for Ordinary membership.

### **TO CHANGE THE PRESCRIBED RANGE FOR THE ENTRANCE FEE FOR CORPORATE MEMBERSHIP – AMENDMENT TO CLUB RULE 22.1.3**

To amend Club Rule 22.1.3 to change the prescribed range for the Entrance Fee for Corporate Membership. The present range is not less than RM35,000.00 nor exceed RM60,000.00. This Motion proposes to change the range to not less than RM100,000.00 nor exceed RM150,000.00.

Club Rule	Presently	Proposed Amendment
<b>22.1.3 – ENTRANCE FEES AND DEPOSITS</b>		
	The first Corporate representative of a Corporate Member acquiring membership otherwise than from a purchase thereof shall on election pay such Entrance Fee of such a sum as shall be fixed by the Management Committee provided that the Entrance Fee shall not be less than RM35,000.00 nor exceed RM60,000.00, the prescribed range of which shall be decided by the General Meeting of the Club from time to time.	The first Corporate representative of a Corporate Member acquiring membership otherwise than from a purchase thereof shall on election pay such Entrance Fee of such a sum as shall be fixed by the Management Committee provided that the Entrance Fee shall not be less than <b>RM100,000.00</b> nor exceed <b>RM150,000.00</b> , the prescribed range of which shall be decided by the General Meeting of the Club from time to time.

### **EXPLANATORY NOTES TO THE MOTION**

Following the completed renovations and improvements to the club house, the Management Committee is of the view this has added value to the membership of The Sarawak Club. As of 01 July 2020, the number of members stands at 3,667. As the number of members nears the membership limit of 4,000 (re: Club Rule 6.2.1), the value of the membership should rise as memberships are in short supply. The Entrance Fee for Corporate Membership is presently set at RM60,000.00 which is the upper limit of the prescribed range. With the proposed change to the prescribed range, the Management Committee intends to revise the Entrance Fee for Corporate Membership to RM100,000.00 to bring it in line with the proposed revision in the Entrance Fee for Ordinary membership.

### **TO CHANGE THE SUBSCRIPTION FEE FOR ABSENT ORDINARY MEMBERS AND CORPORATE REPRESENTATIVES – CLUB RULE 23.1.2 (c)**

To change the subscription fee for Absent Ordinary members and Corporate representatives. The present prescribed range is not less than RM30.00 per month nor exceed RM200.00 per month. The present subscription is RM30 per month. This Motion proposes to change the subscription fee to the following:-

- 1) From January 2021: RM50 per month
- 2) From January 2022: RM60 per month
- 3) From January 2023: RM70 per month

Club Rule 23.1.2 (c) states:

*Subscriptions payable by members for each category of membership shall be as follows:  
Absent..... RM30/- to RM200/- per month*

*Provided always where there is a prescribed range of Subscription fee rate, the prevailing rate to be charged by the Club shall be fixed by a General Meeting of the Club from time to time.*

### **EXPLANATORY NOTES TO THE MOTION**

1. As of 01 July 2020, the number of members stands at 3,667.
2. The total number of Absent Members as of 01 July 2020 is 1,104 representing 30% of the Ordinary Members of the Club.
3. As all members are equal co-owners of the club, it is reasonable to expect all members to share the cost of running the club and most of the private members' club do not have a category of "Absent Members" particularly private clubs with transferable memberships. Presently, income from subscription alone is not enough to cover the operating cost of the club.
4. When the number of members reaches the membership limit of 4,000 (re: Club Rule 6.2.1), there will not be any memberships available for junior conversions and thus, the Club will have to overcome a shortfall in revenue from the loss of junior conversion fees. In FY2019, conversion fees contributed RM459,000 to our income. Without this income, the Club would be facing a deficit of RM355,000.
5. The Management Committee proposes to gradually raise subscription fee for absent Ordinary members and Corporate representatives from its present rate of RM30.00 per month to RM70.00 per month, over the three consecutive years.
6. It is the intention of the Club that once the monthly subscription of Absent Members reach parity with that of Ordinary Members, the Absent Members can revert their membership to Ordinary membership, enjoying full use of facilities of the Club or alternatively if such members feel that they do not intend to make use of the facilities of the club, they will have the option of selling their memberships. The Management Committee intends to raise the Entrance Fee from RM28,000 to RM40,000 and this would be to the benefit of all members, including those members who wish to sell their memberships.

**TO CHANGE THE JUNIOR CONVERSION FEE – AMENDMENT TO CLUB RULE 7.8.7**

To amend Club Rule 7.8.7 to change the junior conversion fee. Presently, the junior conversion fee is set at a sum equivalent to 75% of the value of the average price taken from the immediate three preceding Ordinary Membership sales registered by the Club or RM8,000.00, whichever is lower. The proposed change is to revise the junior conversion fee to RM12,000.00.

Club Rule	Presently	Proposed Amendment
<b>7.8.7 – ASSOCIATE CHILD AND JUNIOR MEMBER</b>		
	The Junior Members above the age of majority who wish to convert to become Ordinary Members, may prior to attaining the age of twenty one (21) years acquire a membership from the unsubscribed membership of the Club by payment of a sum equivalent to 75% of the value of the average price taken from the immediate three preceding Ordinary Membership sales registered by the Club or RM8,000.00, whichever is lower.	The Junior Members above the age of majority who wish to convert to become Ordinary Members, may prior to attaining the age of twenty one (21) years acquire a membership from the unsubscribed membership of the Club by payment of a sum equivalent to 75% of the value of the average price taken from the immediate three preceding Ordinary Membership sales registered by the Club or <b>RM12,000.00</b> , whichever is lower.

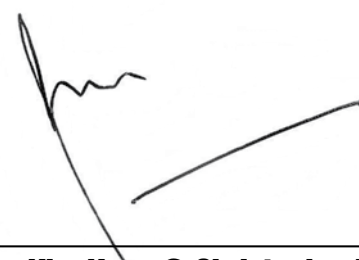
**EXPLANATORY NOTES TO THE MOTION**

1. As of 01 July 2020, the number of members stands at 3,667. As the number of members nears the membership limit of 4,000 (re: Club Rule 6.2.1), the value of the membership has risen as memberships are in short supply. It is the Committee's view that the Club's membership should be properly valued to reflect its intrinsic value, limited supply and high demand.
2. The proposed increase to the conversion fee is justified by the intended increase of the Entrance Fee for Ordinary membership. Presently, the conversion fee is RM8,000 and the Entrance Fee is RM28,000, i.e. a saving of RM20,000 to the parent. The ratio of conversion fee to entrance fee for Ordinary Membership is 29%. This Motion proposes a revised conversion fee of RM12,000 while the Management Committee will set Entrance Fee at RM40,000, i.e. a saving of RM28,000 to the parent. The proposed change maintains a similar ratio of 30%.
3. The Management Committee believes that the increase in conversion fee is more than compensated by the increase in value of the Ordinary membership i.e. from RM28,000 to RM40,000.

Dated: 03 August 2020



**Melvin Wee Seng Lee**  
(Membership No. W008)  
Proposer for the motion



**Chan Kim Kuay @ Christopher Tan**  
(Membership No. C157)  
Secunder for the motion

## MANAGEMENT COMMITTEE 2019-2021



**MELVIN WEE**  
President



**LAI LIAN YEE**  
Deputy President



**CHRISTOPHER TAN**  
Honorary Secretary



**WILSON TAN**  
Honorary Treasurer



**HENRY HO LAY SENG**  
Catering Member



**GEORGE CHAPMAN**  
Bar Member



**PETER HO CHING HIN**  
Games Member



**SIM CHIN KHENG**  
Sports Member



**ZAIN B. ABDULLAH**  
Swimming Member



**KAREN SHEPHERD**  
Entertainment Member



**COLIN LAU**  
House Member

# NOTICE OF ANNUAL GENERAL MEETING 2019

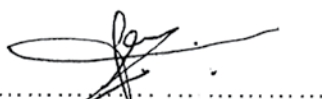
## ANNUAL GENERAL MEETING

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Notice is hereby given that the Annual General Meeting of all Honorary Life and Ordinary Members of the Club will be held on **Sunday, 16 June 2019, 10.00am at the Hornbill Restaurant.**

### **AGENDA**

1. President's Address.
2. To confirm minutes of the last Annual General Meeting held on Sunday, 24 June 2018.
3. To receive, consider and approve the Committee's Report and Financial Statement for the preceding financial year.
4. To elect the following office bearers in accordance with Rule 26:
  - President, Deputy President, Honorary Secretary, Honorary Treasurer, Bar Member, Catering Member, Entertainment Member, House Member, Sports Member, Games Member and Swimming Member
5. To elect and appoint the following for the ensuing year:
  - a. The Auditors
  - b. Three (3) Officers for the purpose of Section 9 (b) of the Societies Act 1966.
  - c. To appoint a Public Officer for the purpose of Section 9 (c) of the Societies Act 1966.
6. To transact any other business of which due notice has been given or which if raised without due notice, is admitted for discussion by a majority of members present and voting provided that no motion for the amendment or repeal of any existing Rule or the making of any new Rule shall be discussed unless due notice thereof shall have been given in accordance with Rule 32.



**MELVIN WEE**  
Honorary Secretary

6 May 2019



# MINUTES OF ANNUAL GENERAL MEETING HELD ON 16 JUNE 2019, 10.00AM AT THE HORNBILL RESTAURANT

## ATTENDANCE LIST

### PRESENT:

**DATO RICHARD WEE LIANG CHIAT**  
PRESIDENT

**CHUA TECK KHENG**  
DEPUTY PRESIDENT

**MELVIN WEE SENG LEE**  
HONORARY SECRETARY

**LAI LIAN YEE**  
HONORARY TREASURER

**HENRY HO LAY SENG**  
BAR MEMBER

**CHAN KIM KUAY @ CHRISTOPHER TAN**  
CATERING MEMBER

**WILSON TAN SWEE KWANG**  
GAMES MEMBER

**GOH KHENG GHEE**  
HOUSE MEMBER

**PETER HO CHING HIN**  
SPORTS MEMBER

**SIM CHIN KHENG**  
SWIMMING MEMBER

### ABSENT WITH APOLOGY:

**JONG THIAN LUNG**  
ENTERTAINMENT MEMBER

Members In Attendance		
No.	Club No.	Name
1.	A095	ANG BIAN HIN @ ANG AH HUI
2.	A165	AU SIEW YEN, BEN JOSEPH
3.	B007	BRODIE ROBERT HARRY
4.	C101	CHIENG KAI MING, RICHARD
5.	C111	CHEW POK OI
6.	C113	CHUA TECK KHENG
7.	C131	CHAN TEIN ANN, JACKSON
8.	C157	CHAN KIM KUAY @ CHRISTOPHER TAN
9.	C321	CHIN CHOO KONG, JOSEPH
10.	C328	CHUO MUI TEE, ANTHONY
11.	C353	CHAN, DUNSTAN
12.	C365	CHEW PO VUN, BOB
13.	C461	CHIN VEI CHING
14.	C595	CHIN, IVY
15.	C648	CHAN HIOK SAN
16.	C698	CHAPMAN, GEORGE ALBERT WILLIAM
17.	C737	CHONG THIAN POH
18.	D063	DAYRELL WALTER ENTRIE
19.	E022	EMBOL AK UNDI, PATRICK
20.	E023	EE GUAN TECK
21.	G057	GOH SWEE CHAU, DAVID
22.	G060	GOH LENG YEU
23.	G075	GOH PHEH HIA
24.	G077	GOH KHENG GHEE
25.	G095	GOH HUI PING, TERENCE
26.	H001	HO LEE SENG, GILBERT
27.	H006	HO BOH SENG, FELIX
28.	H009	HO LAY SENG, HENRY



No.	Club No.	Name
29.	H055	HO CHING HIN, PETER
30.	H085	HATCH, TIMOTHY
31.	H107	HSIUNG KWO HWA
32.	H160	HII IK MING, ROSE
33.	I047	ISKANDAR BIN SHARKAWI
34.	J008	JONG AH JUDE
35.	K159	KHO CHIN PENG, ANDY
36.	K194	KHO LIK KIAT
37.	K262	KOH MUI TONG
38.	L074	LEE CHIN SAN, ELIZABETH
39.	L173	LAI LIAN YEE
40.	L224	LEE CHEN PIN, GAVIN
41.	L230	LAW HANG MENG, DANIEL
42.	L235	LIM THIAM SENG, PETER
43.	L290	LEONG CHIN ONN, RICHARD
44.	L465	LING KHAI SING
45.	L496	LIM SIOK YONG
46.	L500	LAU YAW SIONG, COLIN
47.	L538	LEH MOI UNG, CHARLES
48.	L539	LIEW MEE LING, MAUREEN
49.	L743	LIM SIEW SIN, AUGUSTINE
50.	L775	LEE KEOK KHIONG, JOHN
51.	L780	LO YUNG SEN, ANDY
52.	L836	LING LEE LEE
53.	L955	LING JIN HIN
54.	L989	LIM XIN JIE, KATRICE
55.	L1038	LIM, HELLENE
56.	N206	NG, ALEXANDER
57.	O001	ONG KHOON SENG, SUNNY
58.	O029	ONG KHOON HEE, RAYMOND
59.	P041	POH SZE ENG, RICHARD
60.	P074	PANG KIA SIEW
61.	R054	RITCHIE, JOHN GEORGE

No.	Club No.	Name
62.	S001	SHEPHERD, RICHARD FERGUSON
63.	S127	SONG TIN KUET, STANLEY
64.	S280	SIM CHIN KHENG
65.	S356	SHEPHERD, KAREN
66.	S383	SHANKAR RAM POHUMALL
67.	T003	TIAN NYAN FATT, ROBERT
68.	T260	TAY BOON HUAT
69.	T360	TING KAIK HANG, JARIS
70.	T407	TAN SWEE KWANG, WILSON
71.	T437	TOPPING, DAVID FREDERICK
72.	T658	TING HIE LEONG, KELVIN
73.	T659	TAN, CHERYL DIANE
74.	V022	VOON JAN POH, CHARLES
75.	W001	WEE LIANG CHIAT, RICHARD
76.	W008	WEE SENG LEE, MELVIN
77.	W070	WEE CHOON LIM
78.	W222	WONG SIEW EE, JANIE
79.	W349	WEE WEI SI, NIGEL
80.	W415	WEE WEI CHEN, MARCUS
81.	Y115	YEO NGANG HIONG
82.	Z039	ZAIN B. ABDULLAH @ KUEH KIANG HENG

**ESTABLISH QUORUM****1**

Mr. Melvin Wee Seng Lee (W008) (hereinafter referred to as the “Honorary Secretary”) informed the Annual General Meeting (hereinafter referred to as the “Meeting”) that the number of members who have registered as at 10.12am was 22 and confirmed that the requisite quorum under Rule 28.7 had been attained and therefore the Meeting could commence. Honorary Secretary welcomed all members to the Meeting and extended his appreciation to the members for their attendance.

**OPENING****2**

Before the Meeting proceeded, Honorary Secretary established certain ground rules for the conduct of the Meeting. He emphasized that:-

- i) members were advised to either switch off their mobile phones or to put them in silent mode, and members may take their calls outside of the meeting room;
- ii) members were to conduct themselves with proper decorum throughout the Meeting;
- iii) members were to observe proper time management;
- iv) members were reminded to speak on the items discussed and not on any irrelevant topics;
- v) only Honorary Life and Ordinary Members may speak and vote;
- vii) members were to identify themselves when speaking; and
- viii) members were to address the Chair when speaking, while the floor is to respect the speaker to ensure that the speaker is not interrupted.

Honorary Secretary then informed that under Rule 28.2, every Meeting in the Club shall be chaired by the President, and he proceeded to hand over the chair to the President.

**PRESIDENT'S ADDRESS****3**

Dato Richard Wee Liang Chiat (W001) (hereinafter referred to as the “President”) welcomed all members attending the Annual General Meeting.

He proceeded to address the Meeting as follows:

“Throughout 2018, your Management Committee has been focused on consolidating the financial position of the Club as well as implementing the plans for renovation of the Club that members had voted for in the last Annual General Meeting.

Soon after the AGM, the Management Committee engaged the 3 members who had shared their ideas in that AGM for more in-depth discussions. I wish to thank Mr. Charles Leh (L538), Mr. Aderian Tio (T414) and Mr. David Topping (T437) for their time, ideas and suggestions on the Club’s renovation. After extensive discussions within the Management Committee and the project consultants, we have settled on designs which we believe are a good balance for our members as a whole. Although we were anxious to have things done expeditiously, we were also wary not to rush into things. Works were intentionally held off until after the busy period,

which traditionally for the Club has been from the year-end school holidays till after the Chinese New Year celebrations, so as not to inconvenience members but this means that the renovation works will only be done after the AGM this year and after the term of the current Management Committee. Nevertheless, the groundwork has been laid and I am confident that the completed renovations will be a most welcome enhancement and addition to our clubbing experience.

This report was written much earlier and I would like to update the members on the progress of work. The tender was carried out in December 2018; one for the upgrading of the tennis court No. 4 and the other for the rest of the renovations. The MC actually tried to have one tenderer so that the project can be managed easier. With that in mind, the lowest tenderer for the 2 projects was from Limpahan Sebati who was also the contractor who did the renovation works for the Club in 2016-2017 for the covered walkway and the changing rooms next to the squash courts.

The tennis court is nearly completed and the renovations have just started at the men's changing room. I would like to apologize for the inconvenience caused. I would like to thank the members for their patience and understanding while the works are under way.

In the course of our design and after the tenders were held, the Management Committee members have sought to enhance the facilities and so there will be one motion that will be put to the members for consideration and approval. We would like to add a lift to the existing sports block which will help to improve the accessibility to the various facilities there, in particular, the new karaoke lounge and the library. It is now more viable to install a lift in our club house. The proposed platform lift is also cheaper to run. Of course, we hope that with the lift, all our members, especially those with poor mobility or senior members, can have easier access to the various facilities available in the club house. We hope the members support the motion.

### **Financial Snapshot**

When I originally joined the Management Committee under the then-President Mr. Shookry Gani, it was with the main aim of saving our Club. At that time, our financial outlook was less than promising and a major court case loomed ominously as the Club was sued by Liang Court Wanisara for the final payment of RM2 million for the construction of the golf resort in Samarahan, and we had only a cash reserve of RM300,000 in the Club. I am, therefore, happy to report to all of you that the Club now has a healthy and stable cash reserve of more than RM8 million.

Compared to last year, our reserves grew largely from the award of damages and partial costs by the High Court amounting to RM865,000, which Liang Court Wanisara Sdn. Bhd. has paid to the Club. However, at the time of writing, Liang Court Wanisara Sdn. Bhd. has appealed to the Court of Appeal to reassess the quantum of damages awarded to the Club. The first hearing of the Court of Appeal is scheduled for 28 June 2019. We have every confidence that the Court of Appeal will affirm the High Court's decision on the award of damages.

Financially, 2017 was a challenging year for the Club in terms of rising cost of raw materials and overheads. The situation has been less turbulent this year as most prices have somewhat stabilised. Nevertheless, the cost of alcoholic beverages has continued to escalate with higher taxes imposed. 2019 also saw another round of increase in the minimum wage which has impacted our finances. The Management Committee has been focused on cost cutting,

improving efficiency and ensuring that members continue to enjoy their clubbing experience. The Management team has responded to the challenge and made improvements in our supply chain and revised certain job scopes for better productivity.

The Catering Member and Bar Member and their respective sub-committees should be commended for their good work. Our draught beer has remained unchanged in price throughout 2018 despite the increase in our cost price, twice. This has seen contributions from the Bar operations dip by RM35,000, although there was still a positive contribution of RM15,000 from Bar operations. Meanwhile, the Restaurant operations have turned the deficit in 2017 into a contribution of RM118,000 this year. Casual patronage by members in all F&B outlets have improved and banquets had a big upturn in bookings too.

## **The Future**

Our Club is financially secure. Our golf resort in Samarahan generates steady annual revenue from the management agreement that is in place with Samarahan Country Club. The finish line is within sight in the protracted court case with Liang Court Wanisara Sdn. Bhd. which began in 2010. I end my term knowing that I have given my best to the Club and our situation is categorically better and improved.

While there will be new challenges ahead, I hope the new set of Management Committee members will have the foresight and wisdom to carry on the good work that this Committee has delivered and take us to even greater heights. We have generated sufficient cash reserves for the Club and it is my hope that the accumulated fund will be used responsibly and sensibly for the benefit of all members.

It is my view that the Club has struck the right balance in providing services that benefit our members while keeping membership subscription at a very affordable level in part through contributions from our F&B outlets, revenue generated from the Samarahan facility as well as interest income from our cash reserves. With the impending cap on our Club membership, the Club will not be able to depend on fees from Junior member conversions to fund the increasing cost of operation that the Club is sustaining and may need to take steps to achieve operational breakeven. These are some of the challenges that the future Management Committees will face and I hope that the future Management Committees and our members will remain supportive of policies that are in place today which have ensured that our Club finances are healthy and our members are able to enjoy improved facilities at the Club.

We are in many ways, one big family, drawn to the Club. While our members may be drawn from different age groups, races and creed, we come together as members of The Sarawak Club, a club of prestige and excellence, and with a common objective that The Sarawak Club remains the pre-eminent private members Club in Sarawak.

## **Appreciation**

I would like to express my deepest appreciation to all the Committee members, past and present, during my tenure in the Management Committee. We all have worked together as a team with the sole intention of protecting and safeguarding the interests of our members. There have been numerous individuals who have been of great help to me and the rest of the Management Committee, in tackling the issues that we have had to face through the past years. Our Past Presidents, Mr. Shookry Gani, Mr. George Lo (L329) and our Honorary Legal Advisor, Mr. Chew

Pok Oi (C111), have been immensely helpful with their experience, wisdom and foresight. Mr. Hudson Chua (L569-1) has also been indispensable with his professional advice. Mr. Shankar Ram Pohumall (S383) of Thomas, Shankar Ram and Co. Advocates continues to fight for the Club in closing out this saga against Liang Court Wanisara Sdn. Bhd. at the Court of Appeal. All the sub-committee members and conveners have had a standout term in bringing liveliness and variety to the Club. Thank you all.

Also, as in the past AGM, while our court case is still on-going, I have in various AGM also expressed our thanks to Dr. Timothy Hatch (H085) who has provided the Club his expert's witness and ensured that the court case went on smoothly in our favour.

Finally, the management team deserves their credit and recognition as well. They have been ever committed and dependable in carrying out their duties and they are continuously striving to improve the services to all our members. We as members are like one big family, and we should certainly regard our staff in the Club likewise and treat them with dignity and respect. On behalf of the Management Committee, I would like to record our appreciation to the entire management team, led by the General Manager, Mr. Robert Brodie. Well done.

Thank you."

Honorary Secretary thanked President for his address. Honorary Secretary updated that the number of members who have registered as at 10.22am was 57. He then invited the members to comment on the points raised in the President's address.

Dr. Timothy Hatch (H085) queried the Management Committee (hereinafter referred to as the "MC") on how it planned to spend the reserves that have been built up over the last 10 years. He commented that the reserves should be spent wisely, and suggested that some money could be allocated to improving the Club's golf resort at Samarahan.

President informed the members that currently the Club is spending RM2 million - RM3 million for the city club's renovations. Going forward, the reserves will continue to be built up. There have been some suggestions of adding a bigger restaurant or building additional car parks. The future MC will need to try to listen to members' needs and come back with a more comprehensive proposal for members' consideration and approval. As for the Samarahan Country Club (hereinafter referred to as the "SCC"), it has generated a steady income for our Club in the form of rental and the Club's revenue entitlement. In the future, there are definitely ways for the MC to relook into the review the kind of relationship the Club has with SCC. If the Club has enough financial strength, a more comprehensive plan could be thought of to lend support to SCC.

There being no further questions by the members, Honorary Secretary proceeded to the next Agenda for the Meeting.

## TO CONFIRM MINUTES OF THE LAST ANNUAL GENERAL MEETING HELD ON SUNDAY, 24 JUNE 2018

4

Honorary Secretary requested for confirmation of the Minutes of the Annual General Meeting held on Sunday, 24 June 2018, 10.00am in the Hornbill Restaurant with reference to pages 8 to 48 of the Annual Report 2018.

Honorary Secretary invited the members who were present at the last Annual General Meeting to raise any corrections or amendments in the Minutes of the Annual General Meeting 2018.

There being no further comments on the Minutes of the Annual General Meeting 2018, Dr. Timothy Hatch (H085) proposed that the Minutes of the Annual General Meeting held on 24 June 2018 be confirmed. This was seconded by Mdm. Janie Wong Siew Ee (W222).

However, upon verification that Dr. Timothy Hatch (H085) was not present at last year's Meeting, the Meeting was informed that a new proposer for the confirmation of the Minutes of the Annual General Meeting held on 24 June 2018 was required. Mdm. Janie Wong Siew Ee (W222), then proposed that the Minutes of the Annual General Meeting held on 24 June 2018 be confirmed and this was seconded by Mr. Jong Ah Jude (J008). There being no objection, the Minutes of the Annual General Meeting held on 24 June 2018 was thereby duly adopted by the Meeting.

## TO RECEIVE, CONSIDER AND APPROVE THE COMMITTEE'S REPORT AND BALANCE SHEET AND WORKING ACCOUNTS FOR THE PRECEDING FINANCIAL YEAR

5

Honorary Secretary informed that the Committee's Report include the Honorary Secretary's report, the Independent Auditors' report, and reports from the Games Member, Bar Member, Catering Member, Swimming Member, House Member, Sports Member and Entertainment Member. As was practised in previous years' Annual General Meetings, Honorary Secretary proposed for all the reports to be adopted collectively. Members are invited to raise questions or comment on the Reports.

President highlighted page 55 which showed the Statements of Comprehensive Income for both the city club and the golf resort at Samarahan. The membership subscriptions was about RM3 million, entrance fee collection of RM800k and with surcharges and sundry income added in, income totalled to about RM4 million. The contributions from the Bar and Restaurant were RM15,000 and RM117,000 respectively. Expenses from the club activities and club functions were RM350,000 and RM120,000 respectively which resulted in a deficit of RM338,000.

President explained that the club activities recorded deficits, largely from the cost of organising the Members' Night, Family Day, etc. Total income after deduction of the expenses from the club activities and club functions was RM3.7 million. Depreciation of property, plant and equipment was RM556,346 and the cost of other operating expenses was RM2.7 million. The surplus from operations is RM479,728 after deduction of the depreciation of property, plant and

equipment and other operating expenses. Total surplus from the city club is RM778,749 after the addition from the income from other investments which are the interest generated from the Fixed Deposits.

The income from the golf resort is mainly from the Revenue Entitlement from SCC and the rental income which were RM125,653 and RM12,000 respectively. A deficit of RM274,033 was recorded, but that is only in the books after the deduction of the depreciation of property, plant and equipment.

In conclusion, the overall surplus before taxation was RM504,716. Income Tax expense was RM126,629. The nett surplus for the Financial Year of 2018 was RM378,087 as compared to RM438,721 in Financial Year 2017. Members can find the breakdown of the expenses of the Restaurant, Bar and club activities from pages 67 to 71 of the Annual Report 2019. The presentation of the accounts was from the request of members who were interested to know the detailed expenditure of the Club.

Mr. Dunstan Chan (C353) mentioned that the Sports Member did not report about the upgrading works done for tennis court no. 4 in the Committee Members' report. He opined that there should be a report of the upgrading of the tennis court no. 4. Sports Member should also report on the number of registered tennis members.

President noted Mr. Chan's request for a more comprehensive report on sports. In the future, such pertinent information may be presented in the Sports Members' Report.

Mr. Peter Ho (H055) (hereinafter referred to as the "Sports Member") replied that at the time of writing his report, the construction works on the tennis court no. 4 had just begun. There was a delay on the start of construction as the MC considered the additional construction of the practice wall which was requested by the tennis members. The construction of the tennis court no. 4 was progressing as planned. Variation work for that court is being expended to improve the playing surface at a cost of RM32,000, as this was not previously specified in the tendered out job scope.

Referring to the Restaurant accounts, Dr. Timothy Hatch (H085) pointed out that the Club made RM5.6 million in revenue but a gross profit of only RM2.6 million. While affirming that the quality of the food was excellent and price was kept low, he wondered whether there was any inefficiency in the operations. Switching his attention to the SCC, he asked whether the Club had paid for their machineries or did the Club have to guarantee for their golf machineries.

President replied that prior to the Memorandum of Agreement (hereinafter referred to as the "MOA") with SCC, it was the Club's responsibility for the machineries but now, SCC was responsible for maintaining and upgrading of golf machineries. Concerning Mr. Hatch's query about the Restaurant accounts, President explained that the MC tried its best to keep the prices low for the members, with special privileges for functions such as birthdays or weddings where members' immediate families are concerned. However, inefficiency in any organization exist to some extent and the MC was aware of this and was constantly looking for improvement. The management team has been told to continue to improve efficiency and service. In comparison to the Financial Year 2017, the Club has actually improved the performance of the Restaurant by turning a deficit into a surplus for Financial Year 2018. We hope to continue with the improvements.

Touching on possible future expansion of facilities in the Club, President opined that certain facilities which would generate contributions such as the restaurant and bar, could be considered for expansion. The future MC will need to give it extensive thought and consideration.

Mr. George Ritchie (R054) referred to the Golf Resort account, citing the depreciation resulting in the deficit shown. From his point of view, the way the Club has chosen to present the account meant that the golf resort account will continue to show a deficit for the next 20 years. He urged the Finance Committee and the auditors to write off the depreciation off the books as one extraordinary item, this financial year or next financial year, so the account will only reflect the income stream. The city club account is doing very well, making RM378,087 this year.

President commented that this matter was brought up in the AGM last year and the MC had forwarded the matter for the auditor's recommendation. It was recommended that the MC take a more holistic approach as there were also tax matters that need to be considered. But as the matter is being raised again, the MC will review it again.

Mr. Dunstan Chan added that the oral report which was provided by the Sports Member in this Meeting should be recorded in the minutes of the General Meeting.

There being no further questions by the members, President requested that the Meeting move to confirm the Committee's Reports collectively. Honorary Secretary requested for a Proposer and Secunder for all the Committee's Reports, the Balance Sheet and Working Accounts to be confirmed. This was proposed by Mr. Gilbert Ho (H001) and seconded by Ms. Maureen Liew (L539). Thus, all the Committee's Reports, the Balance Sheet and Working Accounts were duly adopted by Members present.

At this juncture, Honorary Secretary reported that as of 10.38am, there were 65 registered members in attendance.



## 6

**TO ELECT AND APPOINT THE FOLLOWING FOR THE ENSUING YEAR**

On the closing of the nomination, which was on 1st June 2019, 10.00am, the nominations received were as follows:

Office	Nominee(s)	Club No.	Proposer(s)	Club No.
President	Melvin Wee Seng Lee	W008	Dato Richard Wee Liang Chiat	W001
Deputy President	Lai Lian Yee	L173	Chua Teck Kheng	C113
Honorary Secretary	Chan Kim Kuay @ Christopher Tan	C157	Melvin Wee Seng Lee	W008
Honorary Treasurer	Wilson Tan Swee Kwang	T407	Lai Lian Yee	L173
Bar Member	George William Albert Chapman	C698	Chan Kim Kuay @ Christopher Tan	C157
Catering Member	Henry Ho Lay Seng	H009	Chan Kim Kuay @ Christopher Tan	C157
Entertainment Member	Karen Shepherd	S356	Jong Thian Lung	J011
House Member	Colin Lau Yaw Siong	L500	Goh Kheng Ghee	G077
Sports Member	Sim Chin Kheng	S280	Peter Ho Ching Hin	H055
Games Member	Peter Ho Ching Hin	H055	Wilson Tan Swee Kwang	T407
Swimming Member	Zain B. Abdullah	Z039	Sim Chin Kheng	S280

Therefore, the uncontested nominees were elected for all the positions.

**6.1 OFFICE BEARERS FOR 2019-2021**

The new Management Committee that will hold office for the term 2019-2021 was as follows:

Office	Nominee(s)	Club No.
President	Melvin Wee Seng Lee	W008
Deputy President	Lai Lian Yee	L173
Honorary Secretary	Chan Kim Kuay @ Christopher Tan	C157
Honorary Treasurer	Wilson Tan Swee Kwang	T407
Bar Member	George William Albert Chapman	C698
Catering Member	Henry Ho Lay Seng	H009
Entertainment Member	Karen Shepherd	S356
House Member	Colin Lau Yaw Siong	L500
Sports Member	Sim Chin Kheng	S280
Games Member	Peter Ho Ching Hin	H055
Swimming Member	Zain B. Abdullah	Z039

Dato Richard Wee (W001) mentioned that Mr. George Chapman, Ms. Karen Shepherd, Mr. Colin Lau and Mr. Zain B. Abdullah were the new faces in the newly elected MC. Mr. George Chapman has been a club member for many years. Ms. Karen Shepherd is a returning

Committee Member. Mr. Colin Lau - a Quantity Surveyor by profession – was a regular gym member and is now the House Member. Mr. Zain B. Abdullah was new to the MC. He used to be a national swimmer, so he is more than appropriate to be elected as Swimming Member. Dato Wee hoped that the members will work together with these newly elected Committee Members.

Dato Richard Wee (W001) proceeded to invite the new Committee Members, Mr. George Chapman, Ms. Karen Shepherd, Mr. Colin Lau and Mr. Zain B. Abdullah to take their places at the Management Committee table. Dato Richard Wee (W001) congratulated the new President, Mr. Melvin Wee (W008).

***The new Management Committee Members then proceeded to take their seats.***

Dato Richard Wee (W001) handed the Chair of the Meeting to the newly elected President, Mr. Melvin Wee (W008) (hereinafter referred to as the “President”).

President proceeded to address the Meeting. President informed that he was both honoured and humbled to be elected as President of The Sarawak Club, to serve from 2019 – 2021. He informed that he had served in the Rules Sub-committee with, amongst others, Mr. Chew Pok Oi and also Mr. Dunstan Chan over 10 years ago. Members will remember that it was a tumultuous period in the history of the Club. The job that the Rules Sub Committee had to do then was not pleasant but had to be done due to the trust entrusted to it by the members. President informed that he joined the Committee in 2010 as Entertainment Member, under Mr. Shookry Gani and served as a committee under successive Presidents, Mr. Richard Wee, Mr. George Lo and then, Dato Richard Wee.

In assuming the presidency, President sought to ensure continuity in the strong management put in by his predecessors and asked that, the Immediate Past President Dato Richard Wee continues to serve the Club as the Advisor to the Committee and Mr. Chew Pok Oi to serve as the Club’s Honorary Legal Advisor during the term of the new MC. President believes that both Dato Wee and Mr. Chew will agree to do so.

President proceeded to pay tribute to the last three Presidents that he had the privilege of serving in the last 10 years. Firstly, Mr. Shookry Gani who agreed to assumed the Presidency despite all the difficulties and near cash flow insolvency the Club faced at that time. Mr. Shookry united the members who were very divided as he commanded the respect of the club’s members. As President, he was very much on the ball and was thorough and required every decision the MC took be thoroughly considered before any decision was taken and that the decision was properly recorded.

Secondly, President paid tribute to Mr. George Lo. The Club is hugely indebted to Mr. Lo for his input on the Club’s court case with Liang Court Wanisara Sdn. Bhd. and also for resolving complaints lodged to the ROS. Mr Lo was one of the architects of the separation scheme with SCC. It was then a very challenging and difficult time for the Committee. Under his presidency, the members of the Club managed to come to a compromise which ended the many years of conflict and now, with the separation achieved, the Club enjoys the revenue entitlements contribution from the Samarahan Country Club every year.

Last but not least, President paid tribute to the Immediate Past President, Dato Richard Wee. Dato Wee’s contributions were many in the last 10 years. President commended Dato Richard

Wee for allowing the Committee members the space to give different views within the MC but at the same time managed to build consensus and teamwork within the MC. The MC was able to work as a team to resolve all the challenges that the Club faced. Dato Richard Wee also took decisive action and a strong stand despite the many challenges that the Club faced. One particular occasion was when the Club was sued by the golf course contractor. Dato's decisive leadership resulted in cost saving as well as damages awarded to the Club at the stage of appeal. Further, through prudent management, the Club's near negative cash flow position has been transformed to an accumulated cash reserve of about RM8.7 million. This was not an easy feat but was achieved over a period of 10 years. Dato Richard Wee has also built a very strong rapport with the Club's members and staff.

President conceded that he has big shoes to fill and promised to do his very best together with all his committee members to continue and build on the achievements of his predecessors. President believes that he is assisted by an able team of committee members. Out of Mr. Shookry Gani's original team, there are 2 committee members remaining - Mr. Wilson Tan and Mr. Sim Chin Kheng. Out of Dato Richard Wee's committee, there are 6 members remaining. The Deputy President, Mr. Lai, was reluctant to continue but has been convinced to stay back. Mr. Christopher Tan, with his experience as a former GM in the Club, is well qualified to serve as the Club's Honorary Secretary. President opines that the new committee will ensure continuity with minimal disruption in the management of the Club while the new Committee members will introduce new ideas in the management of the Club.

The new Committee members bring with them relevant experience having served as committee members or sub-committee members. Mr. Colin Lau has been a member of the House Sub-committee. Ms. Karen Shepherd had served as a Catering Member and also in the Swimming, Bar and Catering Sub-committees. Mr. George Chapman had been a committee member of the Samarahan Country Club and also served in the Golf Resort Sub-committee. Mr. Zain, the new Swimming Member, was in KASA.

President proceeded to thank the following committee members who were retiring – (1) Mr. Chua Teck Kheng, the retiring Deputy President is a veteran member, was insightful and able to share his years of experience as a senior civil servant to improve the quality of the Club's management; (2) Mr. Jong Thian Lung, who has served in various portfolios including Sports Member and Entertainment Member. Mr. Jong Thian Lung has made a huge impact in the range and quality of the events for the Club, notably the New Year Eve Gala Dinners. He raised the bar for that event and it is an event which members looked forward to each year; (3) Mr. Goh Kheng Ghee who had served as our House Member is also stepping down. Although his tenure was relatively short as compared to the others, his contributions will be notable by way of the renovations that are currently underway. President looks forward to their continued contribution to the Club by way of their involvement in the sub-committees and thanked them for their services to the Club.

Mr. Dunstan Chan congratulated the current committee and thanked the outgoing committee for all their efforts and contribution to the Club.

**TO ELECT AND APPOINT THE FOLLOWING FOR THE ENSUING YEAR****7**

The Meeting proceeded to the appointment of the Auditors, the three (3) Officers for the purpose of Section 9(b) and a Public Officer for the purpose of Section 9(c) of the Societies Act 1966.

**7.1 THE AUDITORS**

The current Auditor of The Sarawak Club is Crowe Malaysia, who is prepared to continue their service. The MC recommended that Crowe Malaysia be re-appointed as the Auditor of The Sarawak Club for the ensuing year. The appointment was proposed by Dato Richard Wee (W001) and seconded by Dr. Timothy Hatch (H085). The Meeting adopted the proposal for the appointment of Crowe Malaysia as The Sarawak Club's Auditor for the ensuing year.

**7.2 THREE (3) OFFICERS FOR THE PURPOSE OF SECTION 9(B) OF THE SOCIETIES ACT 1966**

President explained that, by convention, the persons appointed as the three Officers for the purpose of Section 9(b) of the Societies Act 1966 comprise of the President, the Honorary Secretary and the Honorary Treasurer. Therefore, the persons who would be appointed for the purpose of Section 9(b) is Mr. Melvin Wee Seng Lee (W008), Mr. Christopher Tan (C157) and Mr. Wilson Tan (T407). This was proposed by Mr. Jong Ah Jude (J008) and seconded by Mr. Richard Chieng (C101), and adopted by the Meeting.

**7.3 A PUBLIC OFFICER FOR THE PURPOSE OF SECTION 9(C) OF THE SOCIETIES ACT 1966**

President explained that the Honorary Secretary was, by convention, appointed as the Public Officer for the purpose of Section 9(c) of the Societies Act 1966. Mr. Christopher Tan (C157) will be appointed as Public Officer for the purpose of Section 9(c) of the Societies Act 1966. This was proposed by Mr. Goh Kheng Ghee (G077) and seconded by Dato Richard Wee (W001), and adopted by the Meeting.

**TO TRANSACT ANY OTHER BUSINESS OF WHICH DUE NOTICE HAD BEEN GIVEN OR WHICH IF RAISED WITHOUT DUE NOTICE, IS ADMITTED FOR DISCUSSION BY A MAJORITY OF MEMBERS PRESENT AND VOTING PROVIDED THAT NO MOTION FOR THE AMENDMENT OR REPEAL OF ANY EXISTING RULE OR THE MAKING OF ANY NEW RULE SHALL BE DISCUSSED UNLESS DUE NOTICE THEREOF SHALL HAVE BEEN GIVEN IN ACCORDANCE WITH RULE 32.**

**8**

Mr. Christopher Tan (C157) (hereinafter referred to as the "Honorary Secretary") informed the Meeting that there was only one motion being presented to members. Notice of the Motion was given by posting it up at the notice boards of the Club. This motion was considered in previous Management Committee Meetings and it was approved to be brought forward for the consideration of the members in this AGM.

**8.1 MOTION NO. AGM/2019/01 - APPROVAL FOR ADDITION OF A NEW LIFT AND RECONSTRUCTION / MODIFICATION OF THE STAIRCASE FOR THE SPORTS BLOCK FOR A COMBINED SUM OF RM360,000.00**

Motion No. AGM/2019/01 sought approval for the addition of a new lift and reconstruction / modification of the staircase for the sports block for a combined sum of RM360,000. The Motion was proposed by the Dato Richard Wee Liang Chiat (W001) and Mr. Melvin Wee Seng Lee (W008).

Motion No. AGM/2019/01 (Annexure 1) reads “That we, the members of The Sarawak Club do hereby resolve to approve the Motion for the addition of a new lift and reconstruction / modification of the staircase for the Sports Block at a total project cost of up to RM360,000.00 (Ringgit Malaysia Three Hundred Sixty Thousand), and that the Management Committee is authorized to award the project to the qualified contractor; and to expend a sum of up to RM360,000.00 for the said purpose.”.

President then invited Dato Richard Wee Liang Chiat (W001) to explain the Motion. Dato Richard Wee explained that this motion was mooted arising from the renovation plans that have been approved by the members. The new karaoke lounge will be moved from the present site to the old snookerium and the current karaoke lounge will be repurposed for a gym. Members have approached the MC to consider installing a lift for the elderly and make it more user friendly to the less mobile members who would like to patronise the karaoke.

The platform lift would be constructed at the current staircase coming up from the parking level at the sports block. This platform lift is different from a conventional lift as it is more affordable to build and install. The Members can use the lift from the ground floor to the upper floor where the karaoke lounge is going to be, and it will also double up as a goods lift to transport the barrels of beer to the karaoke lounge. Dato Richard Wee proceeded to ask Ms. Arlene Chew of SML Architects, the consultant architect, to explain her design.

Ms. Arlene Chew began with her presentation.

Ms. Arlene briefed that there are two components to this proposal. One will be a passenger lift which will also double up as a goods lift for staff to bring in the heavy goods to the upper level of the new karaoke area and bar. The second is modification of the existing staircase at that area so that it works with the lift as a vertical transportation for people to go up and down. A staircase has to be maintained as it is also part of the fire safety requirement for escape and exit.

It is situated at the rear area of the sports block. It is the only staircase that serves all levels for that block, and thus is the ideal location for this lift service. A user can be dropped off at the carpark level with an existing roof for cover and have access to all floors right from the street level. Ms. Chew explained that we will demolish or modify the existing staircase to accommodate the platform lift.

President then invited the Members to comment.

Mr. David Topping (T437) queried about there being no access from the front half to the sports block. For example, someone on a wheelchair who would like to go to the karaoke from the dining hall, would have to go all the way around the outside of the clubhouse building to get to the proposed lift. He suggested that in addition to this lift, it would be good to think about the access for the disabled/elderly from the front section of the clubhouse to the sports block where the library, karaoke and admin office are.

President commented that accessibility to the Club has always been a priority to the Committee. The Club has an “ageing” membership so mobility around the clubhouse is important. The MC has taken into consideration the demographics of the Club and would like to ensure that all members can enjoy the Club facilities for many years. In respect to this Motion, the MC has

realised that with the movement of some of the facilities to the top floor i.e. the karaoke lounge, accessibility will be a problem for those who are less mobile. The House Member and the sub-committee will look to improve accessibility throughout the clubhouse for all members.

Dato Richard Wee (W001) proposed that the Meeting move forward to vote on this Motion while the MC takes into consideration Mr. David Topping's suggestion to improve accessibility for the elderly and the handicap in the Club. Dato Wee also informed members that the renovations approved last year include a disabled drop-off in front of the Club entrance, and the current MC parking lots will make way for it.

President agreed with Dato Richard Wee to move forward with the Motion and that the MC would consider Mr. Topping's suggestion to improve accessibility in the Club.

President then invited the Members to comment. There being no further comments from the members, Honorary Secretary proceeded to call for a vote on Motion No. AGM/2019/01, which was proposed by Dato Richard Wee Liang Chiat (W001) and seconded by Mr. Melvin Wee Seng Lee (W008). The vote was by a show of hands. The result was as follows:

	IN FAVOUR	AGAINST
Show of Hand	52	0

## ANY OTHER BUSINESS

9

President then stated that the members can now move motions from the floor if the majority of the members agreed for it to be brought forward for discussion.

Dr. Timothy Hatch (H085) queried about the Club's stand and commitment to the golf resort in Samarahan. He asked if the MC performed checks on the golf course to monitor the management by SCC. He also opined that the lease that was agreed with SCC was too long and that it should have been for a shorter term of 5 to 10 years. He also asked whether the money from the award of damages by the High Court, would be reinvested into enhancing the golf resort asset.

President agreed with Dr. Timothy Hatch (H085) that the relationship between the Club and SCC was something that needed to be actively managed. The MOA needs to be managed well, not only by this MC but also by the future MCs, for the duration of the lease. The MC has established a Golf Resort Sub-Committee, which is a part of the provisions of the MOA. The Golf Resort Sub-Committee engages with the management committee of the SCC as well as monitors the physical performance and condition of the golf resort and the golf course. The MC will continue to manage and see what can be done with SCC in regards to this.

Mr. Charles Leh (L538) added that he had a couple of critical observations that he would like to inform the MC. He opined that the tree at the children's playground has overgrown. There are also a number of plants that he recommended be removed because they are breeding areas for Aedes mosquitos. In addition, some of the trees around the Club's compound are

unsightly with many creepers growing on them. The Management should engage a landscape professional to tend to these area.

President thanked Mr. Charles Leh for his comments. Trees are always one of the issues that can be quite divisive among members as some may like this kind of trees while others may not. The MC took note of his concerns and the House Member will look into it with the General Manager.


## 10 CLOSING

President thanked the members for attending this Meeting. President also conveyed his thanks to the Honorary Legal Advisor, Mr. Chew Pok Oi (C111) who had rendered sound and legal advice not only in the AGM every year but also at every MC Meeting. President proceeded to thank the Club's auditors, Crowe Malaysia, and Ms. Arlene Chew, the consultant architect for the presentation of the proposed renovation to the members. President also thanked the General Manager and all the staff who have worked to organize and run the AGM today.

The Meeting was adjourned at 11.45am.



**Melvin Wee Seng Lee**  
President



**Christopher Tan**  
Honorary Secretary



**Annexure 1****MOTION NO: AGM/2019/01****APPROVAL FOR ADDITION OF A NEW LIFT AND RECONSTRUCTION /  
MODIFICATION OF THE STAIRCASE FOR THE SPORTS BLOCK FOR A  
COMBINED SUM OF RM360,000.00**

That we, the members of The Sarawak Club do hereby resolve to approve the Motion for the addition of a new lift and reconstruction / modification of the staircase for the Sports Block at a total project cost of up to RM360,000.00 (Ringgit Malaysia Three Hundred Sixty Thousand), and that the Management Committee is authorized to award the project to the qualified contractor; and to expend a sum of up to RM360,000.00 for the said purpose.

**EXPLANATORY NOTES TO THE MOTION**

1. The front of the clubhouse will be accessible to the elderly and people with poor mobility after the renovations is completed. However, the rear of the clubhouse i.e. the sports block where the library, karaoke and sporting facilities are located remains fairly inaccessible, especially for the wheelchair-bound. The Hornbill Karaoke Lounge is being moved up to the top level of the sports block. The location is only accessible by stairs. A lift will allow easier access for the elderly members and members with poor mobility to the different levels including the relocated Hornbill Karaoke Lounge, Administration Office, Library, squash courts, Multi-Purpose-Hall and the carpark level.
2. The lift being proposed is a platform lift. The lift is controlled by a micro-computer and the platform is driven by an electric screw. The advantages of this type of lift is that it does not require a traditional pit nor machine room. And the maintenance cost is lower than that of a traditional lift.
3. The present staircase would give way to the new lift and the staircase would need to be reconstructed / modified as it is a fire and safety requirement. The proposed staircase would comply with the specifications for fire and safety.

Dated: 07 June 2019



**Dato Richard Wee Liang Chiat**  
(Membership No. W001)  
Proposer for the Motions 01



**Melvin Wee Seng Lee**  
(Membership No. W008)  
Secunder for the Motions 01



# THE SARAWAK CLUB

| Upgrading Works |

## Proposed New Lift and Staircase for Rear Block

Architect:

**SML**  
architects

architecture . urban planning . interior design . graphic design

44 upper china street  
93000 kuching  
sarawak, malaysia  
tel. & fax. 082 240219  
smlarchitect@gmail.com

| upgrading works |

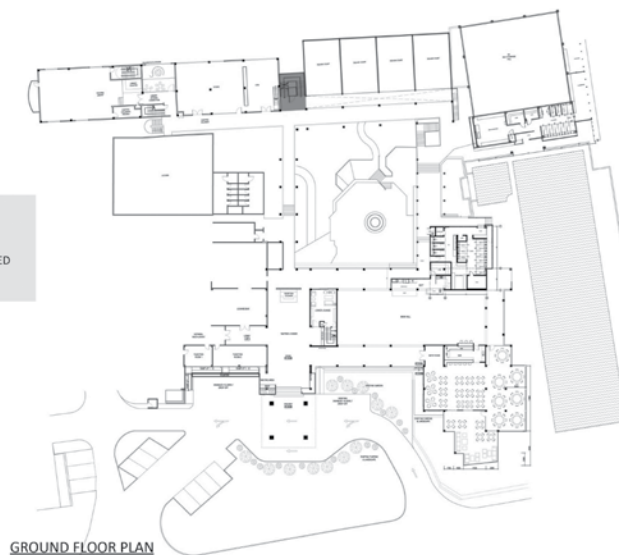
## PROPOSED NEW LIFT AND STAIRCASE AT REAR BLOCK

- ① NEW PASSENGER LIFT
- ② NEW STAIRCASE TO REPLACE EXISTING STAIRCASE

### PROPOSAL

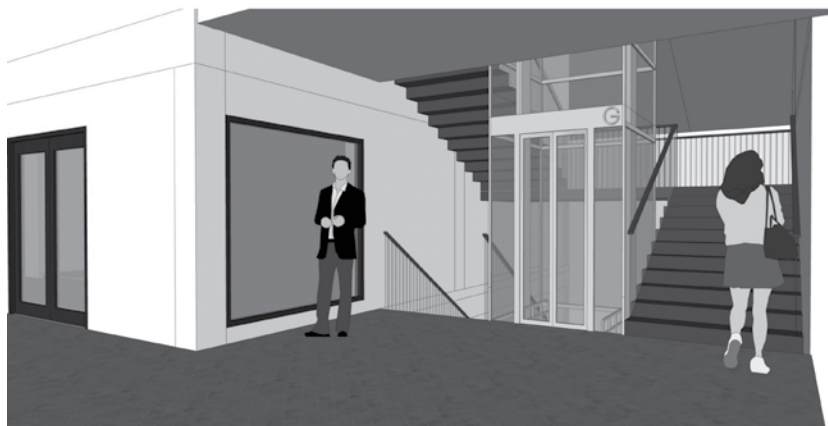
NEW PASSENGER LIFT

NEW STAIRCASE INTEGRATED  
WITH PASSENGER LIFT



GROUND FLOOR PLAN

ELDERLY / DISABLED ACCESS DROP-OFF  
| upgrading works | new lift and staircase | view 1 |



ELDERLY / DISABLED ACCESS DROP-OFF  
| upgrading works | new lift and staircase | view 2 |



## PROJECT CONSULTANTS

### ARCHITECT

#### S.M.L ARCHITECTS

EMAIL : smlarchitex@gmail.com  
Tel : 082-523844

### C&S ENGINEER

#### PERUNDING J.L. MAJU

EMAIL : bampylde\_lim@hotmail.com  
Tel : 012-8808748

### M&E ENGINEER

#### PERUNDING E-MECHS

EMAIL : pem1989@gmail.com  
Tel : 082-339131

### QUANTITY SURVEYOR

#### FCH Quantity Surveyors Sdn Bhd

EMAIL : pubfch@gmail.com  
Tel : 082-463632

## HONORARY SECRETARY'S REPORT

Another year has passed and I am pleased to report that the past year was an eventful year for the club. In the pages that follow, you will read reports from the members of the Committee in their respective portfolios and will see the results of their hard work. Last year, Mr. Melvin Wee took over as the President of the Club after serving many years in various portfolios in the Committee. It is not possible to overstate his contributions to the Club. His commitment and passion for the Club is unsurpassed and he has focused on what was in the Club's best interest at all times. As President, he was always firm and fair, dedicated to the cause and incredibly supportive. Thanks to the combined efforts of the Committee, the GM and his staff, measures are taken to address the various challenges and we have ended the year with a healthy cash position and keeping operational loss at the lowest level.

It has been a challenging year for the Committee due to the rapid changes in both its internal and external operating environments. In particular we have endured the challenges of the implementations of major renovations of the Club, the implementation of the latest minimum wage requirement and the continuous rising of operation costs without incurring any revision of the subscription fees. Despite the continuous efforts by the Committee to keep operational costs at bay, it has been also a continuous struggle to prevent any drastic cumulative deficit. The counter measure to address these challenges is to undertake a consistent effort to increase revenue from F&B and sale of memberships to strengthen the club reserves and ensure the club has sufficient fund to maintain and improve the facilities for members.

Since the previous year, the Committee has continued in the vein of working on IT projects that enhance the operational efficiency of the Club while adding value to the membership through the effective and innovative use of technology. We launched a mobile app soon after the clubhouse renovations were completed. With the app, members can stay informed with the latest news and happenings in the Club and make bookings for the various sporting facilities, and check your monthly statements. More functionality will be added in time. We have also been trialing a new car park system for most of 2019. Following the trial, we are not convinced that this particular system is suitable and are exploring alternative solutions.

The main source that provide the Club with a sustainable and reliable stream of income are members' subscriptions which has throughout the Club's existence contributed the vast bulk of the Club's income. If we look at the historical trends of subscription, it is amazing how the Club has managed to cope with inflationary pressures to make ends meet. The question is how to sustain Club's operations without resorting to increasing subscription or F&B prices. There is currently still considerable interest for our membership. The completion of the massive renovation program last year has elevated the image of the Club and thus uplifted the value of our club in the market. Presently the club membership stands at 3,667 members and there are no longer new unsubscribed memberships for sale. The time may be right to give serious thought to revising our entrance fees, conversion fees and transfer fees. And with all members being equal shareholders of our club, there are compelling reasons that all Ordinary Members should

pay a unified subscription fee to ensure our club is adequately funded and fairly supported by all members. The Motion will be put forth for more in depth discussion and consideration by the Members. I sincerely hope that Members will not dismiss the Motion outright as it is a crucial Motion that will have long lasting implications for the continued viability of our beloved club.

On behalf of the Committee, I must thank all Club members for your support and trust. It has been a rather challenging year with a satisfying ending. There will always be work to be done but I look forward to the year ahead with renewed optimism and appreciation of the support from members. We will continue to address members' needs in all age groups and provide programs that meet the life style and preference of a diverse membership base. In conclusion, I would like to thank:

- a) The Main Committee and all the Sub-Committees for their time, hard work and support
- b) The GM, for his energy, enthusiasm and push for perfection
- c) The Departmental Heads who work so tirelessly and professionally, and
- d) All the staff at the Club who give their best to be of service to all of us, the members.

Finally, I wish to record my heartfelt gratitude to our late Executive Chef Mr. John Chin who devoted nearly three decades of his life to the Club. He was the main reason that our Club's restaurants are celebrated. He was a close friend and colleague and I will fondly remember his time in the Club.

**CHRISTOPHER TAN (C157)**

Honorary Secretary

## STATEMENT BY THE MEMBERS OF THE MANAGEMENT COMMITTEE

### THE SARAWAK CLUB

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

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### STATEMENT BY THE MEMBERS OF THE MANAGEMENT COMMITTEE

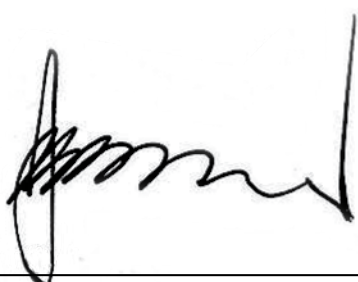
We, Melvin Wee Seng Lee and Wilson Tan Swee Kwang, being two of the Members of Management Committee of The Sarawak Club, state that, in the opinion of the Management Committee, the financial statements set out on pages 39 to 65. are drawn up in accordance with Malaysian Private Entities Reporting Standard and the Societies Act, 1966 in Malaysia and the rules and regulations of The Sarawak Club so as to give a true and fair view of the state of affairs of the Club at 31 December 2019 and of its results and cash flows for the financial year ended on that date.

**SIGNED ON BEHALF OF THE MANAGEMENT COMMITTEE**  
**DATED 25 JUNE 2020**



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**MELVIN WEE SENG LEE**  
President



---

**Wilson Tan Swee Kwang**  
Honorary Treasurer

25 JUNE 2020  
Kuching

# INDEPENDENT AUDITOR'S REPORT



## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE SARAWAK CLUB

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

### REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

#### Opinion

We have audited the financial statements of The Sarawak Club (the Club), which comprise the statement of financial position as at 31 December 2019, and the statement of comprehensive income, statement of changes in fund balance and statement of cash flow for the financial year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 39 to 65.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Club as at 31 December 2019, and of its financial performance and its cash flow for the financial year then ended in accordance with Malaysian Private Entities Reporting Standard and the requirements of the Societies Act, 1966 in Malaysia.

#### Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence and Other Ethical Responsibilities

We are independent of the Club in accordance with the By-Laws (on Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants ("By- Laws") and the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

#### Information Other than the Financial Statements and Auditors' Report Thereon

The Management Committee of the Club are responsible for the other information. The other information comprises the Message from The President, Minutes of General Meeting, Honorary Secretary's Report, Games Member's Report, Bar Member's Report, Catering Member's Report, Swimming Member's Report, House Member's Report, Sports Member's Report, Entertainment Member's Report and General Manager's Report but does not include the financial statements of the Club and our auditors' report thereon.

Our opinion on the financial statements of the Club does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Club, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Club or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report the fact. We have nothing to report in this regard.





## **INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE SARAWAK CLUB (CONT'D)**

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

### **Responsibilities of the Management Committee for the Financial Statements**

The Management Committee of the Club are responsible for the preparation of financial statements of the Club that give a true and fair view in accordance with Malaysian Private Entities Reporting Standard and the requirements of the Societies Act, 1966 in Malaysia. The Management Committee are also responsible for such internal control as the Management Committee determine is necessary to enable the preparation of financial statements of the Club that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Club, the Management Committee are responsible for assessing the Club's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Management Committee either intend to liquidate the Club or to cease operations, or have no realistic alternative but to do so.

### **Auditors' Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements of the Club as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:-

- Identify and assess the risks of material misstatement of the financial statements of the Club, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Club's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management Committee.



## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE SARAWAK CLUB (CONT'D)

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

### Auditors' Responsibilities for the Audit of the Financial Statements (Cont'd)

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:- (Cont'd)

- Conclude on the appropriateness of the Management Committee's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Club's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Club or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Club to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Club, including the disclosures, and whether the financial statements of the Club represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Management Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### Other Matters

This report is made solely to the members of the Club, as a body, in accordance with Societies Act, 1966 and for no other purpose. We do not assume responsibility to any other person for the content of this report.

**Crowe Malaysia PLT**  
201906000005 (LLP0018817-LCA) & AF 1018  
Chartered Accountants

25 JUNE 2020  
Kuching

**Chong Tian Poh**  
01580/02/2021 J  
Chartered Accountant



## THE SARAWAK CLUB

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

### STATEMENT OF COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

	NOTE	2019 RM	2018 RM
<b><u>The City Club</u></b>			
<b>Income</b>			
Membership subscriptions		3,108,010	3,056,270
Entrance fees		730,150	829,750
Surcharges		124,213	106,359
Sundry income		97,225	119,780
		<b>4,059,598</b>	<b>4,112,159</b>
<b>Contributions (for)/from:</b>			
Food sales	5	68,076	117,945
Beverages sales	6	(22,031)	15,021
Club activities	7	(328,857)	(350,783)
Club functions	8	(120,225)	(120,558)
		<b>(403,037)</b>	<b>(338,375)</b>
<b>Income from operations</b>		<b>3,656,561</b>	<b>3,773,784</b>
<b>Cost</b>			
Depreciation of property, plant and equipment	11	(637,608)	(566,346)
Other operating expenses	Appendix I	(2,956,263)	(2,727,710)
Surplus from operations		62,690	479,728
Income from other investments	9	330,310	299,021
Other income		224,749	-
<b>Surplus from The City Club</b>		<b>617,749</b>	<b>778,749</b>
<b><u>Golf Resort</u></b>			
<b>Income</b>			
Revenue entitlement from SCC		144,112	125,653
Rental income		12,000	12,000
<b>Cost</b>			
Depreciation of property, plant and equipment	11	(77,984)	(109,859)
Depreciation of investment properties	12	(214,831)	(231,531)
Other operating expenses	Appendix I	(21,066)	(70,296)
<b>Deficit from Golf Resort</b>		<b>(157,769)</b>	<b>(274,033)</b>
<b>Total surplus before taxation</b>		<b>459,980</b>	<b>504,716</b>
Income tax expense	10	(31,962)	(126,629)
<b>Surplus for the financial year</b>		<b>428,018</b>	<b>378,087</b>

The annexed notes form an integral part of these financial statements.

**THE SARAWAK CLUB**

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

**STATEMENT OF FINANCIAL POSITION AT 31 DECEMBER 2019**

	NOTE	2019 RM	2018 RM
<b>ASSETS</b>			
<b>NON-CURRENT ASSETS</b>			
Property, plant and equipment	11	12,255,242	10,724,586
Investment properties	12	8,043,336	9,093,167
		<u>20,298,578</u>	<u>19,817,753</u>
<b>CURRENT ASSETS</b>			
Inventories	13	265,731	254,577
Members' accounts	14	684,713	600,115
Other receivables, deposits and prepaid expenses	15	540,048	491,773
Cash and bank balances		781,031	750,124
Fixed deposits with licensed banks	16	6,573,936	7,747,019
		<u>8,845,459</u>	<u>9,843,608</u>
<b>LIABILITIES</b>			
<b>CURRENT LIABILITIES</b>			
Members' deposits and refundable advances	17	94,255	133,332
Other payables, deposits payable and accrued expenses	18	1,714,530	2,628,771
Provision for taxation		25,267	17,291
		<u>1,834,052</u>	<u>2,779,394</u>
<b>NET CURRENT ASSETS</b>		<u>7,011,407</u>	<u>7,064,214</u>
		<u>27,309,985</u>	<u>26,881,967</u>
<b>FUND BALANCE</b>			
Accumulated funds		<u>27,309,985</u>	<u>26,881,967</u>

The annexed notes form an integral part of these financial statements.

## THE SARAWAK CLUB

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

### STATEMENT OF CHANGES IN FUND BALANCE FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

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	Non-distributable Reserve Accumulated Funds RM
Balance at 1.1.2018	26,503,880
Surplus for the financial year	378,087
Balance at 31.12.2018 / 1.1.2019	<hr/> 26,881,967
Surplus for the financial year	428,018
Balance at 31.12.2019	<hr/> 27,309,985 <hr/>

The annexed notes form an integral part of these financial statements.

**THE SARAWAK CLUB**

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

**STATEMENT OF CASH FLOW****FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019**

	NOTE	2019 RM	2018 RM
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Surplus before taxation		459,980	504,716
Adjustments for:			
Depreciation of property, plant and equipment		715,592	676,205
Depreciation of investment property		214,831	231,531
Loss on property, plant and equipment written off		35,515	71,177
Interest income		(330,310)	(299,021)
Operating surplus before working capital changes		1,095,608	1,184,608
Increase in inventories		(11,154)	(18,655)
Increase in Members' accounts		(84,598)	(21,575)
Increase in other receivables, deposits and prepaid expenses		(48,275)	(48,940)
(Decrease)/Increase in Members' deposits and refundable advances		(39,077)	13,122
(Decrease)/Increase in other payables, deposits payable and accrued expenses		(914,241)	792,693
<b>CASH (FOR)/FROM OPERATIONS</b>		<b>(1,737)</b>	<b>1,901,253</b>
Income tax paid		(112,455)	(105,855)
Income tax refunded		88,469	24,850
<b>NET CASH FROM OPERATING ACTIVITIES</b>		<b>(25,723)</b>	<b>1,820,248</b>
<b>CASH FLOWS USED IN INVESTING ACTIVITIES</b>			
Purchase of property, plant and equipment		(2,281,763)	(374,848)
Increase in fixed deposits with maturities more than three months		(669,994)	(938,404)
Interest received		330,310	299,021
Damages claim received		835,000	-
<b>NET CASH USED IN INVESTING ACTIVITIES</b>		<b>(1,786,447)</b>	<b>(1,014,231)</b>
<b>NET (DECREASE)/INCREASE IN CASH AND CASH EQUIVALENTS</b>		<b>(1,812,170)</b>	<b>806,017</b>
<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF THE FINANCIAL YEAR</b>			
		3,262,771	2,456,754
<b>CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR</b>			
	19	1,450,601	3,262,771

The annexed notes form an integral part of these financial statements.

## **THE SARAWAK CLUB**

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019**

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#### **1. GENERAL INFORMATION**

The principal objective of The Sarawak Club (the Club) is to promote and carry on social and sporting activities.

The registered office and principal place of business of the Club is located at Jalan Taman Budaya, 93000 Kuching, Sarawak.

The financial statements of the Club were authorised for issue by the members of the Management Committee in accordance with a resolution of the members of the Management Committee on 25 June 2020.

#### **2. BASIS OF PREPARATION**

The financial statements of the Club have been prepared under the historical cost convention and modified to include other bases of valuation as disclosed in other sections under significant accounting policies, and in compliance with Malaysian Private Entities Reporting Standard ("MPERS").

Management has used estimates and assumptions in measuring the reported amounts of assets and liabilities at the end of the reporting period and the reported amounts of revenues and expenses during the reporting period. Judgement and assumptions are applied in the measurement, and hence, the actual results may not coincide with the reported amounts.

#### **3. SIGNIFICANT ACCOUNTING POLICIES**

##### **3.1. REVENUE RECOGNITION**

Revenue represents membership subscriptions, entrance fees, surcharges and revenue generated from the activities of the Club.

Sales of goods and services rendered are recognised upon delivery of products and when the risks and rewards of ownership have passed to the members. Sales represent gross invoiced value of goods sold and services rendered net of trade discounts.

Interest income is accrued on a time basis, by reference to the principal outstanding and at the interest rate applicable.

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## THE SARAWAK CLUB

(Registered in Malaysia)

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

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#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 3.2. TAX ASSETS AND TAX LIABILITIES

A current tax for current and prior periods, to the extent unpaid, is recognised as a current tax liability. If the amount already paid in respect of current and prior periods exceeds the amount due for those periods, the excess is recognised as a current tax asset. A current tax liability or asset is measured at the amount the Club expects to pay or recover using tax rates and laws that have been enacted or substantially enacted by the reporting date.

A deferred tax liability is recognised for all taxable temporary differences, except to the extent that the deferred tax liability arises from: (a) the initial recognition of goodwill; or (b) the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of the transaction, affects neither accounting profit nor taxable profit or tax loss. The exceptions for initial recognition differences include items of property, plant and equipment that do not qualify for capital allowances and acquired intangible assets that are not deductible for tax purposes.

A deferred tax asset is recognised for all deductible temporary differences to the extent that it is probable that taxable profit will be available against which the deductible temporary difference can be utilised, unless the deferred tax asset arises from the initial recognition of an asset or liability in a transaction that is not a business combination and at the time of the transaction, affect neither accounting profit nor taxable profit or tax loss. The exceptions for the initial recognition differences include non-taxable government grants received and reinvestment allowances and investment tax allowances on qualifying property, plant and equipment.

A deferred tax asset is recognised for the carry-forward of unused tax losses and unused tax credits to the extent that it is probable that future taxable profit will be available against which the unused tax losses and unused tax credits can be utilised. Unused tax credits do not include unabsorbed reinvestment allowances and unabsorbed investment tax allowances because the Club treats these as part of initial recognition differences.

Deferred taxes are measured using tax rates and tax laws that have been enacted or substantially enacted by the end of the reporting period. The measurement of deferred taxes reflect the tax consequences that would follow from the manner in which the Club expects, at the end of the reporting period, to recover or settle the carrying amount of its assets or liabilities.

At the end of each reporting period, the carrying amount of a deferred tax asset is reviewed, and is reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow the benefit of a part or all of that deferred tax asset to be utilised. Any such reduction will be reversed to the extent that it becomes probable that sufficient taxable profit will be available.

A current or deferred tax is recognised as income or expense in profit or loss for the period. For items recognised directly in equity, the related tax effect is also recognised directly in equity.

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

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#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 3.3. PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment are stated at cost less accumulated depreciation and any impairment losses, (if any).

City club's freehold land has an unlimited useful life and therefore is not amortised.

All other property, plant and equipment are depreciated on a straight line method to their residual values at rates based on the estimated useful lives of the various assets.

The estimated useful lives are as follows:-

Buildings	50 years
Swimming pools	50 years
Tennis courts	30 years
Machineries	10 years
Furniture, fittings and equipment	2 to 10 years

Upon the disposal of an item of property, plant or equipment, the difference between the net disposal proceeds and the net carrying amount is recognised in the income statement.

##### 3.4. INVESTMENT PROPERTY

The Club recognises a land, building (including a floor of a building), or both land and building, including property under construction, as an investment property if it is held for capital appreciation, rental income or both. An investment property is recorded at cost on initial recognition. Cost of an investment property comprises purchase price plus all directly attributable costs incurred to bring the property to its present location and condition intended for use as an investment property. Cost of a self-constructed investment property comprises all direct and indirect construction costs but exclude internal profits.

For the purpose of subsequent measurement, items of equipment that are irremovable and items that are physically attached to a building, such as lifts, elevators, electrical system and air-conditioning system, are treated as an integral part of the property. The Club uses the fair value model to measure an investment property after initial recognition if the fair value can be measured reliably without undue cost or effort. Any changes in the fair value of investment properties are recognised in profit or loss in the year in which they arise.

If a reliable measure of fair value is not available without undue cost or effort for an item of investment property subsequently, the investment property is measured at cost less any accumulated depreciation and impairment losses until a reliable measure of fair value becomes available. In case of an investment property that had been previously accounted for using the fair value model, the carrying amount of the investment property on that date becomes its cost.

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### NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

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#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 3.4. INVESTMENT PROPERTY (CONT'D)

Depreciation on investment properties is charged to profit or loss on a straight-line method to write off the depreciable amount of the assets over their estimated useful lives. The principal annual rates used for this purposes are:-

Golf course	50 years
Leasehold land	53 - 60 years
Buildings	50 years
Swimming pools	50 years

The depreciation method, useful lives and residual values will be reviewed if there is a significant change since the last annual reporting date in the pattern by which the Club expects to consume the investment property's future economic benefits. Any changes are accounted for as a change in accounting estimate.

Any gain or loss arising from the disposal of investment properties is recognised in profit or loss.

##### 3.5. IMPAIRMENT OF NON-FINANCIAL ASSETS

An impairment loss arises when the carrying amount of a Club's asset exceeds its recoverable amount.

At the end of each reporting period date, the Club assesses whether there is any indication that a stand-alone asset or a cash-generating unit may be impaired by using external and internal sources of information. If any such indication exists, the Club estimates the recoverable amount of the asset or cash-generating unit.

The recoverable amount of an asset or a cash-generating unit is the higher of its fair value less costs to sell and the value in use.

For an asset measured on a cost-based model, any impairment loss is recognised in profit or loss.

The Club reassesses the recoverable amount of an impaired asset or a cash-generating unit if there is any indication that an impairment loss recognised previously may have reversed. Any reversal of impairment loss for an asset carried at a cost-based model is recognised in profit or loss, subject to the limit that the revised carrying amount does not exceed the amount that would have been determined had no impairment loss been recognised previously.

##### 3.6. INVENTORIES

Inventories are valued at the lower of cost and net realisable value. Cost of food and beverages is determined on the weighted average method and other inventories are determined on "first-in, first-out" basis. The cost of inventories comprises the original purchase price plus cost incurred in bringing the inventories to their present location. Net realisable value represents the estimated selling price in the ordinary course of business less selling and distribution costs.



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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

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#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 3.7. FINANCIAL INSTRUMENTS

###### (a) Initial Recognition and Measurement

The Club recognises a financial asset or a financial liability in the statement of financial position when, and only when, it becomes a party to the contractual provisions of the instrument.

On initial recognition, all financial assets and financial liabilities are measured at fair value which is generally the transaction price, plus transaction costs if the financial asset or financial liability is not measured at fair value through profit or loss. For instruments measured at fair value through profit or loss, transaction costs are expensed to profit or loss when incurred.

###### (b) Derecognition of Financial Instruments

A financial asset is derecognised when, and only when, the contractual rights to receive the cash flows from the financial asset expire, or when the Club transfers the contractual rights to receive cash flows of the financial asset, including circumstances when the Club acts only as a collecting agent of the transferee, and retains no significant risks and rewards of ownership of the financial asset or no continuing involvement in the control of the financial asset transferred.

A financial liability is derecognised when, and only when, it is legally extinguished, which is either when the obligation specified in the contract is discharged or cancelled or expires. A substantial modification of the terms of an existing financial liability is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability.

###### (c) Subsequent Measurement of Financial Assets

For the purpose of subsequent measurement, the Club classifies financial assets into two categories, namely: (i) financial assets at fair value through profit or loss, and (ii) financial assets at amortised cost.

Other than financial assets measured at fair value through profit or loss, all other financial assets are subject to review for impairment in accordance with Note 3.7(f).

###### (d) Subsequent Measurement of Financial Liabilities

After initial recognition, all financial liabilities are measured at amortised cost using the effective interest method.

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### NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

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#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 3.7. FINANCIAL INSTRUMENTS (CONT'D)

###### (e) Recognition of Gains and Losses

Fair value changes of financial assets and financial liabilities classified as at fair value through profit or loss are recognised in profit or loss when they arise.

For financial assets and financial liabilities carried at amortised cost, a gain or loss is recognised in profit or loss only when the financial asset or financial liability is derecognised or impaired, and through the amortisation process of the instrument.

###### (f) Impairment and Uncollectibility of Financial Assets

At the end of each reporting period, the Club examines whether there is any objective evidence that a financial asset or a group of financial assets is impaired. Evidences of trigger loss events include: (i) significant difficulty of the issuer or obligor; (ii) a breach of contract, such as a default or delinquency in interest or principal payments; (iii) granting exceptional concession to a customer; (iv) it is probable that a customer will enter bankruptcy or other financial reorganisation; (v) the disappearance of an active market for that financial asset because of financial difficulties; or (vi) any observable market data indicating that there may be a measurable decrease in the estimated future cash flows from a group of financial assets.

For short-term trade and other receivables, where the effect of discounting is immaterial, impairment loss is tested for each individually significant receivable wherever there is any indication of impairment. Individually significant receivables for which no impairment loss is recognised are grouped together with all other receivables by classes based on credit risk characteristics and aged according to their past due periods. A collective allowance is estimated for a class group based on the Club's experience of loss ratio in each class, taking into consideration current market conditions.

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

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#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 3.8. PROVISIONS

The Club recognises a liability as a provision if the outflows required to settle the liability are uncertain in timing or amount.

A provision is recognised when the Club has a present legal or constructive obligation as a result of a past event, and of which the outflows of resources on settlement are probable and reliable estimate of the amount can be made. No provision is recognised if these conditions are not met.

A provision is measured at the best estimate of the expenditure required to settle the present obligation at the end of the reporting period.

##### 3.9. CASH AND CASH EQUIVALENTS

The Club adopts the indirect method in the preparation of the cash flow statement.

Cash equivalents are short-term, highly liquid investments with maturities of three months or less from the date of acquisition and are readily convertible to cash with insignificant risks of changes in value.

##### 3.10. EMPLOYEE BENEFITS

The Club recognises a liability when an employee has provided service in exchange for employee benefits to be paid in the future and an expense when the Club consumes the economic benefits arising from service provided by an employee in exchange for employee benefits.

###### (a) Short-term Benefits

Wages and salaries are accrued and paid on a monthly basis and are recognised as an expense, unless they relate to cost of producing inventories or other assets.

###### (b) Post-Employment Benefits - Defined Contribution Plans

The Club makes statutory contributions to approved provident funds and the contributions made are charged to profit or loss in the period to which they relate. When the contributions have been paid, the Club has no further payment obligations.

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### NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

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#### 4. CRITICAL JUDGEMENTS AND ESTIMATION UNCERTAINTY

##### 4.1. ESTIMATION UNCERTAINTY

The measurement of some assets and liabilities requires management to use estimates based on various observable inputs and other assumptions. The areas or items that are subject to significant estimation uncertainties of the Club are in measuring: (a) provisions; (b) loss allowances of financial assets; and (c) depreciation of property, plant and equipment.

(a) *Measurement of a Provision*

The Club uses a "best estimate" as the basis for measuring a provision. Management evaluates the estimates based on the Club's historical experiences and other inputs or assumptions, current developments and future events that are reasonably possible under the particular circumstances.

(b) *Loss Allowances of Financial Assets*

The Club recognises impairment losses for loans and receivables using the incurred loss model. Loans and receivables are categorised into credit risk classes and tested for impairment, using the Club's past experiences of loss statistics, ageing of past due amounts and current economic trends. The actual eventual losses may be different from the allowances made and these may affect the Club's financial position and results.

(c) *Depreciation of Plant and Equipment*

The cost of an item of plant and equipment is depreciated on the straight-line method. Estimates are applied in the selection of the depreciation method, the useful lives and the residual values. The actual consumption of the economic benefits of the property, plant and equipment may differ from the estimates applied and this may lead to a gain or loss on an eventual disposal of an item of property, plant and equipment.

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019****5. FOOD SALES**

	2019 RM	2018 RM
<b>REVENUE</b>		
Food sales	5,703,505	5,616,972
<b>DEDUCT: COST OF SALES</b>		
Food cost	2,922,675	2,943,165
<b>GROSS PROFIT</b>	<b>2,780,830</b>	<b>2,673,807</b>
<b>OTHER INCOME</b>		
Corkage charges	22,351	23,084
Room charges	15,513	17,823
	<b>37,864</b>	<b>40,907</b>
<b>OPERATING EXPENSES</b>		
Cleaning material	15,775	13,822
Decoration and equipment rental	13,984	12,228
Electricity and water charges	80,779	81,675
Entertainment and promotion	28,657	31,241
Equipment and utensils replacement	28,875	13,498
Fuel and gas	184,443	208,031
Ice cube	10,467	7,746
Laundry charges	57,643	54,521
Medical expenses	8,578	10,284
Printing and stationeries	8,462	8,364
Repairs and maintenance	72,361	66,543
Salaries, E.P.F., Socso and E.I.S. contributions	2,104,975	1,972,480
Staff accommodation	8,548	8,155
Staff meal	31,440	30,920
Sundry expenses	70,761	70,103
Uniforms	24,870	7,158
	<b>2,750,618</b>	<b>2,596,769</b>
<b>Surplus for the financial year</b>	<b>68,076</b>	<b>117,945</b>

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019****6. BEVERAGES SALES**

	2019 RM	2018 RM
<b>REVENUE</b>		
Beverages sales	1,219,558	1,161,018
Tuckshop sales	51,933	50,451
	<u>1,271,491</u>	<u>1,211,469</u>
<b>DEDUCT: COST OF SALES</b>		
Beverages cost	826,862	803,347
Tuckshop cost	46,189	44,611
	<u>873,051</u>	<u>847,958</u>
<b>GROSS PROFIT</b>	<u>398,440</u>	<u>363,511</u>
<b>OTHER INCOME</b>		
Corkage charges	10,006	10,288
<b>OPERATING EXPENSES</b>		
Decoration and equipment rental	1,240	-
Electricity and water charges	20,195	20,419
Glassware and equipment replacement	9,131	5,680
Ice cube	10,465	7,810
Karaoke expenses	24,154	24,005
Licence fees	25,822	24,877
Medical expenses	1,076	1,141
Promotion	817	25
Printing and stationery	7,250	6,395
Repairs and maintenance	35,008	10,400
Salaries, E.P.F., Socso and E.I.S. contributions	257,591	228,436
Staff accommodation	8,548	8,154
Staff meal	5,120	5,160
Sundry expenses	11,064	3,075
Transportation	8,400	8,400
Uniforms	4,596	4,801
	<u>430,477</u>	<u>358,778</u>
(Deficit)/Surplus for the financial year	<u>(22,031)</u>	<u>15,021</u>

# THE SARAWAK CLUB

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## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

### 7. CLUB ACTIVITIES

31.12.2019	Gymnasium RM	Badminton RM	Squash RM	Indoor/ Outdoor games RM	Tennis RM	Swimming RM	Library RM	Total RM
<b>INCOME</b>								
Booking fees	-	3,950	1,247	2,067	595	-	-	7,859
Coaching and lesson fees	12,873	15,920	38,620	1,700	4,890	182,230	-	256,233
Fees	196,595	-	-	-	9,715	762	39,696	246,768
Fines	-	-	-	-	-	-	5,132	5,132
Receipts from Balut	-	-	-	22,525	-	-	-	22,525
	209,468	19,870	39,867	26,292	15,200	182,992	44,828	538,517
<b>EXPENSES</b>								
Activity expenses	80	-	-	-	-	-	-	80
Balut sundry expenses	-	-	-	36,849	-	-	-	36,849
Competition expenses	-	2,467	-	5,864	4,923	10,315	-	23,569
Coaching and lesson fees	21,778	13,532	33,728	2,100	4,157	146,062	-	221,357
Lease rental	7,083	-	-	-	-	-	-	7,083
Magazines	-	-	-	-	-	-	9,707	9,707
Repairs and maintenance	21,050	-	28	2,186	14,646	51,841	280	90,031
Salaries, E.P.F., Socso and E.I.S. contributions	157,386	-	2,653	-	37,685	123,770	123,828	445,322
Sundry expenses	22,500	259	21	1,769	3,523	3,092	2,212	33,376
	229,877	16,258	36,430	48,768	64,934	335,080	136,027	867,374
Contribution (for)/from club activities	(20,409)	3,612	3,437	(22,476)	(49,734)	(152,088)	(91,199)	(328,857)

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## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

### 7. CLUB ACTIVITIES (CONT'D)

31.12.2018	Gymnasium RM	Badminton RM	Squash RM	Indoor/ Outdoor games RM	Tennis RM	Swimming RM	Library RM	Total RM
<b>INCOME</b>								
Booking fees	-	2,701	2,130	1,134	1,235	-	-	7,200
Coaching and lesson fees	13,586	18,160	44,385	2,900	9,220	182,061	-	270,312
Fees	177,625	-	-	-	9,550	1,924	40,410	229,509
Fines	-	-	-	-	-	-	5,102	5,102
Receipts from Balut	-	-	-	19,142	-	-	-	19,142
	191,211	20,861	46,515	23,176	20,005	183,985	45,512	531,265
<b>EXPENSES</b>								
Activity expenses	3,140	-	-	-	-	-	-	3,140
Balut sundry expenses	-	-	-	27,580	-	-	-	27,580
Competition expenses	-	1,909	732	4,755	5,641	9,188	-	22,225
Coaching and lesson fees	13,193	15,436	37,497	2,550	6,860	146,158	-	221,694
Lease rental	4,293	-	-	-	-	-	-	4,293
Magazines	-	-	-	-	-	-	11,229	11,229
Repairs and maintenance	45,766	-	650	-	15,135	39,650	1,307	102,508
Salaries, E.P.F., Socso and E.I.S. contributions	147,592	-	36,361	-	40,686	115,890	120,351	460,880
Sundry expenses	20,450	(7)	307	2,087	3,789	-	1,873	28,499
	234,434	17,338	75,547	36,972	72,111	310,886	134,760	882,048
Contribution (for)/from club activities	(43,223)	3,523	(29,032)	(13,796)	(52,106)	(126,901)	(89,248)	(350,783)



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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

#### 8. CLUB FUNCTIONS

Cost of club functions are made up as follow:

	2019 RM	2018 RM
Band entertainment	14,011	31,002
Other club functions	84,625	52,809
Children's Christmas party	-	1,234
Easter function	-	54
Family and carnival day	713	10,359
Festival celebrations	25,991	22,260
Halloween function	-	2,711
New year's eve dinner and dance	(5,213)	-
Sundry expenses	98	129
Deficit for club functions	120,225	120,558

#### 9. INCOME FROM OTHER INVESTMENTS

	2019 RM	2018 RM
Interest income from:		
Fixed deposits	318,227	288,756
Current accounts	12,083	10,265
	330,310	299,021

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

#### 10. INCOME TAX EXPENSE

	2019 RM	2018 RM
Current tax expense:-		
- provision for the financial year	122,604	123,147
- (over)/under provision of current tax in prior years	(90,642)	3,482
	<u>31,962</u>	<u>126,629</u>

Incomes from other investments of the Club is taxable at personal scale rate under Schedule 1, Income Tax Act, 1967 while other income derived from its members is not taxable.

A numerical reconciliation of income tax expense at the applicable income tax rate to income tax expense at the effective income tax is as follows:-

	2019 RM	2018 RM
Surplus before tax	<u>459,980</u>	<u>504,715</u>
Tax at the statutory tax rate of:-		
First RM400,000 (2018 - RM400,000) of chargeable income	83,650	84,650
25% on the remaining chargeable income (2018 - 25%)	154,520	26,179
Tax effects of:-		
Non-deductible expenses	2,773,595	2,863,693
Non-taxable income	(2,889,161)	(2,851,375)
(Over)/Under provision of current tax in prior years	(90,642)	3,482
Income tax expense for the financial year	<u>31,962</u>	<u>126,629</u>

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019****11. PROPERTY, PLANT AND EQUIPMENT**

	At 1.1.2019 RM	Additions RM	Written off RM	Depreciation charges RM	At 31.12.2019 RM
<b>The City Club</b>					
Carrying amount					
Freehold land	134,636	-	-	-	134,636
Buildings	9,122,137	7,800	(10,037)	(241,887)	8,878,013
Swimming pools	327,770	-	-	(13,526)	314,244
Tennis courts	233,108	-	-	(28,843)	204,265
Furniture, fittings and equipment	630,289	606,924	(4,626)	(353,352)	879,235
Capital work in progress	94,559	1,667,039	-	-	1,761,598
Sub-total	10,542,499	2,281,763	(14,663)	(637,608)	12,171,991
<b>Golf Resort</b>					
Carrying amount					
Machineries	181,999	-	(20,852)	(77,984)	83,163
Furniture, fittings and equipment	88	-	-	-	88
Sub-total	182,087	-	(20,852)	(77,984)	83,251
<b>Total</b>	10,724,586	2,281,763	(35,515)	(715,592)	12,255,242

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## THE SARAWAK CLUB

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

#### 11. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

	At cost RM	Accumulated depreciation RM	Carrying amount RM
<b>The City Club</b>			
31.12.2019			
Freehold land	134,636	-	134,636
Buildings	12,001,750	(3,123,737)	8,878,013
Swimming pools	676,286	(362,042)	314,244
Tennis courts	1,054,628	(850,364)	204,264
Furniture, fittings and equipment	6,010,191	(5,130,955)	879,236
Capital work in progress	1,761,598	-	1,761,598
Sub-total	21,639,089	(9,467,098)	12,171,991
<b>Golf Resort</b>			
31.12.2019			
Machineries	663,384	(580,221)	83,163
Furniture, fittings and equipment	497,145	(497,057)	88
Sub-total	1,160,529	(1,077,278)	83,251
<b>Total</b>	22,799,618	(10,544,376)	12,255,242

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**THE SARAWAK CLUB**

(Registered in Malaysia)

Registration No: PPM-002-13-20121957

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019****11. PROPERTY, PLANT AND EQUIPMENT (CONT'D)**

	At 1.1.2018 RM	Additions RM	Written off RM	Depreciation charges RM	At 31.12.2018 RM
<b>The City Club</b>					
Carrying amount					
Freehold land	134,636	-	-	-	134,636
Buildings	9,296,189	67,679	-	(241,731)	9,122,137
Swimming pools	341,296	-	-	(13,526)	327,770
Tennis courts	261,859	-	-	(28,751)	233,108
Furniture, fittings and equipment	701,112	212,610	(1,095)	(282,338)	630,289
Capital work in progress	-	94,559	-	-	94,559
Sub-total	10,735,092	374,848	(1,095)	(566,346)	10,542,499
<b>Golf Resort</b>					
Carrying amount					
Machineries	354,583	-	(70,082)	(102,502)	181,999
Furniture, fittings and equipment	7,445	-	-	(7,357)	88
Sub-total	362,028	-	(70,082)	(109,859)	182,087
<b>Total</b>	<b>11,097,120</b>	<b>374,848</b>	<b>(71,177)</b>	<b>(676,205)</b>	<b>10,724,586</b>

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## THE SARAWAK CLUB

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

#### 11. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

	At cost RM	Accumulated depreciation RM	Carrying amount RM
<b>The City Club</b>			
31.12.2018			
Freehold land	134,636	-	134,636
Buildings	12,009,229	(2,887,092)	9,122,137
Swimming pools	676,286	(348,516)	327,770
Tennis courts	1,054,628	(821,520)	233,108
Furniture, fittings and equipment	5,751,570	(5,121,281)	630,289
Capital work in progress	94,559	-	94,559
	19,720,908	(9,178,409)	10,542,499
<b>Golf Resort</b>			
31.12.2018			
Machineries	779,841	(597,842)	181,999
Furniture, fittings and equipment	497,145	(497,057)	88
	1,276,986	(1,094,899)	182,087
	20,997,894	(10,273,308)	10,724,586

Included in property, plant and equipment of the City Club and Golf Resort are fully depreciated furniture, fittings and equipment which are still in use, with a total cost of approximately RM 4,765,975 (2018 – RM 4,729,309).

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**THE SARAWAK CLUB**

(Registered in Malaysia)

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019****12. INVESTMENT PROPERTIES**

	At 1.1.2019 RM	Adjustment RM	Depreciation charges RM	At 31.12.2019 RM
<b>Golf Resort</b>				
Carrying amount				
Leasehold land	507,115	-	(10,332)	496,783
Building	2,254,103	-	(68,476)	2,185,627
Golf course	5,585,803	(835,000)	(117,133)	4,633,670
Swimming pool	746,146	-	(18,890)	727,256
	9,093,167	(835,000)	(214,831)	8,043,336

	At 1.1.2018 RM	Additions RM	Depreciation charges RM	At 31.12.2018 RM
<b>Golf Resort</b>				
Carrying amount				
Leasehold land	517,447	-	(10,331)	507,116
Building	2,322,579	-	(68,477)	2,254,102
Golf course	5,719,636	-	(133,833)	5,585,803
Swimming pool	765,036	-	(18,890)	746,146
	9,324,698	-	(231,531)	9,093,167

	At cost RM	Accumulated depreciation RM	Carrying amount RM
<b>Golf Resort</b>			
31.12.2019			
Leasehold land	597,485	(100,702)	496,783
Building	3,239,723	(1,054,096)	2,185,627
Golf course	5,856,666	(1,222,996)	4,633,670
Swimming pool	944,490	(217,234)	727,256
	10,638,364	(2,595,028)	8,043,336

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## THE SARAWAK CLUB

(Registered in Malaysia)

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

#### 12. INVESTMENT PROPERTIES (CONT'D)

	At cost RM	Accumulated depreciation RM	Carrying amount RM
<b>Golf Resort</b>			
31.12.2018			
Leasehold land	597,485	(90,370)	507,115
Building	3,239,723	(985,620)	2,254,103
Golf course	6,691,666	(1,105,863)	5,585,803
Swimming pool	944,490	(198,344)	746,146
	11,473,364	(2,380,197)	9,093,167

The Golf Course is situated on a land leased from Universiti Malaysia Sarawak pursuant to Golf Course Project Development Agreement dated February 24, 2003.

The Club owns the 7 acre leasehold land which is the site of the Golf Resort club house building and facilities.

The investment properties are measured using the cost model because their fair values cannot be reliably measured without undue cost or effort using valuation techniques due to the lack of comparable market transactions with properties of the same type and quality in that particular location.

The adjustment of RM835,000 represent damages claim from Liang Court Wanisara Sdn. Bhd.

#### 13. INVENTORIES

	2019 RM	2018 RM
At cost:-		
Food and beverages	231,291	224,506
Utilities and consumables	32,355	27,986
Merchandise	2,085	2,085
	265,731	254,577

#### 14. MEMBERS' ACCOUNTS

Members' accounts comprise amounts receivable from members for subscription fees, sales of food and drinks and services provided.



**THE SARAWAK CLUB**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019****15. OTHER RECEIVABLES, DEPOSITS AND PREPAID EXPENSES**

	2019 RM	2018 RM
Refundable deposits	17,340	13,128
Prepaid expenses	178,262	158,072
Other receivables	344,446	320,573
	<u>540,048</u>	<u>491,773</u>

**16. FIXED DEPOSITS WITH LICENSED BANK**

The fixed deposits with licensed banks of the Club at the end of the reporting period bore effective interest rates ranging from 3.15% to 4.30% (2018 – 3.38% to 4.28%) per annum respectively. The fixed deposits have maturity periods ranging from 3 to 12 months (2018 – 3 to 12 months).

**17. MEMBERS' DEPOSITS AND REFUNDABLE ADVANCES**

	2019 RM	2018 RM
Members' deposits	94,255	111,732
Refundable advances	-	21,600
	<u>94,255</u>	<u>133,332</u>

Members' deposits comprise refundable deposits received from non Sarawakian ordinary members/corporate representatives and term members.

Refundable advances comprise advances received from Social and Golfing Members under the funding scheme for the golf resort.

## THE SARAWAK CLUB

(Registered in Malaysia)

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

#### 18. OTHER PAYABLES, DEPOSITS AND ACCRUED EXPENSES

	2019 RM	2018 RM
Deposits refundable	14,000	14,000
Accrued expenses	28,600	28,600
Membership transfer/conversion control accounts	361,751	389,592
Other payables	1,116,446	2,002,144
Other payables control account	44,276	45,728
Service tax payable	149,457	148,707
	<u>1,714,530</u>	<u>2,628,771</u>

#### 19. CASH AND CASH EQUIVALENTS

For the purpose of the cash flow statement, cash and cash equivalents comprise the following:-

	2019 RM	2018 RM
Cash in hand and at bank	781,031	750,124
Fixed deposits with licensed bank	6,573,936	7,747,019
	<u>7,354,967</u>	<u>8,497,143</u>
Less: Fixed deposits with maturities more than 3 months	(5,904,366)	(5,234,372)
	<u>1,450,601</u>	<u>3,262,771</u>

#### 20. CAPITAL COMMITMENT

	2019 RM	2018 RM
Approved but not contracted for:- Renovation	<u>882,078</u>	<u>2,281,500</u>

## THE SARAWAK CLUB

(Registered in Malaysia)

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

#### 21. FINANCIAL INSTRUMENTS

	2019	2018
	RM	RM
<b>Financial Assets</b>		
<u>Amortised Cost</u>		
Members' accounts (Note 14)	684,713	600,115
Other receivables (Note 15)	344,446	320,573
Cash and bank balances	781,031	750,124
Fixed deposits with licensed banks (Note 16)	6,573,936	7,747,019
	<u>8,384,126</u>	<u>9,417,831</u>
<b>Financial Liabilities</b>		
<u>Amortised Cost</u>		
Members' deposits and refundable advances (Note 17)	94,255	133,332
Other payables (Note 18)	1,714,530	2,628,771
	<u>1,808,785</u>	<u>2,762,103</u>

#### 22. SIGNIFICANT EVENTS OCCURRING AFTER THE REPORTING PERIOD

The outbreak of Coronavirus Disease 2019 (COVID-19) in early 2020 has affected the business and economic environments of the Club and hence, may impact its performance and financial position in the future. However, given the unpredictability associated with the COVID-19 outbreak and any further contingency measures that may be put in place by the governments and various private corporations, the potential financial impact of the COVID-19 outbreak on the Club's 2020 financial statements could not be reasonably quantified at this juncture.

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**THE SARAWAK CLUB**

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**APPENDIX I****SCHEDULE OF OTHER OPERATING EXPENSES  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019**

	2019 RM	2018 RM
<b><u>City Club</u></b>		
Advertisement	-	80
Auditors' remuneration - current year	10,000	10,000
Bank charges and credit card commission	82,167	81,454
Electricity and water charges	302,920	306,282
Functions and meeting expenses	13,691	9,395
Housekeeping contract charges	179,116	156,692
Housekeeping expenses	117,793	96,016
Insurance	47,490	47,648
Legal and professional fees	1,800	1,800
Licence fees	26,140	34,737
Loss on property, plant and equipment written off	14,663	1,095
Medical expenses	18,924	10,108
Members' introduction night expenses	7,877	8,869
Photographs and films	3,110	-
Postages and telephone charges	32,518	42,849
Printing, stationeries and publications	19,755	31,747
Quit rents and assessment	50,731	51,165
Refreshment	31,914	27,449
Repairs and maintenance - building and electrical	61,067	50,421
Repairs and maintenance - equipment	78,040	58,813
Repairs and maintenance - ground	74,756	29,843
Salaries, E.P.F., Socso and E.I.S. contributions	1,724,073	1,609,635
Staff trainings	12,527	19,707
Sundry expenses	22,533	26,079
Travelling and transport expenses	2,257	2,212
Uniforms	20,401	13,614
	<b>2,956,263</b>	<b>2,727,710</b>
<b><u>Golf Resort</u></b>		
Loss on property, plant and equipment written off	20,852	70,082
Quit rents and assessment	214	214
	<b>21,066</b>	<b>70,296</b>
<b>Other operating expenses</b>	<b>2,977,329</b>	<b>2,798,006</b>

## CATERING MEMBER'S REPORT

Our food offerings have always been a core experience for members. The contributions from the Restaurant support the Club's income and is the main reason why our membership subscriptions remain one of the most affordable among other respected private members' clubs in the country.

For the purpose of this report, Restaurant refers to our food operations throughout the club, including from banquets. In 2019, our Restaurant generated a net profit of RM68,076. But compared to 2018, it is a fall in net profit by RM49,869 or 42%. In fact, gross profit grew 4% year-on-year, but overheads rose by 6% largely due to adjustment in salaries. The minimum wage rose from RM920 to RM1,100 attributing to a 7% increase in salaries of the F&B service staff and the kitchen staff.

The performance of the Restaurant was also impacted by the large-scale renovations which began in May and only finished in December. The Badger Bar was closed from August to October. During this three month period, the Rajah Room was re-purposed to operate as the Badger Bar with there being many more patrons wanting to use the Badger Bar than the Rajah Room. Certain parts of the Main Hall also had to be cordoned off due to works at the Badger Bar and towards the swimming pool end. The Main Hall itself was given a new consolidated servery.

We also gained a new outlet from the renovations – The Poolside Terrace. It pulls double duty as an air-conditioned extension of the Main Hall in the day and after the Main Hall closing hours, is operated as an extension to the Badger Bar. It is a wonderful venue, especially so for members with young children who now have an air-conditioned option besides the Hornbill Restaurant and the Badger Bar which is off-limits to children.

And in spite of the inconveniences of the renovations, the Hornbill Restaurant still proved popular with a modest 3% increase in gross profit. It would have been better if not for a fall in our banquet revenue by approximately 3%.

At the Main Hall, we have had to revise our prices in February 2019 to ensure that the operation there are viable. The decision was between cutting portions or a price increase. The Management's feedback was that it was important to maintain our quality and a first price increase in years was defensible in the face of rising costs pressures in recent years. The final decision was always a conscious effort to ensure that we continue to offer to members affordable dining, especially in the Main Hall which was the most frequented outlet.

2019 was also the final year of our long-serving Executive Chef, John Chin, who retired in 2020. John joined in 1992 and dedicated over 27 years of his life to the Club. His legacy surely is the famed Buttered Prawns which is now synonymous with The Sarawak Club. It would not be far fetched to declare that every member of the Club has tasted it. But, his contributions extend much farther. Confidently, I say he has established The Sarawak Club as a premier dining experience in Kuching, and thus elevated the Club's exclusivity.

Since late 2018, John Chin has been fighting an aggressive cancer. It is with great sadness that I share that John passed away on 5th May 2020. May he rest in peace.

Finally, my utmost thanks to the out-going Catering Member, Mr. Christopher Tan who has done a stellar job in the past term given all the pitfalls. I am also very grateful to my new Catering Sub-Committee members who I will be relying on for new ideas and inspiration to take our Restaurant to new levels.

**Henry Ho (H007)**  
Catering Member

**Catering Sub-Committee Members**  
Chua Teck Kheng (C113)  
Charles Voon (V022)  
Jackie Yeo (Y112)

## BAR MEMBER'S REPORT

Joining the Management Committee in June after the Annual General Meeting 2019, I hope to bring new verve into our bar scene. Our bars have always been a safe place for members to relax and unwind, and I will try to pique the interests of the younger generation of members to realise that the Badger Bar and the Eagle Arms are ideal for that ice-cold beer or smooth single malt that they are after.

The renovations which were voted for in the AGM 2018 were undertaken in 2019. The Badger Bar was reconfigured to enhance the interior space and to improve work flow for the staff behind the bar. During the closure, the Rajah Room was converted to operate as the Badger Bar. So members still had a 'bar' to go to during the renovations. On reopening, I have to admit that some complaints were received on certain aspects of the renovations which were frowned upon. The Management Committee listened and adjustments have been made to make things better. Of course, many members have also warmly welcomed the improvements and I'm sure the Badger Bar will be equally loved and cherished as before.

We called time on the old Hornbill Karaoke Lounge, once the newly renovated Eagle Arms was reopened on 4th October. The Eagle Arms is now the new home of karaoke. There are plenty of comfortable sofas and chairs dotted around the bar, much more than in the old Hornbill Karaoke Lounge. And with the bigger space, we now have one snooker table and two pool tables there which are always in demand. Judging on the sales there in the last quarter of 2019, members are enjoying the Eagle Arms.

Reporting on the financial accounts for the Bar, our sales and cost of sales have been very similar to 2018. Gross profit was close to RM400,000; an improvement of 10% compared to 2018. This was achieved partly due to the 5% increase in the selling price for our draught beer from May 2019, which was to counter the 5% increase in the cost price. But rising overhead costs and the disruptions arising from the renovations meant we ran a net deficit of RM22,000. Minimum wage increases caused salaries to jump 13%. And while renovations to the Badger Bar and the Eagle Arms were underway, we took advantage of the downtime to carry out needed repairs and maintenance.

Throughout the year, we have continued with the live bands and theme nights, which are ever popular with members. I am grateful to be able to call on a couple of new faces to serve in the Bar Sub-Committee – together, we will try our best to bring excitement and zeal to our bars.

### **George Chapman (C698)**

Bar Member

### **Bar Sub-Committee Members**

Janice Pang (N101-1)

Geraldine Sim (S314)

Cheryl Dianne Tan (T659)

Nigel Wee (W326)



## SPORTS MEMBER'S REPORT

The Club's sporting facilities prove to be ever popular. Following on from the upgrades already undertaken in 2018, this year we have upgraded our basketball court with acrylic backboards which are more durable. The ventilation in the Multi-Purpose Hall has also been enhanced to make it less stuffy and cooler. More improvements are planned for the basketball court as well as the tennis courts.

And with the completion of the renovations, our gym has expanded to a second level to house the majority of the cardio equipment. This means that there is now more space in the lower level gym for weights training. The Gym Convener has also been proactive in the planning of the gym with useful input into the new equipment that are in-trend in the fitness industry. We have also moved away from purchasing costly equipment such as treadmills for a lease option. In the long run, this will be more efficient operationally and gives us more flexibility to swap one equipment which is less popular for a different one which may offer new exercise options for members.

The reconstruction of the tennis court no.4 is still on-going. Weather-inflicted delays and a defective finish of the playing surface have been a thorn in our side. The Tennis Convener, Albert Poh, in consultation with his tennis sub-committee has recommended further enhancement for the tennis courts which the Management is working towards. Notwithstanding the ongoing finishing of tennis court no.4, we have plans to resurface the tennis court no.3 and the basketball court in the coming year as the next phases of improvements to our sporting facilities. The undertaking of these works will therefore be synchronized to minimize disruption to members.

Competition-wise, we had a quieter year due to the renovations. However, we still managed to have some events for tennis and badminton. Well done to the respective conveners. We also held the Sports Night on 1st November, which had a good turnout.

Finally, my sincere thanks to the sporting conveners and the staff who have been an immense help throughout 2019. I look forward to an even better 2020.

### **Badminton**

<b>Badminton Closed Tournament</b> (20 & 21 July 2019)	
Ladies' Singles	Champion : Julie Lim (L673-1) Runner-Up: Melody Kueh (T779-1)
Ladies' Doubles	Champion : Rowena Wong (W180-1) & Julie Lim (L673-1) Runner-Up: Tang Ai Ling (L525-1) & Aileen Loh (Y158-1)
Men's Doubles	Champion : Chou Yeng Khai (C687) & Basil Wong (W366) Runner-Up: Lim Jin Kiat (L1050) & Li Jin Siang (L1049)
Mixed Doubles	Champion : Chou Yeng Khai (C687) & Melody Kueh (T779-1) Runner-Up: Andy Lo (L780) & Julie Lim (L673-1)

## Tennis

Tennis Championships (28 September – 26 October 2019)	
Men's Singles	Champion : Mark Hardin (H040) Runner-Up : Alex Ting (T448) 2nd Runner-Up : Jolly Chua (C432)
Ladies' Singles	Champion : Maggie Ng (L931-1) Runner-up : Avril Lau (L931-4) 2nd Runner-Up : Avelyn Lau (L931-3)
Men's Doubles	Champion : Mark Hardin (H040) & Alex Ting (T448) Runner-up : Jolly Chua (C432) & Chin Khoon Ho (C445) 2nd Runner-Up : Paul Chan (C777) & Siow Sze Li (S460)
Mixed Doubles	Champion : Margaret Ho (T160-1) & Jeff Wei (W227) Runner-up : Cindy Chai (C699-1) & Jolly Chua (C432) 2nd Runner-Up : Maggie Ng (L931-1) & Chin Khoon Ho (C445)

**PTBS Open – Inter Team Doubles Competition (5 – 7 April 2019)**      The Sarawak Club placed 5th

**3rd Edition KGS Invitational Tennis 2019 (28 & 29 October 2019)**      The Sarawak Club placed 5th

### Sim Chin Kheng (S280)

Sports Member

### Sports Sub-Committee Members

Chong Chon Chee (C120) – Badminton Convener  
 Sam Lau (L735) – Basketball Convener  
 James Chuo (C774) – Gym Convener  
 Arthur Kwok (K189) & Albert Poh (P042) – Tennis Convener

# GAMES MEMBER'S REPORT

## 1. Pool and Snooker

Following the completion of the renovations, our new home for pool and snooker is the new and improved Eagle Arms. Here we have two brand new properly sized pool tables complementing the sole refurbished snooker table from the old snookerium. And just as well that we have three tables now with more and more members enjoying the game. Particularly for snooker, it is most encouraging to see members back at the table and enjoying their games.

The monthly pool challenges and the Annual 8-Ball Pool Challenge have become mainstay events and our convener, Bruce Sim, has plans for some inter-club friendlies. If you are looking to pick up a new game and to socialize in the Club, then pool or snooker may be just the thing.

## 2. Balut

Balut continues to be played as one of the traditional games in our Club. The 'regulars' play religiously in the Eagle Arms and the Badger Bar, and the Club is more than happy to have more members getting into the game.

Besides the monthly Balut medals and our Annual Balut Master, this year we hosted our 5th Invitational Balut Inter-Club Competition in September and welcomed guests from The Kinabalu Club, Kinabalu Yacht Club, Sabah Golf & Country Club, Kudat Golf Club, Miri Club, Singapore Indian Association, Tanglin Club Singapore and Singapore Cricket Club. The Singapore Indian Association dominated the winner's podium and The Kinabalu Club had a strong showing as well.

And after missing out on going to the Interport Competition in 2018, we participated in this year's Interport Competition held at The Kinabalu Club. Our team performed well but missed out on the top prizes.

And with that, 2019 comes to a close. Many thanks to the conveners and the management team who have worked tirelessly to plan and run the events throughout the year. I am hopeful that the 2nd half of my term will be even better, and I encourage members to stay active and give our games a go.

### Results

#### Monthly Pool Challenge

<u>2019</u>	<u>Champion</u>	<u>Runner-up</u>
January	David Chong (C545)	Bruce Sim (S278)
February	Desmond Sahathevan (S025)	Truman Yiin (Y039)
March	Albert Tan (Y220-1)	Chong Shaw Fui (C289)
April	Bruce Sim (S278)	Desmond Sahathevan (S025)
May	Bruce Sim (S278)	Desmond Sahathevan (S025)
June	George Chapman (C698)	Ahmad Affandi (N097-1)
July	Chong Shaw Fui (C289)	Frank Chapman (T144-1)
August	Frank Chapman (T144-1) & Sarbjit Singh Khaira (K104)	David Chong (C545) & Jason Lai (L643)
September	Frank Chapman (T144-1)	George Chapman (C698)
November	Adenan Abdul Rasyid (S021)	Simon Lau (L840)
December	Mohamad Nazri Ismail (M188)	Bruce Sim (S278)

**Annual 8-Ball Pool Challenge (13 & 14 October 2019)**

Champion: Frank Chapman (T144-1)

Runner-Up: Albert Tan (Y220-1)

**Monthly Balut Medals**

<b>2019</b>	<b>Champion</b>		<b>Runner-up</b>	
January	Dorothy Tham (L286-1)	840	Olivia Chan (C464)	800
February	Gabriel Ling (L454)	858	Maureen Liew (L539)	846
March	Gabriel Ling (L454)	895	Dorothy Tham (L286-1)	848
April	Felix Ling (L456)	819	Gabriel Ling (L454)	769
May	Daniel Ting (T447)	825	Wilson Tan (T607)	812
June	Anthony Chuo (C328)	901	Richard Leong (L290)	834
July	John Lee (L775)	847	Wilson Tan (T607)	840
August	Olivia Chan (C464)	918	Anthony Chuo (C328)	744
September	Susan Lim (T607-1)	886	Mike Kong (K123)	810
October	Anthony Chuo (C328)	899	Susan Lim (T607-1)	859
November	Maureen Liew (L539)	838	Wilson Tan (T607)	833
December	Charles Voon (V022)	892	Daniel Ting (T447)	852

**5th Invitational Balut Inter-Club Competition (13 & 14 September 2019)**

	Team	Individual	Partnership
Champion:	Singapore Indian Association (Jag Gill, S. Rasanathan, Gana Prakash & Prakash Perumal) – Score 3120	S. Rasanathan (Singapore Indian Association) – Score 874	Jag Gill & S. Rasanathan (Singapore Indian Association) – Score 1632
1st Runner-Up:	The Kinabalu Club (Francis Ng, Chew Shiaw Ping, Janice Abdullah & Robin Ngu) – Score 3109	Sam Mahalingam (Singapore Indian Association) – Score 844	Jacelyn Hong & Frankie Wong (The Kinabalu Club) – Score 1625
2nd Runner-Up:	The Kinabalu Club (Jacelyn Hong, Frankie Wong, Suffian Abdullah & Amy Yeo) – Score 3093	Frankie Wong (The Kinabalu Club) – Score 838	Janice Abdullah & Robin Ngu (The Kinabalu Club) – Score 1601

**Annual Balut Master (27 October 2019)**

	Individual	Partnership
<b>Champion:</b>	Alice Tay (C328-1) – Score 826	Alice Tay (C328-1) & Charles Voon (V022) Score 1585
<b>Runner-Up:</b>	Wilson Tan (T607) – Score 817	Wilson Tan (T607) & Daisy Kon (K141) – Score 1558

**Peter Ho Ching Hin (H055)**

Games Member

**Games Sub-Committee Members**

Gabriel Ling (L454) – Balut Convener  
 Chang Yah Hwa (C440) – Bridge Convener  
 Bruce Sim (S278) – Pool & Snooker Convener

## SWIMMING MEMBER'S REPORT

The swimming events in the Club have taken a back seat this year as the Club embarked on renovations throughout the clubhouse. Though the swimming pool remained open throughout the works phase, the main changing rooms – both men's and ladies' – were closed for several months in total. Other works around the poolside areas also meant that it was not conducive to hold our events there. Our Annual Swimming Gala was cancelled.

However, I am very pleased to share that the renovated changing rooms are a very welcome upgrade in terms of functionality as well as aesthetics. In the past year, we have also bought new lane ropes for our swimming pool to replace the old ones which have become brittle and tended to chip off into sharp pieces that litter the pool floor.

We also had to close our swimming pool for one weekend in the start of November when we suffered a cracked sand filter in the pump room. Thankfully, the repairs were expedited and the pool was reopened without delay. A very big thank you to the maintenance team who managed the closure and repairs with minimal disruption.

Lastly, I wish to update members that I have had discussions with the Kuching Amateur Swimming Association (KASA) about having our Club swimmers participate under their banner as we have done so in previous years. Unfortunately, KASA is bounded by their own constitution and is not allowed to accept our swimmers under their banner. Therefore at this moment, our swimmers remain locked out from participating as Club's representatives in those affiliate-level competitions.

I have had a life-long involvement in swimming. The Club is well placed to develop your passion in this sport and for you to indulge in a healthier lifestyle through swimming. Whatever it may be, the Swimming Sub-Committee will work to ensure our facilities are top notch for your continued enjoyment.

**Zain bin Abdullah (Z039)**

Swimming Member

### **Swimming Sub-Committee Members**

Chua Yaw Chiang (C557)

Alexander Ng (N206)

Tan Noon Hua (T745)

Michael Chung

## ENTERTAINMENT MEMBER'S REPORT

In this day and age, Kuching has plenty to offer when it comes to entertainment, which means that many members no longer look exclusively to the club to fill this role in their lives. But the club is unlike any other entertainment venue in the city, seeking instead to create a community of members personally invested in its future. With such a wide spectrum of members, the role of the Entertainment Sub-Committee is to craft stimulating and engaging events that can inspire those shared bonds and provide a little extra in the lives of all the people who have loyally supported the club over many years. Although a difficult year of renovations and re-openings, pandemics and re-closings, the club has still seen a wide range of events to inspire fun, friendship and laughter.

In May, stand-up comic Kavin Jay did his show. Over 70 members and guests packed the Rajah Room. The show opened with up-and-coming comedian Farid Azmeir. Both had the audience in stitches with their own brand of Malaysian R-rated humour. Stand-up comedy is something that we have been looking to introduce to the Club and the response was very encouraging. With the right opportunity, we look to bring in more talents for shows in the Club.

Not long after the Annual General Meeting was the annual Senior Members' Appreciation Night. Close to 400 invited members filled the Hornbill Restaurant, eager to reacquaint with old friends. A few members who had migrated and happened to be visiting in Kuching were thrilled to get the invitation for a chance to catch up. Our Honorary Life Member, T.Y.T. Tun Pehin Sri Haji Abdul Taib Mahmud, was also in attendance among our invited members for his second time.

The renovations throughout the clubhouse throughout most of the 2nd half of 2019 meant that some of our mainstay events had to be cancelled, namely the Kid's Halloween Party and the annual Family Day. However, once the renovations were done, we put on a week-long series of events leading up to Christmas to welcome members back to the Club. Daily food specials are always a sure-fire way to attract a crowd and events were held at the various newly renovated venues to give members a chance to experience the improvements. Making up for the loss of the Family Day, we also brought in a floating bouncy castle to the swimming pool for the kids to enjoy over the weekend. Some grown-ups couldn't help themselves either and had to get in on the fun!

Closing out 2019 was a return to the New Year Eve Gala Dinner. This was the first since the 140th Anniversary of the Club in 2016. With the theme of 'Glitterati', members were clearly keen to celebrate the event's return along with the departure of the decade and tickets were already sold out in October. On the night, members turned up dressed to kill and partied with copious amounts of champagne, whisky and whatever else took their fancy till the wee hours of 2020.

I must thank the rest of my Entertainment Sub-Committee who have been creative, motivated and committed throughout the year. Kudos too to the Management team, especially to Mr. Choo Kok Lee of the Activities Department for bringing our ideas to fruition.

Thank you.

Some of the highlight events of 2019:

- Chap Goh Mei Celebration
- Motown Karaoke Night
- Mini Cake Decorating Workshop for Kids
- Country & Western Karaoke Night
- The Kavin Jay Stand-up Comic Show
- Members' Night
- Gawai & Raya Get-Together
- Senior Members' Appreciation Dinner
- Band Groups Karaoke Night
- Brit Top of the Pops Karaoke Night
- Sushi Making for Kids
- Year End School Holiday Kids Fun events
- Christmas Giving Tree Campaign
- Latin Night & Jazz Night @ Eagle Arms
- Rock Night with Midnight Stranger
- Friends of the Shadows perform live!
- Christmas Get-Together & Carols
- NYE Countdown Party

**Karen Shepherd (S356)**

Entertainment Member

**Entertainment Sub-Committee Members**

Connie Yeo (G060-1)  
Jong Thian Lung (J011)  
Shen-Tel Lee (T008-1)  
Dona Drury (W001-1)  
Melvin Wee (W008)



## HOUSE MEMBER'S REPORT

Firstly, it is my absolute privilege to serve as the House Member for this important phase for the Club. While I have been in the House Sub-Committee in previous terms, this has been a great experience to be involved directly in the main Management Committee in this period of renovations and improvements to our club house.

The approved renovations from the AGM in 2018 began in earnest in mid-2019, after extensive planning and preparation with the consultants. We have tried our best to minimize the disruptions to members while trying to have everything completed in the shortest time. But in a renovation of this scale, it was inevitable that inconveniences were unavoidable. For this, I am truly sorry to the members but also grateful that you have been tolerant and understanding of the situation.

In early December 2019, the main renovations and improvements were completed. To recap, the first completed areas were the men's and ladies' changing rooms by the swimming pool. The changing rooms now have a much airier feel and refreshed design. Far infra-red sauna cabins have also been added to both changing rooms to complement the steam rooms. Next was the Eagle Arms which was renovated to be the new home of karaoke and snooker and pool. The changes here have been the most dramatic, and the space is now filled with comfy seating and houses one snooker table and two pool tables. With the new Eagle Arms reopening, we bade farewell to the old Hornbill Karaoke Lounge which made way for an extension to the Gym at the level below, a new Studio, and a new indoor children's playroom. In the playroom, we have given it soft floor mats and added padding to the walls for your peace of mind when your little ones run around inside.

The new Eagle Arms also meant that the prayer room had to be relocated. The new prayer room is now at the lower level, next to the squash courts and multi-purpose hall. The room has partitions to segregate the men from the ladies and with their own separate ablution areas.

The Main Hall was given a new servery to consolidate the various stations dotted around the dining hall. We have also opened up an access to the poolside from the Main Hall where a new patio offers extra seating for parents who wish to keep an eye on their children in the swimming pool.

The Badger Bar was reworked to improve the use of the interior space while, extending towards the swimming pool we have developed a new outlet which we call the Poolside Terrace. The Poolside Terrace serves as an extension of the Main Hall in the day and pulls double duty at night after 10pm, as an extension of the Badger Bar.

Members will also have noticed a marked change at the main lobby area. Arriving at the Club, members now have a fully covered drop-off zone where the elderly or those needing a wheelchair can more easily alight. Then at the lobby, the reception counter is now in the middle towards the end of the lobby where it has more prominence. Around the lobby, there are now more seating and waiting areas for members and guests.

Members will also now have exclusive access to the new Members' Lounge which has replaced the History Corner. The new lounge, furnished with comfortable sofas and armchairs, serves as a quiet and comfortable space for members to chill or even have a good catch up with old friends. And those who worried about the lost artefacts from the History Corner, these have been relocated and displayed at other outlets throughout the clubhouse.

Besides these clubhouse improvements, we have also been working to finish the reconstruction of tennis court no.4. The works have been hampered by poor weather and have dragged on for longer than expected. The coating system that was proposed by the Contractor has proven to be unsuitable for tennis court no.4 even though it has been used in other tennis courts in Kuching and the Contractor has not been paid for it. The Consultant Engineer has done a report to indicate that the failure of the coating system is likely the result of excessive moisture/water at court no.4. The Tennis Convener and the Tennis Sub-Committee have since indicated a preference for the same coating system that was previously used in tennis court nos. 1 to 4. The House Committee have consulted a tennis surfacing specialist supplier for Tech-Tone who has inspected court no.4 and they are confident that the Tech-Tone system will be able to perform in such conditions in the event the Club opts to go for this system. Also on court no.4, a practice hitting wall was added to one end of the court at the requests of members.

Overall, the renovations have been warmly received by members. But as with anything that impacts on such a large number of members, some members invariably have their preference for the old and nostalgic, or have offered ideas on how certain improvements could be made here and there. While the House Committee and the Management Committee will try to entertain your suggestions, we cannot please every single member. I sincerely hope that the members will accept and come to love the changes that have been made.

Final thanks to the members of my sub-committee who have been generous with their time and advice to see us through this challenging year. Together, we look forward to serve to our best abilities for the betterment of The Sarawak Club, which we all love and cherish.

**Colin Lau (L500)**

House Member

**House Sub-Committee Members**

Goh Kheng Ghee (G077)

Hubert Kueh (K120)

Kho Kai Tze (K311)

James Ling Chai Haw (L066)



## GENERAL MANAGER'S REPORT

Clearly, the main focus in 2019 has been the clubhouse renovations. A series of planned improvements were approved in 2018 and it has been a detailed process of planning and getting ready for the actual renovations to begin. With works happening all around the clubhouse, every facility or amenity was affected either directly or indirectly. Balancing between getting everything completed in the shortest time possible while minimizing disruptions or closure of facilities to members, the scheduling was paramount. I hope that the inconveniences were not too disruptive and I must thank all the members for being so understanding and cooperative with the temporary measures which had to be undertaken.

Renovations were finished before Christmas, left for some minor adjustments here and there. Notably, we have added a new Poolside Terrace maximizing the use of the void space behind the Badger Bar. The Poolside Terrace offers members another air-conditioned dining space that is relaxed. It is suitable for families with young children who would otherwise be unable to frequent the Badger Bar where the Bye-Laws are more restrictive.

The Members' Lounge is another new offering where the old History Corner used to be. Here, members have a comfortable and cozy enclave for quiet reading, or for a casual get-together. Members will need to use their membership cards to 'tap in' to gain access to the lounge.

By far the most popular of the improvements is the new Eagle Arms. The pick-up in the number of members going there compared to the old Hornbill Karaoke Lounge has been significant. And with the snooker table retained, it is nice to see a very welcomed renaissance of snooker amongst members.

Following the completion of the renovations, feedback from members have been largely approving and complimentary. Constructive feedback have also been welcomed and acted on or are being actively looked into. I definitely feel that the improvements have added value to the membership and should enhance the clubbing experience for all.

Behind the scenes, the Management is wary of running the Club efficiently. Rising costs of operation have eaten into our already small margins. Our food and beverage operations and especially banquets, continue to be crucial components for their contributions to our bottom line, and is why we have managed to maintain our membership subscriptions low.

From our food and beverage operations, this is a good segue into our Executive Chef the late Mr. John Chin. While members may not see much of him around the Club, John has definitely had a major influence on every member. Think of the club's Buttered Prawns – that is John's legacy to The Sarawak Club. John joined in August 1992 and built up our restaurant's reputation as one of the finest and most sought after venues in town. After 27 years of dedicating his professional life to the Club, he retired in January 2020 – to focus on his ailing health. But it is with much sadness that I share that John passed away on the 5th May 2020. I will miss him greatly as a commanding Executive Chef, but even more as a friend. May he rest in peace.

I also would like to sincerely thank all the members and staff who have sent their best wishes and prayers my way when I was diagnosed with cancer in July. I am blest that post-surgery, I am cancer-free, and am immensely grateful to be back at work in the Club. Thank you.

**Robert Brodie**

General Manager



## GALLERY

**Cake Deco 28 March 2019**



**Kawin Jay Show 24 May 2019**



**Members' Night 14 June 2019**





## Senior Members' Appreciation Dinner 26 July 2019



## Annual Pool Challenge 13 - 13 Oct 2019



## Sports Night 1 Nov 2019





### Balloon Sculpting 18 Dec 2019



### Sushi Making Workshop 7 Dec 2019



### Beyblade Battle 19 Dec 2019

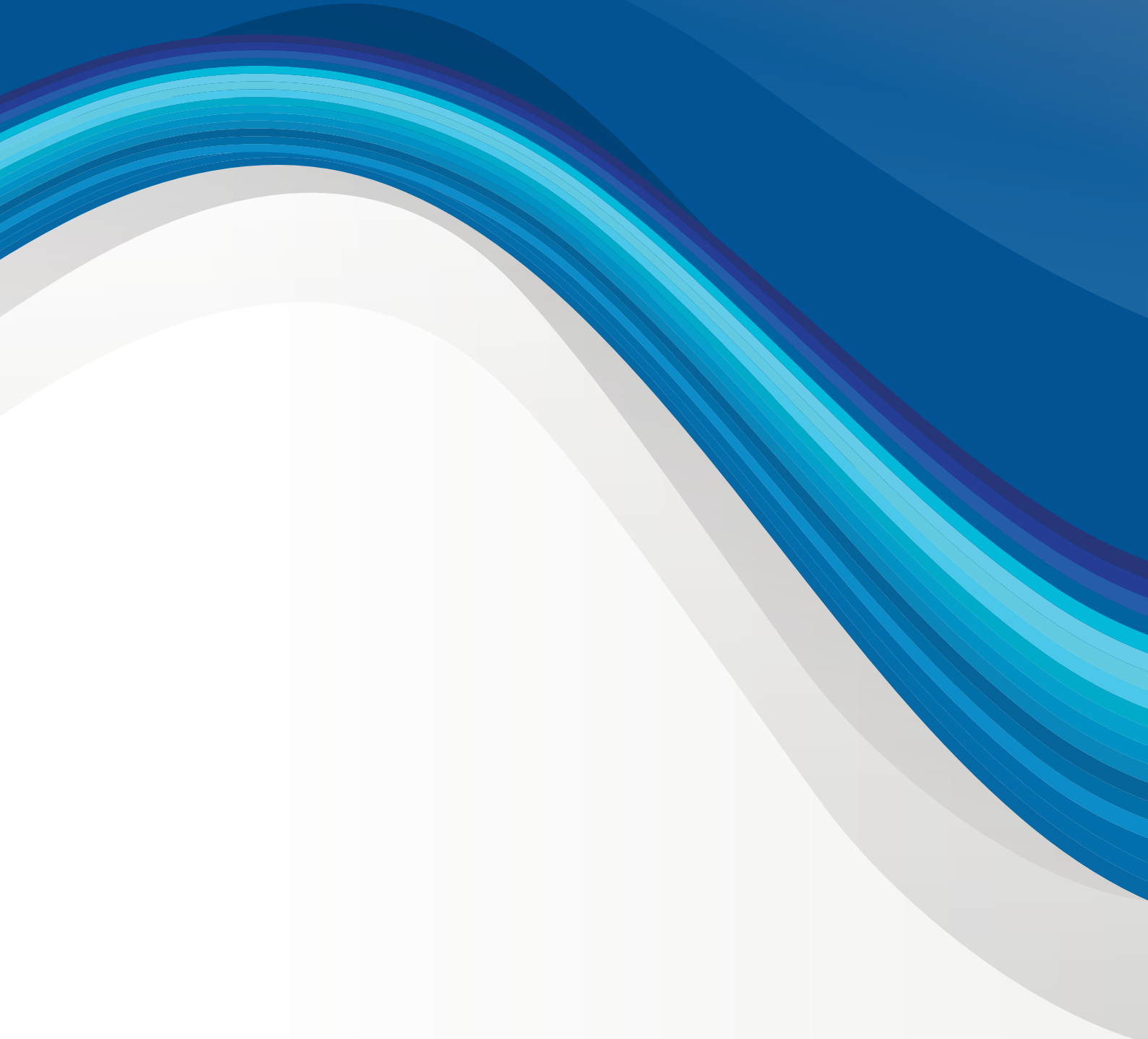


### New Year Eve 31 Dec 2019









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